

ORDINANCE No. 2019-28

AN ORDINANCE OF THE MAYOR AND THE CITY COUNCIL OF THE CITY OF DORAL, FLORIDA, FINALIZING AND ADOPTING THE BUDGETS FOR THE GENERAL FUND; THE TRANSPORTATION FUND; THE PARK IMPACT FEE FUND; THE POLICE IMPACT FEE FUND; THE PEOPLE'S TRANSPORTATION PLAN FUND, THE BUILDING TECHNOLOGY FUND; THE DEBT SERVICE FUND; THE CAPITAL IMPROVEMENT FUND; THE INFRASTRUCTURE REPLACEMENT FUND; THE PARK GENERAL OBLIGATION BOND SERIES 2019 CAPITAL PROJECT FUND; THE STORMWATER FUND; AND THE OTHER POST EMPLOYMENT BENEFITS FUND OF THE CITY OF DORAL FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020 AS REVIEWED, MODIFIED AND APPROVED BY THE CITY COUNCIL AT THE MEETINGS HELD ON SEPTEMBER 10, 2019 AND SEPTEMBER 24, 2019; AUTHORIZING THE EXPENDITURE OF FUNDS APPROPRIATED IN THE BUDGET; AUTHORIZING THE LEVY AND COLLECTION OF TAXES ON REAL AND PERSONAL PROPERTY AND OTHER REVENUES NECESSARY TO MEET THE EXPENDITURES PROVIDED IN THE BUDGET; SPECIFYING THE METHOD BY WHICH GRANTS AND GIFTS ARE ADDRESSED IN THE BUDGET; PROVIDING FOR TRANSMITTAL BY THE CITY CLERK; PROVIDING FOR IMPLEMENTATION; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, in accordance with the City Charter of the City of Doral (the "City") and applicable laws of the State of Florida, the Finance department has presented to the City Council a proposed operating budget for the City for the fiscal year beginning on October 1st, 2019 and ending on September 30th, 2020 ("Fiscal Year 2019-2020"); and

WHEREAS, in accordance with applicable laws, the City Council has conducted a public workshop meetings, which occurred on August 20th and 21st, 2019, as well as held public hearings, which occurred on September 10th and 24th, 2019, to review said budget and to consider the recommendations of the public relative to the adoption of said budgets; and

WHEREAS, after consideration of the recommendations of the public, the City Council on September 24th, 2019 will hold a public hearing for the purpose of adopting a final operating budget for Fiscal Year 2019 – 2020; and

WHEREAS, the City Council acknowledges that the General Fund budget reflects \$62,487,336.00 in Estimated Expenditures and \$62,487,336.00 in Estimated Revenues and \$0.00 in Use of Fund Balance for the General Fund; and

WHEREAS, the City Council acknowledges that the Transportation Fund budget reflects \$6,978,203.00 in Estimated Expenditures and \$2,772,417.00 in Estimated Revenues, and \$4,205,786.00 in Use of Fund Balance for the Transportation Fund; and

WHEREAS, the City Council acknowledges that the People's Transportation Plan Fund budget reflects \$2,143,222.00 in Estimated Expenditures and \$2,817,739.00 in Estimated Revenues and \$0.00 in Use of Fund Balance for the People's Transportation Plan Fund; and

WHEREAS, the City Council acknowledges that the Park Impact Fee Fund budget reflects \$20,000.00 in Estimated Expenditures and \$260,000.00 in Estimated Revenues and \$0.00 in Use of Fund Balance for the Park Impact Fee Fund; and

WHEREAS, the City Council acknowledges that the Police Impact Fee Fund budget reflects \$1,403,860.00 in Estimated Expenditures and \$505,000.00 in Estimated Revenues and \$898,860.00 in Use of Fund Balance for the Police Impact Fee Fund; and

WHEREAS, the City Council acknowledges that the Building Technology Fund budget reflects \$200,000.00 in Estimated Expenditures and \$221,000.00 in Estimated Revenues and \$0.00 in Use of Fund Balance for the Building Technology Fund; and

WHEREAS, the City Council acknowledges that the Debt Service Fund budget reflects \$2,439,762.00 in Estimated Expenditures and \$2,439,188.00 in Estimated Revenues and \$574.00 in Use of Fund Balance for the Debt Service Fund; and

WHEREAS, the City Council acknowledges that the Capital Improvement Fund budget reflects \$450,000.00 in Estimated Expenditures and \$440,000.00 in Operating Transfers In from the General Fund and \$10,000.00 in Use of Fund Balance for the Capital Improvement Fund; and

WHEREAS, the City Council acknowledges that the Infrastructure Replacement Fund budget reflects \$0.00 in Estimated Expenditures and \$300,000.00 in Operating Transfers In from the General Fund for the Infrastructure Replacement Fund; and

WHEREAS, the City Council acknowledges that the Park General Obligation Bond-Series 2019 Capital Project Fund budget reflects \$124,744.00 in Estimated Expenditures and \$130,000.00 in Estimated Revenues and \$0.00 in Use of Fund Balance for the Park General Obligation Bond-Series 2019 Capital Project Fund; and

WHEREAS, the City Council acknowledges that the Stormwater Enterprise Fund budget reflects \$4,515,613.00 in Estimated Expenditures and \$4,540,000.00 in Estimated Revenues and \$0.00 in Use of Fund Balance for the Stormwater Enterprise Fund; and

WHEREAS, the City Council acknowledges that the Post-Employment Benefits Fund budget reflects \$0.00 in Estimated Expenditures and \$200,000.00 in Operating Transfers In from the General Fund for the Other Post-Employment Benefits Fund.

**NOW, THEREFORE, BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL
OF THE CITY OF DORAL, FLORIDA, AS FOLLOWS:**

Section 1. Recitals. The foregoing recitals are confirmed, adopted, and incorporated herein and made a part hereof by this reference.

Section 2. Adoption of Budget. The City Council hereby adopts the General Fund budget, the Transportation Fund budget, the Park Impact Fee Fund budget, the Police Impact Fee Fund budget, the People's Transportation Plan Fund budget, the Building Technology Fund, the Debt Service Fund budget, the Capital Project Fund budget, Infrastructure Replacement Fund budget, the Park General Obligation Bond Series 2019 Capital Project Fund, the Stormwater Fund budget and the Other Post-Employment Benefits Fund budget for Fiscal Year 2019 -2020 as presented in the attached Exhibit "A" (the "Budget"), which is incorporated herein and made part hereof by this reference, is hereby approved and adopted as the City of Doral's final Annual Operating Budget for Fiscal Year 2019-2020.

Section 3. Expenditure of Funds Appropriated in the Budget Authorized. Funds appropriated in the Budget may be expended by and with the approval of the City Manager and/or the Mayor and City Council, as applicable, in accordance with the provisions of the City Charter and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget adopted by this Ordinance and shall constitute an appropriation of the amounts specified therein.

Section 4. Authorizing the Levy and Collection of Taxes and Other Revenues Necessary to Meet Expenditures. The sums shall be raised by a tax levy upon all non-exempt taxable property, both real and personal, within the limits of the

City of Doral, Florida, in addition to the amounts raised from fines and forfeitures, business tax receipts, utility taxes, franchise fees, and all other miscellaneous sources of authorized revenues, as may be necessary to meet the expenditures required for the Budget.

Section 5. Grants and Gifts. When the City of Doral receives monies from any source, be it private or governmental, by Grant, Gift, or otherwise, to which there is attached as a condition of acceptance, any limitation regarding the use or expenditure of the monies received, the funds so received need not be shown in the Annual Budget nor shall said budget be subject to amendment or expenditure as a result of disbursed and applied toward the purposes for which the said funds were received. To ensure the integrity of the Operating Budget, and the integrity of the monies received by the City under Grants or Gifts, all monies received as contemplated above must, upon receipt, be segregated and accounted for based upon generally accepted accounting principles and, where appropriate, placed into separate and individual fund, trust and/or escrow accounts from which any money drawn may only be disbursed and applied within the limitations placed upon the Gift or Grant as aforesaid.

Section 6. Notice. The City Clerk is directed to forward certified copies of this Ordinance to the Miami-Dade Property Appraiser, Miami-Dade Tax Collector, and the Florida Department of Revenue.

Section 7. Implementation. The City Manager, City Clerk, and City Attorney are hereby authorized and directed to implement the provisions of this Ordinance and to take any and all necessary administrative actions as may be appropriate by their position to execute the purpose of this Ordinance.

Section 8. Severability. The provisions of this Ordinance are declared to be severable and if any section, sentence, clause or phrase of this Ordinance shall for any reason be held to be invalid or unconstitutional, such decision shall not affect the validity of the remaining sections, sentences, clauses, and phrases of this Ordinance but they shall remain in effect, it being the legislative intent that this Ordinance shall stand notwithstanding the invalidity of any part.

Section 9. Conflicts. All ordinances or parts of ordinances, resolution or parts of resolutions, in conflict herewith, are repealed to the extent of such conflict.

Section 10. Effective Date. This Ordinance shall become effective immediately upon adoption and implemented on October 1st, 2019 for Fiscal Year 2019-2020.

The foregoing Ordinance was offered by Councilmember Cabrera who moved its adoption. The motion was seconded by Councilmember Cabral upon being put to a vote, the vote was as follows:

| | |
|----------------------------|-----|
| Mayor Juan Carlos Bermudez | Yes |
| Vice Mayor Claudia Mariaca | Yes |
| Councilwoman Digna Cabral | Yes |
| Councilman Pete Cabrera | Yes |
| Councilwoman Christi Fraga | No |

PASSED AND ADOPTED on FIRST READING this 10 day of September, 2019.

PASSED AND ADOPTED on SECOND READING this 24 day of September, 2019.



JUAN CARLOS BERMUDEZ, MAYOR

ATTEST:



CONNIE DIAZ, MMC
CITY CLERK

APPROVED AS TO FORM AND LEGAL SUFFICIENCY
FOR THE USE AND RELIANCE OF THE CITY OF DORAL ONLY:



LUIS FIGUEREDO, ESQ.
CITY ATTORNEY

EXHIBIT “A”



PROPOSED BUDGET



FY 2019-2020
CITY OF DORAL, FL



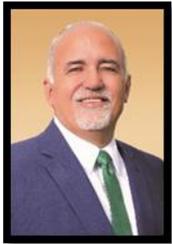
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City Council



Juan Carlos Bermudez
Mayor



Pete Cabrera
Councilman



Claudia Mariaca
Vice Mayor



Christi Fraga
Councilwoman



Digna Cabral
Councilwoman





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DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Doral
Florida**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Doral, Florida** for its annual budget for the fiscal year beginning **October 1, 2017**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



ACKNOWLEDGMENT

This document was prepared by a team of City staff members who worked very enthusiastically, with pride and dedication, to provide meaningful and useful information for the benefit of the citizens, the business community, and the City of Doral organization.

MANAGEMENT TEAM



CITY MANAGER

Albert P. Childress, M.B.A., M.P.A., ICMA-CM

Mari Gallet, Deputy City Manager

Luis Figueredo, City Attorney

Connie Diaz, City Clerk

Rene Velazco, Building Official

Adam Temple, Code Compliance Director

Maggie Santos, Communications & Protocol Manager

Matilde Menendez, CPA, CGMA, Finance Director

Francisco Rios, Human Resources Director

Gladys Gonzalez, Information Technology Director

Barbara Hernandez, Parks & Recreation Director

Javier Gonzalez, Acting Planning & Zoning Director

Hernan Organvidez, Police Chief

Carlos Arroyo, Acting Public Works Director

The following individuals are recognized for their significant contribution in the preparation of this document:

Meaghan Arritola, Accounting Clerk

Taina De Araujo, Finance Clerk

Tanya Donigan, Procurement Manager

Michael Jones, Webmaster & Graphic Designer

Jonathan Lopez, Accountant

Solangel Perez, Budget/Grants Administrator

Eliza Rassi, Assistant Finance Director



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FY 2020 PROPOSED BUDGET AT A GLANCE

HOW LARGE IS THE CITY'S BUDGET?

Total FY 2020 Budget—All Funds
\$80,538,740



Operating Budget (all funds)
\$20,166,599



Operating Budget (General Fund Only)
\$62,487,336



Capital Improvements Budget (all funds)
\$9,162,036



HOW MANY FULL TIME EQUIVALENT (FTE) POSITIONS ARE INCLUDED IN THE BUDGET?

439
 Total FTE Positions
432
 General Fund FTE Positions



**WHAT ARE THE CITY'S MAJOR GENERAL FUND RESOURCES?
 FY 2020 GENERAL FUND REVENUE**



- Ad Valorem
- Franchise Fees
- Other Taxes
- Building Permits
- Other Permits & Licenses
- Half Cent Sales Tax
- Intergovernmental
- Charges for Services
- Fines & Forfeits
- Miscellaneous



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DOWNTOWN DORAL

PARK

INTRODUCTION





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CITY MANAGER'S BUDGET MESSAGE



Dear Honorable Mayor and Members of the City Council:

In accordance with the City of Doral Charter, the Code of Ordinances, and the laws of the State of Florida, it is my pleasure to present the City of Doral's Proposed Operating and Capital Budget for Fiscal Year (FY) 2020 beginning October 1, 2019 and ending September 30, 2020. The primary objective and driving force behind the FY 2020 budget is the City's adopted Strategic Plan with the following seven strategic focus areas: Safety; Opportunity; Mobility; Play; Information and Control; Efficient and Effective Government; and Financial Planning. It also reflects the administration's needs and expectations of exceptional services.

STATE OF THE ECONOMY

The City of Doral is in the midst of a period of rapid growth. The population grew forty-nine percent from 2010 to 2018, adding 22,535 citizens to the city, according to the Florida Bureau of Economic and Business Research. In 2018, Doral was the home of approximately 68,244 citizens and it is projected that by 2020 the population will reach an estimated 78,000. The city's commercial, educational, recreational and residential amenities have continued to evolve, providing more reasons every day to live, work, learn, play, and invest in Doral.

Doral is also a business-friendly city that facilitates investment and growth through a commitment to customer service, efficiency, transparency, technology and communication, and its robust economy is a testament to that commitment. The City of Doral's business community continues to grow in the most important industry sectors in Miami-Dade County. Doral remains a strategic gateway city for international trade and continues to attract multinational businesses to the area. Since incorporation, Doral's employment growth has played a significant role in driving total employment in the region, representing over 17% of all new net jobs created in Miami-Dade County as reported by the 2017 Florida International University Metropolitan Center Economic Analysis. The City has over 10,000 licensed businesses, employing more than 102,000 workers producing total sales revenues estimated at nearly \$70 Billion in 2016. The total volume of sales revenue from these companies, concentrated in such a small geographic area, makes Doral one of South Florida's and the State's most productive local economies.

The young city's many accomplishments have been recognized on the national level. This year, the city was ranked by *Money* magazine as one of the top twenty-five cities to live in the United States. In June, the City of Doral was honored to be recognized as a 2019 All-America City Silver Recipient, a remarkable accomplishment that highlighted the young city's strong sense of community pride.



On the global stage, Doral continues to attract attention as a Smart City. In 2017, Doral obtained the World Council on City Data’s Platinum Level Certifications for ISO 37120, joining major smart cities of the world like Amsterdam, Barcelona, Dubai and London. Doral is one of the few cities in the United States to achieve this certification, an accomplishment that was showcased at national and international conferences like NALEO and eMerge Americas. Through this internationally recognized certification, Doral joins a network of cities adopting a culture of data to drive innovation. Additionally, WCCD’s data provides verifiable measurement of a city’s performance relative to other great cities of the world, and the opportunities for Doral to showcase its strengths. The favorable comparisons make a strong case for investment in the dynamic and modern City of Doral.

BUDGET APPROACH

In addition to addressing the funding commitments outlined in the FY 2019 budget, the proposed FY 2020 budget will allow for strategic new positions, infrastructure investment, and enhanced programming aligned with the priorities enumerated in the City’s vision, mission, core values and strategic plan. The overall budget is prepared to meet the criteria of the Council’s strategic priorities. It also reflects administration’s commitment to sound financial and operational practices that realizes our growing community’s needs and expectations of exceptional services.

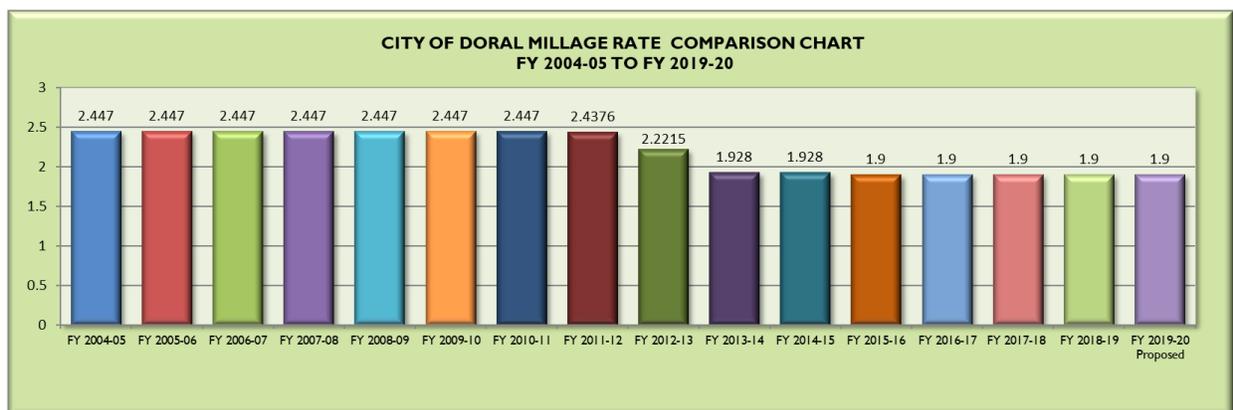
VISION: To be a premier community in which to live, work, learn, play and invest.

MISSION: To serve our community by relentlessly pursuing the highest quality of life through the delivery of efficient, sustainable, transparent, ethical and accountable government.

CORE VALUES: Efficiency, effectiveness and continuous improvement; Order; Accessibility and transparency; and product oriented.

Complete Strategic Planning information may be found on Page 23-31.

The City is pleased to report that we have a modest growth in projected General Fund revenues of approximately 3.5%, in the amount of \$2,106,988, along with several cost savings initiatives that will allow us to invest back into the City.





The FY 2020 proposed budget as presented here is based on the proposed millage rate of 1.90 mills. This proposal maintains our current millage rate of 1.90 for the fifth consecutive year and produces a structurally balanced budget for the third straight year. On July 1st the Property Appraiser certified the taxable value to each taxing authority (the City). The City's current year gross taxable value for operating purposes increased to \$13,715,630,586. When the increase in ad valorem revenues is considered in conjunction with the increase in inflation or CPI, the net increase in revenues to the City as projected at the current and proposed millage rate is \$956,371.

Our City of Doral community is a source of much pride and confidence. We continue to achieve successes that sustain our City as the premier place to “Live, Work, Learn, Play and Invest.” A heightened sense of optimism and excitement permeates Doral as economic indicators confirm the City's sound fiscal management, strong economy and financial profile, and capital investment strategies are paying off. We have been diligent in our pursuit of excellence, which was evidenced by both Standard and Poor's (S&P) Global Ratings and Fitch Ratings, assignment of AA+ rating to the City's General Obligation (GO) Bond Series 2019 issuance. This represents an increase of Doral's previous issuer credit rating of AA.

High bond ratings enable the City to borrow and repay money at a much lower interest rate which translates into savings for taxpayers. Our fiscal discipline and vigilance have been instrumental in building a strong financial foundation and positioning the City of Doral for a bright future.

GENERAL OBLIGATION BONDS – PARKS & RECREATION PROJECTS



On November 6th the City of Doral residents voted to approve the referendum authorizing the City to issue general obligation bonds not to exceed \$150,000,000 for the improvements of parks, natural areas and recreational facilities. The Bond Referendum authorized the financing of the construction and improvement of parks and recreational facilities with safety features, including, but not limited to, green spaces, community centers, cultural amenities, aquatic facility, playgrounds, ports fields and approximately five miles of walking/cycling trails.

The Bonds are expected to specifically finance the construction and/or improvements to the following projects: the Doral Meadow Park, Cultural Arts Facility, White Course Park, pedestrian bridge, lighting of trails, and Morgan Levy Park. In addition, the Bonds will also fund the costs of the construction and improvements of Doral Central Park. Total construction costs for Doral Central Park are expected to be \$120 million.



The City's first bond issuance, or tranche, Series 2019 was issued for \$45,100,000.00. The principal and interest on the bonds are secured by a pledge of the full faith, credit and taxing authority of the City without limitation. The bond will mature over a 30-year period. The average coupon rate is 3.2%, with the average yield at 2.9%, and the true interest cost at 3.0%. The debt service millage rate of .1872 mills will be levied to generate sufficient revenues to cover the debt service cost of FY 2020.



BUDGET SUMMARY

| FUND | ADOPTED BUDGET FY 2018-2019 | PROPOSED BUDGET FY 2019-2020 | INCREASE (REDUCTION) |
|----------------------------|-----------------------------------|------------------------------------|-------------------------|
| General | \$60,380,348 | \$62,487,336 | \$2,106,988 |
| Transportation | \$4,034,591 | \$6,978,203 | \$2,943,612 |
| Park Impact | \$164,000 | \$20,000 | (\$144,000) |
| Police Impact | \$691,378 | \$1,179,860 | \$488,482 |
| Peoples Transportation | \$2,143,222 | \$2,143,222 | \$0 |
| Building Technology | \$200,000 | \$200,000 | \$0 |
| Debt Service | \$0 | \$2,439,762 | \$2,439,762 |
| Capital Improvement | \$147,443 | \$450,000 | \$302,557 |
| Park G.O. Bond-Series 2019 | \$0 | \$124,744 | \$124,744 |
| Stormwater | \$5,072,268 | \$4,515,613 | (\$556,655) |
| Total | \$72,833,250 | \$80,538,740 | \$7,705,490 |

The FY 2020 total proposed operating and capital budget for all funds is \$80,538,740. The total proposed budget represents an increase of \$7,705,490 (10.6%) over the FY 2019 adopted budget for all funds. It is important to note that the General Obligation Bond, Series 2019 proceeds of \$46,356,299 have been encumbered in FY 2019, for the construction and improvement of parks and recreational facilities with safety features, including, but not limited to, green spaces, community centers, cultural amenities, aquatic facility, playgrounds, sports fields and approximately five miles of walking/cycling trails.

For FY 2020, the City's principal fund - General Fund is proposed at \$62,487,336, or 77.6% of the total budget. This budget is moderately higher than the Fiscal Year 2019 adopted budget of \$60,380,348, with an increase of \$2,106,988, or 3.49%.

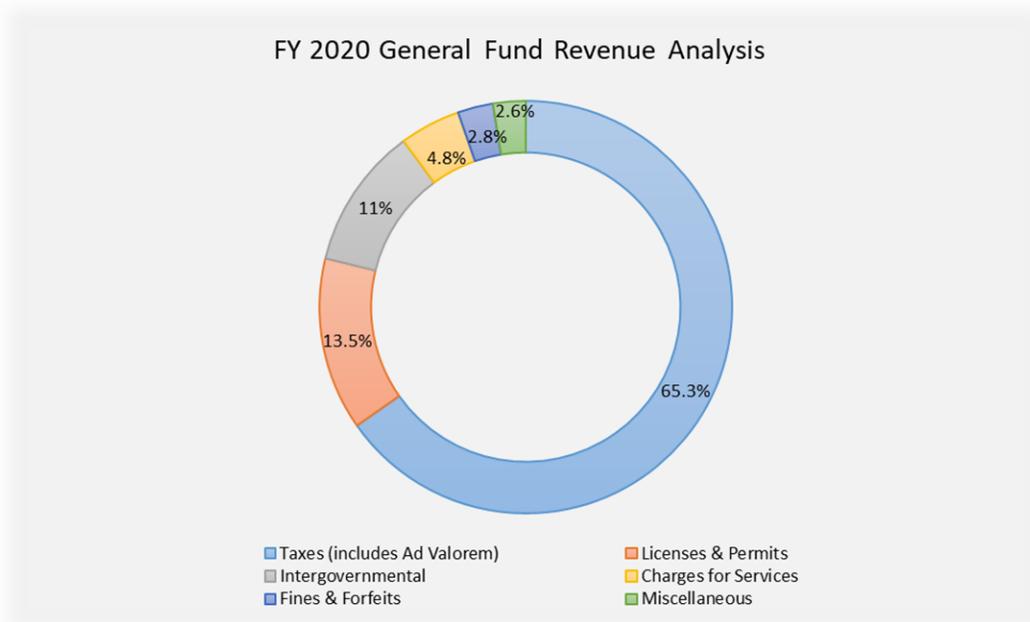


The City's Finance Department developed a five-year budget cycle, which is introduced and discussed during the budget workshops. This provides administration the ability to envision the future financial picture for the City based on current information. Thus, allowing administration to steer the City in the right course. The City is placing great emphasis on the accuracy of our budget forecasts. Now, with a focused eye, we must maintain our diligence and precisely execute the budget plan enclosed.

GENERAL FUND

The proposed FY 2020 General Fund budget is proposed at the \$62,487,336. This budget maintains the City's standard of providing excellent services to our community without the use of reserves. Having already reduced operating expenditures in prior years, administration has submitted a proposal is fiscally responsible and solely contingent upon projected revenues.

The following is a brief introduction to the FY 2020 proposed budget:



- **General Fund Revenues:** Total revenues are projected to be \$62,487,336, a 3.5% increase over the prior year's adopted revenue projection of \$60,380,348.
 - Taxes comprise of 65.3% of all revenues with Ad Valorem taxes are projected at the 2019-2020 proposed millage rate of \$1.90 per \$1,000 of taxable value, which represents \$24,756,713 and comprises 39.6% of the total General Fund Revenue.
 - Inter-Governmental are projected at \$6,935,233 and comprises 11% of the total General Fund Revenue.
 - Licenses and Permits are projected at \$8,463,000 and comprises 13.5% of the total General Fund Revenue.
 - All other revenues are projected at \$6,307,249 and comprise 10.2% of the total General Fund Revenue.



| FY 2020 PROPOSED GENERAL FUND CONSOLIDATED ITEMS DETAIL | | | | | | | | | | |
|---|------------------------|----------------------|----------------------|----------------------|---------------------|------------------------------------|---------------------|-------------------|----------------------|--|
| DEPARTMENT | SALARIES & OTHER WAGES | FRINGE BENEFITS | PERSONNEL TOTAL | OPERATING COSTS | CAPITAL OUTLAY | OPERATING TRANSFERS ⁽¹⁾ | DEBT SERVICE | GRANTS & AIDS | DEPARTMENT TOTAL | |
| 10005 CITY COUNCIL | 518,608 | 405,376 | 923,984 | 307,400 | - | - | - | - | 1,231,384 | |
| 11005 CITY MANAGER | 482,014 | 223,945 | 705,959 | 35,740 | - | - | - | - | 741,699 | |
| 11505 PUBLIC AFFAIRS | 452,110 | 183,106 | 635,216 | 268,790 | - | - | - | - | 904,006 | |
| 11605 ECONOMIC DEVELOPMENT | - | - | - | - | - | - | - | - | - | |
| 12005 CITY CLERK | 241,178 | 91,326 | 332,504 | 166,500 | - | - | - | - | 499,004 | |
| 13005 CHARTER ENFORCEMENT | - | - | - | 50,000 | - | - | - | - | 50,000 | |
| 20005 HUMAN RESOURCES | 487,882 | 190,612 | 678,494 | 180,679 | - | - | - | - | 859,173 | |
| 21005 FINANCE | 844,387 | 374,150 | 1,218,537 | 102,295 | - | - | - | - | 1,320,832 | |
| 22005 INFORMATION TECHNOLOGY | 1,372,106 | 584,227 | 1,956,333 | 2,762,985 | 489,193 | - | - | - | 5,208,511 | |
| 30005 CITY ATTORNEY | 260,838 | 107,548 | 368,386 | 310,400 | - | - | - | - | 678,786 | |
| 40005 PLANNING & ZONING | 772,855 | 331,282 | 1,104,137 | 295,084 | - | - | - | - | 1,399,221 | |
| 50005 GENERAL GOVERNMENT | 567,500 | - | 567,500 | 2,955,420 | - | 940,000 | 1,914,058 | 197,500 | 6,574,478 | |
| 60005 POLICE | 15,579,590 | 8,098,068 | 23,677,658 | 1,712,323 | 348,383 | - | - | - | 25,738,364 | |
| 70005 BUILDING | 2,772,844 | 1,180,430 | 3,953,274 | 405,417 | - | - | - | - | 4,358,691 | |
| 71005 CODE COMPLIANCE | 1,051,296 | 439,308 | 1,490,604 | 57,748 | - | - | - | - | 1,548,352 | |
| 80005 PUBLIC WORKS | 1,850,977 | 914,982 | 2,765,959 | 2,035,665 | 98,600 | - | - | - | 4,900,224 | |
| 90005 PARKS & RECREATION | 3,038,283 | 937,689 | 3,975,972 | 2,498,639 | - | - | - | - | 6,474,611 | |
| FY 2020 PROPOSED BUDGET | \$ 30,292,468 | \$ 14,062,049 | \$ 44,354,517 | \$ 14,145,085 | \$ 936,176 | \$ 940,000 | \$ 1,914,058 | \$ 197,500 | \$ 62,487,336 | |
| FY 2019 ADOPTED BUDGET⁽²⁾ | \$ 28,288,926 | \$ 12,962,038 | \$ 41,250,964 | \$ 13,757,507 | \$ 1,579,199 | \$ 1,712,799 | \$ 1,917,379 | \$ 162,500 | \$ 60,380,348 | |
| FY 2019 v. FY 2018 | \$ 2,003,542 | \$ 1,100,011 | \$ 3,103,553 | \$ 387,578 | \$ (643,023) | \$ (772,799) | \$ (3,321) | \$ 35,000 | \$ 2,106,988 | |
| Percent Change | 7.08% | 8.49% | 7.52% | 2.82% | -40.72% | -45.12% | -0.17% | 21.54% | 3.49% | |

⁽¹⁾ Operating Transfers include \$440,000 to the CIP Fund, \$300,000 to the Infrastructure Replacement Fund and \$200,000 to the OPEB Liability Fund.

⁽²⁾ Does not include approved amendments to the budget and/or carryovers of previous year's projects.

- General Fund Expenditures: Total expenditures are projected to be \$62,487,336, a 3.5% increase over the prior years adopted expenditure projection of \$60,380,348. Following are highlights of the General Fund Expenditure budget for FY 2020:
 - Projected personnel expenditures are \$44,354,517 that includes a 1.5% COLA increase, up to a 2% merit increase and a 6% health insurance increase. In FY 2020, the City will be adopting a 40-hour work week schedule for its non-sworn employees, consistent with the 40-hour work week of sworn employees.
 - Projected operating expenditures are \$14,145,085 which includes funding related to public safety, full programming at Doral Glades Park, and fleet maintenance operations.
 - Projected capital expenditures are \$936,176, a decrease of \$643,023 (-40.7%) below FY 2019 and includes funding for IT infrastructure, replacement of vehicles and equipment in the Police department, along with equipment and capitalizable services in the Public Works department.
 - Projected operating transfers out of \$940,000, debt service payments of \$1,914,058 and grants and aids of \$197,500.



FY 2020 GENERAL FUND SUMMARY

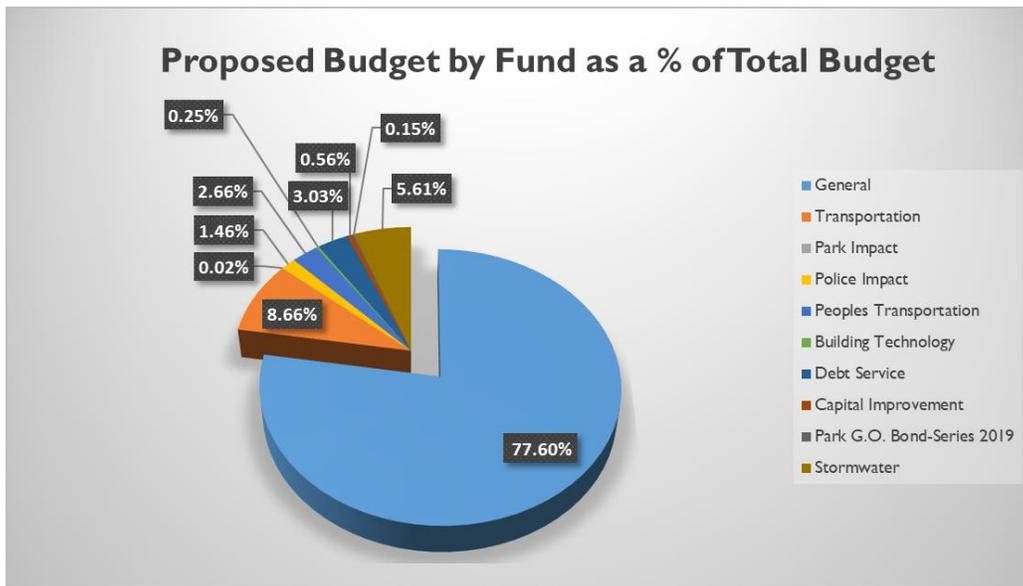
| DEPT NO | ACCOUNT CLASSIFICATION | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | ADOPTED BUDGET FY 2018-19 | AMENDED BUDGET* FY 2018-19 | YEAR-END ESTIMATE FY 2018-19 | DEPT.REQ FY 2019-20 | PROPOSED FY 2019-20 | % CHANGE |
|------------------------------------|--|----------------------|----------------------|---------------------------|----------------------------|------------------------------|----------------------|----------------------|-------------|
| BEGINNING FUND BALANCE | | 75,784,453 | 64,343,604 | 71,405,562 | 71,405,562 | 71,405,562 | 57,228,344 | 57,228,344 | |
| REVENUES | | | | | | | | | |
| | TAXES | 36,219,621 | 40,458,466 | 41,159,397 | 41,159,397 | 40,631,993 | 41,159,397 | 40,781,864 | |
| | LICENSES & PERMITS | 7,489,660 | 9,345,706 | 7,670,000 | 7,670,000 | 9,296,386 | 8,321,000 | 8,463,000 | |
| | INTERGOVERNMENTAL | 5,771,694 | 6,261,782 | 6,381,244 | 6,381,244 | 6,482,374 | 6,381,244 | 6,935,223 | |
| | CHARGES FOR SERVICES | 2,052,442 | 2,275,117 | 2,689,195 | 2,689,195 | 2,676,253 | 2,886,695 | 2,982,237 | |
| | FINES AND FORFEITS | 483,341 | 1,813,905 | 1,493,500 | 1,493,500 | 2,070,000 | 1,453,500 | 1,730,000 | |
| | MISCELLANEOUS | 1,526,366 | 1,249,188 | 987,012 | 1,487,012 | 4,063,071 | 957,012 | 1,595,012 | |
| | TOTAL REVENUES | 53,543,123 | 61,404,164 | 60,380,348 | 60,880,348 | 65,220,077 | 61,158,848 | 62,487,336 | |
| OTHER RESOURCES | | | | | | | | | |
| | RESERVES - IN USE OF FUND BALANCE | 11,440,849 | - | - | 8,100,000 | 8,100,000 | 16,042,111 | - | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 22,310,343 | 22,310,343 | - | - | |
| | TOTAL OTHER RESOURCES | 11,440,849 | - | - | 30,410,343 | 30,410,343 | 16,042,111 | - | |
| TOTAL AVAILABLE RESOURCES | | 64,983,972 | 61,404,164 | 60,380,348 | 91,290,691 | 95,630,420 | 77,200,959 | 62,487,336 | |
| EXPENDITURES BY DEPARTMENT: | | | | | | | | | |
| 10005 | CITY COUNCIL | 1,119,904 | 1,080,671 | 1,181,948 | 1,181,948 | 1,181,948 | 1,229,383 | 1,231,384 | 4.2% |
| 11005 | CITY MANAGER | 812,686 | 651,346 | 690,217 | 690,217 | 614,279 | 694,418 | 741,699 | 7.5% |
| 11505 | PUBLIC AFFAIRS | 669,606 | 644,817 | 732,012 | 732,012 | 724,462 | 831,619 | 904,006 | 23.5% |
| 11605 | ECONOMIC DEVELOPMENT ⁴ | 311,994 | 414,043 | 401,745 | 401,745 | 401,745 | - | - | -100.0% |
| 12005 | CITY CLERK | 496,326 | 394,201 | 712,465 | 712,465 | 597,465 | 649,030 | 499,004 | -30.0% |
| 13005 | CHARTER ENFORCEMENT | - | - | 50,000 | 50,000 | - | 50,000 | 50,000 | 0.0% |
| 20005 | HUMAN RESOURCES | 576,181 | 692,322 | 787,936 | 787,936 | 787,936 | 854,618 | 859,173 | 9.0% |
| 21005 | FINANCE | 1,027,594 | 1,015,493 | 1,164,544 | 1,183,059 | 1,183,059 | 1,293,508 | 1,320,832 | 13.4% |
| 22005 | INFORMATION TECHNOLOGY | 4,800,516 | 4,465,539 | 5,564,125 | 6,406,867 | 6,302,098 | 5,790,142 | 5,208,511 | -6.4% |
| 30005 | CITY ATTORNEY | 583,686 | 543,695 | 743,926 | 743,926 | 554,759 | 711,663 | 678,786 | -8.8% |
| 40005 | PLANNING & ZONING | 867,138 | 791,405 | 1,084,775 | 1,312,023 | 1,283,112 | 1,501,601 | 1,399,221 | 29.0% |
| 50005 | GENERAL GOVERNMENT | 4,364,301 | 4,200,431 | 5,249,803 | 5,107,134 | 5,065,999 | 4,798,978 | 5,634,478 | 7.3% |
| 60005 | POLICE | 23,607,235 | 20,630,345 | 23,790,455 | 25,300,745 | 25,179,745 | 29,054,774 | 25,738,364 | 8.2% |
| 70005 | BUILDING | 4,005,606 | 3,715,534 | 4,328,027 | 4,353,683 | 4,343,976 | 4,558,900 | 4,358,691 | 0.7% |
| 71005 | CODE COMPLIANCE | 1,261,107 | 1,326,153 | 1,450,699 | 1,450,699 | 1,450,271 | 1,456,150 | 1,548,352 | 6.7% |
| 80005 | PUBLIC WORKS | 3,980,570 | 5,028,357 | 4,783,768 | 17,845,521 | 9,670,585 | 13,075,755 | 4,900,224 | 2.4% |
| 90005 | PARKS & RECREATION | 12,259,522 | 7,747,855 | 5,951,104 | 18,350,526 | 18,343,056 | 6,798,934 | 6,474,611 | 8.8% |
| | TOTAL EXPENDITURES | 60,743,972 | 53,342,207 | 58,667,549 | 86,610,505 | 77,684,495 | 73,349,473 | 61,547,336 | 4.9% |
| | INTERFUND TRANSFER OUT ⁽²⁾ | 4,240,000 | 1,000,000 | 1,712,799 | 1,712,799 | 1,712,799 | 3,851,486 | 940,000 | |
| | TOTAL GENERAL FUND EXPENDITURES | 64,983,972 | 54,342,207 | 60,380,348 | 88,323,304 | 79,397,294 | 77,200,959 | 62,487,336 | 3.5% |
| | USE OF FUND BALANCE | 11,440,849 | - | - | 8,100,000 | 8,100,000 | 16,042,111 | - | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 22,310,343 | 22,310,343 | - | - | |
| | ENDING FUND BALANCE ⁽³⁾ | \$ 64,343,604 | \$ 71,405,562 | \$ 71,405,562 | \$ 43,962,606 | \$ 57,228,344 | \$ 41,186,234 | \$ 57,228,344 | |

15% REQUIRED RESERVE \$ 13,248,496 \$ 11,580,144 \$ 9,373,100

*Includes approved amendments to the budget and/or carryovers of previous year's projects.

