

**PROFESSIONAL SERVICES AGREEMENT BETWEEN  
THE CITY OF DORAL  
AND  
WASHINGTON ECONOMICS GROUP, INC.  
FOR  
ECONOMIC IMPACT STUDY REGARDING MISS UNIVERSE PAGEANT**

**THIS AGREEMENT** is made between **WASHINGTON ECONOMICS GROUP, INC.**, an active, for-profit Florida Corporation, validly engaging business in the state of Florida (hereinafter the "Provider"), and the **CITY OF DORAL, FLORIDA**, a Florida municipal corporation, (hereinafter the "City").

**RECITALS**

**WHEREAS**, the City desires to understand the full economic impacts of the 2014 Miss Universe Pageant and its related activities by conducting a comprehensive study prepared (the "Services"); and

**WHEREAS**, Provider, a nationally renowned, economic consulting firm with keen insight of the City and the greater Miami-Dade County community, is willing and able to provide the Services; and

**WHEREAS**, the City and Provider, through mutual negotiation, have agreed on the terms and conditions in this Agreement for the provision of Services.

**AGREEMENT**

**NOW, THEREFORE**, in consideration of the aforementioned recitals, which are incorporated herein and made a part hereof by this reference, the mutual covenants and conditions contained herein, and other good and valuable consideration, the sufficiency of which is acknowledged by the Parties, Provider and the City agree as follows.

**1. Scope of Services/Deliverables.**

- 1.1 The Provider shall furnish the Services, which shall include, without limitation, to quantify, analyze, and present, utilizing a professionally accepted methodology, the comprehensive economic development impacts of the 2014 Miss Universe Pageant and its related activities to the City and Miami-Dade County, in accordance with a Provider's proposal to the City, dated February 2, 2015 (the "Proposal"), attached hereto as Exhibit "A", which is incorporated herein and made a part hereof by this reference.
- 1.2 Provider hereby agrees to complete the Services within thirty (30) business days of mutual execution of this Agreement. Extensions of time may be granted upon request by the Provider to the City Manager, which the Manager may consider and grant at his sole discretion.

2. **Term/Commencement Date.**

- 2.1 This Agreement shall become effective upon execution by both parties and shall remain in effect until the Services are completed, unless earlier terminated in accordance with Paragraph 8.
- 2.2 Provider agrees that time is of the essence and Provider shall complete each deliverable for the Project within the timeframes set forth in the Project Schedule, unless extended by the City Manager.

3. **Compensation and Payment.**

- 3.1 The Provider shall be compensated via a lump sum payment in an amount not to exceed TWENTY-FIVE THOUSAND AND NO CENTS (\$25,000.00), which shall include, without limitation, all research, economic modeling, tabulations of results, analysis, final written report, and presentation of findings, in accordance with the Proposal. Full payment of the total consulting fee of \$25,000 (twenty-five thousand U.S. dollars) is required no later than 30 days after delivery of the final Study to the Client and should be made payable to The Washington Economics Group, Inc.
- 3.2 At the City's written request and under a separate hourly fee pre-approved by the City in writing and in advance, Provider will be available for three (3) months upon delivery of the Comprehensive Economic Development Study to make presentations to internal or external stakeholders at mutually agreed times and dates, beyond the one included in this fee. These optional additional presentations will be charged at \$250/hour or a maximum of \$2,000 per working day, whichever is less, plus out-of-pocket expenses.
- 3.3 If the City requests additional modeling of the impacts or consultations (by phone, in presence or by any other means of communication) beyond or unrelated to the Services contemplated hereunder and/or using different inputs other than those initially provided to Provider by the City, these will also be charged at an hourly rate. The hourly/per day fees are \$250.00/hour or a maximum of \$2,000.00 per working day, whichever is less.
- 3.4 Provider requests reimbursement for out-of-pocket expenses directly related to the project and Client shall have the right to require receipts substantiating such out-of-pocket expenses. These include, but are not limited to, travel, lodging, meals, long-distance calls and acquisition of any databases, if needed, and others. Based on prior assignments, Provider estimates that these out-of-pocket expenses will not exceed 5 percent of the total project fee. Provider will not incur any specific expenses greater than \$500 without prior written authorization of the Client, and will follow the City reimbursement procedures.

3.5 The City shall pay Provider in accordance with the Florida Prompt Payment Act.

3.6 If a dispute should occur regarding an invoice submitted, the City Manager may withhold payment of the disputed amount and may pay to the Provider the undisputed portion of the invoice. Upon written request of the Finance Director, the Provider shall provide written documentation to justify the invoice. Any compensation disputes shall be decided by the City Manager whose decision shall be final.

4. **Sub-Contractors.**

4.1 The Provider shall be responsible for all payments to any subcontractors and shall maintain responsibility for all work related to the Project.

4.2 Any subcontractors used on the Project must have the prior written approval of the City Manager or his designee.

5. **City's Responsibilities.**

5.1 The City shall furnish to Provider, at the Provider's written request, all available, pertinent information, including, but not limited to, access codes, keystrokes to load software, reports, and other data, in the City's possession necessary for Provider to complete the Services.

5.2 The City shall be responsible for arranging for access to, and making all provisions for, Provider to enter upon real property as required for Provider to perform services as may be requested in writing by the Provider (if applicable).

6. **Provider's Responsibilities.**

6.1 The Provider shall exercise the same degree of care, skill and diligence in the performance of the Services as is ordinarily provided by a provider under similar circumstances. If at any time during the term of this Agreement or within one year from the completion of the Project, it is determined that the Provider's deliverables are incorrect, defective or fail to conform to the Scope of Services of the Project, upon written notification from the City Manager, the Provider shall at Providers sole expense, immediately correct the work. The City in no way assumes or shares any responsibility or liability of the Provider or Sub Provider under this agreement.

7. **Default & Termination.**

- 7.1 Breach or failure to observe or comply with any provision of this agreement shall constitute an act for default. Upon being placed on notice by the City, the Provider shall have fifteen (15) days to cure the breach. Failure of Provider to cure such a breach within the allotted time may cause the City to immediately terminate this Agreement as provided herein.
- 7.2 The City may, by written notice to Provider, terminate this Agreement, if in the judgment of the City Manager, Provider has engaged in any of the following acts of default:
  - 7.2.1 Provider has materially breached any portion of this Agreement;
  - 7.2.2 Provider fails to timely provide and/or satisfactorily perform any task, deliverable, service, or other work required under this Agreement;
  - 7.2.3 Provider has assigned or delegated its duties or subcontracted any performance of this Agreement without prior written consent by the City;
  - 7.2.4 Provider has become insolvent. Provider shall be deemed insolvent if it has ceased to pay its debts for at least sixty (60) days in the ordinary course of business, whether or not a petition has been filed under the Federal Bankruptcy Code and whether or not the Provider is insolvent within the meaning of such laws;
  - 7.2.5 There has been a filing of a voluntary or involuntary petition regarding Provider under the Federal Bankruptcy Code;
  - 7.2.6 There has been the appointment of a Receiver or Trustee for the Provider; and
  - 7.2.7 There has been an execution by Provider of a general assignment for the benefit of creditors; and/or
- 7.3 Upon receipt of the City's written notice of termination, Provider shall stop work on the Project.
- 7.4 In the event of termination by the City, the Provider shall be paid for all work accepted by the City Manager up to the date of the act of default, provided that the Provider has first complied with the provisions of this Section 8. All payments, advances, or other compensation paid by the City to the Provider while Provider was in default shall be immediately returned to the City.
- 7.5 The Provider shall transfer all books, records, reports, working drafts, documents, maps, and data pertaining to the Project to the City, in a hard copy and electronic format specified by the City within 14 days from the date of the written notice of termination or the date of expiration of this Agreement.