NOTES:

- (1) Operating expenditures (excluding Capital Outlay & Operating Transfers to Other Funds) Total: \$60,166,508
- (2) Interfund Transfers Out are budgeted from General Government
- (3) FY 2017-18 Fund Balance reflects a difference of \$505,533 when compared to financial statements, due to presentation difference for OPEB Fund
- (4) Economic Development was transferred to Planning & Zoning Department



SPECIAL REVENUE FUNDS & OTHER FUNDS

The proposed budget for all other funds is \$18,051,404 which is 22.4% of the overall proposed budget broken down in the following funds:

- The Transportation Fund is projected to receive \$6,978,203 in revenues, which includes a use of \$4,205,786 of fund balance reserves; expenditures are projected to be \$6,978,203 which includes: \$392,061 in personnel expenditures, \$2,565,142 in operating expenses and \$4,021,000 in capital outlay.
- The Park Impact Fee Fund is projected to receive \$260,000 in revenues; expenditures are projected to be \$20,000 for capital outlay and \$240,000 to fund balance.
- The Police Impact Fee Fund is projected to receive \$1,179,860 in revenues, which includes a use of \$674,860 of fund balance reserves; expenditures are projected to be \$1,179,860 in capital outlay.
- The Peoples Transportation Fund is projected to receive \$2,552,382 in revenues and expenditures are projected to be \$2,143,222; which includes \$1,957,222 in operating expenses and \$186,000 in capital outlay and \$409,160 to fund balance.
- The Building Technology Fund is projected to receive \$221,000 in revenues and expenditures are projected to be \$200,000 in capital outlay and \$21,000 to fund balance.
- The Debt Service Fund is projected to receive \$2,439,762 in revenues; expenditures are projected to be \$2,439,762; and use \$574 of fund balance reserves.
- The Capital Improvement Fund is projected to receive \$440,000 in operating transfers in; use \$10,000 of fund balance reserves; and expenditures are projected to be \$450,000 for capital outlay.
- The Park General Obligation Bond Series 2019 Capital Project Fund is projected to receive \$130,000 in revenues; expenditures are projected to be \$124,744; and \$5,256 to fund balance. Refer to the fund section of the budget for details on the use bond proceeds and proposed bond projects.



- The Stormwater Fund is projected to receive \$4,540,000 in revenues; expenditures are projected to be \$4,515,613, which includes \$182,464 in personnel expenditures; \$1,499,150 in operating expenses; \$2,169,000 in capital outlay; \$664,999 in debt service; and \$24,387 to fund balance.

SUMMARY OF MAJOR BUDGET HIGHLIGHTS

There are some expenditures that remain out of our purview such as medical and insurance costs and legislative/policy actions at the federal and state levels that may impact our financial forecasts, but with a proper budget plan the City may mitigate the impact of these challenges.

Our tax dollars are improving the City by:

- ✓ Investing in police outreach initiatives and increasing public safety
- ✓ Building new parks for its families
- ✓ Connecting roads, adding sidewalks, and building out critical infrastructure

The FY 2020 proposed Budget contains funding for on-going services to the community. The following are the highlights:

- Funding to hire fifteen (15) additional Officers, four (4) Sergeants, two (2) PSAs, two (2) Park Rangers, and (1) Executive Officer to the Chief of Police to provide community policing and enhanced police visibility
- Revitalizing Police Department's aging fleet through the acquisition of police vehicles
- Funding to hire a Constituent Services Coordinator to strengthen communication with community.
- Programming and operation of Doral Glades Park
- Improvement of Batting Cages at Doral Legacy Park
- Funding to hire three (3) Auto Maintenance Technicians to provide in house fleet maintenance for City vehicles
- Continue roadway construction, milling, resurfacing and beautification projects
- Citywide intersection improvements
- Funding to hire a Fixed Asset & Purchasing Coordinator to continue the City's goal of organizational effectiveness.
- Stormwater improvements
- Continued canal stabilization and maintenance projects
- Continue the City's safety and security technologies on the trolleys
- Catch Basin Maintenance Program
- Integration by the Building Department to an online permitting system that is outward facing
- Procure data analytics platform that leverages artificial intelligence (AI) to help cities understand citizen feedback for better governance and communication
- Continue quarterly mailing of newsletter to all homes to strengthen communication campaigns
- Expand advertising, marketing, and strategic partnerships to strengthen branding and business attraction in local, regional, and new markets
- Computer device upgrades for Departments to optimize use of new technology and improve efficiency



- Citywide implementation of smart system solutions that will enhance transparency of City operations
- Improve our customer services through training programs

Details of the proposed expenditures are included within each departmental narrative in the proposed budget sections of this book.

CONCLUSION

In my first year as your City Manager, I would like to express my sincere appreciation to the members of the City Council for their continued guidance and support throughout the development of this proposed budget. Developing a balanced budget was a time-intensive and challenging process. There were many difficult trade-offs to thoughtfully consider. I believe that my team and I have risen to the occasion and that I am proposing a budget that will address our organization's highest priorities for the upcoming fiscal year. This is a budget that will deliver the quality services that our residents expect.

I want to thank everyone who assisted in the development of this year's budget proposal, including the department directors and all City departments. Special recognition is extended to the Finance department for their outstanding efforts in the development of this budget, as well as managing the public dollars entrusted to be used in a prudent manner.

The FY 2020 Proposed Budget will be formally presented to City Council at the first public hearing on September 10, 2019 and adopted at the second public hearing on September 24, 2019 at City Hall. I look forward to working with you, our neighbors, and our team of public servants as we move forward as a City into our next fiscal year.

Albert P. Childress, M.B.A., M.P.A., ICMA-CM

City Manager



STRATEGIC PLAN

BACKGROUND

The City of Doral's strategic planning process establishes priorities for the upcoming fiscal year which are addressed in the budget development process for the upcoming fiscal year. Each year's strategic plan has resulted in significant accomplishments. A complete list of these accomplishments will be found in the report, Strategic Plan Action Status, available on the City's web site.

For 2019/2020, the City will continue to complete projects from prior strategic plans while adding new projects that will continue to position Doral as a preferred live, work, invest, learn, and play community. As the City has continued to refine its strategic plan, a broader understanding of the future has developed as well as greater skill and expertise. In 2019/2020, the focus will be on the following.

Experiencing quality of life

Improving the quality of life in the City through focusing on five key experiences which are:

- Safety
- Opportunity
- Mobility
- Play
- Information and control

Effective and Efficient Government

Financial Planning

This focus generates seven (7) strategic focus areas. In summary, this will be the work focus for FY 2019/20. It is important to state that the work from prior strategic plans continues as much work is multi-year in nature. City staff continuously manage the work plans generated from each strategic plan.

CONTEXT ANALYSIS

The context analysis provides a description of the current assets, challenges, issues and opportunities facing the City. It does this through a set of scenarios which describe potential futures that could emerge. This is not an attempt to predict the future, but rather to recognize that various futures are possible and that a strategic plan should recognize those futures. Recognizing futures enables a City to see opportunities or threats and respond proactively and in a timely manner.



There are four scenarios which could emerge in Doral. Each year’s strategic plan seeks to ensure the City is well prepared to respond to whichever scenario or combination of scenarios emerge. Described in greater detail below, scenarios 1 and 2 are positive and complement each other. Scenario 3 creates a more challenging economic development environment while scenario 4 creates a more challenging public revenue environment. The strategic plan seeks to position the City to effectively respond to all four scenarios through a matrix of strategies as shown in table 1. Table 1 includes the work of multiple strategic plans, so it addresses more than one year’s focus.

| Table 1: How the City’s strategies prepare it for any scenario | | | | |
|--|---|--|--|---|
| Strategy/Scenario | Scenario 1: Projected growth occurs | Scenario 2: More international business | Scenario 3: Loss of commercial/industrial properties | Scenario 4: Housing market adjustment |
| Fiscal sustainability strategies & infrastructure investment | City builds reserves and make needed investments | City builds reserves and make needed investments | City has the financial resources to adapt | City has the financial resources to manage through |
| Quality of Place strategies | City develops the features that attract residents and businesses | City develops the features that attract residents and businesses | City keeps a balance of property types. | City has such high quality features that impacts of an adjustment are lessened in Doral |
| Transportation strategies | City develops mobility options that meet the needs of the community | City develops mobility options that meet the needs of businesses | Mobility options keep Doral as a preferred place for business | Mobility options help keep Doral a preferred place to live |
| Smart City strategies | Residents have access to leading technologies | Options keep the City in the forefront for businesses | Businesses can have the technology that eliminates any need to relocate. | Smart City tools help keep Doral a preferred place to live. |
| Workforce housing strategies | Adequate range of housing types so that all services are available | Employee housing not a barrier but a strength | No need to relocate for housing | Market adjustment makes workforce housing more available |
| Organizational efficiency strategies | High quality, affordable services | High quality, affordable services | High quality, affordable services reduce need to relocate | High quality, affordable services make the City a preferred place to live. |
| Communication strategies | Residents are informed | Businesses are informed | Business concerns are addressed | The viability and livability of the City are well known |
| Economic diversification strategies | Creates more high paying jobs for residents | Provides more diverse business groups | Loss is mitigated by diversification | Better paying jobs mitigate this |
| Public safety strategies | Maintain Doral as a preferred place to live | Maintain Doral as a preferred place to do business | Prevents blight and decline | Maintain Doral as a preferred place to live |



VISION

The vision statement for the City is: “A premier community in which to live, work, invest, learn, and play”. This vision represents the Mayor and Council’s vision that Doral is not only a full-service City from a public services perspective, but that it also is an economically vibrant City that offers a full range of amenities such that people would choose it not only as a place to work but as a place to live and engage in community activities. This vision requires the City to balance the needs of businesses with those of residents and provide a full range of public services to meet those needs and expectations.

MISSION

To serve our community by relentlessly pursuing the highest quality of life through the delivery of efficient, sustainable, transparent, ethical and accountable government.

VALUES

- Efficiency, effectiveness and continuous improvement
- Order
- Accessibility and transparency
- Product-oriented



STRATEGIC FOCUS AREAS

There are seven strategic focus areas in this new plan. These are:

- Safety
- Opportunity
- Mobility
- Play
- Information and control
- Efficient and effective government
- Financial planning

The prior strategic focus areas identified in earlier plans are still being addressed as needed to complete those plans.



PRIOR STRATEGIES STATUS

Communication. This strategy has both internal and external components. Internally the intent is that City staff improve communications across internal organizational lines. Externally the intent is to better inform the public of City activities, make the actions of the City even more transparent, and communicate to publics outside of Doral the distinctive strengths and characteristics of the City.

Smart City. This strategy also has internal and external components. Externally it is developing technology partnerships that make Doral a technology hub, thereby encouraging the growth of technology driven firms in the City. Internally, it is developing the infrastructure that will enable the City to operate more efficiently and effectively, improve internal communication and be better able to manage and analyze data in order to better understand issues related to the City.

Long Term Financial Sustainability and Infrastructure Investment Capacity. This strategy is focused on developing the tools and skills so that the City can better understand its long term financial picture, including the maintenance and operational costs of new capital investment.

Organizational Efficiency. The intent of this is for the City to determine both technology investments and process redesign options that will enable the City to serve a population of 80,000 without necessarily adding staff based on prior staffing ratios.

Transportation. The intent of this strategy is to maintain a focus on meeting the growing transportation demands placed upon the City. The specific challenges at this point are demonstrating the impact of the region on Doral and developing partnership strategies to meet those demands.

Workforce Housing. Given the rising costs of housing in Doral the concern is whether Doral would become less attractive to businesses relocating to the City or considering expansion because of housing costs. Recognizing that the City does not have sufficient data to answer that question at this point, the major focus of this strategy is a better understanding of the topic.

Quality of Place. Recognizing live/work/play the City needs open space, recreational features, and basic services to maintain a high quality of place. The intent of this strategy is to delineate future needs of open space and analyze the financial and legal options for obtaining that open space as well as other strategies to maintain a high quality of place.

Economic Diversification. This strategy seeks to enhance the resiliency of the City by diversifying its economy, creating higher pay jobs and supporting businesses that add greater value to their business sector.

Public Safety. This strategy seeks to ensure Doral is a highly safe community for residents, businesses and visitors. A safer City will serve to attract both businesses and new residents.



FISCAL YEAR 2019 - 2020 STRATEGIC PLAN GOALS

The following objective, strategies, and action steps were established for each goal:

Goal: Enhance Public Safety

Objectives:

- Maintain Doral as a highly safe community
- Maintain visibility of Police

Strategies:

- Enhanced communication about public health topics
- Enhanced community Police presence

Action Steps:

- Send information and updates about landfill analysis to homeowners
- Examine use of Police Service Aides to police parking infractions during peak times
- Examine functions of School Resource Officers with respect to traffic enforcement
- Review alternative companies for red light cameras
- Establish Park Ranger positions

Goal: Support the growth of opportunity for businesses to develop and grow in the City

Objectives:

- Increase the number and proportion of higher wage jobs
- Attract new residents for whom the housing of the City is affordable

Strategies:

- Support the growth and retention of existing businesses
- Expand the marketing effort of the City to attract new businesses

Action Steps:

- Increase the assistance provided to local small business
- Review grants program
- Develop a proactive retention effort
- Identify key target demographics
- Develop a global marketing effort
- Develop a brand for Downtown
- Open the Visitors Center
- Seek National and International Conferences
- Develop a Super Bowl plan
- Enhance communication of City's success to the community



Goal: Improve mobility in the City

Objectives:

- Increase the experience of persons using the Trolley system or other forms of transport in the City
- Expedite transportation and mobility projects
- Reduce negative impacts on residential communities of commercial related transport activities

Strategies:

- Enhance existing features
- Improve the processes for project development and transportation management

Action Steps:

- Develop a plan to expand shelters at trolley stops
- Replace missing street lights
- Develop strategy to expedite County reviews and projects
- Identify alternatives and issues regarding advertising on trolleys or at trolley stops
- Develop approach to managing large truck deliveries in commercial areas with short driveways

Goal: Enhance the recreational experience offered by the City

Objectives:

- Enhance programming options for residents
- Develop policies to ensure best interests of the community are met in the use of its facilities
- Examine costs and benefits of additional recreational infrastructure

Strategies:

- Enhance senior programming
- Enhance inclusiveness of facilities
- Examine amphitheater
- Revise special events policy
- Enhance teen programming
- Enhance youth baseball

Action Steps:

- Identify alternative to increase senior programming
- Research status of Meals-on-Wheels program
- Complete ADA study
- Develop three options for future consideration of an amphitheater
- Develop a policy regarding outdoor events in City parks, including deposits
- Develop a policy regarding non-profit use of City parks



- Develop a communications plan for adjacent neighborhoods
- Continue safety training of Park's staff
- Ensure consistent application of Park rules regarding various programs
- Continue to provide youth baseball recreational programming in-house
- Develop bid and fee system for travel baseball

Goal: Increase residents awareness and understanding of City services and regulations

Objectives:

- Ensure regulatory requirements are current and appropriate
- Strengthen communication with the community
- Improved customer service

Strategies:

- Update codes and regulations
- Strengthen constituent services
- Improve the customer experience

Action Steps:

- Review and update the City's land development code
- Update regulations for yard signs
- Revisit the five-year deadline for sign compliance
- Update regulations for LED signs
- Modify 311-like app
- Develop a system and process so that responses acknowledging receipt of request to inquiries are made within 24 hours
- Develop a plan for a Director of Constituent Services position
- Develop processes to ensure that the City speaks with one voice
- Increase the speed with which City accomplishments are communicated to the Community
- Improve software in Building Department
- Establish a single point of contact for persons seeking a permit
- Increase collaboration and improve permitting process among Building, Code Enforcement, and Planning and Zoning
- Improve customer service in the reception area
- Revise and add internal target metrics
- Display more metrics externally
- Develop additional metrics



Goal: Increase organizational effectiveness

Objectives:

- Continue to improve organizational efficiencies
- Continue to provide services that are a good value for the cost
- Continue to build a culture of superior performance

Strategies:

- Focus on accountability
- Greater attention to detail
- Focused capital projects management
- Ensure current positions are appropriately classified

Action Steps:

- Hold weekly review meetings
- Implement a tracking system for all work assignments
- Hold weekly reviews regarding critical topics and/or areas where performance needs to be improved
- Issue RFQ for firm for bond management
- Examine internal vs. external firms for project management and project design
- Evaluate job descriptions and salaries for capital project related positions
- Conduct a pay and classification study

Goal: Strengthen the financial viability of the City

Objectives:

- Ensure the City is obtaining a fair share of public revenues
- Ensure public revenues are adequate for current and future needs and priorities
- Ensure a competitive tax environment is sustained

Strategies:

- Proactive annexation
- Infrastructure status monitoring
- Revenue analysis
- Renewal and replacement planning



Action Steps:

- Monitor status of annexation and determine need for independent action
- Report on status of City roads and related infrastructure
- Explore non-traditional revenue sources such as naming rights
- Analyze impact fees and update as needed
- Conduct fee review study
- Keep R&R plan current





GUIDE FOR READERS

The Fiscal Year 2019-2020 Annual Budget for the City of Doral, Florida is intended to serve four purposes:

THE BUDGET AS A POLICY GUIDE

As a policy document, the budget serves to inform the reader about the organization and its policies. The budget includes organization-wide financial and programmatic policies and goals that address long-term concerns and issues, as well as its short-term financial and operational policies that guide the development of the budget for the upcoming year. This budget document details the services the City will be providing during the twelve-month period from October 1, 2019 through September 30, 2020. The departmental budget sections provide goals, objectives and activity reports for each department.

THE BUDGET AS A FINANCIAL PLAN

As a financial plan, the budget details the costs associated with providing municipal services and how the services will be funded. The General Fund Section includes a summary and detailed description of all revenues and expenditures. The budget document explains the underlying assumptions for the revenue estimates and discusses significant revenue trends. In addition, there is discussion of the City's accounting structure and budgetary policies. The City of Doral, as virtually every other government, has provisions for amending the budget during the fiscal year. This is essential as priorities change and emergencies are encountered requiring the revision of the yearly budget. This is a normal and wise practice that is essential for the City to be

able to reflect the changing priorities of its community.

THE BUDGET AS AN OPERATIONS GUIDE

As an operations guide, the budget details how departments and the General Fund are organized. The budget informs the reader of all the activities, services and functions carried out by each department. In addition, the budget provides for performance measurements of organization-wide objectives to aid in monitoring the progress of the City. Each departmental budget section includes a description of the department's function, its goals and objectives, activity reports, authorized positions, budget highlights and the budgetary appropriation.

THE BUDGET AS A COMMUNICATION DEVICE

As a communication device, the budget provides summary information to aid the reader in interpreting the document. Charts, graphs, tables and text are included in every section to consolidate the information. The budget document also includes a detailed table of contents. Finally, the budget includes the Budget Message Section, which provides readers with a condensed analysis of the fiscal plans of the City for the upcoming year.



HOW TO USE THIS DOCUMENT

We have made every effort to make this book as easy as possible to read, but we understand just how difficult it can be to find what you are looking for in such a complex document. To make your search easier, we have provided a number of tools to assist you.

Organization of this Book

The main Table of Contents starts on page 2 and provides an overview of the different sections of the book.

The City of Doral's Annual Budget is divided into different sections: Introduction, Budget Overview, General Fund Budget, Special Revenue Funds Budget, and Other Funds.

Introduction – This section contains the City Manager's Budget Message, Strategic Plan, Guide for Readers, How to Use this Document, and a Government history, overview, organizational chart, and a position summary.

Budget Overview - This section contains a discussion of our financial policies, an overview of the budget process and an introduction to fund budgeting for Fiscal Year 2020, as well as, the Capital Improvement Element and Five-Year Financial Plan.

General Fund Budget - This section contains a detailed revenue summary and explanation, expenditure summary, and a breakdown of each department which includes its function, objectives, performance indicators, progress report, authorized positions and budget highlights.

Special Revenue Funds Budgets – This section contains a detailed revenue and expenditure summary for the Transportation Fund and the People's Transportation Plan Fund.

Other Funds - This section contains a detailed revenue and expenditure summary for the Parks Impact Fee Fund, Police Impact Fee Fund, Building Technology Fund, Bond Debt Service Fund, Capital Improvement Fund, Infrastructure Replacement Fund, General Obligation Bond Fund, Series 2019, Stormwater Fund, and Other Post-Employment Benefits Fund.

A Glossary of the terminology used in this document that is either technical in nature or unique to the City of Doral. Each term is given a short entry that defines it within the context that we use the term.



Sample Department Section for FY 2020 Budget

- Title - Indicates the name of the department
- Table of Organization - An organizational chart showing the breakdown of divisions and staff headcount for the department.
- Department Function - A brief description of the department's mission or purpose, overview of major duties, services or functional responsibilities.
- Accomplishments (for Prior Fiscal Year) - List of prior year accomplishments and status of current year budget initiatives that support the City's Strategic Goals.
- Objectives (for Future Fiscal Year) - Lists anticipated accomplishments for the department as they relate to the City Council's Budget Priorities and Strategic Goals by area. When applicable, the objective should be specific, measurable, aggressive/ attainable, results oriented and time bound.
- Activity Report - This communicates the activity or performance data for the department, focusing on results and accomplishments that link to the department's goals and objectives.
- Strategic Priorities Chart - This chart lists the department's strategic priorities linked to a specific area of the City's Strategic Plan; along with the associated project description and cost for that fiscal year.
- Budget Highlights - List of enhancements, initiatives or significant changes in expense budget line items of the department's adopted budget. (Reflect budget line items that have a variance of +/- 5%)
- Authorized Positions Chart - A summary of budgeted positions counts that includes budgeted for two prior years, current year budgeted, proposed or adopted budget and annual salary figure.
- Budget Summary - A summary of budgeted revenues and expenditures that includes actuals for two prior years, current year budgeted, seven-month current year actuals, year-end estimates and proposed or adopted budget.



GOVERNMENT

The Doral City Council consists of a Mayor and four Council Members. Elected at large, the Mayor serves a four-year term and the four Council Members serve staggered four-year terms. Under the City's Charter, the City Council is the policymaking body. Authority is vested in the Council to enact ordinances, hold public hearings, approve contracts, establish assessments, and authorize construction of all public improvements.

Doral operates under a Mayor-Council-Manager form of government. Policymaking and legislative authority are vested in a governing council consisting of the Mayor and four other Council members. The Council, which is elected at large, is responsible among other things, for passing ordinances and resolution, adopting the annual budget, appointing the City Manager, City Clerk and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, for overseeing the daily operations of the government, and for appointing the heads of various departments.

The members of the City Council also serve as the Local Planning Agency responsible for the development of the City's Comprehensive Development Master Plan.

Tax Authorities

Taxing Authorities Set Tax Rates

The Property Appraiser is not a taxing authority, but a governmental function that is mandated by State Law to assess the value of all properties within Miami-Dade County using criteria set forth by Chapter 193 of the Florida Statutes. As property owners and taxpayers consider the tax rates set by the Taxing Authorities, they should give close attention to tax rates or "millage" changes of those Taxing Authorities. The millage or tax rates are set by the various taxing authorities within whose jurisdiction the property is located.

The taxing authorities are authorized by State Statute to levy taxes on real estate and tangible personal property to fund their operations and services as provided by their annual budgets. The tax rate is determined by dividing the taxing authority's proposed budget using property taxes by the total taxable value of all non-exempt property within their taxing district; reference the following formula:

$$\text{Tax Rate (Millage)} = \frac{\text{Taxing Authority's Proposed Budget (using Property Taxes)}}{\text{Total Taxable Value of all Property (After Exemptions)}}$$



Tax Limitations on County Commission and Cities

- **Non-Homestead Cap:**
Constitutional Amendment I limits increases in the annual assessment of non-homestead properties to 10%.
- **Save Our Homes:**
Amendment 10 is a benefit of the homestead exemption, which limits the maximum that the assessed value of a home can be raised to 3%, or the CPI, whichever is lower (with some exceptions).
- **Granny Flat Assessment Reduction:**
Homestead property owners who add living quarters for a parent or grandparent can apply to have all or part of the value of the new construction deducted from the assessment.
- **Portability Transfer of Homestead Assessment Difference:**
Homeowners can transfer the difference between the assessed and market value from their previous Homestead Property to another Homestead Property, up to \$500,000.

The Millage Rates of the Taxing Authorities

When the total taxable value (the total assessed value of all individual properties in the City added together after exemptions) of the tax roll increases from one year to the next year, the Taxing Authorities (County Commission, Municipalities, School Board, etc.) are required by State Law to begin their budget with a roll-back of the millage rate which will generate the same revenue as in the previous year.

The Property Appraiser is responsible for certifying to each Taxing Authority the annual taxable value. Each Taxing Authority then must compute a roll-up or a roll-back millage rate and a proposed millage. The “roll-back millage” rate is the millage rate, or tax rate that the Taxing Authorities must use as a basis for computing any increase in their annual budgets. The term “rolled back” is used to describe the economic conditions of total taxable value in the prior year and the amount of monies raised by ad-valorem taxes. It does not relate to the rate of change in the millage.



CITY HISTORY



In the late 1950s, real estate pioneer Doris and Alfred Kaskel purchased 2,400 acres of swampland between NW 36 Street and NW 74 Street and from NW 79 Avenue to NW 117 Avenue for about \$49,000 with the intention of building a golf course and hotel. In 1962, the Kaskel's dream came true when they opened a hotel and country club that featured the Blue, Red and Par 3 golf courses. They named it Doral - a combination of Doris and Alfred.

As Doral's very first structure, the Doral Hotel and Country Club became the area's hot spot. In the second year of operation, the Kaskels hosted the first Doral Open Invitational, Florida's major PGA event. Alfred offered \$50,000 in prize money to attract well-known golfers. To put it in perspective, according to the South Florida Golf Foundation, there were only three other tournaments being held in Florida at the time with a combined total of \$65,000 prize money. Today, the resort is owned and operated by the Trump Organization and called "Trump National Doral Golf Club", it is internationally famous for its golf courses and hosted many annual PGA Tour Tournaments.

Beginnings of a Community

In the early 1980's Doral started to grow. In 1984, the Kaskels' grandson, Bill Kaskel developed the Doral Estates community. Later, the real estate developer joined Lennar Homes in a partnership to build the Doral Park Neighborhood. Doral's first communities were the foundation of a thriving residential community.

Although there were already hundreds of homes in Doral during the mid to late 1980's, the city was isolated and relatively hidden. Cow pastures and farms were the prevailing landscape.





Construction Boom

During the late 1980's and early 1990's, the area began to see more and more development. Because of its premier location just west of the Miami International Airport, commerce quickly began to take notice of this bedroom community and development took on feverish pace. During the mid-1980's through today, the area has flourished with the development of the second largest economic and commercial area in the County.



Development arrived to Doral in three distinct waves: industrial warehousing followed by office and then residential. For years, the area has served as the industrial heart of international trade and shipping services for nearby Miami International Airport, including the Miami Free Zone.

Rapid growth and local issues during the early 1990s inspired a movement to incorporate the area. And, although the initial efforts for incorporation met with resistance from Miami-Dade County and the process was long and arduous, the City successfully incorporated on June 24th, 2003. Ninety-two percent (92%) of the registered voters of Doral voted to adopt the municipal charter and thus created the City.





Present Day

Today, the City is known as the largest warehouse and office submarket in the County and the fastest growing market for new single-family homes.

More than 68,000 residents currently live in Doral, making it the fastest growing City in the State of Florida and the 11th in the Country. The City of Doral also has numerous hotels being built in response to demand from business travelers. It is a unique combination of residential, resort, commercial, and industrial communities that attract people to Doral.

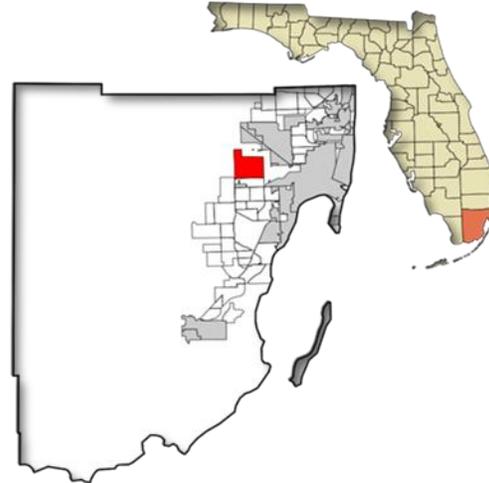
The City of Doral has come a very long way in a very short time and is attracting positive attention from Fortune 100 corporations, mom-and-pop businesses, young families and retirees. More and more people are choosing Doral every day – “to Live, Work, Learn, and Play”.





CITY OVERVIEW

City of Doral incorporated on June 24, 2003, it is one of thirty-four municipalities in Miami-Dade County, Florida. Conveniently located just one mile from Miami International Airport and twelve miles from Downtown Miami, our City is home to approximately 68,244 residents and regularly hosts in excess of 100,000 people who work within the City. The City of Doral occupies a land area of 15 square miles bordered on the west by the Ronald Reagan Turnpike, to the north by the Town of Medley, to the east by the Palmetto Expressway and to the South by the City of Sweetwater.



| Population | | Language Spoken | |
|----------------------|----------|--|-------|
| Total Population | 68,244 | English Only | 8.0% |
| Median Age | 34.7 | Language Other Than English | 92.0% |
| Age 0-19 | 30.9% | Spanish | 84.4% |
| Age 20-34 | 19.7% | Other | 6.0% |
| Age 35-54 | 33.6% | | |
| Median Family Income | | Education | |
| 2018 | \$76,184 | Percent High School Graduate or higher | 96.8% |
| Unemployment Rate | | Percent Bachelor's Degree or higher | 55.8% |
| 2018 | 3.7% | | |

Economics

| Principal Employers | | | |
|-----------------------------------|--------------|------|-------------------------------------|
| Employer | Employees | Rank | Percentage of Total City Employment |
| Carnival Cruise Lines | 2,380 | 1 | 2.78% |
| Univision Network LTD Partnership | 900 | 2 | 1.05% |
| Trump Endeavor 12 LLC | 800 | 3 | 0.94% |
| Leon Medical Center Inc | 760 | 4 | 0.89% |
| Miami Herald Media Company | 635 | 5 | 0.74% |
| Supreme International Corp | 525 | 6 | 0.61% |
| Amadeus North America LLC | 450 | 7 | 0.53% |
| Perry Ellis International Inc | 420 | 8 | 0.49% |
| Blue Cross Blue Shield of Florida | 412 | 9 | 0.48% |
| Brinks Incorporated | 366 | 10 | 0.43% |
| Total | 7,648 | | |



Quality of Life

Housing options that fit any life-style and need, Single-Family Homes, Townhomes, Condominiums, Apartments Rentals and Mix-Use neighborhoods are all available in the City of Doral

Over 10 Colleges, Universities and Technical Schools

Over 10 Public, Charter and Private Schools with "A" Grade Status

Awarded Playful City USA every year since 2010 and Tree City USA in 2008 and 2013

Seven parks with a combined 140 acres of green space and recreational facilities



Awards & Accolades

- ❖ Certificate of Achievement for Excellence in Financial Reporting
- ❖ Playful City USA
- ❖ Tree City USA
- ❖ Best City In Florida for Business Start-ups – *BusinessWeek*
- ❖ Third Best Place in the USA to Retire – *US News & World Report*

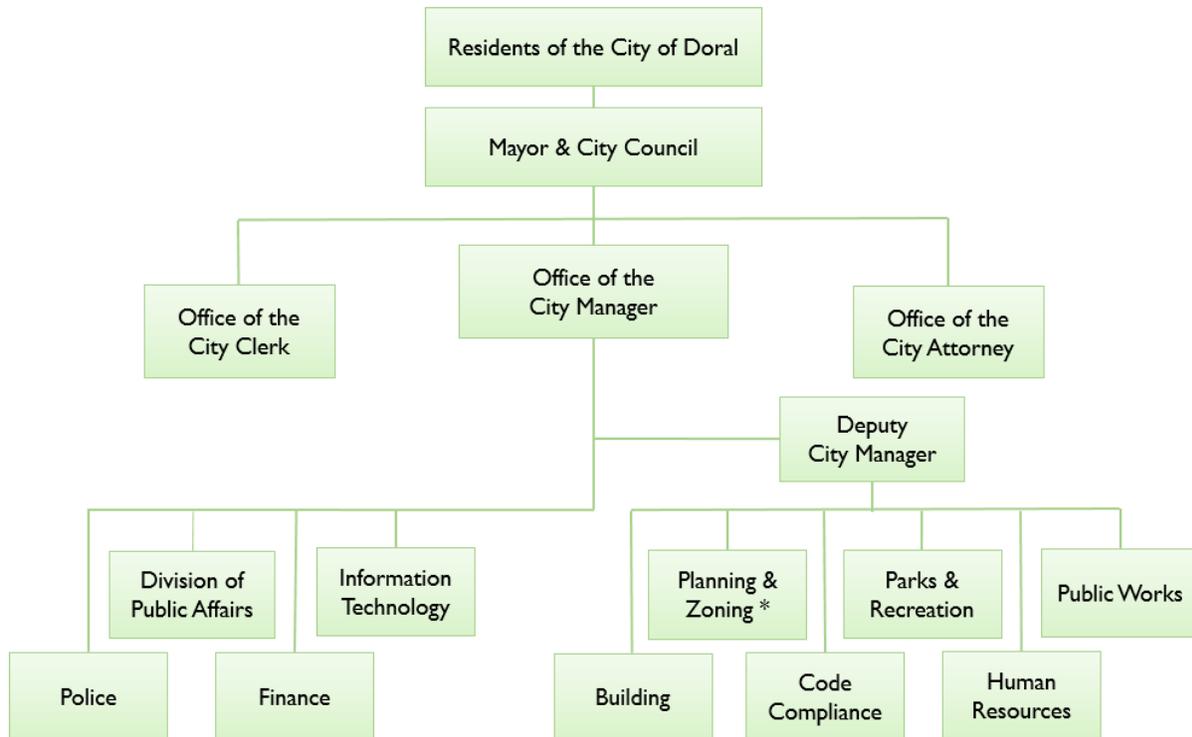
* Source: 2017 Economic Snapshot

* Sources University of Florida, Bureau of Economic Research, Estimates of Population.

* United States Census Bureau



CITY OF DORAL ORGANIZATIONAL CHART



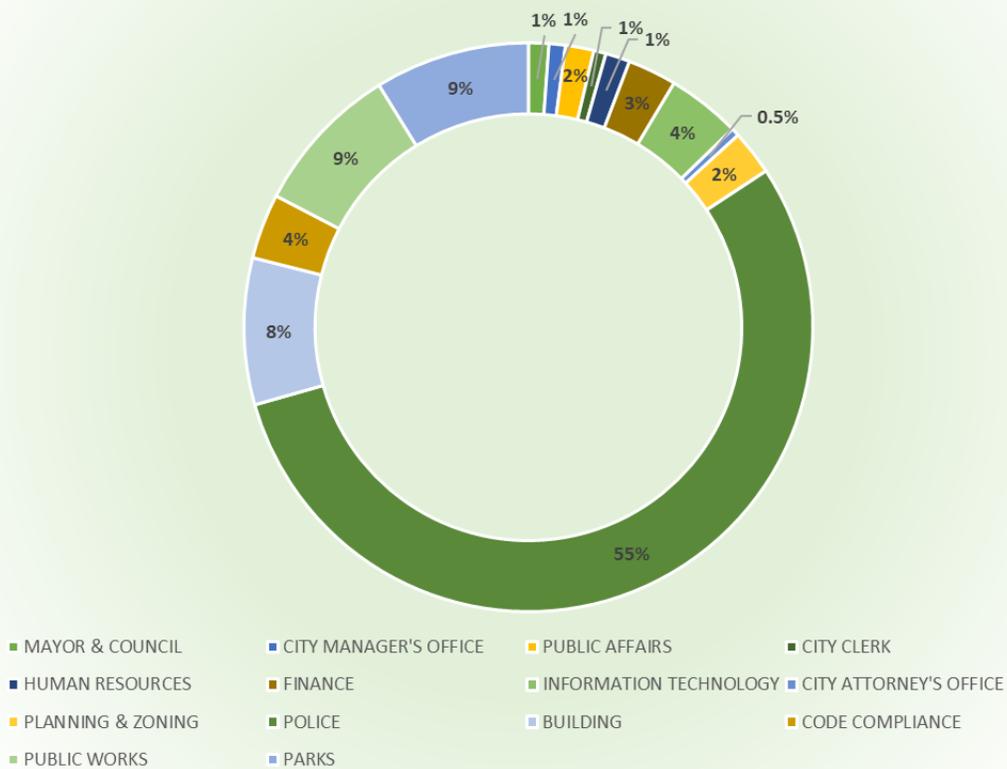
* Economic Development is now part of Planning & Zoning.