7.6 If the Provider wishes to terminate this Agreement prior to completion of the Services, they must provide the City with fifteen (15) days written notice. Failure to provide the City with such notice may result in the Provider being unable to do business with the City in the future.

7.7 The Provider agrees that termination of this Agreement under this section shall not release the Provider from any obligation accruing prior to the effective date of termination.

8. **Insurance.**

8.1 The Provider shall secure and maintain appropriate commercial and professional liability insurance, to the extent necessary for the regular performance of Provider's business function.

9. **Nondiscrimination.**

9.1 During the term of this Agreement, Provider shall not discriminate against any of its employees or applicants for employment because of their race, color, religion, sex, or national origin, and to abide by all Federal and State laws regarding nondiscrimination.

10. **Attorneys' Fees and Waiver of Jury Trial.**

10.1 In the event of any litigation arising out of this Agreement, each party shall be responsible for their attorneys' fees and costs, including the fees and expenses of any paralegals, law clerks and legal assistants, and including fees and expenses charged for representation at both the trial and appellate levels.

10.2 In the event of any litigation arising out of this Agreement, each party hereby knowingly, irrevocably, voluntarily and intentionally waives its right to trial by jury.

11. **Mutual Indemnification.**

11.1 Provider shall indemnify, defend and hold harmless the City, its elected officials, employees, agents and volunteers (collectively referred as "Indemnitees") against all loss, costs, penalties, fines, damages, claims, expenses, including attorney's fees, or liabilities ("collectively referred to as "liabilities") by reason of any injury to, or death of any person, or damage to, or destruction, or loss of any property arising out of, resulting from, or in connection with the Licensee's use of the Premises and performance of this Agreement, which is, or is alleged to be directly, or indirectly caused, in whole, or in part by any act of omission, default, or negligence of Licensee, its employees, agents, or sub-contractors. Licensee expressly

agrees to indemnify, defend, and hold harmless the Indemnitees, or any of them, from and against all liabilities which may be asserted by an employee or former employee of provider to the extent same its covered by payments under workers' compensation or similar laws.

- 11.2 To the extent permitted by Section 768.28, Florida Statute, the City shall indemnify and save Provider harmless from any and all loss and liability on account of any damages or injury and from all liens, claims and demands caused by any willful acts or omissions or the negligence of City in connection with the operation and use of the Lot by Provider, the performance by City of its obligations hereunder or from the breach by City of any obligation hereunder, but City shall not be liable for damage or injury occasioned by failure of Provider to comply with obligations hereunder or by reason of negligence of Provider, its agents or employees.
- 11.3 This section shall be interpreted and construed in a manner to comply with any applicable Florida Statutes. This indemnification shall survive the cancellation or expiration of the Agreement.
- 11.4 The provisions of this section shall survive termination of this Agreement.
- 11.5 Ten dollars (\$10) of the payments made by the City constitute separate, distinct, and independent consideration for the granting of this indemnification, the receipt and sufficiency of which is voluntary and knowingly acknowledged by the Provider.

12. **Notices/Authorized Representatives.**

- 12.1 Any notices required by this Agreement shall be in writing and shall be deemed to have been properly given if transmitted by hand-delivery, by registered or certified mail with postage prepaid return receipt requested, or by a private postal service, addressed to the parties (or their successors) at the following addresses:

For the City: Edward Rojas  
City Manager  
City of Doral, Florida  
8401 NW 53rd Terrace  
Doral, Florida 33166

With a Copy to: Daniel A Espino, Esq.  
City Attorney  
Weiss Serota Helfman  
Pastoriza Cole & Boniske, P.L.  
2525 Ponce De Leon Boulevard, 7<sup>th</sup> Floor  
Coral Gables, FL 33134

For The Provider: The Washington Economics Group, Inc.  
2655 LeJeune Road, Suite 608  
Coral Gables, FL 33134

13. **Governing Law.**

13.1 This Agreement shall be construed in accordance with and governed by the laws of the State of Florida. Exclusive venue for any litigation arising out of this Agreement shall be in Miami-Dade County, Florida, or the Southern District of Florida.

14. **Entire Agreement/Modification/Amendment.**

14.1 This writing contains the entire Agreement of the parties and supersedes any prior oral or written representations. No representations were made or relied upon by either party, other than those that are expressly set forth herein.

14.2 No agent, employee, or other representative of either party is empowered to modify or amend the terms of this Agreement, unless executed with the same formality as this document.

15. **Ownership and Access to Records and Audits.**

15.1 All records, books, documents, maps, data, deliverables, papers and financial information (the "Records") that result from the Provider providing services to the City under this Agreement shall be the property of the City.

15.2 The City Manager or his designee shall, during the term of this Agreement and for a period of three (3) years from the date of termination of this Agreement, have access to and the right to examine and audit any Records of the Provider involving transactions related to this Agreement.

15.3 The City may cancel this Agreement for refusal by the Provider to allow access by the City Manager or his designee to any Records pertaining to work performed under this Agreement that are subject to the provisions of Chapter 119, Florida Statutes.

16. **Nonassignability.**

16.1 This Agreement shall not be assignable by Provider unless such assignment is first approved by the City Manager. The City is relying upon the apparent qualifications and personal expertise of the Provider, and such firm's familiarity with the City's area, circumstances and desires.

17. **Severability.**

17.1 If any term or provision of this Agreement shall to any extent be held invalid or unenforceable, the remainder of this Agreement shall not be affected thereby, and each remaining term and provision of this Agreement shall be valid and be enforceable to the fullest extent permitted by law.

18. **Independent Contractor.**

18.1 The Provider and its employees, volunteers and agents shall be and remain independent contractor and not agents or employees of the City with respect to all of the acts and services performed by and under the terms of this Agreement. This Agreement shall not in any way be construed to create a partnership, association or any other kind of joint undertaking, enterprise or venture between the parties.

19. **Representations and Warranties of Provider.**

19.1 Provider hereby warrants and represents, at all times during the Term of this Agreement, inclusive of any renewals thereof, that:

19.1.1 Provider, and its employees and/or subcontractors, shall maintain in good standing all required licenses, certifications and permits required under federal, state and local laws necessary to perform the Services hereunder;

19.1.2 Provider is a corporation duly organized, validly existing and in good standing under the laws of the State of Florida and duly registered, validly doing business and in good standing under the laws of the State of Florida;

19.1.3 The execution, delivery and performance of this Agreement by Provider has been duly authorized and no consent of any other person or entity to such execution, delivery and performance is required to render this Agreement a valid and binding instrument enforceable against Provider in accordance with its terms; and

19.1.4 Provider has the required knowledge, expertise, and experience to perform the Services and carry out its obligations under this Agreement in a professional and first class manner.

20. **Compliance with Laws.**

20.1 The Provider shall comply with all applicable laws, ordinances, rules, regulations, and lawful orders of public authorities relating to the services.



21. **Non-collusion.**

21.1 Provider certifies that it has not divulged, discussed or compared his/her/its quote with other individuals and/or entities that provided quotes to the City for the Services and has not colluded with any other individual or entity whatsoever.

22. **Truth in Negotiating Certificate.**

22.1 Provider hereby certifies, covenants, and warrants that wage rates and other factual unit costs supporting the compensation for the Services that may be offered pursuant to this Agreement are accurate, complete, and current. Provider further agrees that the Fee provided shall be adjusted to exclude any significant sums by which the City determines the agreement price was increased due to inaccurate, incomplete, or non-current wage rates and other factual unit costs. All such agreement adjustments shall be made within one (1) year following the end of the Term or any Extension term.

23. **Waiver**

23.1 The failure of either party to this Agreement to object to or to take affirmative action with respect to any conduct of the other which is in violation of the terms of this Agreement shall not be construed as a waiver of the violation or breach, or of any future violation, breach or wrongful conduct.