CONSOLIDATED POSITION SUMMARY



GENERAL FUND FULL-TIME HEADCOUNT BY DEPARTMENT





**CITY OF DORAL
CONSOLIDATED POSITION SUMMARY**

| DEPARTMENT | BUDGET FY 2015-16 | BUDGET FY 2016-17 | AMENDED BUDGET FY 2017-18 | AMENDED BUDGET FY 2018-19 | PROPOSED FY 2019-20 |
|--|------------------------------|------------------------------|--|--|--------------------------------|
| Mayor & City Council | | | | | |
| Charter Compensation | 5 | 5 | 5 | 5 | 5 |
| Full Time Salaries | 5 | 5 | 5 | 5 | 5 |
| Total | 10 | 10 | 10 | 10 | 10 |
| Office of the City Manager | | | | | |
| Administrative Salaries | 2 | 2 | 2 | 2 | 2 |
| Full Time Salaries | 4 | 4 | 2 | 2 | 2 |
| Other Salaries | 1 | 1 | 0 | 0 | 0 |
| Total | 7 | 7 | 4 | 4 | 4 |
| Division of Public Affairs | | | | | |
| Full Time Salaries | 6 | 6.5 | 5.5 | 6 | 7 |
| Total | 6 | 6.5 | 5.5 | 6 | 7 |
| Division of Economic Development | | | | | |
| Full Time Salaries | 2 | 2.5 | 2.5 | 2 | 0 |
| Total | 2 | 2.5 | 2.5 | 2 | 0 |
| City Clerk | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 2 | 2 | 2 | 2 | 2 |
| Total | 3 | 3 | 3 | 3 | 3 |
| Human Resources Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 4 | 4 | 5 | 5 | 5 |
| Other Salaries | 31 | 22 | 6 | 6 | 6 |
| Total | 36 | 27 | 12 | 12 | 12 |
| Finance Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 10 | 10 | 10 | 10 | 11 |
| Other Salaries | 1 | 1 | 1 | 1 | 1 |
| Total | 12 | 12 | 12 | 12 | 13 |
| Information Technology Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 13 | 16 | 16 | 17 | 17 |
| Total | 14 | 17 | 17 | 18 | 18 |
| Office of the City Attorney | | | | | |
| Administrative Salaries | 0 | 0 | 0 | 1 | 1 |
| Full Time Salaries | 0 | 0 | 0 | 2 | 1 |
| Total | 0 | 0 | 0 | 3 | 2 |



**CITY OF DORAL
CONSOLIDATED POSITION SUMMARY**

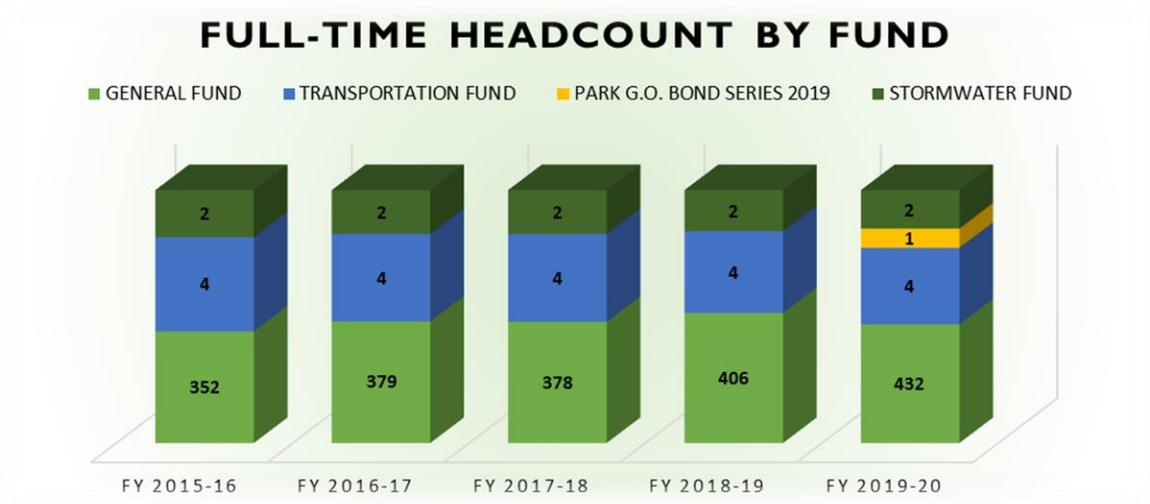
| DEPARTMENT | BUDGET FY 2015-16 | BUDGET FY 2016-17 | AMENDED BUDGET FY 2017-18 | AMENDED BUDGET FY 2018-19 | PROPOSED FY 2019-20 |
|--|------------------------------|------------------------------|--|--|--------------------------------|
| Planning & Zoning Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 8 | 9 | 9 | 9 | 10 |
| Total | 9 | 10 | 10 | 10 | 11 |
| Police Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries - Sworn | 138 | 143 | 141 | 161 | 181 |
| Full Time Salaries | 40 | 47 | 48 | 51 | 55 |
| Other Salaries | 1 | 1 | 1 | 1 | 1 |
| Total | 180 | 192 | 191 | 214 | 238 |
| Building Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 36 | 37 | 37 | 35 | 35 |
| Other Salaries | 2 | 1 | 1 | 2 | 2 |
| Total | 39 | 39 | 39 | 38 | 38 |
| Code Compliance Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 14 | 15 | 15 | 15 | 15 |
| Other Salaries | 2 | 1 | 0 | 0 | 0 |
| Total | 17 | 17 | 16 | 16 | 16 |
| Public Works Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 27 | 29 | 31 | 34 | 36 |
| Other Salaries | 2 | 1 | 2 | 2 | 2 |
| Total | 30 | 31 | 34 | 37 | 39 |
| Parks & Recreation Department | | | | | |
| Administrative Salaries | 1 | 1 | 1 | 1 | 1 |
| Full Time Salaries | 31 | 37 | 37 | 37 | 37 |
| Other Salaries ¹ | N/A | N/A | N/A | N/A | N/A |
| Total | 32 | 38 | 38 | 38 | 38 |



| CITY OF DORAL CONSOLIDATED POSITION SUMMARY | | | | | |
|--|----------------------|----------------------|---------------------------------|---------------------------------|------------------------|
| DEPARTMENT | BUDGET FY 2015-16 | BUDGET FY 2016-17 | AMENDED BUDGET FY 2017-18 | AMENDED BUDGET FY 2018-19 | PROPOSED FY 2019-20 |
| Transportation | | | | | |
| Full Time Salaries | 4 | 4 | 4 | 4 | 4 |
| Total | 4 | 4 | 4 | 4 | 4 |
| Parks G.O. Bond - Series 2019 | | | | | |
| Full Time Salaries | 0 | 0 | 0 | 0 | 1 |
| Total | 0 | 0 | 0 | 0 | 1 |
| Stormwater | | | | | |
| Full Time Salaries | 2 | 2 | 2 | 2 | 2 |
| Total | 2 | 2 | 2 | 2 | 2 |
| Councilmembers Total | 5 | 5 | 5 | 5 | 5 |
| Administrative - Full Time Total | 12 | 12 | 12 | 13 | 13 |
| Sworn - Full Time Total | 138 | 143 | 141 | 161 | 181 |
| Full Time Total | 208 | 230 | 231 | 238 | 245 |
| Other Salaries - Part Time Total | 40 | 28 | 11 | 12 | 12 |
| Grand Total (Excluding Councilmembers) | 398 | 413 | 395 | 424 | 451 |

¹ Other Salaries - Pool of funds; not tied to a number of positions

² Economic Development transferred to Planning & Zoning Department



DOWNTOWN DORAL
PARK

BUDGET OVERVIEW





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ANNUAL BUDGET PROCEDURES

In accordance with the City of Doral Charter, Article III, Section 3.04 – Powers and Duties of the Manager, the City Manager shall prepare and submit to Council a proposed annual budget and capital program. Charter Section 4.05 – Annual Budget Adoption further details the annual budget procedure as follows:

- A. *BALANCED BUDGET*. Each annual budget adopted by the Council shall be a balanced budget.
- B. *SPECIFIC APPROPRIATION*. The Budget shall be specific as to the nature of each category of appropriations. Reasonable appropriations may be made for contingencies, but only within defined spending categories.

According to Charter Section 4.06 – Appropriation Amendments During the Fiscal Year, Subsection (a) SUPPLEMENTAL APPROPRIATIONS and (b) REDUCTION OF APPROPRIATIONS, if, during any fiscal year revenues in excess of those estimated in the annual budget are available for appropriation, the Council may, by Ordinance, make supplemental appropriations for the fiscal year up to the amount of such excess. If, at any time during the fiscal year, it appears probable to the Manager that the revenues available will be insufficient to meet the amount appropriated, s/he shall report to the Council without delay, indicating the estimated amount of the deficit, and his/her recommendations as to the remedial action to be taken. The Council shall then take such action as it deems appropriate to prevent any deficit spending not covered by adequate reserves.



BUDGETING AND ACCOUNTING BASIS

The accounts of the City are organized by funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, which is comprised of its assets, fund equity, revenues and expenditures.

In Florida, it is a requirement that the budget submitted to the City Council is balanced. A balanced budget occurs when actual expenditures do not exceed received revenues.

As an operations guide, the budget details how departments and the general fund are organized. The budget informs the reader of all the activities, services and functions carried out by each department. Additionally, the budget provides for performance measurements of organization-wide objectives to aid in monitoring the progress of the City.

BUDGET BASIS

The basis of budgeting determines the timing for reporting measurements made on a cash or accrual basis in the City's financial statements. As defined in the National Council on Governmental Accounting (NCGA) Statement I, the basis of accounting refers to when revenues, expenditures, expenses, transfers, and the related assets and liabilities are recognized in the accounts and reported in the financial statements. The accounting basis determines when the economic consequences of transactions and events are reflected in financial statements. The City uses a Cash Basis Accounting for budgeting, however, the City's financial statements are prepared in conformance with GAAP.

ACCRUAL BASIS ACCOUNTING

Under the accrual basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized in the accounting period in which they are incurred. Since accrual accounting results in accounting measurements based on the substance of transactions and events, rather than when cash is received or disbursed, it enhances the relevance, neutrality, timeliness, completeness, and comparability of the information reported. Under GAAP, the accrual basis shall be used for the government-wide financial statements, proprietary funds and fiduciary funds.

MODIFIED ACCRUAL BASIS ACCOUNTING

Modified accrual basis accounting is used for governmental funds (general, special revenue, debt service and capital projects). Revenues are recognized in the accounting period in which they become available and measurable. The requirement that revenues be "available" distinguishes modified accrual revenue from that of the accrual basis. Available is defined as expected to be collected within twelve months after the fiscal period ended.

Under the modified accrual basis, expenditures are recognized in the accounting period during which services and goods are received and liabilities are incurred.



CASH BASIS ACCOUNTING

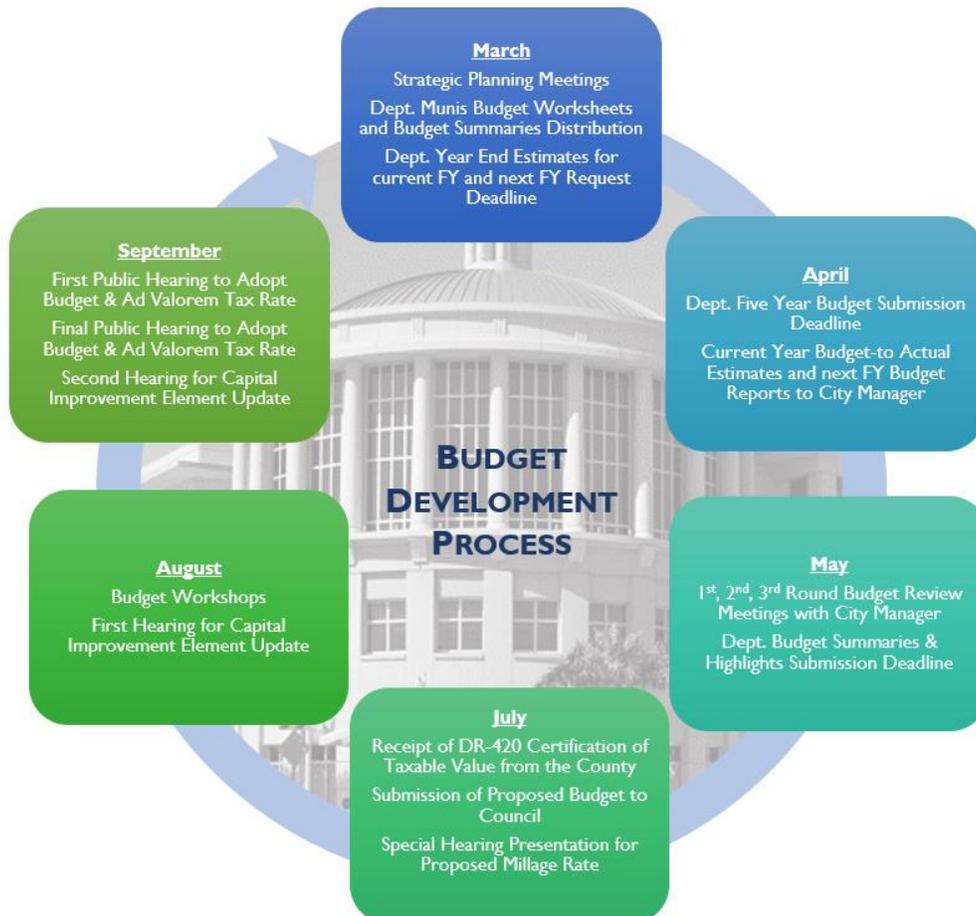
Under the cash basis, transactions are recognized only when cash changes hands. Cash basis financial statements omit recognition of assets and liabilities not arising from cash transactions, therefore they rarely present financial position or results of operations in conformity with GAAP. Cash basis accounting and reporting are not desirable practices because they permit distortions in financial statement representations due to shifts in the timing of cash receipts and disbursements relative to underlying economic events near the end of a fiscal period. The cash basis of accounting, which is used for budgetary purposes, is not an acceptable basis of accounting for the purpose of preparing the City's GAAP financial statements.



BUDGET SCHEDULE

The Office of the City Manager and the Finance Department are responsible for the development of the annual budget. As the schedule in the following page details, the budget process begins in March with Council's Strategic Planning session. In March, the budget request forms are distributed to all departments. All departments are responsible for compiling budget figures, which are then reviewed and adjusted by the City Manager during a series of inter-departmental meetings. A key component of the budget process is our dependence upon the State, grants, and entitlements. Estimates for these revenue sources are provided by the State of Florida in late June and early July. The City incorporates the latest projections available into the budget.

The City Council must adopt a preliminary millage rate by August to be used on the Notice of Proposed Taxes which is mailed to all property owners by August 24th, 2019 by the Miami-Dade County Property Appraiser. In accordance with Florida Statutes, the tentative millage rate is adopted at the first public budget hearing in September and this rate cannot be increased at the second budget hearing. Additionally, the tentative millage rate cannot exceed the preliminary rate adopted by the City Commission except by re-notifying all affected property owners by mail.





FY 2019 BUDGET CALENDAR

| DATE | RESPONSIBILITY | ACTION REQUIRED |
|---------------------|--|--|
| March 8-9, 2019 | City Council City Manager Department Heads | Strategic Planning Meetings with City Council |
| March 15, 2019 | Finance Department | Distribution of Munis Budget Worksheets and Budget Summaries to Departments. |
| April 5, 2019 | Finance Department Department Heads | Deadline for Submission of Department's Year-End Estimates for FY 2019 and FY 2020 Requests (including Budget Worksheets & IT Requests). |
| April 19, 2019 | Finance Department Department Heads | Deadline for Submission of Department's Year Five Year Budget (FY 2021 -2024) . |
| May 3, 2019 | City Manager Finance Director | FY 2019 Budget-to-Actual Estimates and FY 2020 Budget Requests Reports to City Manager. |
| May 2-10, 2019 | City Manager Finance Director Department Heads | 1 st Round of Departmental Budget Review Meetings with City Manager. |
| May 15-16, 2019 | City Manager Finance Director Department Heads | 2 nd Round of Departmental Budget Review meetings with City Manager. |
| June 30, 2018 | Miami-Dade County Property Appraiser | Receipt of DR-420 Certification of Taxable Value from the County. |
| July 31, 2019 | City Council City Manager | Submission of Proposed Budget to the City Council. |
| August 1, 2019 | City Council City Manager | Special Hearing Presentation of Resolution Setting Proposed Millage Rate for 2020 and Announcing the First and Second Budget Public Hearing Dates. |
| August 2, 2019 | City Manager Finance Director | Last day to advise the Property Appraiser's Office of the Proposed Millage Rate, Current Year Rollback Rate and Public Hearing Dates. |
| August 20, 2019 | City Council City Manager Department Heads | Budget Workshop #1 |
| August 21, 2019 | City Council City Manager Department Heads | Budget Workshop #2 |
| August 28 2019 | City Council City Manager Planning & Zoning | First Hearing of the 2020 Capital Improvement Element Update |
| September 10, 2019* | City Council City Manager | First Public Hearing to Adopt Budget and Ad Valorem Tax Rate. |
| September 24, 2019* | City Council City Manager Planning & Zoning | Final Public Hearing to Adopt Budget and Ad Valorem Tax Rate. Second Hearing of the 2020 Capital Improvement Element Update |

* FINAL APPROVAL OF THIS DATE SUBJECT TO COUNTY AND SCHOOL BOARD HEARING DATE (FS Section 200.065)



FINANCIAL AND BUDGETARY POLICIES

OVERVIEW

The financial and budgetary policies of the City are intended to guide elected officials, the City Manager and staff in their on-going role as the financial stewards of the City. The policies guide essential decisions affecting budget and financial matters to ensure that the City is financially prepared to meet its immediate and long-term service objectives. The individual policies serve as guidelines for financial planning, budget preparation, implementation, evaluation and internal financial management of the City, and may be amended from time to time.

OBJECTIVES

In order to achieve the purpose of the Comprehensive Financial and Budgetary Policies, the following are objectives for the City's fiscal performance.

- To guide City Commission and management policy decisions with significant fiscal impact.
- To set forth operating principles to minimize the cost of government and financial risk.
- To employ balanced and equitable revenue policies that provides adequate funding for desired programs.
- To maintain appropriate financial capacity for present and future needs.
- To promote sound financial management by providing accurate and timely information on the City's financial condition.
- To protect the City's credit rating and provide for adequate resources to meet the provisions of the City's debt obligations on all municipal debt.
- To ensure the legal use of financial resources through an effective system of internal control.

FINANCIAL POLICIES

The following financial policy statements are the basis of the daily operations of the City of Doral. The financial policy statements define objectives, establish rules with parameters and express guidelines for fiscal conduct by the City of Doral in connection with the operating budget and capital improvement program.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICY

The City has established and will maintain a high standard of accounting practices.

The City's financial system will be maintained in conformity with generally accepted accounting principles in the United States of America (GAAP) as applied to government units. The City will continue to obtain and retain the Certificate of Achievement of the Government Finance Officers Association.



Regular monthly and annual financial reports present a summary of financial activity by major types of funds.

Whenever possible, the reporting system will provide monthly information on the total cost of specific services by type of expenditure and, if necessary, by fund.

An independent public accounting firm selected by the City Council performs an annual audit and publicly issues a financial opinion. As part of the annual audit, the auditors provide recommendations to the City Council.

OPERATING BUDGET POLICIES

The budget process and format shall be performance-based and focused on goals, objectives and performance indicators.

The City will pay for all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future year's expenses, such as postponing expenditures or accruing future year's revenues.

For each Fiscal Year, the City shall maintain reserve funds in an amount equal to not less than fifteen percent (15%) of the general operating budget.

The budget will provide adequate funding for maintenance and replacement of capital plant and equipment.

The City Council will be provided with monthly budget reports comparing actual versus budgeted revenue and expense activity. The City shall establish and maintain a standard of accounting practices.

The City will maintain a continuing budgetary control system to ensure that it adheres to the budget.

CAPITAL IMPROVEMENT POLICIES

The City will develop a multi-year plan for capital improvements and update it annually. The initial plan will be developed as part of the City's first Comprehensive Plan.

The City will enact an annual capital budget based on the multi-year Capital Improvement Plan.

The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.



The City will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvement Plan and the City's priorities, and whose operating and maintenance costs have been included in operating budget forecasts.

The City will maintain all its assets at a level adequate to protect the City's capital interest and to minimize future maintenance and replacement costs.

The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to the City Council for approval.

DEBT MANAGEMENT POLICIES

The following excerpt is from the City's adopted Debt Management Policy – Ordinance Number 2018-13.

The City may issue debt obligations for: (1) construction, rehabilitation, or acquisition of infrastructure and other capital assets; (2) refinancing existing debt obligations; or (3) other lawful purposes.

All debt obligations shall target a maximum maturity of the earlier of: (i) the estimated useful life of the Capital Improvements being financed; or (ii) forty years, or (iii), in the event they are being issued to refinance outstanding debt obligations, the final maturity of the debt obligations being refinanced.

Debt obligations shall be considered for those capital projects with funding requirements in excess of \$5,000,000. Capital projects not meeting this threshold shall be targeted for funding through current revenue when available (i.e. pay-as-you-go) or from outside funding sources such as grant funding and related aid.

The City shall comply with all covenants and requirements of the bonds resolutions, and State and Federal laws authorizing and governing the issuance and administration of debt obligations.

All debt issues shall meet the disclosure requirements of the SEC (rule 15c2-12) and other government agencies before and after the bond sales take place.

INVESTMENT POLICIES

The City of Doral will invest its funds in accordance with Florida Statute 218.415. The funds will be invested based upon the following priorities:

- Safety of principal
- To meet the liquidity needs of the City.
- Optimize investment returns after first addressing safety & liquidity concerns.



The City of Doral will analyze the cash flow of all funds on a regular basis. Disbursement, collection, and deposit of all funds will be scheduled to ensure maximum cash availability. The City will pool cash from several different funds for investment purposes when permitted by law.

REVENUE POLICIES

The City will try to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one revenue source.

The City will estimate its annual revenues by an objective and analytical process, whenever practical.

Each year, the City will recalculate the full costs of activities supported by user fees to identify the impact of inflation and other cost increases.

The City will automatically revise user fees, subject to review by the City Council, to adjust for the effects of inflation.

CAPITAL ASSETS POLICY

The dollar amount to be capitalized is a unit cost of \$750 or greater and useful life exceeding one year. Fixed assets include equipment, computers, furniture and vehicles.

- Purchased or constructed assets are recorded at historical costs.
- Donated capital assets are recorded at the estimated fair market value at the date of donation.
- Major outlays for capital assets and improvement are capitalized as projects are constructed.
- The costs of normal maintenance and repairs that do not add value to the asset or materially extend its useful life are not capitalized.

Asset classifications and useful lives:

| | |
|--|-------------|
| 1. Building | 50 years |
| 2. Infrastructure | 40-50 years |
| 3. Public domain and system infrastructure | 20-25 years |
| 4. Furniture, fixtures & equipment | 3-10 years |
| 5. Vehicles | 5 years |

PURCHASING POLICY

The purchasing policy is in accordance with Article V., Sec. 2-313 – Sec. 2-339.



Items covered by this policy:

1. Materials
2. Supplies
3. Equipment
4. Improvements
5. Services

Competitive bid and purchase order requirements

1. Purchases of less than \$5,000.00 **do not require:**
 - a. Competitive bids or,
 - b. Inclusion in the original budget or require approval from the City Manager.
 - c. However, purchase orders must be obtained before expenditure is made or funds committed.
2. Purchases ranging between \$5,000.00 and \$14,999.99 **require:**
 - a. Quotes from three (3) different vendors,
 - b. Purchase orders must be obtained before expenditure is made or funds committed,
 - c. City Manager's approval.
3. Purchases of \$15,000.00 or greater **require:**
 - a. Competitive bids,
 - i. However, the City Council may waive this requirement.
 - b. City Council award.
 - c. Purchase orders must be obtained before expenditure is made or funds committed and approved by the City Manager,

For competitive bid requirements, the City Manager shall direct that:

1. Bid proposals, including specifications, be prepared.
2. Sealed bids shall be solicited from a minimum of three persons or firms engaged in providing the goods or services that the City is seeking.
3. Publish a public invitation to bid.
4. Bids will be awarded to the lowest most responsive bidder as determined by the City Council or the City Manager.
5. The City has the right to reject any or all bids.



FUND BALANCE

The City of Doral has determined it to be a sound, financial practice to maintain adequate levels of unrestricted fund balance in its General Fund in order to mitigate current and future risks such as revenue shortfalls and unanticipated expenditures as well as to ensure stable tax rates. Additionally, the City believes that adequate unrestricted fund balance levels are a critical consideration to the City's long-term financial planning.

WHAT IS FUND BALANCE?

Fund balance acts like a "savings account." The budget estimates revenues and appropriations for the current fiscal year. Often revenues and appropriations do not match exactly at the end of the fiscal year. When a fund ends the fiscal year with a surplus, that money gets added to the fund balance. If the year ends with a deficit, then that amount of money gets taken away from the fund balance in order to help balance the budget. The City has fund balances for all ten (10) different funds: General fund, Transportation fund, Park Impact Fee fund, Police Impact Fee fund, People's Transportation Plan fund, Building Technology fund, Bond Debt Service fund, Capital Improvement fund, Infrastructure Replacement fund, General Obligation Bond, Series 2019 fund, Stormwater fund, and Other Post-Employment Benefits fund.

As required by Council, the City of Doral will maintain a minimum unrestricted fund balance of at least two months or approximately 15%, as recommended by the Government Finance Officers Association (GFOA), of its General Fund operating expenditures.

USE OF FUNDS

While targeting to maintain an annual unrestricted fund balance of 15%, the City understands there may be circumstances that warrant that the City use these funds temporarily. The following are instances where the City may elect to use these funds:

- To pay for unexpected expenses or to make up for revenue shortfalls.
- Balance the budget without increasing taxes or rates.
- Unexpected and non-budgeted emergencies, natural disaster costs, and/ or litigation
- To take advantage of unexpected opportunities (e.g., grants, land, building, or equipment acquisitions).
- Capital asset acquisition, construction and improvement projects

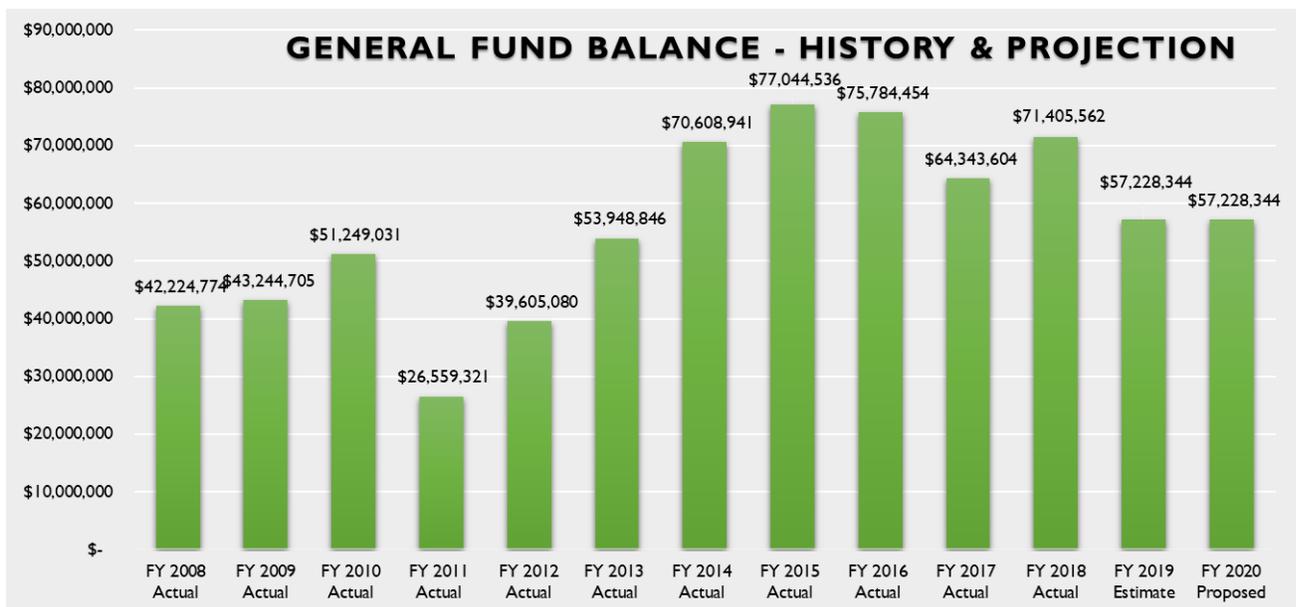
FUND BALANCE DANGERS AND TRAPS TO AVOID

A well-managed fund balance can be a strong asset that gives the City a great deal of financial and operational flexibility. A mismanaged fund balance creates a vast array of problems that negatively affect the City's service delivery, limits its ability to respond to community needs, erodes the public's trust in its local government, and results in severe financial hardship. The following list cautions against several types of fund balance uses:



- Regularly spending fund balance to avoid tax or rate increases. This practice ultimately depletes the fund balance and results in two serious problems: 1) Rebuilding the fund balance; and 2) Eliminating the deficit created by previous fund balance dependency, this is done via tax/rate increases and/or significant expenditure cuts. This two-pronged problem usually takes years to overcome while also creating a myriad of financial and operational problems.
- Fund balance can be spent quickly, but usually takes a long time to rebuild. Therefore, careful thought must be placed anytime significant fund balance appropriations are considered.
- Hoarding or maintaining too large a fund balance. Excessive fund balances, if not being saved for specific capital expenses, can be an indication that the taxes/rates may be too high.

FUND BALANCE – GENERAL FUND

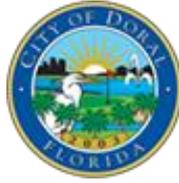


- The FY 2019-2020 budget does not include the use of fund balance.



FUND STRUCTURE

| FUND STRUCTURE | | | | | |
|--|-----------------------------|---|---|------------------|------------------|
| Fund Name | Fund Type | Purpose | Revenue | Budgeting Basis | Accounting Basis |
| GOVERNMENTAL FUNDS | | | | | |
| General Fund | Major Governmental Fund | Account for the cost of general operations of the City. | Primarily from general property taxes, franchise fees, license and permit fees, intergovernmental retaxes, and miscellaneous fees | Modified Accrual | Modified Accrual |
| Transportation Fund | Major Governmental Fund | Special Revenue fund used to account for specific revenues that are legally restricted to expenditure for particular purposes. This fund manages funds to be utilized for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan. | Local options gas tax, state revenue sharing, and general fund transfers. | Modified Accrual | Modified Accrual |
| People's Transportation Plan Fund | Non-major Governmental Fund | Special Revenue fund used to account for specific revenues that are legally restricted to expenditure for particular purposes. This fund manages funds to be utilized for transportation purposes. | One-half cent sales tax and the Miami-Dade Transportation tax | Modified Accrual | Modified Accrual |
| Park Impact Fees Fund | Non-major Governmental Fund | Used for the development or improvements of current or future green spaces. | Impact fees assessed on new construction building permits | Modified Accrual | Modified Accrual |
| Police Impact Fees Fund | Non-major Governmental Fund | Used for the Police department' capital expenditures. | Impact fees assessed on new construction building permits | Modified Accrual | Modified Accrual |
| Building Technology Fund | Non-major Governmental Fund | Used to enhance the City's ability to provide state-of-the-art technology, training, equipment and implementation for all permitting system users across all disciplines. | Technology Fee of 0.05% of the total cost of construction; added to all base permit fees. | Modified Accrual | Modified Accrual |
| Debt Service Fund | Non-major Governmental Fund | Used to account for the revenues collected through the debt service millage rate and for the payment of debt service on the general obligation bonds. | Special assesment on property taxes of a debt service millage rate | Modified Accrual | Modified Accrual |
| Capital Projects Fund | Non-major Governmental Fund | Used to fund improvements to the City of Doral Government Center | General Fund transfers | Modified Accrual | Modified Accrual |
| Infrastructure Replacement Fund | Non-major Governmental Fund | This fund was established to help fund future capital replacements | General Fund transfers | Modified Accrual | Modified Accrual |
| General Obligation Bond Fund - Series 2019 Capital Projects Fund | Non-major Governmental Fund | This fund will account for all bond proceeds, and revenues generated from the G.O. Bond Series 2019 proceeds. | G.O. Bond proceeds | Modified Accrual | Modified Accrual |
| Other Post-Employment Benefits Fund | Non-major Governmental Fund | Used to prefund the City's obligation for post-employment benefits other than pensions. | General Fund transfers | Modified Accrual | Modified Accrual |
| PROPRIETARY FUNDS | | | | | |
| Stormwater Utility Fund | Enterprise Fund | Account for operations financed and operated in a manner similar to the private sector. | User charges to existing customers for continuing sewer services. | Accrual | Accrual |



| DEPARTMENT/ FUND RELATIONSHIPS | | | | | | | | | | | | |
|------------------------------------|-----|-----|-----|------|------|-----|-----|-----|-----|-------|------|-----|
| DEPARTMENT | GEN | TRN | PTP | PAIF | POIF | BTF | DSF | CAP | IRF | GOB19 | OPEB | SWU |
| Office of the Mayor & City Council | x | | | | | | | | | | | |
| Office of the City Manager | x | | | | | | | | | | | |
| Division of Public Affairs | x | | | | | | | | | | | |
| Division of Economic Development | x | | | | | | | | | | | |
| Office of the City Clerk | x | | | | | | | | | | | |
| Office of Charter Enforcement | x | | | | | | | | | | | |
| Human Resources | x | | | | | | | | | | | |
| Finance | x | | | | | | | | | | | |
| Information Technology | x | | | | | | | | | | | |
| Office of the City Attorney | x | | | | | | | | | | | |
| Planning & Zoning | x | | | | | | | | | | | |
| General Government | x | | | | | | x | | x | x | x | |
| Police | x | | | | x | | | | | | | |
| Building | x | | | | | x | | | | | | |
| Code Compliance | x | | | | | | | | | | | |
| Public Works | x | x | x | | | | | x | | x | | x |
| Parks & Recreation | x | | | x | | | | | | x | | |

Fund Abbreviations

- GEN General Fund
- TRN Transportation Fund
- PTP People's Transportation Plan Fund
- PAI Park Impact Fee Fund
- POI Police Impact Fee Fund
- BTF Building Technology Fund
- DSF Debt Service Fund
- CAP Capital Projects Fund
- IRF Infrastructure Replacement Fund
- GOB19 General Obligation Bond, Series 2019 Fund
- OPEB Other Post-Employment Benefits Fund
- SWU Stormwater Utility Fund



FUND OVERVIEW

In governmental accounting, all financial transactions are organized within several funds. According to the National Council on Governmental Accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The City of Doral's budget consists of ten funds: General fund, Transportation fund, Park Impact Fee fund, Police Impact Fee fund, People's Transportation Plan fund, Building Technology fund, Bond Debt Service fund, Capital Improvement fund, Infrastructure Replacement fund, General Obligation Bond, Series 2019 fund, Stormwater fund, and Other Post-Employment Benefits fund. These funds are defined as an independent fiscal and accounting entity with a self-balancing set of accounts. Funds are established to attain certain objectives or to simply segregate activities.

GENERAL FUND – 001

The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The General Fund is the major operating fund of the City of Doral. It is used to account for the general operations of the City and all transactions that are not accounted for in other funds or account groups.

TRANSPORTATION FUND - 101

The Transportation Fund receives entitlement grants from the state and local roadway impact fees to be used on the transportation system within the City of Doral. This is a special revenue fund used to account for specific revenues that are legally restricted to expenditure for particular purposes. Oversight of this fund is primarily the function of the Public Works Department. It is used to account for roadway construction and infrastructure improvements.

PARK IMPACT FEES FUND - 102

This fund is used for development of parks, open space, passive recreation parks, linear trail parks, and recreation facilities to serve new growth and development in City of Doral.

POLICE IMPACT FEES FUND - 103

This fund is intended to assist in the implementation of the City of Doral Comprehensive Plan and to regulate the use and development of land so as to assure that new development bears a proportionate share of the cost of capital expenditures necessary to provide public safety in the City of Doral.



PEOPLE'S TRANSPORTATION PLAN FUND - 106

This fund has been established to manage monies to be utilized for transportation purposes that are generated from the one-half of one percent cent sales tax, and the surtax on eligible sales transactions on transportation related projects. This fund will be mainly used for the operation of the Citywide Trolley System.

BUILDING TECHNOLOGY FUND - 108

The fund was established to collect a technology fee to all base permit fees to enhance the City's ability to provide state-of-the-art technology, training, equipment and implementation for all permitting system users across all disciplines; a good-faith estimate, executed contract or itemized work order is due at permit submittal.

BOND DEBT SERVICE FUND – 201

The Debt Service Fund will account for the revenues collected through the debt service millage rate and for the payment of debt service on the general obligation bonds.

CAPITAL PROJECT FUND - 301

The Capital Project Fund is used to account for financial resources to be used in the improvement to the City's Government Center.

INFRASTRUCTURE REPLACEMENT FUND - 302

This fund was established for future capital maintenance and replacement needs. This includes major government facilities, infrastructure, equipment and networks that enable the delivery of public sector services. The performance and continued use of these capital assets is essential to the health, safety, economic development and quality of life of those receiving services.

GENERAL OBLIGATION BOND, SERIES 2019 FUND – 303

The General Obligation Bond Fund will account for all bond proceeds, and revenues generated from these proceeds. Fund expenditures are limited to the financing of the construction and improvement of parks and recreational facilities with safety features, including but not limited to, green spaces, community centers, cultural amenities, aquatic facility, playgrounds, sports fields and approximately five miles of walking/cycling trails. No other expenditure shall be permitted, except for a prorated charge for general government services.



STORMWATER UTILITY FUND - 401

The Stormwater Utility Fund accounts for the financial resources received and allocated on behalf of the Stormwater Utility maintained by the City of Doral. The fund is used to maintain the sewer system and drainage canals located within the City. This is a proprietary fund which focuses on the determination of operating income, changes in net assets, financial position and cash flows. Oversight of this fund is primarily the function of the Public Works Department. It is used to account for the operation, maintenance, financing and capital improvement costs of a storm water collection system providing services to all residents of the City and all commercial properties.

OTHER POST-EMPLOYMENT BENEFITS FUND - 651

This fund accounts for the prefunding of the City's obligation for Other Post-Employment Benefits (or OPEB) are benefits (other than pensions) that U.S. state and local governments provide to their retired employees. These benefits principally involve health care benefits, but also may include life insurance, disability, legal and other services.