24. **Survival of Provisions**

24.1 Any terms or conditions of either this Agreement that require acts beyond the date of the term of the Agreement, shall survive termination of the Agreement, shall remain in full force and effect unless and until the terms or conditions are completed and shall be fully enforceable by either party.

25. **Prohibition of Contingency Fees.**

25.1 The Provider warrants that it has not employed or retained any company or person, other than a bona fide employee working solely for the Provider, to solicit or secure this Agreement, and that it has not paid or agreed to pay any person(s), company, corporation, individual or firm, other than a bona fide employee working solely for the Provider, any fee, commission, percentage, gift, or any other consideration, contingent upon or resulting from the award or making of this Agreement.

26. **Force Majeure.**

26.1 It is understood that performance of any act by the City or Provider hereunder may be delayed or suspended at any time while, but only so long as, either party is hindered in or prevented from performance by acts of God, the elements, war, rebellion, strikes, lockouts or any cause beyond the reasonable control of such party, provided however, the City shall have the right to provide substitute service from third parties or City forces as may be necessary to meet City needs, and, in such event, the City shall withhold payment due Contractor for such period of time, if any. If the condition of force majeure exceeds a period of fourteen (14) days, the City may, at its option and discretion, cancel or renegotiate the Agreement.

27. **Counterparts**

27.1 This Agreement may be executed in several counterparts, each of which shall be deemed an original and such counterpart shall constitute one and the same instrument.

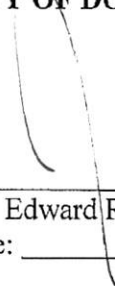
**[THIS SPACE INTENTIONALLY LEFT BLANK. SIGNATURES TO FOLLOW.]**

IN WITNESS WHEREOF, the parties execute this Agreement on the respective dates under each signature:

Attest:

  
\_\_\_\_\_  
Connie Diaz, Interim City Clerk


**CITY OF DORAL**

By:  \_\_\_\_\_  
Edward Rojas, City Manager  
Date: 3.31.15

Approved As To Form and Legal Sufficiency for the Use  
And Reliance of the City of Doral Only:

  
\_\_\_\_\_  
Weiss Serota Helfman Cole Bierman & Popok, PL  
City Attorney

**Washington Economics Group, Inc.**

By:  \_\_\_\_\_  
Marielena Villamil  
Chief Executive Officer  
Date: 3-25-15

**Exhibit "A"**

**Washington Economics Group, Inc. Proposal**  
**Dated February 5, 2015**

**THE COMPREHENSIVE ECONOMIC DEVELOPMENT IMPACTS OF THE  
MISS UNIVERSE PAGEANT 2015  
TO THE CITY OF DORAL AND MIAMI-DADE COUNTY**

Presented to:

**Mr. Edward A. Rojas, City Manager  
Mr. Julian H. Perez, Planning and Zoning Director  
Mr. Manuel Pila, Economic Developer  
City of Doral**

Prepared by:

**The Washington Economics Group, Inc.**

February 5, 2015

2655 LeJeune Road, Suite 608  
Coral Gables, Florida 33134  
Tel: 305.461.3811 – Fax: 305.461.3822  
info@weg.com  
www.weg.com

## **I. Objective**

The principal objective of The Washington Economics Group, Inc. (WEG) on behalf of the City of Doral (the Client) is to quantify, analyze and present, utilizing a professionally accepted methodology, the comprehensive economic development impacts of the Miss Universe Pageant 2015 to the City of Doral and Miami-Dade County.

## **II. Scope of Services**

In order to fulfill the objective described above, the Scope of Services will consist of a Comprehensive Economic Development Study of the Miss Universe Pageant 2015 to the City of Doral and Miami-Dade County. The Study will be presented in one comprehensive document in the following sections:

### ***A. An Executive Summary of Findings***

### ***B. The Role of the Miss Universe Pageant 2015 to the Economic Development of the City of Doral and Miami-Dade County***

This section will present and analyze the Miss Universe Pageant 2015 and its related events for its role in the economic development of the City of Doral and Miami-Dade County, in particular the growth of the entertainment and tourism industry. WEG will analyze this world-class event as a potential attraction to new businesses and both domestic and international tourism. WEG will assess the value of the international publicity to the County and City's global branding as a leading entertainment and leisure destination.

### ***C. The Economic Impacts Generated by the Miss Universe Pageant 2015 on the City of Doral and Miami-Dade County***

This section will quantify the economic impacts of the Miss Universe Pageant 2015 using the widely recognized and professionally accepted IMPLAN economic *input-output* methodology. This methodology is widely utilized by the private and public sectors. The economic impacts of the Miss Universe Pageant 2015 will be quantified and presented in terms of **Employment, Household Income, Gross Regional Product, Total Economic Impact and Federal, State and Local Taxes** to the City of Doral and Miami-Dade County.

### ***D. One (1) Presentation of Findings by WEG Principal, Dr. Tony Villamil or WEG Senior Economist***

If requested by the client and as part of the Scope of Services and fee, Dr. Tony Villamil or WEG Senior Economist will be available for one (1) presentation on the findings of the Comprehensive Economic Development Study to the City Commission and/or other stakeholders. This presentation will be as requested by the Client and scheduled at a mutually agreed date and time.

### III. Data Requirements

WEG will work closely with the Client to obtain the required data and information to prepare the Comprehensive Economic Development Study. **Addendum I** of this proposal provides a list of data that is requested from the Client. WEG will model the economic impacts based on the data provided so the timely delivery of the data is essential in meeting the schedule.

### IV. Deliverables and Timeline

The Comprehensive Economic Development Study can be submitted to the Client on an **expedited basis** within thirty (30) working days (six weeks) after obtaining the necessary data from the Client to model the impacts. This date also depends on the timely delivery of the signed agreement (proposal).

This proposal is valid for 30 days from the date of this document.

### V. Consulting Fees and Expenses

The total consulting fee for this Comprehensive Economic Development Study is \$25,000 (twenty-five thousand U.S. dollars). This fee includes all research, economic modeling, tabulation of results, analysis, the final written Study and one (1) presentation of findings.

Full payment of the total consulting fee of \$25,000 (twenty-five thousand U.S. dollars) is required no later than 30 days after delivery of the final Study to the Client and should be made payable to The Washington Economics Group, Inc. (Tax ID #65-0376970) and delivered to the following address:

**The Washington Economics Group, Inc.**  
2655 LeJeune Road, Suite 608  
Coral Gables, FL 33134

At the Client's written request and **under a separate hourly fee** pre-approved by the Client in writing and in advance, WEG Senior Economists will be available for three (3) months upon delivery of the Comprehensive Economic Development Study to make presentations to internal or external stakeholders at **mutually agreed times and dates**, beyond the one included in this fee. These optional additional presentations will be charged at \$250/hour or a maximum of \$2,000 per working day, whichever is less, plus out-of-pocket expenses.

If the Client requests **additional** modelling of the impacts or consultations (by phone, in presence or by any other means of communication) beyond or unrelated to the Scope of Work contemplated hereunder and/or using different inputs other than those initially provided to WEG by the Client, these will also be charged at an hourly rate. The hourly/per day fees are \$250/hour or a maximum of \$2,000 per working day, whichever is less.

WEG requests reimbursement for **out-of-pocket** expenses directly related to the project and Client shall have the right to require receipts substantiating such out-of-pocket expenses. These include, but are not limited to, travel, lodging, meals, long-distance calls and acquisition of any databases, if needed, and others. Based on prior assignments, WEG estimates that these **out-of-pocket** expenses will not exceed 5 percent of the total project fee. WEG will not incur any specific expenses greater than \$500 without prior written authorization of the Client, and will follow the Client reimbursement procedures.