FUND EXPENDITURES

| ACCOUNT CLASSIFICATION | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT.REQ | PROPOSED |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | |
| | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| General Fund - 001 | | | | | | | |
| Beginning Fund Balance | 75,784,454 | 64,343,605 | 71,405,562 | 71,405,562 | 71,405,562 | 57,228,345 | 57,228,345 |
| Revenues | 64,983,972 | 61,404,164 | 60,380,348 | 91,290,691 | 95,630,420 | 77,200,959 | 62,487,336 |
| Expenditures | (60,743,972) | (53,342,207) | (58,667,549) | (86,610,505) | (77,684,495) | (73,349,473) | (61,547,336) |
| Interfunds Transfers In | - | - | - | - | - | - | - |
| Interfunds Transfers Out | (4,240,000) | (1,000,000) | (1,712,799) | (1,712,799) | (1,712,799) | (3,851,486) | (940,000) |
| Committed (Encumbrances) | - | - | - | (22,310,343) | (22,310,343) | - | - |
| Use of Fund Balance | (11,440,849) | - | - | (8,100,000) | (8,100,000) | (16,042,111) | - |
| Ending Fund Balance | 64,343,605 | 71,405,562 | 71,405,562 | 43,962,606 | 57,228,345 | 41,186,234 | 57,228,345 |
| Transportation Fund - 101 | | | | | | | |
| Beginning Fund Balance | 16,193,176 | 17,830,562 | 16,986,077 | 16,986,077 | 16,986,077 | 6,538,265 | 6,538,265 |
| Revenues | 5,443,556 | 5,104,491 | 4,034,591 | 14,752,821 | 16,320,550 | 13,837,591 | 6,978,203 |
| Expenditures | (5,958,785) | (5,104,491) | (4,034,591) | (14,752,821) | (14,743,347) | (13,837,591) | (6,978,203) |
| Interfunds Transfers In | 3,790,000 | - | - | - | - | - | - |
| Committed (Encumbrances) | - | - | - | (10,718,230) | (10,718,230) | - | - |
| Use of Fund Balance | (1,637,385) | (844,485) | (1,306,785) | (1,306,785) | (1,306,785) | (11,109,785) | (4,205,786) |
| Ending Fund Balance | 17,830,562 | 16,986,077 | 15,679,292 | 4,961,062 | 6,538,265 | (4,571,520) | 2,332,479 |
| Park Impact Fee Fund - 102 | | | | | | | |
| Beginning Fund Balance | 3,736,528 | 3,194,066 | 3,815,665 | 3,815,665 | 3,815,665 | 5,482,714 | 5,482,714 |
| Revenues | 983,357 | 1,274,185 | 260,000 | 1,606,951 | 4,524,951 | 260,000 | 260,000 |
| Expenditures | (983,357) | (652,586) | (164,000) | (1,510,951) | (1,510,951) | - | (20,000) |
| Committed (Encumbrances) | - | - | - | (1,346,951) | (1,346,951) | - | - |
| Use of Fund Balance | (542,462) | - | - | - | - | - | - |
| Ending Fund Balance | 3,194,066 | 3,815,665 | 3,911,665 | 2,564,714 | 5,482,714 | 5,742,714 | 5,722,714 |
| Police Impact Fee Fund - 103 | | | | | | | |
| Beginning Fund Balance | 3,202,691 | 1,560,321 | 1,892,195 | 1,892,195 | 1,892,195 | 1,387,911 | 1,387,911 |
| Revenues | 1,887,603 | 961,720 | 691,378 | 1,161,906 | 1,314,528 | 691,378 | 1,179,860 |
| Expenditures | (1,887,602) | (629,846) | (691,378) | (1,161,906) | (1,161,906) | (691,378) | (1,179,860) |
| Committed (Encumbrances) | - | - | - | (470,528) | (470,528) | - | - |
| Use of Fund Balance | (1,642,371) | - | (186,378) | (186,378) | (186,378) | (186,378) | (674,860) |
| Ending Fund Balance | 1,560,321 | 1,892,195 | 1,705,817 | 1,235,289 | 1,387,911 | 1,201,533 | 713,051 |
| People's Transportation Plan Fund - 106 | | | | | | | |
| Beginning Fund Balance | - | 478,050 | 560,862 | 560,862 | 560,862 | 995,108 | 995,108 |
| Revenues | 2,232,433 | 2,508,437 | 2,552,382 | 2,605,136 | 2,652,754 | 2,552,382 | 2,552,382 |
| Expenditures | (1,754,383) | (2,425,625) | (2,143,222) | (2,195,976) | (2,165,754) | (2,143,222) | (2,143,222) |
| Committed (Encumbrances) | - | - | - | (52,754) | (52,754) | - | - |
| Ending Fund Balance | 478,050 | 560,862 | 970,022 | 917,268 | 995,108 | 1,404,268 | 1,404,268 |
| Building Technology Fund - 108 | | | | | | | |
| Beginning Fund Balance | - | - | 130,432 | 130,432 | 130,432 | 172,432 | 172,432 |
| Revenues | - | 130,432 | 200,000 | 200,000 | 242,000 | 221,000 | 221,000 |
| Expenditures | - | - | (200,000) | (200,000) | (200,000) | (200,000) | (200,000) |
| Ending Fund Balance | - | 130,432 | 130,432 | 130,432 | 172,432 | 193,432 | 193,432 |



| ACCOUNT CLASSIFICATION | ADOPTED AMENDED YEAR-END | | | | | | |
|--|--------------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | DEPT.REQ FY 2019-20 | PROPOSED FY 2019-20 |
| Debt Service Fund - 201 | | | | | | | |
| Beginning Fund Balance | - | - | - | - | - | 20,545 | 20,545 |
| Revenues | - | - | - | - | - | - | 2,439,762 |
| Expenditures | - | - | - | - | - | - | (2,439,762) |
| Interfunds Transfers In | - | - | - | - | 20,545 | - | - |
| Use of Fund Balance | - | - | - | - | - | - | (574) |
| Ending Fund Balance | - | - | - | - | 20,545 | 20,545 | 19,971 |
| Capital Improvement Fund - 301 | | | | | | | |
| Beginning Fund Balance | 279,363 | 571,616 | 535,508 | 535,508 | 535,508 | 21,963 | 21,963 |
| Revenues | - | 36,108 | - | 662,888 | 664,788 | 65,000 | 10,000 |
| Expenditures | (57,747) | (36,108) | (147,443) | (662,888) | (662,888) | (2,416,486) | (450,000) |
| Interfunds Transfers In | 350,000 | - | 147,443 | - | - | 2,351,486 | 440,000 |
| Committed (Encumbrances) | - | - | - | (515,445) | (515,445) | (65,000) | - |
| Use of Fund Balance | - | (36,108) | - | - | - | - | (10,000) |
| Ending Fund Balance | 571,616 | 535,508 | 535,508 | 20,063 | 21,963 | (43,037) | 11,963 |
| Infrastructure Replacement Fund - 302 | | | | | | | |
| Beginning Fund Balance | 100,000 | 200,000 | 700,000 | 700,000 | 700,000 | 1,865,356 | 1,865,356 |
| Interfunds Transfers In | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 |
| Ending Fund Balance | 200,000 | 700,000 | 1,865,356 | 1,865,356 | 1,865,356 | 3,030,712 | 2,165,356 |
| Park General Obligation Bond-Series 2019 Capital Project Fund - 303 | | | | | | | |
| Beginning Fund Balance | - | - | - | - | - | - | - |
| Revenues | - | - | - | 46,629,022 | 46,629,022 | - | 130,000 |
| Expenditures | - | - | - | (46,608,477) | (46,608,477) | - | (124,744) |
| Interfunds Transfers In | - | - | - | - | - | - | - |
| Interfunds Transfers Out | - | - | - | (20,545) | (20,545) | - | - |
| Ending Fund Balance | - | - | - | - | - | - | 5,256 |
| Stormwater Fund - 401 | | | | | | | |
| Beginning Fund Balance ¹ | 15,797,725 | 14,403,699 | 14,545,707 | 14,545,707 | 14,545,707 | 3,475,282 | 3,475,282 |
| Revenues | 4,180,048 | 3,999,290 | 5,072,268 | 15,314,522 | 14,989,522 | 4,540,000 | 4,540,000 |
| Expenditures | (2,258,916) | (2,338,790) | (5,072,268) | (15,314,522) | (15,285,425) | (4,387,146) | (4,515,613) |
| Committed (Encumbrances) | - | - | - | (10,242,254) | (10,242,254) | - | - |
| Use of Fund Balance | - | - | (532,268) | (532,268) | (532,268) | - | - |
| Ending Fund Balance ¹ | 14,403,699 | 14,545,707 | 14,013,439 | 3,771,185 | 3,475,282 | 3,628,136 | 3,499,669 |
| Other Post-Employment Benefits Fund - 651 | | | | | | | |
| Beginning Fund Balance | - | - | 505,534 | 505,534 | 505,534 | 915,534 | 915,534 |
| Revenues | - | 5,534 | - | - | 10,000 | - | - |
| Interfunds Transfers In | - | 500,000 | 400,000 | 400,000 | 400,000 | 500,000 | 200,000 |
| Ending Fund Balance | - | 505,534 | 905,534 | 905,534 | 915,534 | 1,415,534 | 1,115,534 |

*Includes approved amendments to the budget and/ or carryovers of previous year's projects.

¹ Stormwater Fund Balance adjusted to show net of investment in capital assets.



CAPITAL IMPROVEMENT ELEMENT

Below is a chart from the proposed 2019 Capital Improvement Element Update. The CIE Update includes all capital projects for which the City has fiscal responsibility, including Stormwater management, Parks and Recreation, and Transportation. The update also includes capital improvement projects which are the responsibility of other government agencies and entities, including water supply, sanitary sewer, solid waste, public school facilities and transportation facilities. These “non-Doral” projects are funded by Miami-Dade County, Miami-Dade Public School Board, Miami-Dade Metropolitan Planning Organization (MPO) and the Florida Department of Transportation (FDOT).

The data and analysis presented herein shows level of service (LOS) needs in Transportation, Parks and Recreation, and Stormwater management. The proposed Schedule of Capital Improvements (SCI) in Table 17 is intended to address the maintenance and improvement of public facilities.

Table 17. Doral’s Schedule of Capital Improvements 2019/20 - 2023/24

| PROJECT / LOCATION | TYPE OF WORK | FY 2019-20 | FY 2020-21 | FY 2021-22 | FY 2022-23 | FY 2023-24 | TOTAL COST | FUNDING SOURCE |
|--------------------------------|--------------------------------------|------------|------------|------------|------------|------------|----------------------------|----------------|
| | | (in \$\$s) | FY 2020-2024 (in \$\$s) | |
| TRANSPORTATION PROJECTS | | | | | | | | |
| 1. Citywide | City Sidewalks Phase 2 | 0 | 1,400,000 | 0 | 0 | 0 | 1,400,000 | TF |
| 2. Citywide | Trolley Circulator Fleet | 200,000 | 0 | 400,000 | 0 | 0 | 600,000 | TF |
| 3. Citywide | Traffic Monitoring Cameras | 50,000 | 0 | 50,000 | 0 | 0 | 100,000 | TF |
| 4. Citywide | Roadway Maintenance | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | TF, PTP |
| 5. Citywide | Traffic Calming Program | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | GF, TF |
| 6. Citywide | Transit Mobility & Infrastructure | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | TF |
| 7. Citywide | NW 102 Av Bike Path & City Sidewalks | 0 | 0 | 0 | 1,650,000 | 0 | 1,650,000 | GF, TF |
| 8. Citywide | Intersection Improvements | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | TF |
| 9. Citywide | Do Not Block Box Intersections | 0 | 100,000 | 0 | 100,000 | 0 | 200,000 | |
| 10. Section 7 | Traffic Calming Devices | 200,000 | 0 | 0 | 0 | 0 | 200,000 | TF |
| 11. NW 102 Av Widening | NW 102 Av & 62 St Intersection | 0 | 0 | 0 | 700,000 | 0 | 700,000 | TF |



| PROJECT / LOCATION | TYPE OF WORK | FY 2019-20 | FY 2020-21 | FY 2021-22 | FY 2022-23 | FY 2023-24 | TOTAL COST | FUNDING SOURCE |
|--|---|------------|------------|------------|------------|------------|----------------------------|----------------|
| | | (in \$\$s) | FY 2020-2024 (in \$\$s) | |
| 12. NW 112 Av & 82 St Signal | Intersection of NW 112 Av & 82 St | 600,000 | 0 | 0 | 0 | 0 | 600,000 | TF |
| 13. NW 90 St Roadway Improvements | Section 7 Vacant Land | 250,000 | 0 | 0 | 0 | 0 | 250,000 | TF |
| 14. NW 99 Av – New Roadway | From 64 St to 66 St | 0 | 0 | 800,000 | 0 | 0 | 800,000 | TF |
| 15. NW 112 Av & 114 Av Intersection Improvements | From NW 41 St to 58 St | 0 | 500,000 | 500,000 | 0 | 0 | 1,000,000 | TF |
| 16. NW 112 Av Roadway Improvements | From NW 25 St to 34 St | 2,300,000 | 0 | 0 | 0 | 0 | 2,300,000 | TF |
| 17. NW 114 Av Improvements | From NW 34 St to 39 St | 0 | 0 | 2,000,000 | 0 | 0 | 2,000,000 | TF |
| 18. NW 34 St Roadway Improvements | From NW 117 Av to 112 Av | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 | TF |
| 19. NW 117 Av – New Roadway | From NW 58 St to North of Eugenia Thomas School | 0 | 0 | 800,000 | 0 | 0 | 800,000 | TF |
| 20. NW 117 Av – New Roadway | From NW 25 St to 34 St | 0 | 0 | 0 | 1,800,000 | 0 | 1,800,000 | TF |
| 21. NW 33 St Roadway Improvements | From NW 107 Av to 112 Av | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 | TF |
| 22. Turnpike Trail Bridge over Doral Blvd. | Doral Blvd. just east of Turnpike | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 | TF |
| 23. NW 112 Av – New Roadway | From NW 34 St to 41 St | 0 | 0 | 4,000,000 | 0 | 0 | 4,000,000 | TF |
| 24. NW 112 Av – Land Acquisition for New Roadway | From NW 34 St to 41 St | 0 | 5,000,000 | 0 | 0 | 0 | 5,000,000 | GF |
| 25. New Roadway Connections on NW 82 Av & 84 Av | From NW 14 St to 21 St | 0 | 0 | 100,000 | 0 | 0 | 100,000 | TF |
| 26. NW 33 St Roadway Improvements | From NW 79 Av to 82 Av | 0 | 0 | 0 | 0 | 1,600,000 | 1,600,000 | TF |
| 5 Year Transportation Cost Sub Total | | 6,350,000 | 7,750,000 | 9,400,000 | 5,000,000 | 6,350,000 | 34,850,000 | |

Source: City of Doral Public Works Dept., June 2019.



| Project/Location | Type of Work | FY 2019-20 (in \$\$s) | FY 2020-21 (in \$\$s) | FY 2021-22 (in \$\$s) | FY 2022-23 (in \$\$s) | FY 2023-24 (in \$\$s) | Total Cost FY 2020-24 (in \$\$s) | Fund Source |
|------------------------------------|--------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--|---------------------|
| Parks Projects | | | | | | | | |
| 1. Doral Central Park | Construct Park Facilities | 0 | 0 | 30,000,000 | 30,000,000 | 30,000,000 | 90,000,000 | Approved Parks Bond |
| 2. Downtown Doral South | White Course Park | 0 | 0 | 4,000,000 | 0 | 0 | 4,000,000 | Approved Parks Bond |
| 3. Adjacent to Downtown Doral Park | Downtown Doral Cultural Center | 0 | 0 | 9,000,000 | 0 | 0 | 9,000,000 | Approved Parks Bond |
| Parks Cost Subtotal | | 0 | 0 | 43,000,000 | 30,000,000 | 30,000,000 | 103,000,000 | |
| Stormwater Projects | | | | | | | | |
| 1. City Wide | Stormwater Drainage | 1,149,064 | 625,000 | 1,000,000 | 1,225,000 | 1,025,000 | 5,024,064 | SWF, SG |
| Stormwater Cost Subtotal | | 1,149,064 | 625,000 | 1,000,000 | 1,225,000 | 1,025,000 | 5,024,064 | |
| Total City Capital Cost | | 7,499,064 | 8,375,000 | 53,400,000 | 36,225,000 | 37,375,000 | 142,874,064 | |

Table Key:

TF: Transportation Fund

SWF: Stormwater Fund

GF: General Fund

SG: State Appropriation for Stormwater Improvements

PTP: Peoples Transportation Fund (CITT)

DOWNTOWN DORAL

PARK

**GENERAL FUND
BUDGET**





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GENERAL FUND REVENUES

| ACCOUNT - DESCRIPTION | GENERAL FUND REVENUES | | | | | | | |
|---|-----------------------|-------------------|---------------------------|---------------------------|----------------------------|------------------------------|----------------------|---------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | ADOPTED BUDGET FY 2018-19 | AMENDED BUDGET FY 2018-19 | YEAR-END ACTUAL FY 2018-19 | YEAR-END ESTIMATE FY 2018-19 | DEPT. REQ FY 2019-20 | PROPOSED FY 2019-20 |
| TAXES | | | | | | | | |
| 311100 - AD VALOREM TAXES - CURRENT | 19,367,300 | 21,354,285 | 23,800,342 | 23,800,342 | 23,154,124 | 22,956,000 | 23,800,342 | 24,756,713 |
| 311200 - AD VALOREM TAXES-DELINQUENT | 504,086 | 545,526 | 450,000 | 450,000 | 48,628 | 587,993 | 450,000 | 500,000 |
| 313100 - FRANCHISE FEES - ELECTRICITY | 2,464,185 | 3,496,163 | 3,000,000 | 3,000,000 | 0 | 3,000,000 | 3,000,000 | 1,961,000 |
| 313700 - FRANCHISE FEES - SOLID WASTE | 1,223,753 | 1,357,908 | 1,200,000 | 1,200,000 | 903,955 | 1,227,000 | 1,200,000 | 1,200,000 |
| 313900 - FRANCHISE FEES - BUS BENCH ADS | 28,412 | 21,895 | 28,500 | 28,500 | 15,500 | 22,000 | 28,500 | 22,000 |
| 313920 - TOWING FEES | 11,235 | 11,820 | 10,000 | 10,000 | 9,700 | 12,000 | 10,000 | 11,000 |
| 314100 - UTILITY TAXES - ELECTRICITY | 7,503,945 | 8,267,782 | 7,600,000 | 7,600,000 | 3,972,789 | 7,850,000 | 7,600,000 | 7,600,000 |
| 314200 - COMMUNICATION SERVICES TAX | 3,965,886 | 4,162,963 | 3,990,555 | 3,990,555 | 2,172,488 | 3,673,000 | 3,990,555 | 3,551,151 |
| 314300 - UTILITY TAXES - WATER | 1,077,852 | 1,137,160 | 1,000,000 | 1,000,000 | 524,256 | 1,220,000 | 1,000,000 | 1,100,000 |
| 314400 - UTILITY TAXES - GAS | 72,968 | 102,964 | 80,000 | 80,000 | 59,363 | 84,000 | 80,000 | 80,000 |
| TAXES TOTAL | 36,219,621 | 40,458,466 | 41,159,397 | 41,159,397 | 30,860,803 | 40,631,993 | 41,159,397 | 40,781,864 |
| LICENSES & PERMITS | | | | | | | | |
| 321100 - LOCAL BUSINESS LICENSE TAX | 1,149,353 | 1,038,145 | 1,200,000 | 1,200,000 | 1,078,621 | 1,200,000 | 1,200,000 | 1,225,000 |
| 322100 - BUILDING PERMITS | 4,916,533 | 6,768,270 | 5,000,000 | 5,000,000 | 5,535,481 | 6,800,000 | 5,700,000 | 5,900,000 |
| 329101 - OTHER FEES - BOILER FEES | 40,741 | 31,813 | 40,000 | 40,000 | 21,049 | 27,386 | 33,000 | 33,000 |
| 329200 - ALARM PERMITS | 253,458 | 259,979 | 280,000 | 280,000 | 165,342 | 215,000 | 280,000 | 230,000 |
| 329300 - ZONING HEARING FEES | 97,163 | 76,510 | 100,000 | 100,000 | 52,375 | 75,000 | 65,000 | 65,000 |
| 329400 - ZONING PLAN REVIEW FEES | 136,332 | 227,256 | 175,000 | 175,000 | 79,731 | 115,000 | 100,000 | 100,000 |
| 329401 - ZONING PERMIT REVIEW FEES | 300 | 63,651 | 55,000 | 55,000 | 59,557 | 75,000 | 70,000 | 70,000 |
| 329500 - CERTIFICATES OF OCCUPANCY | 573,781 | 476,561 | 445,000 | 445,000 | 339,316 | 460,000 | 457,000 | 475,000 |
| 329600 - CONCURRENCY FEES | 98,402 | 148,272 | 100,000 | 100,000 | 102,501 | 143,000 | 101,000 | 120,000 |
| 329700 - PUBLIC WORKS PERMITS | 223,597 | 255,249 | 275,000 | 275,000 | 105,191 | 141,000 | 275,000 | 215,000 |
| 329800 - CODE DEFAULT PROPERTY FEES | 0 | 0 | 0 | 0 | 38,800 | 45,000 | 40,000 | 30,000 |
| LICENSES & PERMITS TOTAL | 7,489,660 | 9,345,706 | 7,670,000 | 7,670,000 | 7,577,964 | 9,296,386 | 8,321,000 | 8,463,000 |
| INTERGOVERNMENTAL | | | | | | | | |
| 335120 - STATE SHARING REVENUE | 1,328,824 | 1,410,964 | 1,410,672 | 1,410,672 | 971,530 | 1,335,854 | 1,410,672 | 1,540,428 |
| 335150 - ALCOHOLIC BEVERAGE TAX | 74,235 | 74,344 | 70,000 | 70,000 | 7,074 | 71,520 | 70,000 | 70,000 |
| 335180 - HALF CENT SALES TAX | 4,280,346 | 4,705,140 | 4,825,572 | 4,825,572 | 3,430,201 | 5,000,000 | 4,825,572 | 5,249,795 |
| 338100 - COUNTY BUSINESS TAX RECIEPTS | 88,289 | 71,335 | 75,000 | 75,000 | 38,274 | 75,000 | 75,000 | 75,000 |
| INTERGOVERNMENTAL TOTAL | 5,771,694 | 6,261,782 | 6,381,244 | 6,381,244 | 4,447,079 | 6,482,374 | 6,381,244 | 6,935,223 |
| CHARGES FOR SERVICES | | | | | | | | |
| 341302 - OPTIONAL PLAN REVIEW FEE | 121,343 | 51,053 | 0 | 0 | 570 | 570 | 100,000 | 100,000 |
| 341303 - BUILDING TRAINING FEES | 28,820 | 12,000 | 75,000 | 75,000 | 0 | 26,323 | 75,000 | 75,000 |
| 341900 - LIEN SEARCH FEES | 205,760 | 218,484 | 206,000 | 206,000 | 172,625 | 206,000 | 206,000 | 206,000 |
| 341901 - CANDIDATE QUALIFYNG FEES | 0 | 2,730 | 0 | 0 | 840 | 840 | 0 | 0 |
| 341902 - BLDG ADMINISTRATIVE FEES | 121,769 | 188,323 | 140,000 | 140,000 | 99,702 | 136,000 | 132,000 | 132,000 |
| 341903 - BLDG RECORDS REQUEST | 71,101 | 85,077 | 71,000 | 71,000 | 62,471 | 77,100 | 70,000 | 75,000 |
| 342100 - POLICE SERVICES | 806,075 | 725,345 | 750,000 | 750,000 | 558,596 | 650,000 | 750,000 | 775,000 |
| 342110 - POLICE SERVICES - RECORDS | 10,510 | 7,200 | 10,000 | 10,000 | 6,433 | 7,700 | 10,000 | 10,000 |
| 342115 - SCHOOL CROSSING GUARDS | 72,122 | 81,165 | 65,000 | 65,000 | 43,371 | 79,000 | 65,000 | 70,000 |
| 342120 - POLICE SERVICE-MDC SCHOOLS | 0 | 0 | 126,317 | 126,317 | 0 | 126,000 | 126,317 | 126,317 |
| 342130 - POLICE SERVICES-SCHOOL OFFICER | 0 | 28,424 | 448,378 | 448,378 | 397,936 | 497,420 | 448,378 | 497,420 |
| 342901 - BLDG RECERT FEES 40-YR | 8,050 | 5,700 | 9,000 | 9,000 | 9,620 | 11,000 | 5,000 | 10,000 |
| 347200 - RECREATION FEES | 103,396 | 103,737 | 140,000 | 140,000 | 70,697 | 103,000 | 140,000 | 100,000 |
| 347201 - RECREATION - RENTALS | 46,833 | 121,517 | 100,000 | 100,000 | 114,248 | 130,000 | 110,000 | 120,000 |
| 347202 - RECREATION - BRONCO REGIS. | 34,659 | 32,060 | 35,000 | 35,000 | 23,416 | 35,000 | 35,000 | 35,000 |
| 347203 - RECREATION-CONCESSIONS | 23,242 | 21,087 | 20,000 | 20,000 | 9,666 | 10,000 | 10,000 | 12,000 |
| 347400 - RECREATION - SPECIAL EVENTS | 43,068 | 30,916 | 45,000 | 45,000 | 25,113 | 30,000 | 20,500 | 30,000 |
| 347401 - RECREATION - SPONSORSHIPS | 28,480 | 118,830 | 120,000 | 120,000 | 81,067 | 86,000 | 100,000 | 100,000 |
| 347402 - RECREATION - CAMPS | 43,565 | 73,390 | 70,000 | 70,000 | 29,098 | 21,000 | 75,000 | 75,000 |
| 347403 - RECREATION - TENNIS | 140,372 | 140,126 | 75,000 | 75,000 | 48,403 | 58,000 | 55,000 | 60,000 |
| 347404 - RECREATION - SOCCER | 79,647 | 103,710 | 80,000 | 80,000 | 226,636 | 275,000 | 200,000 | 250,000 |
| 347405 - RECREATION-COMMUNITY CENTER | 49,913 | 111,141 | 90,000 | 90,000 | 77,199 | 97,000 | 140,000 | 110,000 |
| 347406 - RECREATION-TRAINING | 0 | 0 | 500 | 500 | 300 | 300 | 500 | 500 |
| 347407 - RECREATION-BASEBALL | 13,718 | 13,103 | 13,000 | 13,000 | 21,132 | 13,000 | 13,000 | 13,000 |
| CHARGES FOR SERVICES TOTAL | 2,052,442 | 2,275,117 | 2,689,195 | 2,689,195 | 2,077,461 | 2,676,253 | 2,886,695 | 2,982,237 |



| GENERAL FUND REVENUES | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|----------------------|---------------------|
| ACCOUNT - DESCRIPTION | ADOPTED AMENDED | | | | YEAR-END | | | |
| | ACTUAL FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUAL FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ FY 2019-20 | PROPOSED FY 2019-20 |
| FINES & FORFEITS | | | | | | | | |
| 351100 - JUDGEMENTS & FINES | 303,663 | 444,977 | 375,000 | 375,000 | 424,552 | 595,000 | 375,000 | 455,000 |
| 351150 - SAFETY REDLIGHT CAMERAS | 5,421 | 1,101,906 | 910,000 | 910,000 | 1,003,951 | 1,300,000 | 910,000 | 1,125,000 |
| 351900 - JUDGEMENTS & FINES-OTHER | 2,905 | 0 | 5,000 | 5,000 | 0 | 0 | 5,000 | 0 |
| 359101 - FINES - PERMIT VIOLATIONS | 171,351 | 267,022 | 203,500 | 203,500 | 134,413 | 175,000 | 163,500 | 150,000 |
| FINES & FORFEITS TOTAL | 483,341 | 1,813,905 | 1,493,500 | 1,493,500 | 1,562,916 | 2,070,000 | 1,453,500 | 1,730,000 |
| MISCELLANEOUS | | | | | | | | |
| 331206 - FDOT HVE GRANT | 14,984 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 334200 - STATE OF FL JAG GRANT -2009 | 16,633 | 0 | 0 | 0 | 6,319 | 0 | 0 | 0 |
| 334390 - STATE-VOLCLEANUP TAX.CERT. | 128,003 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 334700 - STATE-CULTURAL FACILITY GRANT | 145,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 337500 - GRANT | 0 | 10,000 | 0 | 0 | 24,359 | 24,359 | 0 | 0 |
| 337701 - GRANT - FORESTRY | 0 | 12,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 347204 - RECREATION-TAXABLE SALES | 0 | 11,034 | 15,000 | 15,000 | 17,908 | 20,000 | 18,000 | 20,000 |
| 361100 - INTEREST INCOME | 989,633 | 1,268,926 | 350,000 | 350,000 | 1,417,871 | 1,727,000 | 350,000 | 1,000,000 |
| 362100 - LEASE AGREEMENT-DORAL PREP | 12 | 12 | 12 | 12 | 0 | 12 | 12 | 12 |
| 366000 - PRIVATE GRANTS & CONTIRBUTIONS | 171,000 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 366100 - DEVELOPER CONTRIBUTIONS | 0 | 0 | 0 | 500,000 | 500,000 | 500,000 | 0 | 0 |
| 366200 - PRIVATE CONTRIBUTIONS-OTHER | 0 | 0 | 0 | 0 | 15 | 0 | 0 | 0 |
| 367100 - CHANGE IN INVEST VALUE | 457,227 | 709,609 | 0 | 0 | 1,204,911 | 1,000,000 | 0 | 0 |
| 369100 - MISCELLANEOUS INCOME | 48,896 | 6,134 | 35,000 | 35,000 | 45,968 | 43,000 | 35,000 | 35,000 |
| 369101 - BLDG MISC - OT RECOVERY | 358,892 | 244,703 | 400,000 | 400,000 | 360,282 | 450,000 | 363,000 | 363,000 |
| 369102 - BLDG MISC - COPY SCAN FEES | 79,167 | 90,511 | 80,000 | 80,000 | 80,228 | 100,000 | 84,000 | 90,000 |
| 369103 - POLICE AUTO TAKE HOME PGM | 92,663 | 57,887 | 50,000 | 50,000 | 43,150 | 52,000 | 50,000 | 50,000 |
| 369104 - MAU PARK | 0 | 0 | 7,000 | 7,000 | 0 | 7,000 | 7,000 | 7,000 |
| 369200 - PRIOR YEARS RECOVERY | 104,065 | 65,003 | 50,000 | 50,000 | 13,488 | 13,500 | 50,000 | 30,000 |
| 369301 - SETTLEMENT - VIEWPOINT | 0 | 87,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 369400 - MISC.PARK FEES | 0 | 200 | 0 | 0 | 200 | 200 | 0 | 0 |
| 369900 - INSURANCE PROCEEDS | 42,774 | 84,387 | 0 | 0 | 125,082 | 126,000 | 0 | 0 |
| MISCELLANEOUS TOTAL | 1,526,366 | 1,249,188 | 987,012 | 1,487,012 | 3,827,144 | 4,063,071 | 957,012 | 1,595,012 |
| REVENUES GRAND TOTAL | 53,543,123 | 61,404,164 | 60,380,348 | 60,880,348 | 50,353,366 | 65,220,077 | 61,158,848 | 62,487,336 |



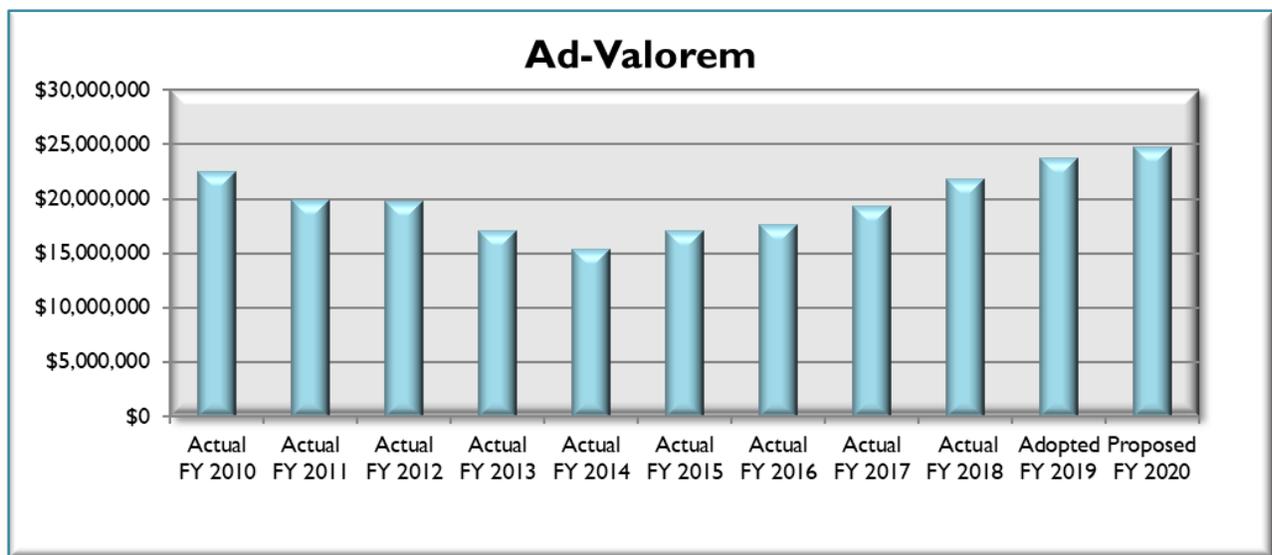
GENERAL FUND REVENUE PROJECTIONS

TAXES

The revenue classification in the General Fund includes Ad Valorem (Property) Taxes, Franchise Fees, Utility Taxes and the Simplified Communications Tax. This class of revenue provides a fairly stable source and normally displays an increasing trend due to increases in property assessments (which are established by the County Property Appraiser's Office) and new construction which have a direct effect on the formulas used to determine the amounts.

Ad valorem Taxes

311.100 Ad Valorem Taxes Current - Ad Valorem or property taxes are authorized by Chapter 166, Florida Statutes. The Florida Constitution limits local governments to a maximum of 10 mills of Ad Valorem taxation. The amount of revenue is based on the tax rate multiplied by the assessed value of the City, which is provided by the County Property Appraisal Department. The amount is then budgeted at 95% of its gross value to allow for prompt payment discounts and other adjustments in accordance with Florida Statutes.

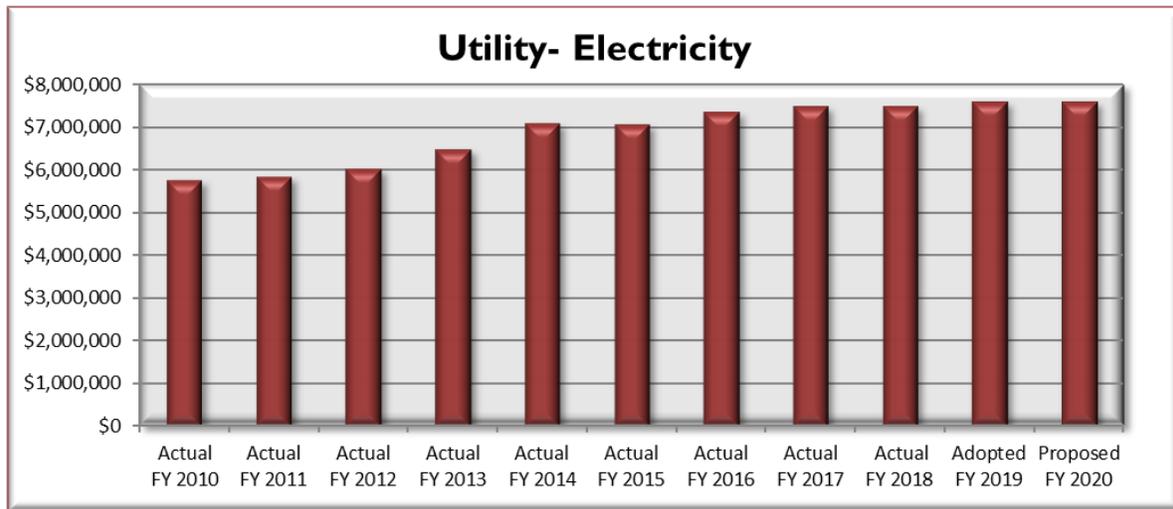


311.200 Ad Valorem Taxes-Delinquent-This revenue source is derived by those taxpayers who do not pay their taxes by March 31 of any given year. On average the total revenue received in this category is minimal when compared to the total Ad Valorem taxes collected.



Utility Taxes

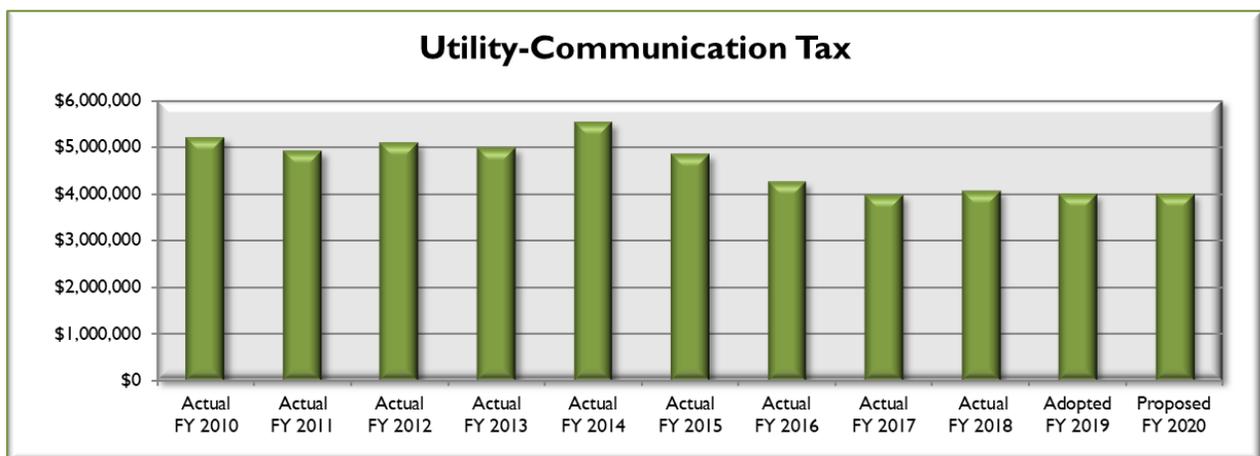
314.100 Utility Tax-Electricity -Section 166.23 (l) (A), Florida Statutes, authorizes a city to collect Public Service or Utility Taxes. The City previously established by Ordinance utility taxes in the amount of 10% on electricity.



314.300 Utility Tax-Water- Section 166.23 (l) (A), Florida Statutes, authorizes a city to collect Public Service or Utility Taxes. The City previously established by Ordinance utility taxes in the amount of 10% on water.

314.400 Utility Tax Gas- Section 166.23 (l) (A), Florida Statutes, authorizes a city to collect Public Service or Utility Taxes

314.200 Communication Services Tax-Utility Taxes and franchise fees on communication services, including telephone service and cable television. These taxes are collected and distributed by the State of Florida.