**VI. Miscellaneous**

It is mutually understood by and between WEG and the Client that WEG cannot guarantee specific results or outcomes derived from WEG's analyses. Full payment of WEG's consulting fee by the Client is not contingent upon the findings and outcomes of WEG's analyses.

This project is undertaken on a **best effort** basis on behalf of the Client. Our engagement is as advisors and consultants. Both parties to this agreement intend that WEG will not incur any legal liabilities arising from this project. The Client agrees to reimburse and hold harmless WEG, for any litigation arising from its role as advisors and consultants to the Client on this project, except for the reasons described herein.

If in agreement, please sign below and return a copy for our files. Thank you for the opportunity to serve the City of Doral on this project.

The Washington Economics Group, Inc.



By: \_\_\_\_\_

Marielena Villamil  
Chief Executive Officer

The preceding proposal and its terms and conditions are accepted in their entirety by the City of Doral:

\_\_\_\_\_  
(Name)

\_\_\_\_\_  
(Title)

\_\_\_\_\_  
(Date)



**Addendum I:  
Data Requirements**

In order to prepare the Economic Impact Study of the Miss Universe Pageant on the City of Doral and Miami-Dade County, WEG will need the following data: **(best estimates are fine)**

- 1) Estimated Total Investment/Expenditure to:
  - a. Plan the Pageant
  - b. Present the Pageant (rentals, facilities, equipment)
- 2) Estimated Operating Expenditures (Full-time, part-time, temporary employees. For Part-time and temporary, please provide the time worked, if available).
- 3) Estimated expenditures by third parties (Sponsors, Media, Television, etc.)
- 4) Sales Generated:
  - a. Cost of Entrance to the Pageant and other events (price per ticket) and number of tickets sold
  - b. Sponsorship Revenues, if any.
  - c. Other sales generated at Pageant
- 5) Estimated Number of attendees:
  - a. Total Number of attendees (Audience, Media, etc.)
  - b. Percentage of attendees from *outside* of Miami-Dade County.
  - c. Percentage of attendees from *outside* of the City of Doral.
- 6) Length of Pageant and associated event (Number of days) and estimated length of time attendees stay or remain in Miami-Dade County/City of Doral for the Pageant.
- 7) A listing/description of other events planned for entertainment, etc. affiliated with the Pageant, including expenditures if available.
- 8) Hotels and other venues in Doral or within Miami-Dade County that Pageant participants and families stay.

## Lourdes Lopez (CM)

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**From:** Daniel A. Espino <DEspino@wsh-law.com>  
**Sent:** Monday, March 30, 2015 10:26 AM  
**To:** Manuel Pila (ED)  
**Cc:** Lourdes Lopez (CM); Edward Rojas (CM)  
**Subject:** Fwd: Doral/Washington Economics Agreement  
**Attachments:** 3899266-Services Agreement wiht Washington Economics Group (Miss Univ).PDF; ATT00001.htm

Please see attached for the manager's execution.

Begin forwarded message:

**From:** "Mayra Archer" <[marcher@wsh-law.com](mailto:marcher@wsh-law.com)>  
**To:** "Daniel A. Espino" <[DEspino@wsh-law.com](mailto:DEspino@wsh-law.com)>  
**Subject:** Doral/Washington Economics Agreement

Hello ☺

The attached came in last week, thinking on Friday.

Are you coming in today?

Daniel A. Espino



2525 Ponce de Leon Blvd., Suite 700 | Coral Gables, FL 33134  
P: (305) 854-0800 F: 305) 854-2323 [wsh-law.com](http://wsh-law.com) | [vCard](#)



### THINK BEFORE YOU PRINT

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Tax Advice Disclosure: To ensure compliance with requirements imposed by the IRS under Circular 230, we inform you that any U.S. federal tax advice contained in this communication (including any attachments), unless otherwise specifically stated, was not intended or written to be used, and cannot be used, for the purpose of (1) avoiding penalties under the Internal Revenue Code or (2) promoting, marketing or recommending to another party any matters addressed herein.