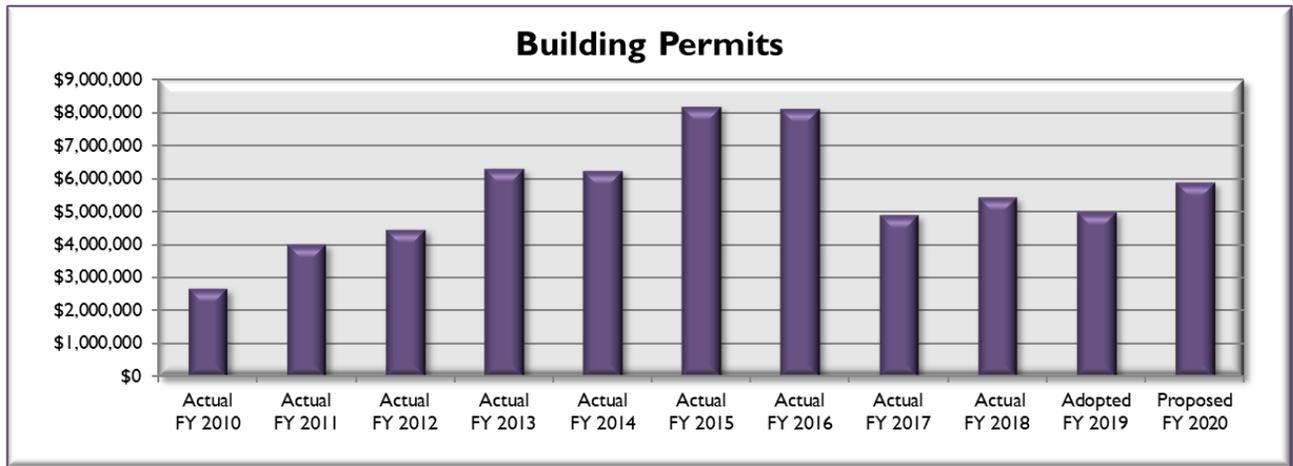




LICENSES AND PERMITS

The Licenses and Permits revenue classification in the General Fund includes Occupational Licenses, Building Permits, Other Licenses and Permits, Zoning Hearing Fees, Zoning Plan Revenue Fees, Certificates of Occupancy and Alarm Permits. This revenue source is showing an increasing trend. Traditionally these types of revenues display a fairly constant trend and are impacted by the rate of growth and development in the City.

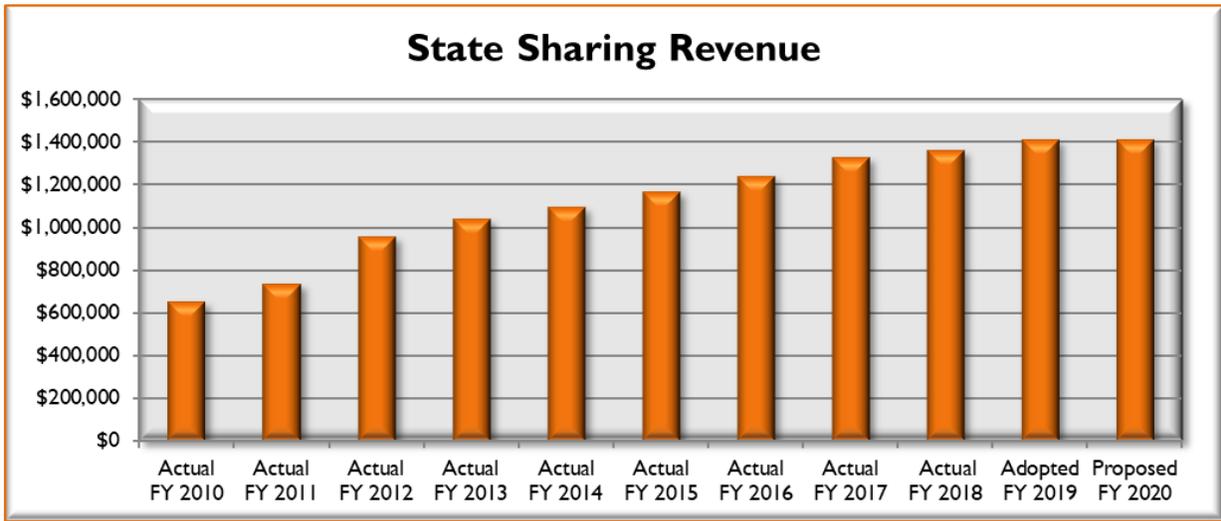
322.100 Building Permits- Permits must be issued to any individual or business that performs construction work within the corporate limits of the City. These permits are issued for construction, such as plumbing, electrical, structural, mechanical, etc. City Ordinance sets the fees.



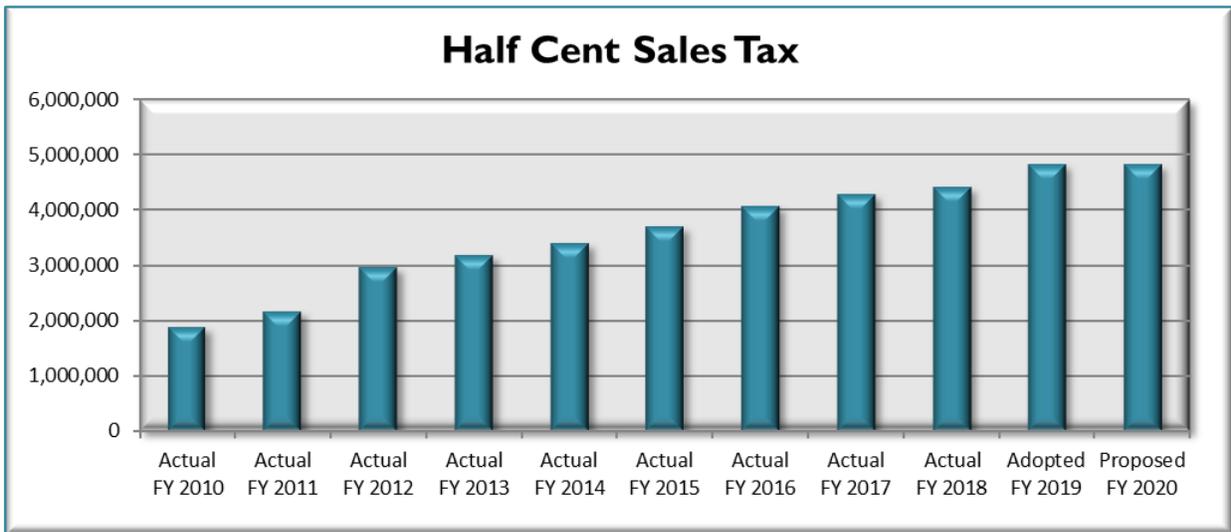
INTERGOVERNMENTAL

The State Shared Revenue classification in the General Fund includes State Revenue Sharing proceeds, the Local Government Half-Cent Sales Tax and Alcoholic Beverage License revenues. This classification is showing an increasing trend primarily due to increases in population, which is one of the factors in the revenue sharing formula.

*335.120 State Sharing Revenue-*The Florida Revenue Sharing Act of 1972, codified as Part II of Chapter 218, Florida Statutes, was an attempt by the Florida Legislature to ensure a minimum level of revenue parity across municipalities and counties.



335.180 Half Cent Sales Tax - Authorized in 1982, the program generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the Legislature. It distributes a portion of state sales tax revenue via three separate distributions to eligible county or municipal governments. This revenue source represents one-half of the revenue generated by the additional 1% sales tax, which is distributed to counties, and cities based on per capita formula.

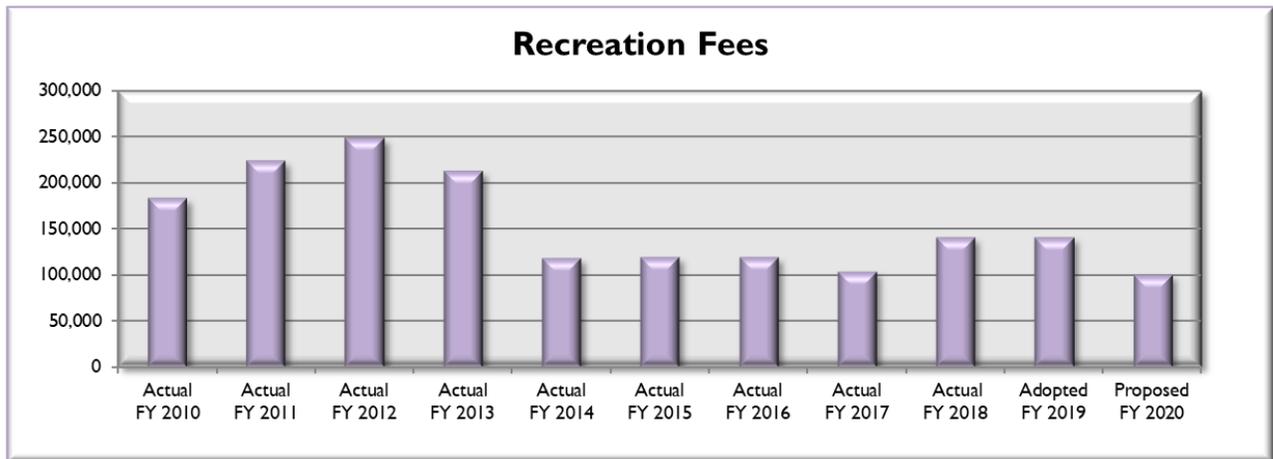




CHARGES FOR SERVICES

The Charges for Services classification in the General Fund includes School Crossing Guard Revenues, Recreation Fees, Judgments and Fines, Fines and Forfeitures and Lien Search Fees. Overall, the revenue trend for this classification is shown as increasing. The revenues from judgments and fines were derived by taking into consideration the prior year’s actual revenues.

347.200 Recreation Fees- Registration fees for sports leagues, silver club and any other outdoor programming. Additionally, there are specific revenue line items for rentals, camps, community center, special events, etc.



342.100 Police Services (Off Duty) - This amount represents the amount to be paid by residents and business owners for off-duty police. The amount represents the cost of the City providing officers pursuant to off-duty arrangements.

FINES & FORFEITURES

The fines and Forfeits revenue classification in the General Fund includes fees collected by the Courts for Judgments and Fines and fees collected from violations of local ordinances.

351.100 Judgments & Fine - Revenues generated by enforcement and prosecution of municipal ordinances and state statutes. It is anticipated that this source will generate \$455,000 worth of revenue.

359.101 Permit Violations - Revenues in this category derive from code compliance penalties and fines resulting from a property owner’s violation of City of Doral codes.



OTHER REVENUES

The Other Revenues classification in the General Fund includes interest income and Other Income. This revenue for interest income displays an increasing trend and other is budgeted conservatively as this revenue is unpredictable.

361.100 Interest Income-Investment practices are maintained to allow for 100% of available funds to be invested at all times. Determining factors in forecasting revenue for this line item are the anticipated interest rate and dollars available for investment.

369.100 Miscellaneous Income- Any other revenues not otherwise classified.



CITY OF DORAL DEPARTMENTS & DIVISIONS





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OFFICE OF THE MAYOR AND CITY COUNCIL



OFFICE OF THE MAYOR AND CITY COUNCIL FUNCTION

The Doral City Council consists of a Mayor and four Council Members. Elected at large, the Mayor serves a four-year term and the four Council Members serve staggered four-year terms. Each Councilmember occupies one of four seats. Under the City's Charter, the City Council is the policymaking body. Authority is vested in the Council to enact ordinances, hold public hearings, approve contracts, establish assessments, and authorize construction of all public improvements. Together, the Mayor and Council set the policies for the effective operation of the City. The administrative responsibility of the City rests with the City Manager, who is appointed by the City Council.

Doral operates under a Mayor-Council-Manager form of government. The Mayor is recognized as the head of the City government for all ceremonial purposes and is responsible for nominating the City Manager, City Clerk and City Attorney. The nominations are confirmed by a majority of the City Council. The members of the City Council also serve as the Local Planning Agency responsible for the development of the City's Comprehensive Development Master Plan.



OFFICE OF THE MAYOR AND CITY COUNCIL OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this department as they relate to the City Council’s Budget Priorities and Strategic Goals which are indicated below.

Sustainability and Capital Area:

- Review of the City Manager’s recommended operating and capital budget for adoption by the City.
- Review and adopt resolutions and ordinances and review staff reports.
- Conduct public hearings on issues affecting the residents of the City.
- Promote a diverse and strong local economy that attracts strong flourishing businesses and draw steady jobs that will stimulate the economic growth of the City.
- Foster and maintain a strong sense of community, identity, and of place.
- Continue to represent a high level of community confidence and trust in city government.

OFFICE OF THE MAYOR AND CITY COUNCIL BUDGET HIGHLIGHTS



- **120 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide.
- **480 Promotional Items** – The proposed budget includes funding of \$500 for the Mayor and each Council member for promotional items.
- **510 Office Supplies** – Mayor and Council members have separate accounts, each with a \$5,000 proposed budget.
- **540 Dues, Subscriptions, Memberships** – Mayor and Council members have separate accounts, each with a \$6,000 proposed budget.



**OFFICE OF THE MAYOR AND CITY COUNCIL
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | PROPOSED | TOTAL COST |
|--------------------------------|-----------------------------------|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.110 - Charter Compensation | | | | | | | |
| | Mayor | 1 | 1 | 1 | 1 | 1 | \$ 70,778 |
| | Council Members | 4 | 4 | 4 | 4 | 4 | \$ 67,912 |
| | Charter Compensation Total | 5 | 5 | 5 | 5 | 5 | \$ 138,690 |
| 500.120 - Full Time Salaries | | | | | | | |
| | Chief of Staff | 1 | 1 | 1 | 1 | 1 | \$ 89,543 |
| | Legislative Analyst | 4 | 4 | 4 | 4 | 4 | \$ 289,721 |
| | <i>Service Award 5 yr</i> | | | | | | \$ 654 |
| | Full Time Salaries Total | 5 | 5 | 5 | 5 | 5 | \$ 379,918 |
| 500.130 - Other Salaries | | | | | | | |
| | <i>N/A</i> | | | | | | |
| | Other Salaries Total | 0 | 0 | 0 | 0 | 0 | \$ - |
| | Total | 10 | 10 | 10 | 10 | 10 | \$ 518,608 |

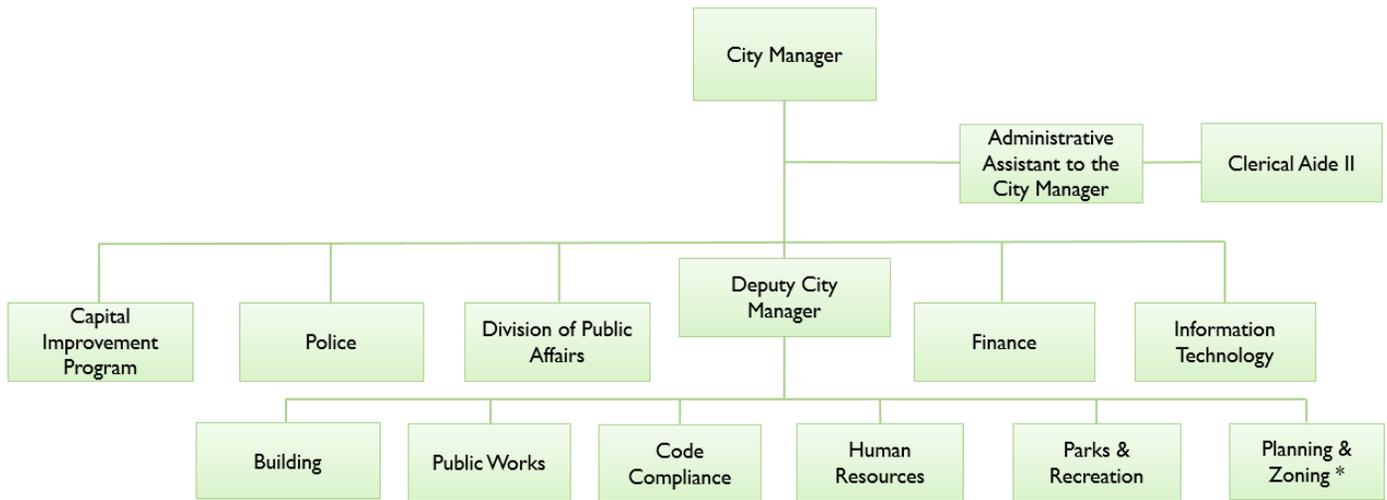


00110005 - OFFICE OF THE MAYOR & CITY COUNCIL

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|------------------|------------------|-------------------|-------------------|--------------------|---------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500110 - CHARTER COMPENSATION | 132,635 | 133,962 | 136,640 | 136,640 | 100,601 | 136,640 | 138,690 | 138,690 |
| 500120 - FULL TIME SALARIES | 326,383 | 346,628 | 363,258 | 363,258 | 289,865 | 363,258 | 372,293 | 379,918 |
| 500125 - COMPENSATED ABSENCES | 10,974 | 7,491 | 13,926 | 13,926 | 2,296 | 13,926 | 14,295 | 13,675 |
| 500210 - FICA & MICA TAXES | 48,404 | 49,263 | 53,237 | 53,237 | 38,543 | 53,237 | 53,976 | 54,560 |
| 500220 - RETIREMENT CONTRIBUTION | 63,372 | 65,678 | 68,044 | 68,044 | 51,474 | 68,044 | 69,565 | 70,475 |
| 500230 - LIFE & HEALTH INSURANCE | 224,738 | 204,123 | 239,443 | 239,443 | 188,054 | 239,443 | 273,164 | 266,666 |
| PERSONNEL TOTAL | 806,507 | 807,145 | 874,548 | 874,548 | 670,833 | 874,548 | 921,983 | 923,984 |
| OPERATING | | | | | | | | |
| 500400 - TRAVEL & PER DIEM | 26,100 | 26,100 | 26,100 | 26,100 | 21,750 | 26,100 | 26,100 | 26,100 |
| 50040A - TRAVEL-COUNCIL SEAT MAYOR | 11,783 | 17,099 | 20,000 | 20,000 | 14,184 | 20,000 | 20,000 | 20,000 |
| 50040B - TRAVEL-COUNCIL SEAT ONE | 6,135 | 9,310 | 10,000 | 10,000 | 2,956 | 10,000 | 10,000 | 10,000 |
| 50040C - TRAVEL-COUNCIL SEAT TWO | 18,417 | 9,909 | 10,000 | 10,000 | 3,655 | 10,000 | 10,000 | 10,000 |
| 50040D - TRAVEL-COUNCIL SEAT THREE | 3,549 | 5,186 | 10,000 | 10,000 | 1,502 | 10,000 | 10,000 | 10,000 |
| 50040E - TRAVEL-COUNCIL SEAT FOUR | 7,113 | 10,441 | 10,000 | 5,000 | 3,066 | 5,000 | 10,000 | 10,000 |
| 50040I - COUNCIL STIPEND | 150,000 | 150,000 | 150,000 | 150,000 | 109,129 | 150,000 | 150,000 | 150,000 |
| 500410 - COMMUNICATION & FREIGHT | 10,200 | 12,095 | 13,800 | 13,800 | 8,340 | 13,800 | 13,800 | 13,800 |
| 500490 - OTHER CURRENT CHARGES | 31,795 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 22,471 | 8,515 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 25,834 | 24,869 | 0 | 0 | 0 | 0 | 0 | 0 |
| 50048A - PROM.ACT.-COUNCIL SEAT MAYOR | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 |
| 50048B - PROM.ACT.-COUNCIL SEAT ONE | 0 | 0 | 500 | 500 | 95 | 500 | 500 | 500 |
| 50048C - PROM.ACT.-COUNCIL SEAT TWO | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 |
| 50048D - PROM.ACT.-COUNCIL SEAT THREE | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 |
| 50048E - PROM.ACT.-COUNCIL SEAT FOUR | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 |
| 50051A - OFF.SUPP.-COUNCIL SEAT MAYOR | 0 | 0 | 5,000 | 5,000 | 1,235 | 5,000 | 5,000 | 5,000 |
| 50051B - OFF.SUPP.-COUNCIL SEAT ONE | 0 | 0 | 5,000 | 5,500 | 3,144 | 5,000 | 5,000 | 5,000 |
| 50051C - OFF.SUPP.-COUNCIL SEAT TWO | 0 | 0 | 5,000 | 5,000 | 1,333 | 5,000 | 5,000 | 5,000 |
| 50051D - OFF.SUPP.-COUNCIL SEAT THREE | 0 | 0 | 5,000 | 5,000 | 2,749 | 5,000 | 5,000 | 5,000 |
| 50051E - OFF.SUPP.-COUNCIL SEAT FOUR | 0 | 0 | 5,000 | 10,000 | 6,688 | 10,000 | 5,000 | 5,000 |
| 50054A - DUES/MEMB.-COUNCIL SEAT MAYOR | 0 | 0 | 6,000 | 6,000 | 3,374 | 6,000 | 6,000 | 6,000 |
| 50054B - DUES/MEMB.-COUNCIL SEAT ONE | 0 | 0 | 6,000 | 5,500 | 1,463 | 6,000 | 6,000 | 6,000 |
| 50054C - DUES/MEMB.-COUNCIL SEAT TWO | 0 | 0 | 6,000 | 6,000 | 2,748 | 6,000 | 6,000 | 6,000 |
| 50054D - DUES/MEMB.-COUNCIL SEAT THREE | 0 | 0 | 6,000 | 6,000 | 2,584 | 6,000 | 6,000 | 6,000 |
| 50054E - DUES/MEMB.-COUNCIL SEAT FOUR | 0 | 0 | 6,000 | 6,000 | 4,964 | 6,000 | 6,000 | 6,000 |
| OPERATING TOTAL | 313,397 | 273,526 | 307,400 | 307,400 | 194,960 | 307,400 | 307,400 | 307,400 |
| CAPITAL | | | | | | | | |
| CAPITAL TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 1,119,904 | 1,080,671 | 1,181,948 | 1,181,948 | 865,792 | 1,181,948 | 1,229,383 | 1,231,384 |



OFFICE OF THE CITY MANAGER



* Economic Development is now part of Planning & Zoning.

OFFICE OF THE CITY MANAGER FUNCTION

The City Manager is the chief administrative officer of the City and ensures the proper implementation of laws, policies, and provisions of the City Charter and acts of the City Council, through the administration of all Departments and Divisions of the City government. The City Manager also assists in planning for the development of the City, oversees the budget preparation, and supervises the daily operations of the City.

To oversee the above functions, a Deputy City Manager and associated staff provide support to the City Manager in the areas of administration, operations, and finance.



OFFICE OF THE CITY MANAGER ACCOMPLISHMENTS FOR FY 2019

This section lists key accomplishments associated with the following strategic priority areas, goals and objectives.

Performance Strategic Focus Areas

- Communication
- Sustainability
- Capital

Performance Goals and Strategies

- Communication
- Smart City
- Long-Term Financial Sustainability and Infrastructure Investment Capacity
- Organizational Efficiency
- Transportation
- Workforce Housing
- Quality of Place
- Economic Diversification

Performance Objectives

The following objectives were developed to provide a description of the anticipated accomplishments for this Office as they relate to the City Council's Budget Priorities and Strategic Goals.

- Continue to improve relationships with other agencies and municipalities
- Pursue public vote on bond for park development
- Initiate discussions on independent annexation with key parties
- Manage residential growth and develop an Economic Development Rapid Response Team
- Coordinate with Doral Police Department to increase Police presence and promote business friendly environment
- Continue to pursue and support sports village type initiatives
- Continue to further communication type programs and initiatives for Departments to more efficiently and effectively communicate with internal and external stakeholders through various means, including use of new technology (Building, Public Works, Economic Development, Police)
- Analyze with Public Affairs and Parks & Recreation, City events and identify time efficiencies and cost savings for the City



OFFICE OF THE CITY MANAGER OBJECTIVES FOR FY 2020

The City's strategic goals and strategies were presented to the Mayor and Members of the City Council on June 12, 2019; they were unanimously endorsed.

Performance Strategic Focus Areas

- Safety
- Opportunity
- Mobility
- Play
- Control
- Effective & Efficient Government
- Financial Planning

Performance Goals and Strategies

- Landfill Analysis
- Police Services
- Existing Business Support
- Marketing
- Enhancements
- Process Improvements
- Senior Programming
- Inclusive Parks
- Amphitheater
- Special Events
- Teen Programming
- Youth Baseball
- Code and Regulations
- Communication and Constituent Services
- Customer Experience
- Metrix
- Accountability
- Attention to Detail
- Capital Projects Management
- Current Positions
- Annexation
- Infrastructure
- Revenue
- Renewal and Replacement

Performance Objectives

The following objectives were developed to provide a description of the anticipated accomplishments for this Office as they relate to the City Council's Budget Priorities and Strategic Goals.

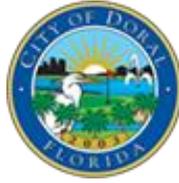
- Develop strategy to expedite County reviews and projects
- Develop process to ensure that the City speaks with one voice
- Hold weekly review meetings
- Implement a tracking system for work assignment
- Hold weekly review regarding critical topics and/or areas where performance needs to be improved
- Evaluate job descriptions and salaries for capital project related positions



OFFICE OF THE CITY MANAGER BUDGET HIGHLIGHTS



- **111 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide.
- **400 Travel & Per Diem** - The increase is related to the Auto Allowance for the Deputy City Manager.



**OFFICE OF THE CITY MANAGER BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | PROPOSED FY 2019-20 | TOTAL COST FY 2019-20 |
|-----------------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|----------------------------------|
| 500.111 - Administrative Salaries | | | | | | | |
| | City Manager | 1 | 1 | 1 | 1 | 1 | \$ 217,413 |
| | Deputy City Manager | 1 | 1 | 1 | 1 | 1 | \$ 168,652 |
| | Administrative Salaries Total | 2 | 2 | 2 | 2 | 2 | \$ 386,065 |
| 500.120 - Full Time Salaries | | | | | | | |
| | Senior Executive Assistant to the City Manager | 1 | 1 | 1 | 1 | 0 | \$ - |
| | <i>Reclassified to Administrative Assistant to the City Manager¹</i> | 0 | 0 | 0 | 0 | 1 | \$ 61,660 |
| | Transportation Advisor to the City Manager | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Receptionists/Clerical Aide 1st & 3rd Floors | 2 | 0 | 0 | 0 | 0 | \$ - |
| | Receptionist | 0 | 1 | 0 | 0 | 0 | \$ - |
| | Clerical Aide II | 0 | 1 | 1 | 1 | 1 | \$ 34,289 |
| | Full Time Salaries Total | 4 | 4 | 2 | 2 | 2 | \$ 95,949 |
| 500.130 - Other Salaries | | | | | | | |
| | P/T Clerical Aide (Mail Distribution) | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Other Salaries Total | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Total | 7 | 7 | 4 | 4 | 4 | \$ 482,014 |

¹RECLASSIFIED - Senior Executive Assistant to the City Manager to Administrative Assistant to the City Manager

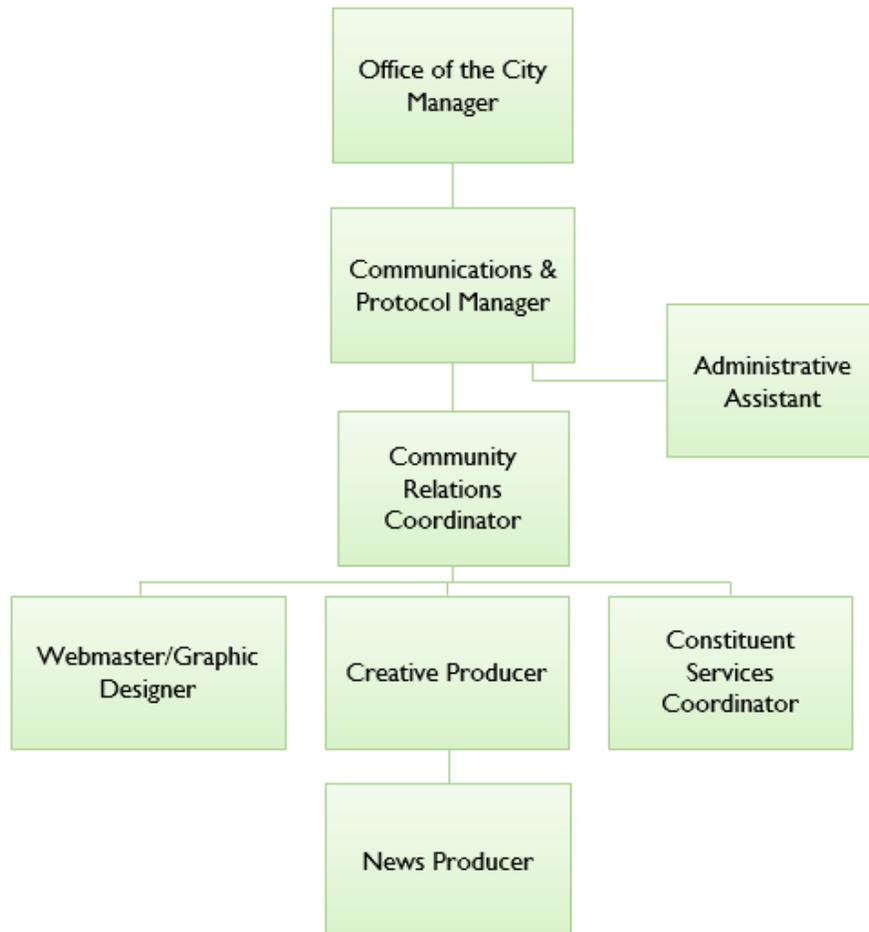


0011005 - OFFICE OF THE CITY MANAGER

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------|----------------|----------------------|----------------------|-----------------------|------------------------|----------------|----------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 341,179 | 358,383 | 374,042 | 374,042 | 212,471 | 298,104 | 385,984 | 386,065 |
| 500120 - FULL TIME SALARIES | 223,424 | 106,725 | 119,277 | 119,277 | 84,373 | 119,277 | 97,604 | 95,949 |
| 500125 - COMPENSATED ABSENCES | 28,795 | 13,862 | 23,103 | 23,103 | 93,687 | 23,103 | 22,780 | 21,305 |
| 500130 - OTHER SALARIES | 17,531 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500140 - OVERTIME | 466 | 0 | 250 | 250 | 0 | 250 | 250 | 0 |
| 500210 - FICA & MICA TAXES | 39,232 | 29,690 | 40,282 | 40,282 | 25,663 | 40,282 | 39,514 | 39,832 |
| 500220 - RETIREMENT CONTRIBUTION | 68,396 | 55,366 | 59,199 | 59,199 | 41,372 | 59,199 | 58,030 | 96,886 |
| 500230 - LIFE & HEALTH INSURANCE | 58,757 | 52,183 | 45,524 | 45,524 | 39,830 | 45,524 | 61,716 | 65,922 |
| PERSONNEL TOTAL | 777,781 | 616,210 | 661,677 | 661,677 | 497,396 | 585,739 | 665,878 | 705,959 |
| OPERATING | | | | | | | | |
| 500400 - TRAVEL & PER DIEM | 18,567 | 18,821 | 14,000 | 11,000 | 5,926 | 14,000 | 14,000 | 20,600 |
| 500410 - COMMUNICATION & FREIGHT | 4,575 | 3,900 | 3,900 | 3,900 | 2,700 | 3,900 | 3,900 | 4,500 |
| 500510 - OFFICE SUPPLIES | 3,485 | 2,423 | 2,640 | 2,640 | 2,327 | 2,140 | 2,640 | 2,640 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 8,279 | 9,992 | 8,000 | 11,000 | 8,864 | 8,500 | 8,000 | 8,000 |
| OPERATING TOTAL | 34,905 | 35,135 | 28,540 | 28,540 | 19,817 | 28,540 | 28,540 | 35,740 |
| CAPITAL OUTLAY | | | | | | | | |
| CAPITAL OUTLAY TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 812,686 | 651,346 | 690,217 | 690,217 | 517,213 | 614,279 | 694,418 | 741,699 |



DIVISION OF PUBLIC AFFAIRS



DIVISION OF PUBLIC AFFAIRS FUNCTION

The mission of the Division of Public Affairs is to articulate the City’s accomplishments, policies, and brand. The success of any enterprise comes from a strong foundation and a clear vision. The Public Affairs vision is “The City works hard and responsibly to make Doral the premier community in which to “live, work, learn, play”. This is the Division’s promise to the City’s stakeholders. Public Affairs will communicate what residents can expect from the City’s policies and services; the value of the community, safeguarded by businesses, institutions, and residents and how this value can attract investors, visitors, and talent. This is the foundation of the City’s brand identity. Not only must the Division of Public Affairs inform, but must also do so in a creative and entertaining way. Having the local community in mind at all times, Public Affairs researches and listens for those key issues or behaviors that require attention and creates campaigns to shift the negative issues into a positive result.



PUBLIC AFFAIRS ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that support the City's Strategic Goals.

Media/Direct Communications

- Implemented quarterly magazine "Doral Life" with new design that will be mailed to each Doral home quarterly with information on City events, initiatives, and programs.
- Successfully completed education campaign for General Obligation Parks Bond to inform the public on projects that will be funded. Communication continued following the passing of the bond to keep residents informed and involved every step of the way.
- Executed integrated campaigns to promote new programs like FreeBee rides and Spend Local Save Local.
- Identified topics of public interest such as the Odor Control matter and road projects. Engaged with residents through email, social media, website, and videos to keep the public updated on the status.
- Participated in the new "Mayor on the Move" Series each month visiting HOAs to inform on important City information and how to best reach the City for assistance.
- Work between the Division and other Departments continued through promotional, marketing, and protocol support on numerous events and efforts.
- Continued fostering media relationships with quick and transparent responses to inquiries for an accurate and balanced story.
- Management and coordination of interview requests to City Departments and crafting of message as needed.
- Preparation of products for Council that include press guidance, talking points, and visiting dignitary profiles.

- The number of graphic design projects completed in-house, continues to grow as the Division has taken on the design of other Department's materials for brand and message continuity. For instance, wall designs at Visitors Center, visuals for new EOC, floodplain brochures and event/program flyers.

Community Relations

- Along with Parks & Recreation spearheaded application process that resulted in the City of Doral being named an All-American Finalist 2019.
- Furthered City initiatives and strengthened partnerships, Community Outreach has become an integral part of operations. Working with partners like: FIU, Autism Speaks, UM Miller School of Medicine, Venezuelan American Chamber of Commerce, Southern Command, and many more.
- Continued promotion of publicaffairs@cityofdoral.com email to the community encouraging general inquiries, comments and feedback to be submitted there as a central location to coordinate response with pertinent department. Along with social media campaign for residents to TAG US should they need assistance in order to mitigate misinformation.
- Planning and executing top-level City events that include, ribbon cutting, groundbreaking, sister cities ceremonies, and other events that come through Council/Administrative initiatives (State of the City, PedestriArt,



National Day of Prayer, Council & City Manager Swearing-in).

- Overseeing Facility Use Application process for organizations that apply to use the facilities (Government Center & Doral Police Training and Community Center). The number of requests and events held at these locations, requiring coordination of logistics interdepartmentally continues to increase.
- Additionally, the Public Affairs Division coordinates the logistical coordination of all events held in the Government Center facility (consular visits, public workshops, etc.), and as of May 2018, the PD Substation's community room.
 - Over 45 events, ceremonies, galas, were fully planned by Public Affairs thus far. (sister city receptions, key to the city events, employee holiday party, swearing-in ceremony).
 - Over 370 facility events have been coordinated this FY in collaboration with respective department/division/outside organization hosting.
- A strong relationship with the Miami-Dade County Film Commissioner has resulted in Doral becoming a viable filming location for production companies like Univision Network, Telemundo Studios, Big Fish Entertainment, and others. Total local budget of the productions exceeded \$21 million in Miami-Dade County.
- This FY there have been 9 film permits thus far.

Web Content/ Social Media

- Tracking social media sentiments from posts – From Oct 1, 2018- July 5, 2019 sentiment has been 44% positive with only 8% negative

on topics ranging from public safety to public works and political affairs.

- Implemented Facebook Live streaming of all Council and Zoning meetings.
- Used organic and paid campaigns to garner successful attendance for events like Mother's Day Retro Concert and Doral Hearts Brazil.
- Saturated the website with contact info on all Departments to better help our constituents reach us.
- Created new Monthly Business Tax Receipt list on website to highlight the new businesses.
- Several pages/links have been recycled for aesthetics and increased efficiency with new online services like GIS.
- New pages added to highlight key initiatives such as Doral Parks Bond, Smart City, and Public Affairs Newsroom.
- We continue to make changes for a better user experience, enhancing ADA accessibility. Process is ongoing.

Digital & Multimedia

- Achieving consistency in our messages and lowering production cost, while communicating information on the multitude of City Services offered, is of the utmost importance. In the last 12 months, Public Affairs produced 138 video items from promos for Doral Glades Park, to the educational videos for the Doral Parks Bond. The Division has saved the City more than \$125,000 in video production costs, based on local marketing standard rates with minimum personnel.

1. Ritmo Doral Concert (\$20,000)
2. Body Camera PSA (\$8,000)



- 3. Mayor’s Monthly Messages (\$12,000)
- 4. Inside Doral News (\$54,000 + Talent Fees)
- 5. Hurricane Preparedness (\$4,000)
- 6. Spend Local, Save Local Campaign (\$12,000)
- 7. Doral Through New Eyes Promo (\$3,000)
- 8. Park Programs Spotlight (\$3,000)
- 9. Building Safety Month (\$3,000)
- 10. Doral Connects Holiday Video (\$6,000)
 - Increased destination/place making marketing campaign highlighting Doral’s growth as an urban core to live, work, invest, learn and play in. “If you haven’t seen Doral lately, you haven’t seen Doral”. Advertising avenues included: Comcast programming, South Florida Business Journal, WLRN radio.

| PUBLIC AFFAIRS ACTIVITY REPORT | | | | |
|---|---------------------------|---------------------------|---------------------------------|---------------------------------|
| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
| Social Media Followers | 22,000 | 32,971 | 44,172 | 54000 |
| Videos Completed | 110 | 150 | 156 | 160 |
| Website Page Views | 1,192,081 | 1,281,924 | 1,429,530 | 1,600,00 |
| Positive Media Mentions | 3,081 | 5,537 | 20,130 | 30000 |
| Facility Events Coordinated (logistics) | 110 | 371 | 385 | 400 |
| Events Produced (all aspects) | 66 | 45 | 21 | 30 |



PUBLIC AFFAIRS OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for the division as it relates to the City Council's Budget Priorities and Strategic Goals, which are indicated below.

Main Goal: To work with all stake holders (Leadership, City Departments, Residents, Businesses, Community Groups, Visitors) to establish effective communications that will increase the understanding of and support for City programs, policies, and projects; as well as, to develop positive media relations that provide balanced coverage of City issues.

Media/Direct Communications

- Expand destination marketing efforts to include more digital and mass media advertising intended to attract new businesses as well as local, national and international visitors. The effort is underway with Doral recently showcased in special sections of the South Florida Business Journal and Invest Miami 2019 and scheduled to gain significant visibility in American Airlines' in-flight publication Nexos in August and September. A local destination and business attraction campaign is also slated to run during National Public Radio (NPR) drive-time and business news program on WLRN radio this summer.
- Expand online destination marketing via sponsored social media campaigns to attract more local consumers as well as national and international visitors.
- Develop a brand for Downtown Doral. Through quarterly meetings with Codina Partners. The City actively seeks opportunities to promote the expanding amenities in the area to residents, businesses and visitors through social media, advertising, editorial content and special events like Ritmo Doral. The City will continue to promote the evolving Downtown Doral brand through all appropriate platforms and enhance Codina Partners promotions through collaborative efforts with the marketing team.
- Working with the Superbowl to assess possibility of City's participation in Super Bowl-related festivities in 2020.
- Continue to "TELL THE DORAL STORY" to local stakeholders and the broader regional community through social media content, business news stories, workshops, presentations to groups and participation in events. Ongoing video campaigns like the Inside Doral provide an instantly recognizable platform to enhance the communication of "good news" to the community.
- Increase Engagement – Public Affairs wants to encourage and enable residents and business owners to participate in public policy formation. Continue to generate high levels of participation in and attendance at City programs and events.
- Transparency - It is the intent of the Division to conduct the "people's business" in the open— continue making information about City policies and operations available to all— and give constituents and media reasonable access to elected officials and City staff.
- Reinforce Credibility – Public Affairs will continue providing honest and responsive



communications that will help to build trust and credibility with audiences, which is critical in maintaining an ongoing dialogue with the community.

Community Relations

- Serve as liaison to the Census Community Board and execute awareness campaign for Census 2020 to maximize response from the residents.
- Continue supporting Departments with the coordination of events that communicate City programs and policies to the community.
- Continue to produce top level events with partner organizations, per the new facilities use policy.

Web Content/ Social Media

- The website is the most important tool with a monthly average of over 84,000 unique page views. This is a dynamic property where changes are made, sometimes daily. Public Affairs will continue to leverage the home page to drive direct visitors to less visited sections of the website.
- The Division will work to continue growing the number of followers across the City's multiple social media platforms by 5 to 10%.
- Continue using creative ways to optimize social media content to improve organic effectiveness and increase audience awareness, as well as, paid social media campaigns to reach the full local community.
- Enhance communications with constituents on factual information that matters to them.

Digital & Multimedia

- The Division will continue to produce: Inside Doral, Citizenry Pride/Responsibility campaigns, Mayor's Messages, Awareness Videos about City Services and Departments.
- Continue highlighting businesses that participate in City programs (eg. Spend Local, Save Local) to help those succeed and to promote participation.
- Continue to focus on video production as 85% of internet users in the United States watch online videos. Videos have educational and entertainment aspects that can easily teach a new idea or concept. It can also be the most powerful way to tell a story and to stimulate an emotional reaction. It has the most viral potential of any content medium. Video fosters trust. Video has the ability to break down boundaries by making communication more personal and human.
- Internet has changed communication, and social media has changed the visual landscape. This shift allows for distribution of content directly to the end user. This enables Public Affairs to have a direct and immediate dialogue but also shortens the time of programming. The average user expects to receive the information in less than 3 minutes and even some platforms are more constrained about time, reducing it to 15 seconds. This forces the content creation to be visually appealing, relevant and precise.

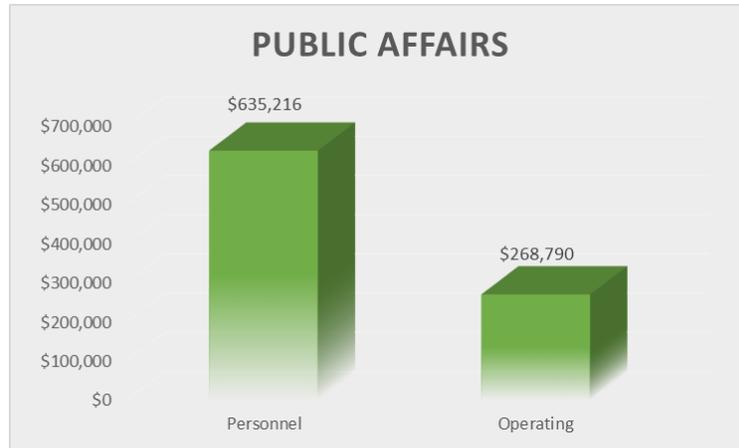


STRATEGIC PRIORITIES

| STRATEGIC PRIORITIES | PROPOSED FY 2019-20 | ASSOCIATED COST |
|--|--|------------------------|
| Opportunity & Marketing: Strengthen distinctive cultural identity of Doral | Quarterly mailing of newsletter to all homes | \$ 56,000 |
| Opportunity & Marketing: Increase global and destination marketing | Digital and print advertising to continue establishing Doral globally for brand awareness, tourism/business attraction | \$ 35,000 |
| Opportunity & Marketing: Awareness and Marketing Campaign for Census 2020 | Census Marketing Firm | \$ 50,000 |
| Control & Communication/Constituent Services: | Constituent Services Coordinator to handle constituent issues and help city communicate with ONE VOICE. | \$ 44,045 |
| TOTAL | | \$ 185,045 |



PUBLIC AFFAIRS BUDGET HIGHLIGHTS



- **120 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide. The position of Constituent Services Coordinator was also added to the budget.
- **340 Contractual Services** - This account increased due to budgeting for a census marketing firm.
- **470 Printing & Binding** - This account increased as funds were added for the “Doral Life” quarterly magazine mailer based on new awarded contract. Ritmo Doral printing has moved to the Planning & Zoning Department.
- **481 Promotional Activities** - This account increased for additional prints and digital for destination and global marketing, as well as, higher quality frames for special recognitions.
- **540 Dues, Subscriptions, & Memberships** - This account decreased as funds budgeted for trainings/subscriptions/memberships were reduced.



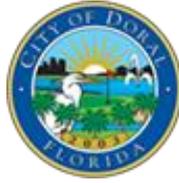
**DIVISION OF PUBLIC AFFAIRS
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | AMENDED | BUDGET | PROPOSED | TOTAL COST |
|------------------------------|---|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.120 - Full Time Salaries | | | | | | | |
| | Communications & Protocol Manager | 1 | 1 | 1 | 1 | 1 | \$ 92,664 |
| | <i>Service Award 10 yr</i> | | | | | | \$ 3,089 |
| | Public Relations Coordinator | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Community Relations Coordinator | 0 | 0 | 1 | 1 | 1 | \$ 72,858 |
| | Creative Producer | 1 | 1 | 1 | 1 | 1 | \$ 69,799 |
| | Webmaster | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Webmaster/ Graphic Designer | 0 | 1 | 1 | 1 | 1 | \$ 72,417 |
| | Administrative Assistant | 0 | 0.5 | 0.5 | 1 | 1 | \$ 39,086 |
| | Events Specialist/ Administrative Assistant | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Events Coordinator | 0 | 1 | 0 | 0 | 0 | \$ - |
| | News Producer | 1 | 1 | 1 | 1 | 1 | \$ 58,152 |
| | NEW - Constituent Services Coordinator | 0 | 0 | 0 | 0 | 1 | \$ 44,045 |
| | Full Time Salaries Total | 6 | 6.5 | 5.5 | 6 | 7 | \$ 452,110 |
| 500.130 - Other Salaries | | | | | | | |
| | <u>N/A</u> | | | | | | |
| | Other Salaries Total | 0 | 0 | 0 | 0 | 0 | \$ - |
| | Total | 6 | 6.5 | 5.5 | 6 | 7 | \$ 452,110 |



0011505 - DIVISION OF PUBLIC AFFAIRS

| | ADOPTED | | AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|----------------|----------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500120 - FULL TIME SALARIES | 340,403 | 327,841 | 369,765 | 369,765 | 283,765 | 369,765 | 431,918 | 452,110 |
| 500125 - COMPENSATED ABSENCES | 14,015 | 1,753 | 14,158 | 14,158 | 0 | 14,158 | 16,499 | 16,190 |
| 500140 - OVERTIME | 29 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 27,331 | 25,490 | 30,067 | 30,067 | 21,787 | 30,067 | 34,777 | 36,523 |
| 500220 - RETIREMENT CONTRIBUTION | 41,872 | 39,315 | 44,175 | 44,175 | 30,692 | 44,175 | 51,479 | 53,882 |
| 500230 - LIFE & HEALTH INSURANCE | 46,500 | 55,325 | 64,277 | 64,277 | 54,535 | 64,277 | 79,656 | 76,511 |
| PERSONNEL TOTAL | 470,150 | 449,724 | 522,442 | 522,442 | 390,780 | 522,442 | 614,329 | 635,216 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 5,090 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 12,205 | 30,847 | 43,500 | 43,500 | 32,710 | 43,500 | 43,500 | 91,000 |
| 500400 - TRAVEL & PER DIEM | 9,192 | 7,183 | 7,670 | 7,670 | 4,395 | 7,670 | 7,670 | 7,670 |
| 500410 - COMMUNICATION & FREIGHT | 4,325 | 3,900 | 3,900 | 3,900 | 3,250 | 3,900 | 3,900 | 3,900 |
| 500440 - RENTALS & LEASES | 2,679 | 954 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 0 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 269 | 0 | 1,000 | 1,000 | 0 | 500 | 500 | 0 |
| 500470 - PRINTING & BINDING | 31,294 | 40,486 | 57,050 | 50,050 | 29,656 | 50,000 | 53,950 | 61,950 |
| 500481 - PROMOTIONAL ACTIVITIES - PIO | 68,627 | 77,125 | 52,600 | 59,600 | 34,292 | 52,600 | 64,100 | 63,100 |
| 500490 - OTHER CURRENT CHARGES | 20,155 | 23,985 | 29,500 | 29,500 | 20,507 | 29,500 | 29,500 | 29,500 |
| 500510 - OFFICE SUPPLIES | 1,706 | 2,809 | 3,500 | 3,500 | 2,400 | 3,500 | 3,500 | 3,500 |
| 500520 - OPERATING SUPPLIES | 2,794 | 433 | 2,000 | 2,000 | 1,892 | 2,000 | 2,000 | 1,500 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 31,159 | 5,373 | 7,100 | 7,100 | 4,511 | 7,100 | 6,920 | 6,670 |
| OPERATING TOTAL | 189,495 | 193,095 | 208,820 | 208,820 | 133,612 | 201,270 | 216,540 | 268,790 |
| CAPITAL OUTLAY | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 9,962 | 1,999 | 750 | 750 | 0 | 750 | 750 | 0 |
| CAPITAL OUTLAY TOTAL | 9,962 | 1,999 | 750 | 750 | 0 | 750 | 750 | 0 |
| Grand Total | 669,606 | 644,817 | 732,012 | 732,012 | 524,392 | 724,462 | 831,619 | 904,006 |



DIVISION OF ECONOMIC DEVELOPMENT

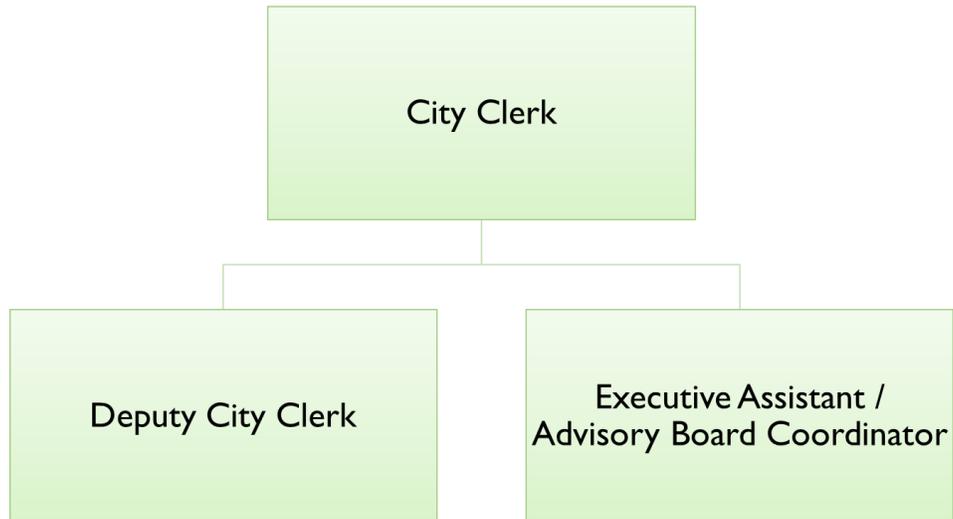
The Economic Development Division
is now part of the Planning & Zoning Department.

00111605 - DIVISION OF ECONOMIC DEVELOPMENT

| | ADOPTED | | AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------|----------------|----------------|----------------|----------------|----------------|------------|------------|
| | ACTUAL | ACTUAL | BUDGET | BUDGET | ACTUALS | ESTIMATE | | |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500120 - FULL TIME SALARIES | 149,029 | 171,206 | 161,912 | 161,912 | 122,687 | 161,912 | 0 | 0 |
| 500125 - COMPENSATED ABSENCES | 753 | 1,119 | 6,228 | 6,228 | 869 | 6,228 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 11,420 | 13,198 | 13,423 | 13,423 | 9,385 | 13,423 | 0 | 0 |
| 500220 - RETIREMENT CONTRIBUTION | 17,968 | 20,421 | 19,429 | 19,429 | 15,824 | 19,429 | 0 | 0 |
| 500230 - LIFE & HEALTH INSURANCE | 27,952 | 35,665 | 38,853 | 38,853 | 27,606 | 38,853 | 0 | 0 |
| PERSONNEL TOTAL | 207,122 | 241,608 | 239,845 | 239,845 | 176,370 | 239,845 | 0 | 0 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 0 | 60,000 | 25,000 | 25,000 | 12,500 | 25,000 | 0 | 0 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500400 - TRAVEL & PER DIEM | 5,365 | 10,572 | 12,720 | 12,720 | 4,534 | 12,720 | 0 | 0 |
| 500410 - COMMUNICATION & FREIGHT | 2,100 | 2,100 | 2,100 | 2,100 | 1,525 | 2,100 | 0 | 0 |
| 500470 - PRINTING & BINDING | 0 | 0 | 2,000 | 2,000 | 1,569 | 2,000 | 0 | 0 |
| 500481 - PROMOTIONAL ACTIVITIES - PIO | 83,224 | 91,360 | 113,500 | 113,500 | 102,639 | 113,500 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 198 | 3 | 500 | 500 | 0 | 500 | 0 | 0 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 13,985 | 8,399 | 6,080 | 6,080 | 395 | 6,080 | 0 | 0 |
| OPERATING TOTAL | 104,872 | 172,435 | 161,900 | 161,900 | 123,161 | 161,900 | 0 | 0 |
| CAPITAL | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CAPITAL TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 311,994 | 414,043 | 401,745 | 401,745 | 299,531 | 401,745 | 0 | 0 |



OFFICE OF THE CITY CLERK



OFFICE OF THE CITY CLERK FUNCTION

The City Clerk serves as the Corporate Secretary of the City, the official Secretary of the Legislative body, the Official Records Custodian of the City of Doral, and Supervisor of Elections for all City of Doral municipal elections. The mission of the Office of the City Clerk is “To Improve and Ensure Transparency in Government and Provide Excellence in Customer Service.”

The City Clerk’s Office functions include:

- Ensuring that all public meetings are noticed to the public and maintaining an accurate record of all Council proceedings;
- Maintaining custody of the City’s vital records including but not limited to Ordinances, Resolutions, Minutes, City Contracts, Agreements and Proclamations;
- Setting the guidelines and standards for all City records, incorporating records management technologies and establishing repositories for archival and vital records;
- Administering, supervising and certifying all City of Doral municipal elections;
- Administering the publication of the City of Doral Code of Ordinances;
- Responding to public records requests and ensuring that all City public records are accessible and readily available to the public;
- Administer and coordinate Advisory Boards;
- Maintaining lobbyist registration information;
- Administering oaths and providing full notary services;
- Acting as the official keeper of the City Seal.
- Providing administrative and clerical support to the City Council.



CITY CLERK ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City’s Strategic Goals.

- Continue to provide accurate and timely agenda delivery to the public.
- Continue to process records requests as received and provided responses to requestors in a timely manner.
- Continue to provide timely assistance to the Mayor and Councilmembers.

CITY CLERK'S OFFICE ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|-------------------------|-------------------|-------------------|-------------------------|-------------------------|
| Public Records Requests | 681 | 768 | 1150 | 1350 |

CITY CLERK OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this department as they relate to the City Council’s Budget Priorities and Strategic Goals which are indicated below.

- Continue to provide accurate and efficient documentation to the public.
- Continue to make information readily available for the public on the City’s website.
- Continue to provide timely assistance to the Mayor and Councilmembers.
- Continue to index all official actions of Council.
- Continue to provide records management training for employees citywide.
- Continue to administer elections for the City of Doral.
- Provide assistance with digital document management integration citywide.



CITY CLERK BUDGET HIGHLIGHTS



- **111 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide.
- **340 Contractual Services (Other)** - This account budgets for funds to cover the Special Master for the continuing Red-Light Camera Hearings.
- **400 Travel and Per Diem** – This line item is used to fund the City Clerk's Office travel expenses associated with various professional conferences.
- **470 Printing & Binding** – This line item is used to cover the Codification of Ordinances. It has decreased since last Fiscal Year.
- **491 Legal Advertising** – This account includes the cost of legal advertisements Citywide. It decreased since last Fiscal Year.



**OFFICE OF THE CITY CLERK BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | AMENDED* | PROPOSED | TOTAL COST |
|-----------------------------------|--|------------|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | \$ 106,331 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | 1 | \$ 106,331 |
| 500.120 - Full Time Salaries | Deputy City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | \$ 82,655 |
| | Executive Assistant/Advisory Board Coord. | 1 | 1 | 1 | 1 | 0 | 0 | \$ - |
| | <i>Title Changed to Advisory Board Coordinator</i> | 0 | 0 | 0 | 0 | 1 | 1 | \$ 52,192 |
| | Full Time Salaries Total | 2 | 2 | 2 | 2 | 2 | 2 | \$ 134,847 |
| | Total | 3 | 3 | 3 | 3 | 3 | 3 | \$ 241,178 |

* AMENDED FY 2018-19 - This column reflects any mid-year change to budgeted positions

0011200 - OFFICE OF THE CITY CLERK

| | ADOPTED AMENDED | | | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| 0011200 - CITY CLERK REVENUE | | | | | | | | |
| 341900 - LIEN SEARCH FEES | 21,140 | 21,813 | 21,000 | 21,000 | 21,020 | 21,000 | 21,000 | 21,000 |
| 341901 - CANDIDATE QUALIFYNG FEES | 0 | 2,730 | 0 | 0 | 840 | 840 | 0 | 0 |
| 0011200 - CITY CLERK REVENUE TOTAL | 21,140 | 24,543 | 21,000 | 21,000 | 20,180 | 21,840 | 21,000 | 21,000 |
| GRAND TOTAL | 21,140 | 24,543 | 21,000 | 21,000 | 20,180 | 21,840 | 21,000 | 21,000 |



00112005 - OFFICE OF THE CITY CLERK

| | ADOPTED | | AMENDED | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 92,664 | 96,488 | 101,268 | 101,268 | 77,735 | 101,268 | 106,331 | 106,331 |
| 500120 - FULL TIME SALARIES | 111,509 | 121,031 | 132,824 | 132,824 | 99,343 | 132,824 | 129,140 | 134,847 |
| 500125 - COMPENSATED ABSENCES | 11,527 | 0 | 9,004 | 9,004 | 0 | 9,004 | 9,057 | 8,696 |
| 500210 - FICA & MICA TAXES | 17,556 | 17,719 | 19,745 | 19,745 | 14,030 | 19,745 | 19,854 | 20,263 |
| 500220 - RETIREMENT CONTRIBUTION | 24,615 | 25,981 | 28,091 | 28,091 | 20,209 | 28,091 | 28,257 | 28,942 |
| 500230 - LIFE & HEALTH INSURANCE | 34,458 | 28,005 | 36,337 | 36,337 | 25,091 | 36,337 | 41,295 | 33,425 |
| PERSONNEL TOTAL | 292,328 | 289,223 | 327,269 | 327,269 | 236,409 | 327,269 | 333,934 | 332,504 |
| OPERATING | | | | | | | | |
| 500331 - COURT REPORTER SERV-SPEC MSTRS | 5,643 | 3,496 | 9,900 | 9,900 | 2,516 | 9,900 | 8,700 | 8,700 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 2,400 | 7,200 | 7,200 | 1,800 | 7,200 | 3,000 | 3,000 |
| 500400 - TRAVEL & PER DIEM | 13,729 | 14,767 | 15,500 | 15,500 | 12,701 | 15,500 | 15,500 | 15,500 |
| 500410 - COMMUNICATION & FREIGHT | 3,000 | 3,000 | 3,000 | 3,000 | 2,500 | 3,000 | 3,000 | 3,000 |
| 500470 - PRINTING & BINDING | 14,853 | 6,933 | 19,000 | 19,000 | 9,201 | 19,000 | 19,000 | 15,000 |
| 500491 - LEGAL ADVERTISING | 84,110 | 67,694 | 170,000 | 170,000 | 44,163 | 100,000 | 150,000 | 110,000 |
| 500495 - ELECTION EXPENSES | 71,466 | 0 | 145,000 | 145,000 | 59,705 | 100,000 | 100,000 | 0 |
| 500510 - OFFICE SUPPLIES | 1,225 | 2,417 | 4,000 | 4,000 | 2,968 | 4,000 | 4,000 | 3,000 |
| 500520 - OPERATING SUPPLIES | 4,832 | 434 | 6,596 | 6,596 | 2,039 | 6,596 | 6,596 | 3,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 5,140 | 3,837 | 5,000 | 5,000 | 2,668 | 5,000 | 5,300 | 5,300 |
| OPERATING TOTAL | 203,998 | 104,977 | 385,196 | 385,196 | 140,261 | 270,196 | 315,096 | 166,500 |
| CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 496,326 | 394,201 | 712,465 | 712,465 | 376,669 | 597,465 | 649,030 | 499,004 |



OFFICE OF CHARTER ENFORCEMENT

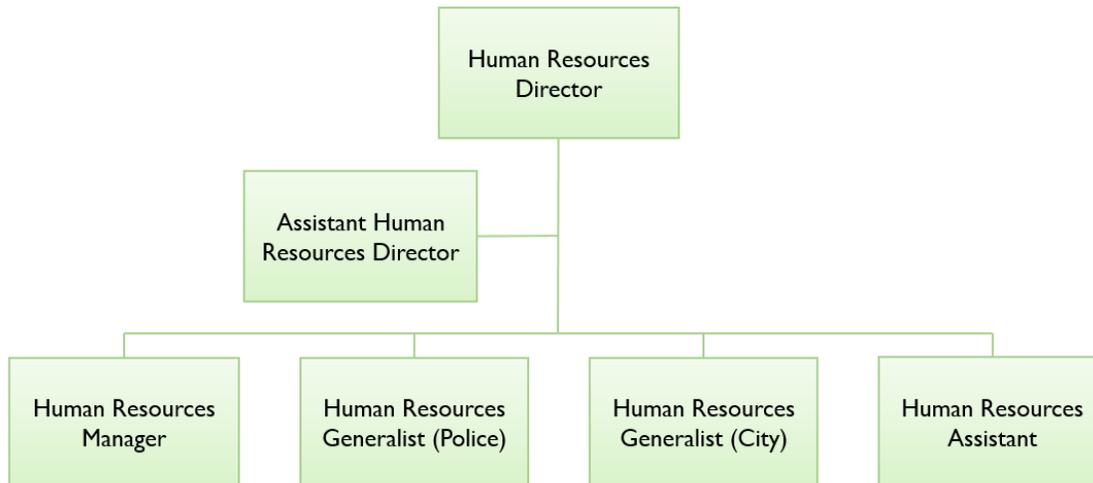
The Office of Charter Enforcement was created to investigate violations of Federal, State, County, City laws, Charter provisions, Ordinances, and other regulatory provisions.

001 | 3005 - OFFICE OF CHARTER ENFORCEMENT

| | ACTUAL | | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED |
|--------------------------------|------------|------------|---------------|------------|------------|---------------|---------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | ACTUALS | ESTIMATE | FY 2019-20 | FY 2019-20 |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| OPERATING | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 50,000 |
| OPERATING TOTAL | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 50,000 |
| Grand Total | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 50,000 |



HUMAN RESOURCES DEPARTMENT



HUMAN RESOURCES FUNCTION

The Human Resources Department functions as a strategic partner to all departments and serves to provide a full range of services that assist in achieving organizational objectives as they relate to employees, culture and productivity. These services include talent acquisition, talent management, employee relations, labor relations, health and wellness, employee benefits administration, worker's compensation and safety, classification and compensation management, records management, organizational development and learning, legal compliance and litigation avoidance.

As strategic partners, Human Resources works closely with each department to ensure that the City creates, maintains, and continually enhances a positive workplace that fosters excellence, productivity and camaraderie at all levels of the organization.



HUMAN RESOURCES ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

Communication

Ensure City has the technologies to utilize all communication channels and tools.

- Drafted and Issued a Request for Proposal for HRIS/Payroll system and implemented a strategy for transition into the new system.
- The Human Resources Department utilized electronic benefit management software to report and monitor compliance requirements for the Affordable Care Act (ACA). This platform was also utilized to provide a more efficient means to distributing the form 1095-B, which is the Tax documentation required for ACA.
- The Human Resources Department utilized electronic benefit management software to disseminate benefit information and enroll all eligible employees and dependents for proper and available benefit options. This software allows employees and dependents the feasibility to update any necessary information.

Organizational Efficiency

Review best practices in risk management and develop an updated risk management approach for the City.

- The Human Resources Department continually monitored the status of the driver's licenses for employees classified as City drivers. When a driver's status changed or was flagged (active, inactive, expiration, suspensions, revocations, violations and sanctions) HR notified supervisors and employees regarding the status of driver's licenses. In FY 2019 the Department ensured

that no authorized driver for the City operated a vehicle with an expired, revoked and/or suspended license.

- Served as a strategic member of the City's Bargaining Team to timely negotiate and ratify collective bargaining agreements that represent the organization's best interests; actively negotiating three (3) year agreements with the Police Officers, Police Sergeants, and Police Lieutenants Bargaining Units.
- The Human Resources Department continues to enhance safety training programs to ensure employees are using safe work practices and maintaining safe work environments.

Review and update the Human Resources Policies and Procedures Manual.

- The Human Resources Department has implemented or updated several policies, including:
 - Salary establishment for Staff of Elected Officials.
 - Employment of Relatives.
 - City Vehicle Assignment Use, Operation, Maintenance, Acquisition, and Disposal (in coordination with Public Works Department).

Identify new opportunities for expanded workforce that provides Departments the opportunity to improve services.

- Implement the "Senior Community Service Employment Program" (SCSEP). The SCSEP is funded through the Department of Labor and



allows qualifying low-income senior citizens that are actively seeking employment to be reintroduced into the workforce, learn a range of new skills, and obtain on-the-job experience in order to become more qualified applicants and find permanent work.

This mutually beneficial program provides temporary staffing support at no cost to the City.

- Miami-Dade County Public Schools (MDCPS) summer internship program. This program is fully funded by Miami Dade County and provides participating organizations with an expanded summer workforce.

Maintain competitive salary and benefits and consider making the benefits package more attractive, with career planning and education.

- Employee Retention & Recruitment: During FY 2019 the HR Department is projected to have processed 370 performance evaluations. All employees that had evaluations that met or exceeded expectations received their approved merit increase (1%-3%). The Human Resources Department continually worked with Department Directors and supervisors to encourage constant communication and feedback to employees. Performance evaluations and communication provide clarity about expectations. This identifies strengths and weaknesses and provides the opportunity for dialogue between management and employees to be more effective and efficient in the services provided.
- The Human Resources Department managed the employee recognition program, which encourages the recognition of excellent employee performance and positive

contributions related to the overall objectives of the City. A total of 46 employees have been recognized this fiscal year. Established recognition categories: Act of Valor award, Exemplary Customer Service, Initiative and Leadership Award, Inspire Award, Outstanding Achievement Award, Rookie of the Year, Safety Award, Spirited Award, Team Work and Collaboration Award, and The Big Idea Award.

- Employees were recognized for years of service with the City (5 & 10 Years of Service). A total of 47 employees have been recognized this fiscal year.
- The Department managed several wellness initiatives. These initiatives included: lunch and learn programs, stair challenge, monthly workout regimens in employee newsletter, and a calendar of initiatives and programs to motivate employees to live a healthier lifestyle.
- The Department hosted 5 Lunch and Learn program sessions with an average employee participation rate of 54 employees per session.
- Coordinated and executed annual health fair which included vendors that provided screenings, health assessments, and wellness information for City employees. In FY18-19 the annual health fair had 151 employee participants.
- Department received several recognitions for health and wellness initiatives, including:
 - Named 2019 Healthiest Employers in South Florida, presented by South Florida Business Journal.
 - Nominated as a finalist for the 2019 Worksite Wellness Award, presented by Consortium for a Healthier Miami-Dade.
 - Awarded Above and Beyond Silver Winner for Workplace Wellbeing,



presented by Aetna.

Trainings & Education:

Improve Customer Service through Training programs & continue employee-training sessions.

- The Training budget includes funding for tuition reimbursements and trainings that are intended to assist the City in accomplishing its mission. The following trainings, events, and tools have been utilized to reinforce the City’s commitment to provide quality service to all stakeholders.
 - Cultural Diversity Training

- Sexual Harassment Training
- Customer Service Training
- Tuition Reimbursement – HR has processed approximately 30 tuition reimbursements for fiscal year 2018-2019.
- Department evaluated and modified required harassment and customer service training to achieve timely participation. This was accomplished coordinating and providing course offerings multiple times throughout the year.

HUMAN RESOURCES DEPARTMENT ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|---------------------------------------|-------------------|-------------------|-------------------------|-------------------------|
| Employment Applications Received | 5,213 | 3,356 | 3,800 | 4,000 |
| Job Interest Cards Received | 1,200 | 457 | 900 | 950 |
| Job Posting Hits | 77,052 | 69,823 | 55,000 | 65,000 |
| Vacancy By Requisition | 67 | 65 | 55 | 50 |
| New Hires | 86 | 77 | 80 | 77 |
| Terminations | 68 | 67 | 53 | 30 |
| Internal Promotions | 80 | 42 | 68 | 30 |
| Employment Reclassifications | 2 | 2 | 2 | 5 |
| Health Fair Attendance | 144 | 153 | 151 | 160 |
| Temporary Appointments | 12 | 24 | 20 | 20 |
| Workers Compensation Processed | 52 | 43 | 42 | 50 |
| Tuition Reimbursement Processed | 48 | 20 | 30 | 35 |
| Performance Merit Increases Processed | 360 | 330 | 370 | 380 |

The Human Resources Department is responsible for all the employment-related activities and services that are intended to influence the productivity and effectiveness of all the City employees. Specific activities that integrate Human Resources with the overall effectiveness of City operations include the following; administration of policy, recruiting and selection, employee development and organizational development, employment relations, workers compensation and safety, wellness initiative, legal compliance and litigation avoidance, records management, compensation and benefits and compliance with Federal and State Laws.



HUMAN RESOURCES OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this department as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

- Implementation of new Human Resources Management System.
- Promote, support, and leverage technology resources and tools to respond to customer needs, improve and enhance workflow efficiency, and improve customer service.
- Issue a Request for Proposal for Employee Health Benefits Broker/Agent of Record Services and implement a strategy to enhance customer service and sustainable benefit offerings.
- Issue a RFP seeking qualified, experienced and licensed firm(s) to provide voluntary benefits consultation services.
- Develop a plan and schedule for comprehensive pay and classification study.
- Continue to provide professional recruitment and selection services in order to hire the most qualified candidates into vacant positions.
- Provide continuous improvement of employee relations through training programs, union negotiations, problem resolution assistance and support to ensure compliance with State and Federal labor laws. Investigate claims or allegations of discrimination or sexual harassment and assist supervisors in dealing with various disciplinary and performance management matters.
- Coordinate and direct the City's employee benefits program in an effective and efficient manner.
- Manage the Classification and Compensation plan to ensure they properly represent the necessary classification requirements and address the changing needs of the workforce.
- Continually administer, review, and revise Human Resources Policies and Procedures in order to ensure compliance with Federal, State and Local employment laws.
- Continue to track and monitor part-time workforce hours to ensure compliance with the Affordable Care Act.
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors.
- Manage the City's Workers' Compensation program and ensure that all eligible employees who experience a work-related injury or illness receive appropriate medical care and equitable benefits.
- Provide assistance, guidance, and safety training to City Departments to minimize the number of workplace injuries.
- Coordinate production of wellness initiatives that provide employees with increased awareness of positive health behaviors.
- Continue to maintain complete and accurate records regarding each employee and position, to comply with legal requirements regarding retention and release of personnel records, and to preserve the confidentiality of personnel records.
- Coordinate and administer employee training, including harassment, customer service, communication, general supervisory principles, and various other topics.
- Manage employee performance evaluation system and ensure that all employees are evaluated on an annual basis.



HUMAN RESOURCES STRATEGIC PRIORITIES

| STRATEGIC PRIORITIES | PROPOSED FY 19-20 | ASSOCIATED COST |
|---------------------------|--|--------------------|
| Organizational Efficiency | Ensure current positions are appropriately classified. Evaluate job descriptions and salaries for capital projects related positions. Evaluate job descriptions and salaries for newly proposed or modified positions (e.g., Constituent Services, Park Ranger, etc.). | \$ 3,000 |
| Organizational Efficiency | Conduct pay and classification study. | General Government |
| TOTAL | | \$ 3,000.00 |



HUMAN RESOURCES BUDGET HIGHLIGHTS



- **110 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide.
- **340 Other Contractual Services** – This account budgets for pre-employment drug screenings, credit history checks, and polygraph testing for Police Officers. The increase is due to the budgeted city-wide additional positions for the upcoming fiscal year.
- **520 Operating Supplies** – The increase in this account is due to Department uniform shirts.



**HUMAN RESOURCES DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | PROPOSED | TOTAL COST |
|-----------------------------------|---|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Human Resources Director | 1 | 1 | 1 | 1 | 1 | \$ 130,131 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | \$ 130,131 |
| 500.120 - Full Time Salaries | Human Resource Director - <i>Service Award 5 yr</i> | | | | | | \$ 1,084 |
| | Assistant Human Resources Director | 1 | 1 | 1 | 1 | 1 | \$ 99,801 |
| | HR Manager | 0 | 0 | 1 | 1 | 1 | \$ 79,473 |
| | <i>Service Award 5 yr</i> | | | | | | \$ 662 |
| | HR Supervisor/Police Coordinator | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Police Human Resources Generalist | 0 | 1 | 1 | 1 | 1 | \$ 66,618 |
| | HR Coordinator/General Employees | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Human Resources Generalist | 0 | 1 | 1 | 1 | 1 | \$ 65,104 |
| | Human Resources Assistant | 1 | 1 | 1 | 1 | 1 | \$ 44,508 |
| | Full Time Salaries Total | 4 | 4 | 5 | 5 | 5 | \$ 357,250 |
| 500.130 - Other Salaries | Human Resources Assistant | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Human Resources Specialist | 0 | 1 | 0 | 0 | 0 | \$ - |
| | Interns ¹ | 30 | 20 | 6 | 6 | 6 | \$ - |
| | Other Salaries Total | 31 | 22 | 6 | 6 | 6 | \$ - |
| | TOTAL | 36 | 27 | 12 | 12 | 12 | \$ 487,381 |

¹Intern stipend removed due to FLSA regulation.

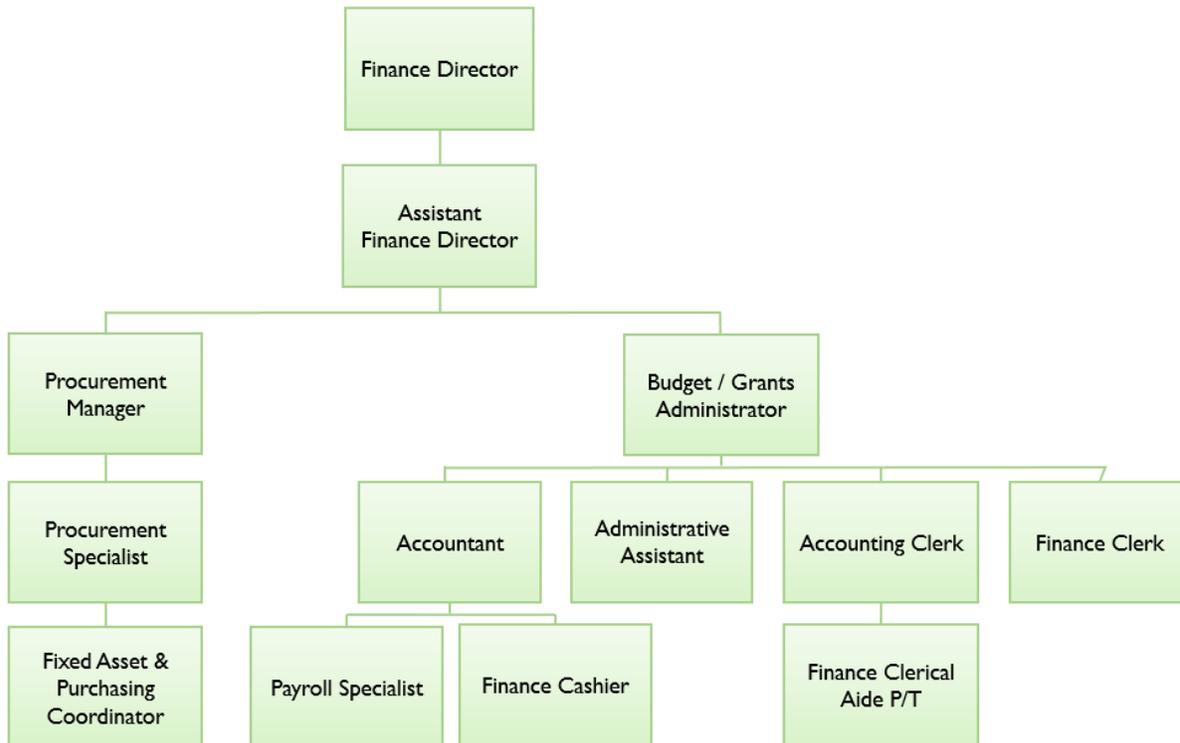


00120005 - HUMAN RESOURCES

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------|----------------|-------------------|-------------------|-------------------|---------------------|----------------|----------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUAL FY 2018-19 | ESTIMATE FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 108,772 | 112,713 | 117,651 | 117,651 | 88,735 | 117,651 | 122,998 | 130,131 |
| 500120 - FULL TIME SALARIES | 209,485 | 283,797 | 319,801 | 319,801 | 263,634 | 319,801 | 337,667 | 357,251 |
| 500125 - COMPENSATED ABSENCES | 6,184 | 8,568 | 16,806 | 16,806 | 9,269 | 16,806 | 17,656 | 17,512 |
| 500130 - OTHER SALARIES | 15,794 | 6,000 | 9,000 | 9,000 | 3,000 | 9,000 | 9,000 | 0 |
| 500140 - OVERTIME | 2,210 | 305 | 500 | 500 | 218 | 500 | 1,500 | 500 |
| 500210 - FICA & MICA TAXES | 25,837 | 30,857 | 36,061 | 36,061 | 27,302 | 36,061 | 37,852 | 39,246 |
| 500220 - RETIREMENT CONTRIBUTION | 39,016 | 47,330 | 52,436 | 52,436 | 40,123 | 52,436 | 55,082 | 58,276 |
| 500230 - LIFE & HEALTH INSURANCE | 45,544 | 53,334 | 76,562 | 76,562 | 60,431 | 76,562 | 87,272 | 75,578 |
| PERSONNEL TOTAL | 452,842 | 542,905 | 628,817 | 628,817 | 492,712 | 628,817 | 669,027 | 678,494 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 6,750 | 19,211 | 19,500 | 16,135 | 10,535 | 16,135 | 19,500 | 19,500 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 36,586 | 32,828 | 37,837 | 47,202 | 42,770 | 47,202 | 64,679 | 64,779 |
| 500400 - TRAVEL & PER DIEM | 5,948 | 6,866 | 8,220 | 8,220 | 5,100 | 8,220 | 8,220 | 7,000 |
| 500410 - COMMUNICATION & FREIGHT | 2,400 | 2,400 | 2,400 | 2,400 | 2,000 | 2,400 | 2,400 | 2,400 |
| 500470 - PRINTING & BINDING | 711 | 1,238 | 1,550 | 1,550 | 945 | 1,550 | 500 | 500 |
| 500480 - PROMOTIONAL ACTIVITIES | 10,172 | 12,771 | 10,000 | 10,000 | 4,599 | 10,000 | 10,000 | 10,000 |
| 500510 - OFFICE SUPPLIES | 1,249 | 1,413 | 2,500 | 2,500 | 1,328 | 2,500 | 2,500 | 2,000 |
| 500520 - OPERATING SUPPLIES | 1,200 | 1,880 | 1,420 | 1,420 | 1,671 | 1,420 | 2,000 | 2,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 58,321 | 70,811 | 75,692 | 69,692 | 33,658 | 69,692 | 75,792 | 72,500 |
| OPERATING TOTAL | 123,339 | 149,418 | 159,119 | 159,119 | 102,605 | 159,119 | 185,591 | 180,679 |
| CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 576,181 | 692,322 | 787,936 | 787,936 | 595,318 | 787,936 | 854,618 | 859,173 |

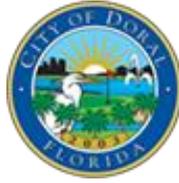


FINANCE DEPARTMENT



FINANCE DEPARTMENT FUNCTION

The Finance Department is the central fiscal control and accounting body of the City government. Finance is responsible for the proper accounting of all City funds and compliance with all applicable regulations and laws. The Finance Director serves as the Chief Financial Officer for the City. The Department deals with the daily accounting activities including processing accounts payable, accounts receivable, central collections, general ledger fund accounting, preparation of applicable local, state, and federal reports and monthly financial reports to management, administering debt service and investment of City funds. The Department is also responsible for the development, implementation and control of the approved budget and the preparation and disclosure of the financial statements, including responses to the external auditors. It also provides other departments with financial analysis and support. The Procurement section of the department plans, organizes, directs, and reviews a wide variety of programs, projects and activities related to contracting and procurement activities meeting ethical and legal requirements of the City.



FINANCE ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and the status of current year budget initiatives that supports the City's Strategic Goals.

FINANCE DEPARTMENT ACTIVITY REPORT

| ACTIVITY | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|--|----------------------|----------------------|-------------------------|-------------------------|
| Payrolls Processed | 38 | 38 | 38 | 38 |
| Purchase Orders Issued | 2,335 | 2,378 | 2,400 | 2,450 |
| RFPs/RFQs/ITBs Issued | 34 | 30 | 60 | 65 |
| Checks Issued (A/P) | 5,743 | 6,170 | 6,371 | 6,400 |
| Comprehensive Annual Financial Report (CAFR) | | | | |
| Popular Annual Financial Report (PAFR) | | | | |
| Annual Balanced Budget | | | | |

Long-term Financial Sustainability:

- Instrumental in the City's issuance of \$45,100,000 in General Obligations Bonds, Series 2019 (Parks and Recreation Projects), to finance construction costs for Doral Central Park and various other park-related projects authorized in a November 2018 bond referendum.
- S&P Global Ratings & Fitch Ratings assigned a AA+ on the City of Doral's long-term issuer credit rating and to the City's 2019 general obligation (GO) bonds.
- Formally implemented a Municipal Securities Post-Issuance Disclosure Policy.
- The Finance Department continues to provide accurate and timely budget and financial reports on a monthly basis to the City Manager. These reports are submitted to the City Council for review at its monthly Council meeting.
- Process payroll and associated reports, as well as, processing accounts payable and accounts receivable.
- Assist the City Manager in the preparation of the Annual Operating and Capital Budget.
- Develop a 5-year financial plan to assist the administration in managing the City's future growth.
- Continue to collect and monitor revenues; and process and account for grants.
- Review and update the City's Investment Policy to enhance fiscal sustainability.
- Assisted the team from Garcia, Espinosa, Miyares, Rodriguez, Trueba & Co., PA, the City's independent auditors, with the audit and preparation of the Comprehensive Annual Financial Report for FY 2017-2018. As well as providing full and complete access to financial data.
- Completed a City-wide Cost Allocation Plan based on FY 2018 actual expenditures and in



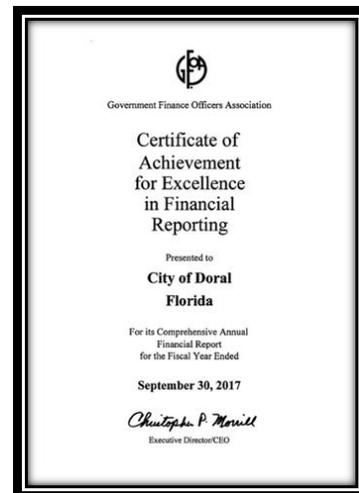
accordance with Uniform Guidance 2 CFR Part 200 and a Full Cost Allocation Plan.

Organizational Efficiency:

- Implemented the Wells Fargo Check Scanner for prompt check depositing into the City’s accounts.
- Contracted with Dunbar for a safer cash deposit pick-up and delivery to the City’s bank.
- Quatred QUICKAssets (Quatred Universal Interface Control Kit) for Fixed Assets Tracking - is a wireless, service-oriented architecture foundation, providing rapid deployment via generic web services. These web services provide real-time data, via Munis, to mobile computers for Capital Asset Tracking and Inventory. In conjunction with Munis, organizations code their warehouse assets with “tag numbers.” Each tag number corresponds to a specific asset in the Munis Asset record. When it’s time for a site to “track” their assets, the user simply chooses a find set of assets within Munis. With the flexibility of using RFID or Barcoded Tags, each asset is then scanned to confirm its existence and location. After the asset count is completed, the information is updated in Munis directly from the MC via Web services. At this point, the Munis records are updated automatically to include the asset location, fiscal year, and any missing or changed asset information.
- Contracts Management via Smartsheet – Procurement logs and monitors all active City contracts. A copy of the Resolution, the signed Agreement and any other resulting documents are uploaded for quick reference. Departments are notified an estimated six (6) months prior to a contract expiration so that a determination can be made as to

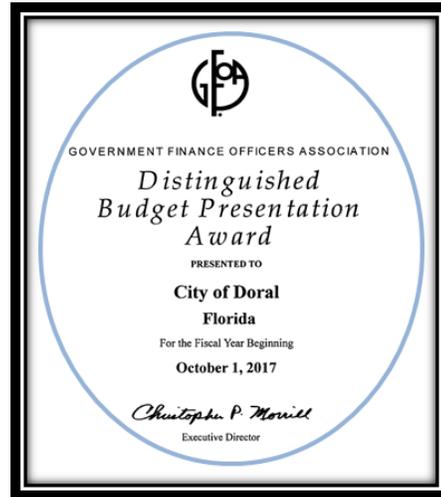
whether a new solicitation will be advertised or if any pending Options to Renew (OTR) will be exercised.

- JDi Data/ CTrax Insurance Tracking - JDi provides a web-based certificate of insurance tracking system that includes a full-service offering provided by JDi’s exclusive White-Glove Services (WGS) Team. This system shall be all-encompassing and at a minimum include the capability to input, store, track, archive, manage, and individually review approximately 300+ Certificates of Insurance under this service. The process of implementing the system shall be done with the help of both parties. The WGS shall be run by JDi employees, while the self-service access will allow authorized Licensee employee(s) from each of the City of Doral participating Departments to perform the day to day operations of the program, including dashboards, reports, and document library.
- Awarded the Government Finance Officer Association (GFOA) and the United States and Canada Certificate of Achievement for Excellence in Financial Reporting for the City’s FY 2016-2017 Comprehensive Annual Financial Report (CAFR).





- Awarded the GFOA distinguished Popular Annual Financial Reporting Award for the FY 2017 PAFR.
- Awarded the GFOA Distinguished Budget Presentation Award for the FY 2017-2018 Budget. Pending the FY 2018-2019 Award.





FINANCE OBJECTIVES FOR FY 2020

The following objectives were developed to provide an overview of the anticipated accomplishments for the Department as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

Sustainability, Communication and Capital Area:

- Provide accurate and timely budget and financial reports on a monthly basis to the City Manager.
- Oversee the use of the General Obligation Bond funds to ensure compliance with all requirements and transparency in reporting.
- Process Payroll and associated Federal and State reports.
- Process accounts payable, accounts receivable, and reconciliation of all accounts on a timely basis.
- Assist the City Manager in the preparation of the Annual Operating and Capital Budget.
- Collect and monitor revenues.
- Coordinate and assist the independent auditors in the preparation of the Comprehensive Annual Financial Report (CAFR).
- Process and account for grants.
- Manage and account for the City's investments.
- Manage and account for City debt, including Post-Issuance Disclosure requirements.
- Maintain the capital assets program in compliance with Governmental Accounting Standards Board (GASB) 34.
- Continue to obtain all three Government Finance Officers Association (GFOA) prestigious awards for Budget, CAFR, and PAFR; certifying that the City's finance reports are being produced at the highest standard possible.
- Prepare the Budget in Brief book to highlight major points from the Budget document.
- Continue identifying ways to sustain and promote financial stability and organizational efficiencies.



FINANCE BUDGET HIGHLIGHTS



- **110 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide. A new position of Fixed Asset & Purchasing Coordinator was added to the budget.
- **321 Acct & Auditing – Audit Services** – The increase in this line item is due to the Independent Auditor adjusted for changes in the consumer price index (CPI).



**FINANCE DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | AMENDED | BUDGET | PROPOSED | TOTAL COST |
|-----------------------------------|---|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Finance Director | 1 | 1 | 1 | 1 | 1 | \$ 164,457 |
| | <i>Service Award 10 yr</i> | | | | | | \$ 5,482 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | \$ 169,939 |
| 500.120 - Full Time Salaries | Assistant Finance Director | 1 | 1 | 1 | 1 | 1 | \$ 115,410 |
| | Administrative Assistant | 1 | 1 | 1 | 1 | 1 | \$ 53,179 |
| | Payroll Specialist | 1 | 1 | 1 | 1 | 1 | \$ 51,084 |
| | Finance Coordinator | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Accountant | 0 | 1 | 1 | 1 | 1 | \$ 56,599 |
| | <i>Service Award 5 yr</i> | | | | | | \$ 472 |
| | Budget/ Grants Administrator | 1 | 1 | 1 | 1 | 1 | \$ 84,995 |
| | <i>Service Award 5 yr</i> | | | | | | \$ 708 |
| | Finance Cashier | 1 | 1 | 1 | 1 | 1 | \$ 38,913 |
| | Finance Clerk | 1 | 2 | 1 | 1 | 1 | \$ 38,074 |
| | Accounting Clerk | 0 | 0 | 1 | 1 | 1 | \$ 47,975 |
| | Procurement Services Assistant | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Contracts/ Procurement Manager | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Procurement Manager | 0 | 1 | 1 | 1 | 1 | \$ 78,913 |
| | Procurement Specialist | 1 | 1 | 1 | 1 | 1 | \$ 52,038 |
| | NEW - Fixed Asset & Purchasing Coordinator | 0 | 0 | 0 | 0 | 1 | \$ 36,310 |
| | Full Time Salaries Total | 10 | 10 | 10 | 10 | 11 | \$ 654,670 |
| 500.130 - Other Salaries | Finance Clerical Aide P/T(Best Buddy) | 1 | 1 | 1 | 1 | 1 | \$ 17,278 |
| | Other Salaries Total | 1 | 1 | 1 | 1 | 1 | \$ 17,278 |
| | TOTAL | 12 | 12 | 12 | 12 | 13 | \$ 841,887 |

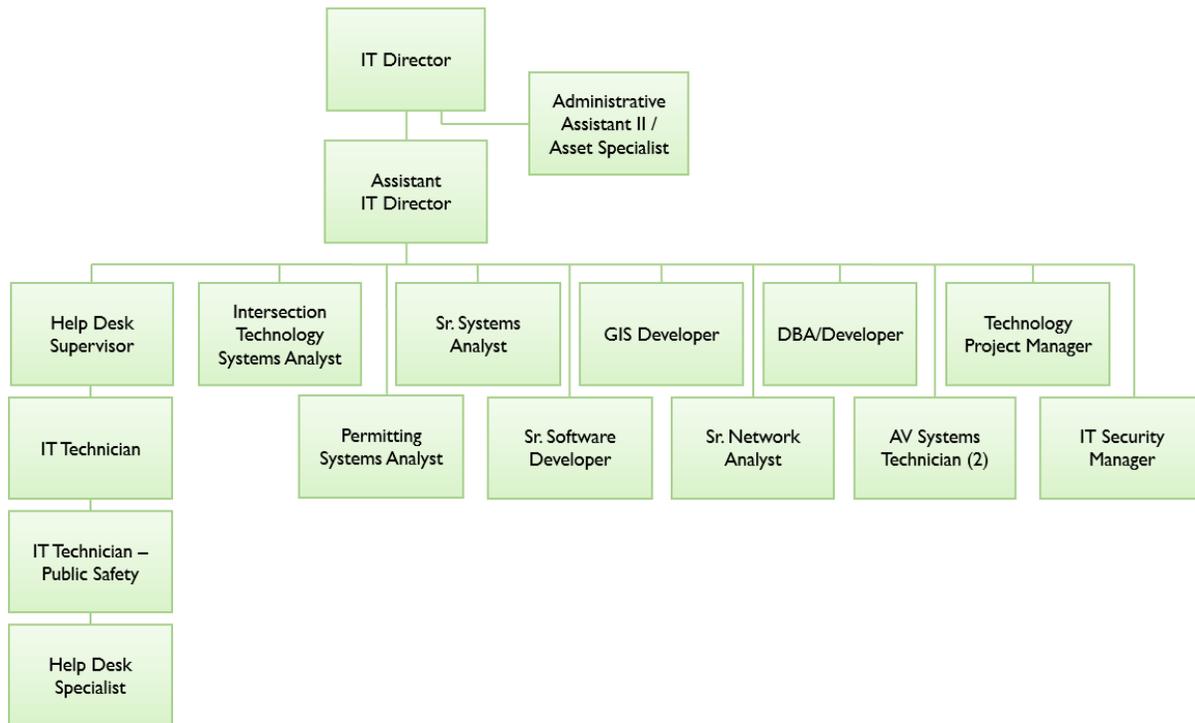


00121005 - FINANCE

| | ACTUAL | | ADOPTED AMENDED BUDGET | | YEAR-END ESTIMATE | | DEPT. REQ. | PROPOSED |
|---|------------------|------------------|------------------------|------------------|-------------------|------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 136,632 | 142,115 | 148,920 | 148,920 | 115,110 | 148,920 | 155,690 | 169,939 |
| 500120 - FULL TIME SALARIES | 495,388 | 510,393 | 555,615 | 555,615 | 451,866 | 555,615 | 624,306 | 654,670 |
| 500125 - COMPENSATED ABSENCES | 13,891 | 9,309 | 27,025 | 27,025 | 0 | 27,025 | 29,758 | 29,493 |
| 500130 - OTHER SALARIES | 42,077 | 18,991 | 16,966 | 16,966 | 9,190 | 16,966 | 17,447 | 17,278 |
| 500140 - OVERTIME | 3,018 | 551 | 2,500 | 2,500 | 177 | 2,500 | 2,500 | 2,500 |
| 500210 - FICA & MICA TAXES | 49,405 | 48,966 | 58,039 | 58,039 | 41,020 | 58,039 | 63,574 | 67,434 |
| 500220 - RETIREMENT CONTRIBUTION | 76,201 | 78,263 | 84,310 | 84,310 | 64,304 | 84,310 | 92,843 | 98,154 |
| 500230 - LIFE & HEALTH INSURANCE | 112,984 | 119,783 | 169,624 | 169,624 | 120,940 | 169,624 | 204,745 | 179,069 |
| PERSONNEL TOTAL | 929,595 | 928,370 | 1,062,999 | 1,062,999 | 802,607 | 1,062,999 | 1,190,863 | 1,218,537 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 8,450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500321 - ACCTG & AUDITING-AUDIT SVCS | 51,000 | 52,500 | 60,900 | 60,900 | 47,000 | 60,900 | 61,650 | 61,650 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 11,145 | 8,388 | 6,800 | 22,564 | 15,138 | 22,564 | 6,800 | 6,800 |
| 500400 - TRAVEL & PER DIEM | 7,754 | 6,870 | 12,810 | 12,810 | 6,385 | 12,810 | 12,810 | 12,810 |
| 500410 - COMMUNICATION & FREIGHT | 2,953 | 2,400 | 2,450 | 2,450 | 2,053 | 2,450 | 2,450 | 2,450 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 1,338 | 1,341 | 1,850 | 1,850 | 1,712 | 1,850 | 1,850 | 1,850 |
| 500470 - PRINTING & BINDING | 25 | 4,313 | 4,500 | 3,200 | 573 | 3,200 | 4,500 | 4,500 |
| 500491 - LEGAL ADVERTISING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 6,012 | 4,470 | 4,950 | 6,250 | 6,387 | 6,250 | 5,300 | 4,950 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 9,320 | 6,841 | 7,285 | 7,285 | 4,789 | 7,285 | 7,285 | 7,285 |
| OPERATING TOTAL | 97,998 | 87,123 | 101,545 | 117,309 | 84,035 | 117,309 | 102,645 | 102,295 |
| CAPITAL | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 2,751 | 2,751 | 2,751 | 0 | 0 |
| CAPITAL TOTAL | 0 | 0 | 0 | 2,751 | 2,751 | 2,751 | 0 | 0 |
| Grand Total | 1,027,594 | 1,015,493 | 1,164,544 | 1,183,059 | 889,393 | 1,183,059 | 1,293,508 | 1,320,832 |



INFORMATION TECHNOLOGY DEPARTMENT



INFORMATION TECHNOLOGY DEPARTMENT FUNCTION

The Information Technology Department provides and empowers the City's business partners and Doral's residents, visitors and businesses with sustained, reliable and efficient technology services, infrastructure and telecommunications. Leveraging state-of-the-art tools, innovative methods and strategic partnerships, the Department is at the center of shaping the City of Doral's Smart City strategy. The Smart City leadership has come from the elected officials, City executives and senior staff. This is critical to building a smart city which requires championing the strategy at the highest level of the organization, a system-wide view and an integrated approach. Today there is a strong sense of collaboration and consensus among Departments as the City remains focused on the Strategic Plan and paving the way for future innovative solutions transparent, informed, and effective decision-making process for managing the demand and supply of best-managed IT services while encouraging sponsor and stakeholder engagement. The Department's focus is to lower the cost of services by leveraging inter-organizational collaboration and efficiencies. The key to the Smart City Strategy is using information and communications technology to enhance our livability, workability and sustainability. To that end, the technology allows the organization to collect information about its operation through different sensors; next, that data is communicated to the information systems that process and 'crunch' it, analyzing the information collected to understand what is happening, initiate responsive actions and even predict what is likely to happen next. These are the core functions the IT Department follows when implementing new technologies in the City of Doral.



ESSENTIAL INFORMATION TECHNOLOGY DEPARTMENT FUNCTIONS

IT is laser focused on providing essential applications and services — the “capabilities” that support business results. The following capabilities support business results for City departments and enterprises so they can best serve the residents and businesses of the City of Doral.

Asset Management

Tracking, maintaining and managing City assets to support efficient and effective use.

Business Intelligence Management

Identifying, analyzing, transforming, and presenting information using business intelligence tools and techniques to support decision-making.

Citizen Engagement

Empowering Citizen Engagement with a Smart City Strategy provides a “Citizen First” eService’s platform for citizen access, business intelligence, service deliver, transparency and efficiency.

Communications Management

Providing telephones, audio video services, video conferencing, and wireless technologies to deliver voice, video and data information to staff and residents.

Financial Management

Providing enterprise tools to gather, analyze, manage, and communicate financial decisions to staff and citizens.

Information Management

Collecting and managing information from many sources to distribute that information to audiences.

I.T. Infrastructure Management

Establishing, operating and maintaining IT hardware, software, networks, service desks, and security systems to provide data and information to staff and residents.

Mobile Operations Management

Managing and performing information technology functions using mobile devices.

Partnerships and Programs

Partnering with South Florida Digital Alliance (SFDA), a non-profit organization, to distribute the City’s surplus computers to schools in Doral.

Public Safety Management

Delivering business and technology management services to support code compliance, emergency management, and police services to City of Doral residents and businesses.

Security

Working with City government to improve transparency and accessibility, while protecting privacy and security using confidentiality, integrity, and accountability.



INFORMATION TECHNOLOGY ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

- Provide continual, on-demand customer support throughout the City's business units and operational periods. Provide a resourceful and informed Help Desk operation that can manage inbound calls and effectively resolve requests for service and successfully address issues, problems, data/video analysis needs, and service affecting events. Customer satisfaction is first and foremost.
- Information Technology Department focused on technology infrastructure upgrades to enhance the network systems, upgraded devices, enhanced the network system security and purchase of traffic safety technology.
- Support the Wide Area Network for 11 City Facilities.
- Enhancement and Hardening of Security infrastructure.
- Refresh of Computer/Laptop and Mobile Assets for efficiencies.
- Enhancement of License Plate Reader Program that benefits Public Safety and Transportation Analytics.
- Systems Infrastructure upgrades (Storage, Databases, O365, SharePoint, Cloud systems).
- Network infrastructure refresh, storage upgrade, cloud services for disaster recovery (DR), hyperconverged systems, Storage as a Service (StaaS), Virtual desktops (VDI), Software as a Service (SaaS).
- Wireless Backbone and Smart Wi-Fi Projects.
- Continued the yearly comprehensive security awareness training as the City needs to defend against cybercrime, and security is every employee's job.
- IT worked with Public Affairs to design two new website portals and enhancements to the Transparency portal.
- Doral Digital Smart City Portal: Provides insight into how the City has achieved digital government transformation and the overall plan to make sound technology investments that enables a next generation City – Digital Investment, Digital Data Standards and Civic Innovation and Technology Growth.
- The GIS Portal is critical for the development of a Smart City and brings out the best in Smart Cities which enables the electronic management of spatial data and facilitate its visualization.
- In line with the Strategic Priorities supporting Smart Cities, our GIS Developer has worked with City Departments to develop 21 GIS maps for our residents, business and visitors.
- They are a wide range of maps using spatial data to provide residents and visitors information such as; all the art in public spaces around the City, hotels, bike paths, tree inventory, flood information, find out which Code Compliance Officers are assigned to the code enforcement zones, school information and the routes for drop-off for Doral schools.
- The Department's investment in an Enterprise GIS system has ushered in a new era in interactive maps that provide our residents and business real-time interactive GIS data across a wide range of City Services.
- The Transparency Portal provides openness, accountability, and shares information with residents, businesses, and visitors. IT



continues to enhance this portal and to provide full disclosure and demonstrates the City's pledge to hold financial disclosure, accessibility, public safety, and sustainability and service delivery to a high standard.

- Completed the implementation for the Automated Vehicle Locator for Public Safety vehicles.
- Clarium Security Consultants conducted a Security Assessment in 2018. The assessment was based on how the City prevents, tracks, and documents a potential breach.
- The City of Doral scored very well on the assessment with an overall result of 4.06 for the areas assessed.
- This year, the Department completed the implementation of additional security monitoring systems to correlate system logs and provide alerts based on risk levels.
- IT completed the technology implementation of the new Community Center in Downtown Doral that includes CCTV Camera, Network Equipment, Telephone System, WAN Connectivity and Door Access Security.
- License Plate Reader Camera Phase I is underway which includes the addition of 6 intersections and 16 Poles to the existing LPR grid. The project timeline is projected to complete in Sept 2019.
- IT continues to implement PRTG, which monitors all systems, devices, traffic and applications of our IT infrastructure.
- IT continues to enhance the Internal Metric dashboard displaying measurements for all City departments.
- Centralized Reporting and Business Intelligence: With the increased demand to provide reporting, data analytics, and business intelligence (BI) a central reporting solution has been implemented. Microsoft Power BI solution ties in with previously mentioned goals such as Office 365 and cloud service, leveraging a mix of on premise and cloud reporting technologies providing for easier data access from within the network as well as remotely. BI provides staff, including senior management, target-rich data with actionable intelligence assisting them in making key decisions for the City. Business Intelligence tools provided a unified view of operations for managers to identify opportunities for growth and efficiencies. A strong central reporting and business intelligence solution also empowers end-users to create self-service business intelligent reports and dashboard with only the data that is important to the user. Advanced self-service capabilities enable users to create visualizations that are much more complex (e.g. trends, forecasting and complex calculations), diverse (e.g. geo-spatial visualizations, funnels and heat maps) and interactive (e.g. support for real-time streaming data, custom filtering and user-defined drill down layers). These tools combined allow the City to provide dashboards and other data to citizens for increased transparency.



IT AWARDS AND CERTIFICATIONS

- **Smart City WCCD ISO 37120 Certification**



The World Council on City Data has recognized the City of Doral with the ISO 37120 Platinum certification. This certification is awarded to cities who reach the highest standard in collecting and sharing data, using it for effective decision-making. The City of Doral is the fourth city to receive ISO 37120 certification in the United States, joining a global network of over 50 cities worldwide, including Dubai, Barcelona, and Boston.

The World Council on City Data (WCCD) is the global leader in standardized city data-creating smart, sustainable, resilient, and prosperous cities. It hosts a network of innovative cities committed to improving services and quality of life with open city data and provides a consistent and comprehensive platform for standardized urban metrics. The City of Doral's membership in the WCCD gives the City the opportunity to compare best practices with other cities and actively participate in a worldwide organization that uses standardized metrics to find innovative solutions to shared challenges.

Doral has made significant investments as part of its commitment to resiliency, workability, and sustainable environment working on improvement of our service and the well-

being of the City. With this certificate, the City strengthens its digital government transformation by providing people and business first services and solutions that span city administration and citizen services, enabling increased insight, service efficiency and improved citizen outcomes.

The gathering of the data for reporting was instrumental to the success of the certification process, which was spearheaded by the City's Information Technology Department in collaboration with all City Departments, as well as, Miami- Dade County Fire, Environmental, Solid Waste, Water and Sanitation. For more information on the City's ISO 37120 data, visit the WCCD Open City Data Portal at (<http://open.dataforcities.org/>), which allows for local, national and international comparisons.

- **WCCD City Data for the United Nations Sustainable Development Goals**

WCCD City Data for the United Nations Sustainable Development Goal (SDG) highlights the fact that high calibre city level data is already building in breadth to support the SDGs, and that this data is essential to the success of the SDGs, since city leaders stand at the pivotal points for global change in building a more sustainable planet. Cities represent more than 80 percent of global gross domestic product. This WCCD results-driven tracking empowers cities to direct and leverage investment, a core success factor in operationalizing each and every target across all of the SDGs. It is cities and globally standardized city level data that present an unparalleled opportunity for successful implementation of the SDGs by 2030.



- **WCCD New Standards**

In 2018, WCCD asked the City of Doral to participate in the final stages of developing the new ISO standard – Indicators for Smart Cities (ISO 37122) to be published by the International Organization for Standardization (ISO).

IT PARTNERSHIPS PROGRAMS

- **Computer Donations to Armenia**

The Doral City Council authorized to provide aid to some of the most vulnerable members of the community in Armenia, Colombia. Through the Sister Cities program, the City of Doral opts to authorize a charitable donation of six out of date computers to Preescolar Ceral, a volunteer-run school that provides educational support and teaches

crucial life skills to more than 20 at risk deaf-mute children.

- **Computer Donations to Bolivia**

The Doral City Council authorized to provide aid to a school that provides educational and residential care to orphan and/or low-income girls and adolescent young women of the Cochabamaba, Bolivia community. Council authorized a charitable donation of three (3) of its surplus computers to the “Hogar de Niñas de San Francisco.”

- **Computer Donations to Doral Schools**

Doral City Council approved a partnership with the South Florida Digital Alliance (SFDA), a non-profit organization, to distribute the City’s surplus computers to schools in Doral. To date, 202 computers have been donated.

IT DEPARTMENT ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|---|----------------|----------------|----------------------|----------------------|
| Number of Network Users | 414 | 417 | 427 | 437 |
| Online Applications-Smart City | 9 | 30 | 35 | 40 |
| Service Support Requests | 3200 | 3221 | 3300 | 3400 |
| Change Control Management | 114 | 148 | 182 | 192 |
| Audio Visual Event Support | 700 | 700 | 800 | 850 |
| City Facilities Network Support | 10 | 11 | 12 | 14 |
| City Facilities-CCTV Cameras | 234 | 245 | 287 | 297 |
| License Plate Reader Cameras | 99 | 99 | 143 | 157 |
| Intersection Video Streaming Cameras | 63 | 67 | 73 | 75 |
| Guest WiFi In Park Facilities | 7 | 8 | 11 | 12 |
| Total Computer Donations to Doral Schools | 135 | 202 | 222 | 250 |



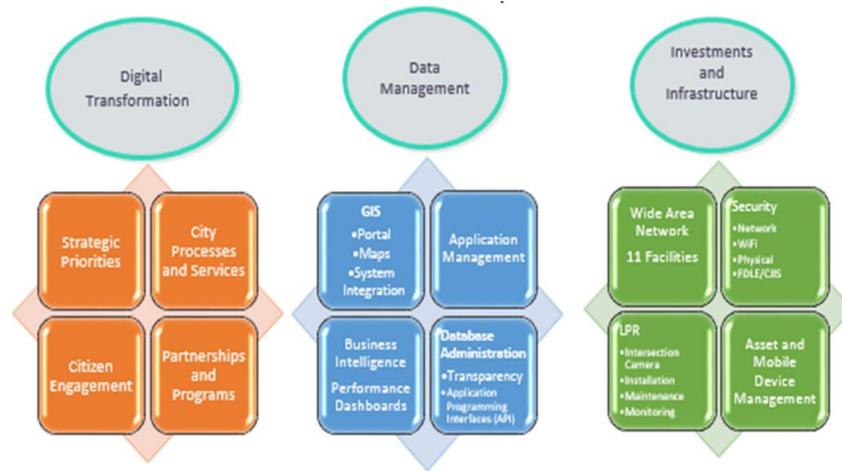
INFORMATION TECHNOLOGY OBJECTIVES FOR FY 2020

The City of Doral Information Technology Department (IT) provides and empowers the City's business partners and Doral's residents, visitors, and businesses with sustained, reliable and efficient technology services, infrastructure, and telecommunications. Leveraging state-of-the-art tools, innovative methods, and strategic partnerships, IT is at the center of shaping the City of Doral's Smart City strategy. The Smart City leadership has come from the Elected Officials, City Executives and Senior Staff. This is critical to building a smart city which requires championing the strategy at the highest level of the organization, a system-wide view, and an integrated approach.

Today there is a strong sense of collaboration and consensus among the Departments as the City remains focused on the City of Doral Strategic Plan and paving the way for future innovative solutions, transparent, informed, and effective decision-making process for managing the demand and supply of best-managed IT services while encouraging sponsor and stakeholder engagement. IT also helps City departments achieve accreditation and compliance with federal, state, county, city and industry standards, best practices, rules and regulations for information management, security, public safety, sustainability, environmental conservation, financial regulations, business processes, and other government controls.

Technology plays an important role in many of the City's services and operations by facilitating communication between employees, constituents and stakeholders; by fostering collaboration and innovation; expediting tasks, increasing productivity, and operational efficiencies; by reducing carbon footprint and assessing and managing risks; and, by enhancing the delivery of citizen services with added value and convenience. The IT Department's focus is to lower the cost of services by leveraging inter-organizational collaboration and efficiencies.

The key to Doral's Smart City Strategy is using Information and Communications Technology (ICT) to enhance our livability, workability, and sustainability. To that end, the technology allows the organization to collect information about its operation through different sensors. Next, that data is communicated to the information systems that process and 'crunch' it, analyzing the information collected to understand what is happening, initiate responsive actions and even predict what is likely to happen next. These are the core functions IT follows when implementing new technologies in the City of Doral.



- **Systems Infrastructure upgrades**

Update and replace servers and storage hardware as part of capital hardware refresh cycle. The systems staff is implementing new technologies to provide enhanced performance improvements across the systems infrastructure stack, which includes servers and storage. This technology provides IT the ability to quickly provision the infrastructure and grow that infrastructure incrementally, on a per-node basis, as the demand for resources increases.

- **Technology Infrastructure Projects**

Divisional EOC & Doral Glades Park

- Access Control
- Audio Visual
- CCTV Cameras
- Network Equipment
- Wireless Access Points
- Wi-Fi

- **Disaster Recovery Cloud Service and Cloud Storage**

Implement a disaster recovery and storage cloud solution to enhance the City’s ability to maintain high availability during emergency

and scheduled maintenance events. In addition to data protection, instituting a cloud solution alternative provides IT the ability to offer improved service delivery by allowing mobile employees to access resources from anywhere resulting in quicker turnaround times for citizens. This goal is a multiple phase approach. Phase one is to begin hosting critical application workloads in a cloud provider for application data protection and high availability. When funding is available, Phase two will be to integrate cloud storage to host data backups, as well offloading potential archived data such as files not in used after a set amount of time i.e. 1 year, 3 years, or 5 years. This will help reducing the on-premise storage needs and cost associated with maintaining aged and infrequently used data.

- **Centralized Reporting and Business Intelligence**

With the increased demand to provide reporting, data analytics, and business intelligence (BI) a central reporting solution has been implemented. Microsoft Power BI solution ties in with previously mentioned



goals such as Office 365 and cloud service, leveraging a mix of on premise and cloud reporting technologies providing for easier data access from within the network as well as remotely. BI provides staff, including senior management, target-rich data with actionable intelligence assisting them in making key decisions for the City. Business Intelligence tools provided a unified view of operations for managers to identify opportunities for growth and efficiencies. These tools combined allow the city to provide dashboards and other data to citizens for increased transparency.

- **Centralized Video Storage**
Implementation is underway to centralize the surveillance storage at the NAP for 300+ security cameras. This will enhance our business continuity strategy by providing a level of redundancy for the security camera videos.
- **Records Management**
IT is working with City Clerk's Office on the implementation of Veritas Enterprise Vault; a critical tool for improving the records retention, accuracy, efficiency, and responsiveness of government general records and records management.
- **Development Services Software**
IT will oversee the Project Management and Implementation services of the new Development Services Software and our System Analyst will work with the Building,

Code, Public Works, and Planning and Zoning Departments for the successful completion of this project.

- **New Telephone System**
Perform an Enterprise VOIP Level Upgrade to provide additional enhancements and system redundancy.
- **Website Upgrade**
Migration of the 311 System to a GIS platform.
- **Public Safety is a Key Priority as the IT Department continues to support the following projects**
 - Complete the implementation for the Automated Vehicle Locator.
 - Deployment and Support for the Police Body Worn Cameras.
 - CAD integration with Miami Dade County system to have calls go directly to PD mobile devices.
 - License Plate Readers (LPR) Projects Phase I
 - Currently: 99 License Plate Readers at City Entry and Exit Intersections
 - March 2019: 103 Cameras Operational
 - April 2019: 115 Cameras Operational
 - Sept 2019: 143 Cameras Operational



INFORMATION TECHNOLOGY STRATEGIC PRIORITIES

IT STRATEGIC PRIORITIES

| STRATEGIC PRIORITIES | PROPOSED FY 2019-20 | ASSOCIATED COST |
|-----------------------------|---|------------------------|
| Strategic Category | IT Capital Items | |
| ORGANIZATIONAL EFFICIENCY | <u>Computing Device Upgrades</u> : Install, configure and upgrade staff computing devices across all Departments. This includes laptops, desktops, tablets and server upgrades required to meet the need growing needs of the city. Departments optimize use of new technology and become efficient at completing | \$ 189,195.00 |
| ORGANIZATIONAL EFFICIENCY | <u>Infrastructure Upgrades</u> : This initiative includes the enhancement of reliability, availability and integrity of the existing network infrastructure that supports data, servers, mobile users and telephone communications. | \$ 70,000.00 |
| SMART CITY | Implementing citywide security solutions that will help us mitigate and maintain confidentiality, accountability and integrity of city operations. | \$ 40,000.00 |
| SMART CITY | GIS Geocoding Software | \$ 10,000.00 |
| COMMUNICATION | IT Equipment Upgrades | \$ 44,000.00 |
| TOTAL | | \$ 353,195.00 |
| Strategic Category | Departmental Capital Items | |
| ORGANIZATIONAL EFFICIENCY | CH & PD Access Control Enterprise Upgrade | \$ 96,000.00 |
| ORGANIZATIONAL EFFICIENCY | CH Council Chambers Upgrades | \$ 160,000.00 |
| ORGANIZATIONAL EFFICIENCY | CH Multipurpose Room Phase 2 Upgrade | \$ 10,000.00 |
| ORGANIZATIONAL EFFICIENCY | CH Training Room Upgrade | \$ 13,998.44 |
| ORGANIZATIONAL EFFICIENCY | PA Dell Desktop | \$ 1,000.00 |
| ORGANIZATIONAL EFFICIENCY | BD Dell Desktop | \$ 1,000.00 |
| ORGANIZATIONAL EFFICIENCY | FN Dell Desktop | \$ 1,000.00 |
| ORGANIZATIONAL EFFICIENCY | PD Training Center Roll Call Room AV System | \$ 13,000.00 |
| TOTAL | | \$ 295,998.44 |



INFORMATION TECHNOLOGY BUDGET HIGHLIGHTS



- **110 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide.
- **310 Professional Services** - This account budgets for consultants of various City projects including network wiring, security health check, system support, and public records retention.
- **410 Communication & Freight** - This account has decreased from FY 2019 due to License Plate Reader connections to the wide area network that have not been completed.
- **440 Rentals & Leases** – This account has increased from FY 2019 due to multifunctional devices at new City facilities.
- **460 Repair & Maintenance-Office Equipment** – This account has decreased from FY 2019 due to the removal of annual maintenance for systems no longer utilized by Departments.
- **464 Repair & Maintenance-Office Equipment Other** – This account has increased from FY 2019 due to a new SaaS (Software as a Service) or Hosted systems implemented by citywide Departments.
- **640 Capital Outlay-Office** - This account increased due to replacement cycle for the end of life network infrastructure and computing equipment located in the City of Doral facilities.

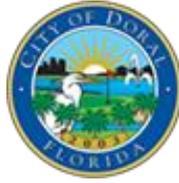


**INFORMATION TECHNOLOGY DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | AMENDED* | PROPOSED | TOTAL COST |
|-----------------------------------|---|------------|------------|------------|------------|------------|------------|---------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | IT Director | 1 | 1 | 1 | 1 | 1 | 1 | \$ 163,633 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | 1 | \$ 163,633 |
| 500.120 - Full Time Salaries | IT Director - <i>Service Award 5 yr</i> | | | | | | | \$ 1,364 |
| | Assistant IT Director | 1 | 1 | 1 | 1 | 1 | 1 | \$ 98,177 |
| | Admin. Assistant II / Asset Specialist | 1 | 1 | 1 | 1 | 1 | 1 | \$ 56,797 |
| | <i>Service Award 10 yr</i> | | | | | | | \$ 1,893 |
| | Senior Network Analyst | 1 | 1 | 1 | 1 | 1 | 1 | \$ 82,962 |
| | Senior Systems Analyst | 1 | 1 | 1 | 1 | 1 | 1 | \$ 82,689 |
| | Senior Software Developer | 1 | 1 | 1 | 1 | 1 | 1 | \$ 94,221 |
| | Technology Project Manager | 1 | 1 | 1 | 1 | 1 | 1 | \$ 84,487 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 704 |
| | IT Technician | 1 | 1 | 1 | 1 | 1 | 1 | \$ 52,022 |
| | IT Technician(Public Safety) | 1 | 1 | 1 | 1 | 1 | 1 | \$ 53,319 |
| | AV Systems Technician | 1 | 1 | 2 | 2 | 2 | 2 | \$ 104,561 |
| | Help Desk Supervisor | 1 | 1 | 1 | 1 | 1 | 1 | \$ 60,462 |
| | DBA Developer | 1 | 1 | 1 | 1 | 1 | 1 | \$ 76,545 |
| | IT Security Manager | 1 | 1 | 1 | 1 | 1 | 1 | \$ 81,606 |
| | GIS Developer | 0 | 1 | 1 | 1 | 1 | 1 | \$ 73,483 |
| | CRM Developer | 0 | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Intersection Technology Systems Analyst | 0 | 1 | 1 | 1 | 1 | 1 | \$ 78,068 |
| | Help Desk Specialist | 1 | 1 | 1 | 1 | 1 | 1 | \$ 44,285 |
| | Permitting System Analyst | 0 | 0 | 0 | 1 | 0 | 0 | \$ - |
| | <i>Titled Changed to System Analyst¹</i> | 0 | 0 | 0 | 0 | 1 | 1 | \$ 70,243 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 585 |
| | Full Time Salaries Total | 13 | 16 | 16 | 17 | 17 | 17 | \$ 1,198,474 |
| | Total | 14 | 17 | 17 | 18 | 18 | 18 | \$ 1,362,107 |

* AMENDED FY 2018-19 - This column reflects any mid-year change to budgeted positions

¹ FY 2018-19 Title changed from Permitting System Analyst to System Analyst



00122005 - INFORMATION TECHNOLOGY

| | ADOPTED AMENDED | | | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 136,893 | 142,388 | 148,139 | 148,139 | 114,386 | 148,139 | 156,055 | 163,633 |
| 500120 - FULL TIME SALARIES | 827,810 | 885,300 | 1,119,918 | 1,119,918 | 756,062 | 1,015,156 | 1,127,982 | 1,198,473 |
| 500125 - COMPENSATED ABSENCES | 3,767 | 7,108 | 48,745 | 48,745 | 3,165 | 48,745 | 49,572 | 48,951 |
| 500140 - OVERTIME | 11,421 | 7,888 | 10,000 | 10,000 | 10,809 | 10,000 | 10,000 | 10,000 |
| 500210 - FICA & MICA TAXES | 71,371 | 76,468 | 102,084 | 102,084 | 63,938 | 102,084 | 103,009 | 109,293 |
| 500220 - RETIREMENT CONTRIBUTION | 116,510 | 122,742 | 152,082 | 152,082 | 97,880 | 152,082 | 153,562 | 162,907 |
| 500230 - LIFE & HEALTH INSURANCE | 149,086 | 177,403 | 250,890 | 250,890 | 172,433 | 250,890 | 278,957 | 263,076 |
| PERSONNEL TOTAL | 1,316,858 | 1,419,298 | 1,831,858 | 1,831,858 | 1,218,673 | 1,727,096 | 1,879,137 | 1,956,333 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 99,549 | 139,977 | 94,747 | 104,747 | 83,268 | 104,747 | 87,500 | 87,500 |
| 500400 - TRAVEL & PER DIEM | 8,199 | 14,804 | 17,220 | 17,220 | 10,077 | 17,220 | 17,220 | 15,220 |
| 500410 - COMMUNICATION & FREIGHT | 524,511 | 630,825 | 846,960 | 846,960 | 554,485 | 846,960 | 852,240 | 801,840 |
| 500440 - RENTALS & LEASES | 40,583 | 61,527 | 75,640 | 75,640 | 44,428 | 75,640 | 84,840 | 81,840 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 904,935 | 1,076,221 | 1,236,579 | 1,230,697 | 856,177 | 1,230,691 | 1,277,293 | 1,223,277 |
| 500461 - REPAIR & MAINT - VEHICLES | 585 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500464 - REPAIR & MAINT-OFF. EQUIP. OTH | 0 | 93,140 | 369,174 | 392,979 | 276,008 | 392,979 | 406,166 | 401,756 |
| 500510 - OFFICE SUPPLIES | 1,104 | 1,569 | 2,000 | 2,000 | 374 | 2,000 | 2,000 | 2,000 |
| 500520 - OPERATING SUPPLIES | 585,075 | 267,906 | 123,473 | 123,473 | 85,518 | 123,473 | 106,738 | 106,738 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 42,621 | 31,168 | 51,589 | 65,589 | 57,442 | 65,589 | 42,814 | 42,814 |
| OPERATING TOTAL | 2,207,162 | 2,317,136 | 2,817,382 | 2,859,305 | 1,967,777 | 2,859,299 | 2,876,811 | 2,762,985 |
| CAPITAL | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 296,844 | 181,963 | 246,635 | 261,553 | 139,431 | 261,553 | 353,195 | 353,195 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 22,972 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500652 - CAPITAL OUTLAY-OTHER | 956,680 | 547,143 | 668,250 | 1,454,150 | 246,373 | 1,454,150 | 680,998 | 135,998 |
| CAPITAL TOTAL | 1,276,496 | 729,105 | 914,885 | 1,715,704 | 385,804 | 1,715,703 | 1,034,193 | 489,193 |
| Grand Total | 4,800,516 | 4,465,539 | 5,564,125 | 6,406,867 | 3,572,253 | 6,302,098 | 5,790,142 | 5,208,511 |



OFFICE OF THE CITY ATTORNEY



OFFICE OF THE CITY ATTORNEY FUNCTION

The City Attorney is a Charter official appointed by the City Council to serve as the chief legal advisor to the City Council, the City Manager, and all City departments, offices, and agencies. In Fiscal Year 2018 Council approved to change the office of the City Attorney from outsourced to in-house legal counsel. This proposed budget reflects this change in policy. The City Attorney provides legal advice in the following areas: labor and personnel matters, real estate and real estate related matters, land use and zoning, legislation and related matters, Code Compliance, all Police matters, construction and construction related issues, sunshine laws, public records laws, conflict of interest issues and other ethical issues, the preparation and/or review of all contracts, all litigation including forfeitures, employment matters, eminent domain, and tort liability.

The City Attorney is responsible for hiring all outside counsel. Outside counsel is utilized on a limited basis. The City Attorney handles and advocates the City's position in any potential litigation and supervises litigation and other legal matters that may be referred to outside counsel.

The City Attorney attends all regular and special City Council meetings, Planning, and board meetings. Attends other meetings as required by the Council, prepares/reviews ordinances and resolutions, reviews and drafts contracts and monitors County and State legislation as it affects the City.



OFFICE OF THE CITY ATTORNEY OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this department as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

- Provide the City Council and City staff with legal advice and support on all necessary legal matters affecting the City.
- Prepare and/or review resolutions, ordinances and contracts.
- As directed, represent the City at local, regional, state or federal legislative sessions, meetings, hearings, or conferences.
- To handle legal matters concerning the City in accordance with the law and in a timely and efficient manner.
- The City Attorney's Office strives to provide the highest-quality legal services to City officials and administration in a timely manner and zealously represent the City's interests and positions in negotiations and litigation.



OFFICE OF THE CITY ATTORNEY BUDGET HIGHLIGHTS



- **110-230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide.
- **312 Professional Services – Attorney Other** – This line item is used to account for other specialized legal counsel required throughout the fiscal year. Furthermore, this account encompasses other expenses related to services required such as, court fees, court reporters, etc.
- **400 Travel & Per Diem** - This account decreased due to the City Attorney electing a City issued vehicle instead of a car allowance.



**OFFICE OF THE CITY ATTORNEY
AUTHORIZED POSITIONS**

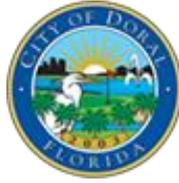
| ACCOUNT | POSITION | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | AMENDED* FY 2018-19 | PROPOSED FY 2019-20 | TOTAL COST FY 2019-20 |
|-----------------------------------|--|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|--------------------------------|----------------------------------|
| 500.111 - Administrative Salaries | City Attorney | 0 | 0 | 0 | 1 | 1 | 1 | \$ 189,788 |
| | Administrative Salaries Total | 0 | 0 | 0 | 1 | 1 | 1 | \$ 189,788 |
| 500.120 - Full Time Salaries | Paralegal | 0 | 0 | 0 | 1 | 0 | 0 | \$ - |
| | <i>FY 19 - Title Changed to Executive Legal Assistant ¹</i> | 0 | 0 | 0 | 0 | 1 | 0 | \$ - |
| | <i>FY 20 - Reclassified to Legal Office Manager ²</i> | 0 | 0 | 0 | 0 | 0 | 1 | \$ 71,050 |
| | Administrative Assistant ³ | 0 | 0 | 0 | 1 | 1 | 0 | \$ - |
| | Full Time Salaries Total | 0 | 0 | 0 | 2 | 2 | 1 | \$ 71,050 |
| | Total | 0 | 0 | 0 | 3 | 3 | 2 | \$ 260,838 |

* AMENDED FY 2018-19 - This column reflects any mid-year change to budgeted positions

¹FY 2018-19 Title changed from Paralegal to Executive Legal Assistant

²RECLASSIFIED - Executive Legal Assistant to Legal Office Manager

³Eliminated - Administrative Assistant position

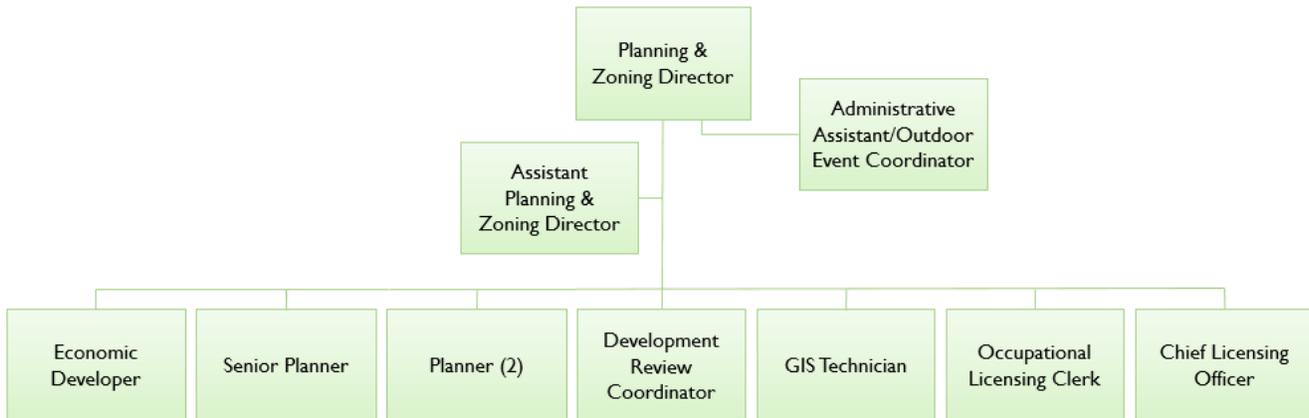


00130005 - OFFICE OF THE CITY ATTORNEY

| | ADOPTED AMENDED | | | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 0 | 6,923 | 180,750 | 180,750 | 139,154 | 180,750 | 183,461 | 189,788 |
| 500120 - FULL TIME SALARIES | 0 | 0 | 103,020 | 103,020 | 43,154 | 70,000 | 106,981 | 71,050 |
| 500125 - COMPENSATED ABSENCES | 0 | 0 | 10,914 | 10,914 | 0 | 10,914 | 11,171 | 9,508 |
| 500210 - FICA & MICA TAXES | 0 | 579 | 23,645 | 23,645 | 14,394 | 23,645 | 23,564 | 20,991 |
| 500220 - RETIREMENT CONTRIBUTION | 0 | 831 | 34,052 | 34,052 | 20,769 | 34,052 | 34,853 | 31,642 |
| 500230 - LIFE & HEALTH INSURANCE | 0 | 0 | 59,998 | 59,998 | 33,601 | 59,998 | 57,586 | 45,407 |
| PERSONNEL TOTAL | 0 | 8,333 | 412,379 | 412,379 | 251,072 | 379,359 | 417,616 | 368,386 |
| OPERATING | | | | | | | | |
| 500311 - PROFESSIONAL SERV-CITY ATTN | 112,490 | 168,221 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500312 - PROFESSIONAL SERV-ATTNY OTH | 190,172 | 260,229 | 261,147 | 261,147 | 55,523 | 110,000 | 261,147 | 275,000 |
| 500316 - LITIGATION CONTINGENCY | 281,024 | 106,912 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 0 | 10,000 | 10,000 | 0 | 5,000 | 10,000 | 10,000 |
| 500400 - TRAVEL & PER DIEM | 0 | 0 | 14,000 | 14,000 | 5,035 | 14,000 | 8,000 | 9,500 |
| 500410 - COMMUNICATION & FREIGHT | 0 | 0 | 2,400 | 2,400 | 1,500 | 2,400 | 2,400 | 2,400 |
| 500510 - OFFICE SUPPLIES | 0 | 0 | 1,000 | 2,000 | 1,022 | 1,000 | 2,500 | 3,500 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 0 | 0 | 3,000 | 2,000 | 385 | 3,000 | 10,000 | 10,000 |
| OPERATING TOTAL | 583,686 | 535,362 | 291,547 | 291,547 | 63,465 | 135,400 | 294,047 | 310,400 |
| CAPITAL | | | | | | | | |
| 500641 - CAPITAL OUTLAY - VEHICLES | 0 | 0 | 40,000 | 40,000 | 25,898 | 40,000 | 0 | 0 |
| CAPITAL TOTAL | 0 | 0 | 40,000 | 40,000 | 25,898 | 40,000 | 0 | 0 |
| GRAND TOTAL | 583,686 | 543,695 | 743,926 | 743,926 | 340,435 | 554,759 | 711,663 | 678,786 |



PLANNING AND ZONING DEPARTMENT



PLANNING AND ZONING FUNCTION

The Planning and Zoning Department oversees all inquiries and analysis pertaining to land use, zoning, and subdivision regulations. This includes the implementation of the Comprehensive Plan and Land Development Regulations, and review of tentative and final plat applications, land use and zoning request, comprehensive plan amendments, variance requests, building permits, site plan, sign permits, special event permits, and evaluation of development of regional impacts annual reports consistent with Section 380.06(18), Florida Statutes. In addition to performing the daily line-planning functions, the Department is responsible for preparing planning documents and policy reports to further the Comprehensive Plans goals, objectives and policies. This effort includes, but is not limited to, Citywide Brownfield Program, Doral Boulevard Corridor Study, update of the Comprehensive Plan, Low Impact Development Master Plan, Housing Master Plan, Adaptive Reuse Study Area Action Plan, implementation of the Floodplain Management Ordinance, Arts-In-Public Places Site Evaluation Analysis and Annexation Reports.

The Economic Development Division has been incorporated into the Planning and Zoning Department. It plans, organizes, and implements an economic development program to promote the growth and development of the City's economic base, assists in the retention and expansion of existing businesses, and vigorously seeks out new businesses for the City. Economic Development is devoted to elevating Doral as a world-class international and domestic destination for trade and commerce.



PLANNING AND ZONING ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

- The Department updated Section 53-128 "Use Compatibility Table" of the Land Development Code to remove heavy industrial uses no longer compatible with Doral's built environment.
- The Department updated Section 74-105 "Special Setbacks Established" to include standards for generator and pergolas.
- Updated the City's Comprehensive Plan Transportation Element and Parks and Recreation Element to reflect recommendations from the Parks and Recreation Master Plan and Transportation Master Plan.
- The Department participated in the Mayor's "On the Move Meeting" with the Community. The purpose of these meetings is to bring the administration and HOAs closer to address community issues and concerns.
- The Department participated in the Doug Williams Group Study. In addition, the Department implemented several initiatives that improved organizational efficiency.
- The Department completed the Adaptive Reuse Study Area Action Plan. As part of the Master Plan the department coordinated stakeholder meetings and public workshops.
- The Department completed the "Illustrative Zoning Guidebook" to provide illustrations of existing zoning standards. This helps educate property owners, the development community, and the general public to the specific zoning and landscape requirements for new development, infill, and redevelopment.
- Development of the City's Medical Marijuana Moratorium Ordinance. The Department conducted an in-depth analysis of Florida medical marijuana law and literature.
- The Department received the "Site Rehabilitation Completion Order (SRCO) from Miami-Dade County's Department of Regulatory and Economic Resources on December 10, 2018.
- The Department assisted the City Attorney's Office with the evaluation of the "lime residual disposal" proposition the County Staff had proposed to the County Commission. The "sludge lagoon" was being proposed just outside of City limits.
- The Department continued to work with Miami-Dade County to secure the approval of the Annexation Applications for Sections 6, 15, and 16.
- The Department successfully completed the update of the Comprehensive Plan's Capital Improvement Element (CIE) and 5-Year Schedule of Capital Improvements.
- The Department continued to work with Amec Foster Wheeler Environmental and Infrastructure Inc., to provide the City with CRS Program Support and Modification Visit Assistance services to improve the CRS rating from 7 to 6 which would result in a flood insurance discount of 5 percent.
- Worked with respective departments to process outdoor events. As of June 2019, the Department has processed 39 outdoor event applications. The Department expects to continue to receive and process these applications.



- Met customer's needs by processing zoning verification and determination letters, window signs, and customer inquiries related to zoning matters. As of June 2019, the Department has processed 9 window sign applications and a total of 35 zoning determination and verification letters. The Department expects to continue to receive and process these applications.
- Processed and reviewed approximately 42 development applications, including future land use amendments (Comprehensive Plan), rezoning applications, and administrative site plan review as of June 2019. The Department estimates a total of 62 applications by the end of the fiscal year.
- Processed and reviewed approximately 8 T-Plats and Final Plats as of June 2019. The Department estimates a total of 10-12 applications by the end of the fiscal year.
- The Department conducted a total of 1,866 zoning inspections.
- The Department worked with IT to facilitate the implementation of the ARC GIS PRO software which it used to prepare GIS maps for the Public Works, Code Compliance, Police, and Parks Department. The Department estimates that a total 20-25 maps have been prepared and revised year-to-date.
- Assisted the City Attorney's Office on updating Chapter 35 "Special Events" of the City's Code of Ordinances.
- The Department participated in the Local Update of Census Addresses Operation (LUCA). The intent of LUCA is to provide the Census Bureau with a complete and accurate list to reach every living quarters and associated population for inclusion in the census.
- Met on a daily basis with 15-30 customers regarding zoning issues or information.
- Received on average of 21-30 set of plans for review daily (building permits).
- Answered on average of 25-45 calls daily pertaining to zoning inquires and requests within the department.
- Processed and reviewed 13 outdoor dining applications as of June 2019. The Department expects to continue to receive and process these applications.
- The Department continues to coordinate with Miami-Dade County Property Appraisal Office and U.S. Postal Services on the issuance of addresses for new developments.
- Implemented monthly New Business Welcome Packet for new Doral businesses.
- Collaborated with Public Affairs on South Florida Business Journal and Invest Miami city reports, ads, promotions, interviews.
- Implemented Import/Export Academy with Prospera and Miami-Dade County.
- Opened Doral Visitors Center with GMCVB.
- Expanded business education programs with SBDC @ FIU, SBA, Miami-Dade County, Google, Enterprise Florida, MBDA.
- Increased business assistance through revised Façade Improvement Grant program cycle.
- Revised and administered CBO grant program and PTSA grant program.
- Administered Consular Reception, Business Forum, Valuations, and all Economic Development Advisory Board activities.
- Hosted monthly Start-up Doral workshop.
- Presented to business organizations including AmCham, GMCC, Millenia Atlantic University, and Westfield Business School.
- Presented Smart City initiative presentation at NALEO conference.
- Exhibited at eMerge Americas and Unbound Miami tech conferences, participated in panel



- discussion at Invest Miami.
- Participated in GMCVB Marketing Committee, Beacon Council Economic Development Partners, Beacon Awards.
- Hosted diplomatic and trade visits including ProChile, Guatemalan Trade Office, Dominican Consulate, Spain Trade Commission, Consulate of the Netherlands, Minister Plenipotentiary of Aruba.
- Hosted Business Initiative Roundtables in Government Center and PS Business Parks.
- Collaborated with IT on WCCD ISO 37120 Smart City annual recertification.
- Released Economic Reports Q1 and Q2.
- Administered Ritmo Doral event.
- Coordinated Sisters Cities program.

PLANNING & ZONING ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|--|---------------------------|---------------------------|---------------------------------|---------------------------------|
| Building Permit Reviews | 3,358 | 2,960 | 3,442 | 3,226 |
| Zoning Inspections | 1,994 | 1,732 | 1,866 | 1,873 |
| Zoning Items Presented to City Council | 61 | 71 | 75 | 70 |



PLANNING AND ZONING OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for the Department as they relate to the City Council's Budget Priorities and Strategic Goals.

- Continue to administer the Community Based Organization (CBO) Grant Program to provide beneficiaries with opportunities to plan, develop and implement sustainable projects that will serve the needs of the Doral Community.
- Continue to administer the PTSA Grant Program to assist schools in realizing and implementing educational programs that benefit the students.
- Continue to administer the Façade Improvement Grant Program to provide financial assistance for beautification of commercial properties and HOA entry features within the City by reimbursing 50% of the renovation costs up to a maximum grant amount of \$10,000 per property.
- Continue updating the "Economic Quarterly Report".
- Complete the annual update to the Capital Improvement Element (CIE) and 5-year Capital Improvement Schedule.
- Modifications to the Comprehensive Plan and Land Development Code to reflect the recommendations of the Housing Master Plan, Transportation Master Plan Update, Parks and Recreation Master Plan Update, and Low Impact Development Master Plan.
- Development of the Economic Element of the Comprehensive Plan.
- Complete update to the City's Low Impact Development Master Plan and enhance existing Land Development Code regulations related to low impact development principles.
- In conjunction with Public Works, complete the "NW 79th Avenue" Master Plan.
- Conduct a thorough audit of existing land development regulations to evaluate the effectiveness of current procedures and standards in achieving the City's goals and objectives.
- Conduct targeted code revisions which would consist of public engagement process and presentations to Mayor and City Council in a workshop setting.
- If enough monies are available, the Department will conduct a code reorganization with targeted code revisions to better organize land development regulations.
- Department Staff will complete update to the City's Sign Ordinance.
- Submit to the U.S. EPA a Phoenix Award Application for Doral Legacy Park Brownfield Project.
- Implementation of an Adaptive Reuse Master Plan for an area of the City that extends from NW 58th Street to NW 54 Street and between NW 87th Avenue and NW 79th Avenue.
- Drafting of the Adaptive Reuse Overlay District regulations to facilitate the transition of the area north of Downtown Doral from an area dominated by a mix of heavy commercial and industrial uses to more vibrant community mixed-use center that fosters establishment of creative office, restaurant entertainment, and live work uses that remains an active economic center that provides opportunities for live, work, and play.



- Continue to coordinate the City's Annexation Program with adjacent municipalities and Miami-Dade County.
- Continue to provide expeditious customer service in a professional manner, while working closer with other Departments to ensure the needs of the residents, developers, and visitors are met in a time sensitive manner.
- Collaborate with the Building and Public Works Departments to improve the permitting process among Departments. Conduct meetings twice a month to go over existing processes and how to improve efficiency.
- Assist in the implementation of the development service software.
- Continue to evaluate and improve the Department's Standard Operating Procedures (SOPs).
- Continue to improve internal metrics and work on external metrics.
- Continue to evaluate opportunities for workforce housing within the City of Doral.
- Evaluate establishing a Zoning Improvement Permit process for permits requiring review solely by the Department. These permits are to include paving and draining work, painted wall signs, seal coating and restriping work, as well as, other scopes of work to be determined. These permits will be used to review work not reviewed by the Building Department.
- Collaborate with Public Affairs to expand business attraction advertising, web-based marketing, media coverage, outreach activities and events.
- Collaborate with developer, shops, promoters and media to brand Downtown Doral.
- Expand Business Retention & Expansion (BRE) program with local promotions, business tours, surveys, workshops, roundtable discussions, City grants, and business assistance programs.
- Increase business beautification efforts through increase of Façade Improvement Grant program funding.
- Develop Visitor Center Program and expand business assistance programs with staff support from AARP Senior Community Service Employment Program.
- Leverage partnerships with the GMCVB, Visit Florida, GMBHA and local hospitality industry to attract conferences to the City and connect them to information, events, transportation, and attractions.
- Maintain and strengthen relationships with regional economic development partners and institutions.
- Strengthen international business relations through webinars, workshops, and partnerships.
- Build relationships with real estate brokers, developers, and stakeholders to market Doral to investors.
- Collaborate with IT on new WCCD ISO 37122 & 37123 global certifications.
- Seek grants and attract programs to support business development, education, beautification, sustainability, innovation.
- Continue regular economic development briefings with US Southern Command.
- Evaluate and Update Chapter 65 of the LDC "Impact Fees" as needed.



PLANNING AND ZONING BUDGET HIGHLIGHTS



- **110 – 230 Personnel Costs** – For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide. The Economic Developer position has been incorporated into the Planning & Zoning Department.
- **310 Professional Services** – The increase in this account is a result of a priority established during the City’s 2019 Strategic Planning Session. The objective for the Department is to revisit the Land Development Code to conduct an audit of existing regulations to identify needed regulatory changes and evaluate alternative supplements.
- **470 Printing & Binding** – The increase in this account is due to printing associated with the Ritmo Doral event.
- **482 Promotional Activities** – This is a new account that was added to record all promotional items associated with the Economic Development Division.



**PLANNING & ZONING DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | PROPOSED FY 2019-20 | TOTAL COST FY 2019-20 |
|-----------------------------------|---|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|----------------------------------|
| 500.111 - Administrative Salaries | Planning & Zoning Director | 1 | 1 | 1 | 1 | 1 | \$ 119,778 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | \$ 119,778 |
| 500.120 - Full Time Salaries | Assistant Planning & Zoning Director | 1 | 1 | 1 | 1 | 1 | \$ 81,709 |
| | Economic Developer ¹ | 0 | 0 | 0 | 0 | 1 | \$ 105,125 |
| | <i>Service Award 5 yr</i> | | | | | | \$ 876 |
| | Admin. Assistant/ Special Events Coord. | 1 | 1 | 1 | 1 | 1 | \$ 40,225 |
| | Chief Licensing Officer | 1 | 1 | 1 | 1 | 1 | \$ 70,889 |
| | Senior Planner | 1 | 1 | 1 | 1 | 1 | \$ 69,373 |
| | Planner | 1 | 2 | 2 | 2 | 2 | \$ 129,393 |
| | Occupational Licensing Clerk | 1 | 1 | 1 | 1 | 1 | \$ 39,319 |
| | GIS Technician | 1 | 1 | 1 | 1 | 1 | \$ 57,430 |
| | Development Review Coord. | 1 | 1 | 1 | 1 | 1 | \$ 58,488 |
| | Full Time Salaries Total | 8 | 9 | 9 | 9 | 10 | \$ 652,827 |
| | Total | 9 | 10 | 10 | 10 | 11 | \$ 772,605 |

¹Transferred - Economic Developer position



0014000 - PLANNING & ZONING

| | ADOPTED | | AMENDED | | YEAR-END | | | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | BUDGET | BUDGET | ACTUALS | ESTIMATE | DEPT. REQ. | PROPOSED |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 0014000 - PLANNING AND ZONING REVENUE | | | | | | | | |
| 321100 - LOCAL BUSINESS LICENSE TAX | 1,149,353 | 1,038,145 | 1,200,000 | 1,200,000 | 1,079,264 | 1,200,000 | 1,200,000 | 1,225,000 |
| 329300 - ZONING HEARING FEES | 97,163 | 76,510 | 100,000 | 100,000 | 52,375 | 75,000 | 65,000 | 65,000 |
| 329400 - ZONING PLAN REVIEW FEES | 136,332 | 227,256 | 175,000 | 175,000 | 82,367 | 115,000 | 100,000 | 100,000 |
| 329401 - ZONING PERMIT REVIEW FEES | 300 | 63,651 | 55,000 | 55,000 | 60,607 | 75,000 | 70,000 | 70,000 |
| 338100 - COUNTY BUSINESS TAX RECIEPTS | 88,289 | 71,335 | 75,000 | 75,000 | 40,195 | 75,000 | 75,000 | 75,000 |
| 0014000 - PLANNING AND ZONING REVENUE TOTAL | 1,471,437 | 1,476,897 | 1,605,000 | 1,605,000 | 1,314,808 | 1,540,000 | 1,510,000 | 1,535,000 |
| Grand Total | 1,471,437 | 1,476,897 | 1,605,000 | 1,605,000 | 1,314,808 | 1,540,000 | 1,510,000 | 1,535,000 |

00140005 - PLANNING & ZONING

| | ADOPTED | | AMENDED | | YEAR-END | | | |
|---|----------------|----------------|------------------|------------------|----------------|------------------|------------------|------------------|
| | ACTUAL | ACTUAL | BUDGET | BUDGET | ACTUALS | ESTIMATE | DEPT. REQ. | PROPOSED |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 119,563 | 124,376 | 131,440 | 131,440 | 78,427 | 85,000 | 119,778 | 119,778 |
| 500120 - FULL TIME SALARIES | 435,970 | 369,171 | 541,436 | 541,436 | 415,893 | 541,436 | 640,358 | 652,827 |
| 500125 - COMPENSATED ABSENCES | 5,227 | 11,674 | 25,584 | 25,584 | 44,237 | 25,584 | 29,838 | 27,998 |
| 500140 - OVERTIME | 694 | 21 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 250 |
| 500210 - FICA & MICA TAXES | 41,744 | 38,752 | 54,090 | 54,090 | 40,303 | 54,090 | 62,359 | 61,918 |
| 500220 - RETIREMENT CONTRIBUTION | 66,476 | 59,012 | 79,821 | 79,821 | 57,025 | 79,821 | 93,094 | 92,608 |
| 500230 - LIFE & HEALTH INSURANCE | 71,120 | 55,699 | 94,631 | 94,631 | 90,390 | 112,160 | 134,911 | 148,758 |
| PERSONNEL TOTAL | 740,793 | 658,704 | 928,002 | 928,002 | 726,274 | 899,091 | 1,081,338 | 1,104,137 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 100,428 | 106,267 | 100,000 | 226,001 | 121,788 | 226,001 | 225,000 | 150,000 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 0 | 10,238 | 10,238 | 8,120 | 10,238 | 10,238 | 2,500 |
| 500400 - TRAVEL & PER DIEM | 8,303 | 9,191 | 10,770 | 10,770 | 5,034 | 10,770 | 18,270 | 13,000 |
| 500410 - COMMUNICATION & FREIGHT | 1,587 | 1,600 | 2,400 | 2,400 | 1,800 | 2,400 | 3,300 | 3,300 |
| 500461 - REPAIR & MAINT - VEHICLES | 489 | 169 | 740 | 740 | 18 | 740 | 250 | 0 |
| 500470 - PRINTING & BINDING | 4,494 | 3,878 | 8,000 | 8,000 | 5,767 | 8,000 | 11,000 | 14,000 |
| 500482 - PROMOTIONAL ACTIVITIES ECO DEV | 0 | 0 | 0 | 0 | 0 | 0 | 123,500 | 90,500 |
| 500510 - OFFICE SUPPLIES | 5,998 | 5,508 | 9,000 | 9,000 | 4,133 | 9,000 | 9,500 | 8,000 |
| 500520 - OPERATING SUPPLIES | 1,411 | 2,531 | 5,700 | 5,700 | 2,203 | 5,700 | 3,200 | 4,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 3,634 | 3,555 | 9,925 | 9,925 | 2,773 | 9,925 | 16,005 | 9,784 |
| OPERATING TOTAL | 126,345 | 132,700 | 156,773 | 282,774 | 151,637 | 282,774 | 420,263 | 295,084 |
| CAPITAL OUTLAY | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 101,247 | 0 | 101,247 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 0 | 0 | 0 | 101,247 | 0 | 101,247 | 0 | 0 |
| GRAND TOTAL | 867,138 | 791,405 | 1,084,775 | 1,312,023 | 877,911 | 1,283,112 | 1,501,601 | 1,399,221 |



GENERAL GOVERNMENT



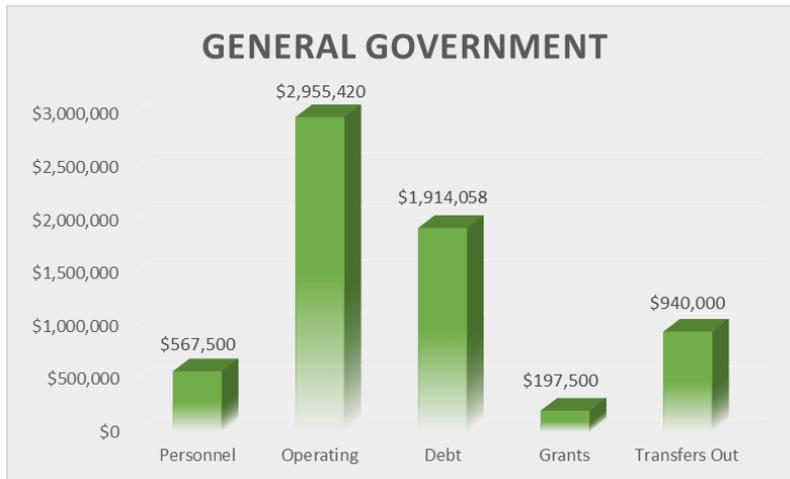
GENERAL GOVERNMENT FUNCTION

This classification of the City's Budget covers a variety of items of a general nature which are not applicable to any one specific department. Other items such as:

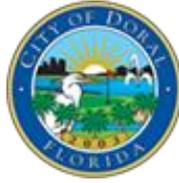
- Operating transfers out refer to funds that are transferred from the General Fund Budget to other funds.
- Debt Service encompasses payments of principal and/or interest of the City's obligations.



GENERAL GOVERNMENT BUDGET HIGHLIGHTS



- **310 Professional Services** – The decrease in this account is attributable to the regulatory debt.
- **450 Insurance** – The increase in the account is attributable to the Cyber Coverage Insurance.
- **710-720 Debt-Principal & Interest** – The change in funding request associated with the loan amortization schedules.
- **820 Grants & Aids** – Increase in account due to funding of two additional schools.
- **910-915 Operating Transfers** – The Proposed Budget includes transfers to the Infrastructure Replacement Fund, the OPEB (Other Post-Employment Benefits) fund, and the Capital Improvement fund.



0015000 - GENERAL GOVERNMENT

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|-------------------|-------------------|-------------------|-------------------|--------------------|---------------------|-------------------|-------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| 0015000 - GENERAL GOVERNMENT REVENUE | | | | | | | | |
| 300100 - DESIGNATED FUND BALANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 311100 - AD VALOREM TAXES - CURRENT | 19,367,300 | 21,354,285 | 23,800,342 | 23,800,342 | 23,355,670 | 22,956,000 | 23,800,342 | 24,756,713 |
| 311200 - AD VALOREM TAXES-DELINQUENT | 504,086 | 545,526 | 450,000 | 450,000 | 595,100 | 587,993 | 450,000 | 500,000 |
| 313100 - FRANCHISE FEES - ELECTRICITY | 2,464,185 | 3,496,163 | 3,000,000 | 3,000,000 | 0 | 3,000,000 | 3,000,000 | 1,961,000 |
| 314100 - UTILITY TAXES - ELECTRICITY | 7,503,945 | 8,267,782 | 7,600,000 | 7,600,000 | 4,592,289 | 7,850,000 | 7,600,000 | 7,600,000 |
| 314200 - COMMUNICATION SERVICES TAX | 3,965,886 | 4,162,963 | 3,990,555 | 3,990,555 | 2,448,207 | 3,673,000 | 3,990,555 | 3,551,151 |
| 314300 - UTILITY TAXES - WATER | 1,077,852 | 1,137,160 | 1,000,000 | 1,000,000 | 582,270 | 1,220,000 | 1,000,000 | 1,100,000 |
| 314400 - UTILITY TAXES - GAS | 72,968 | 102,964 | 80,000 | 80,000 | 67,412 | 84,000 | 80,000 | 80,000 |
| 335120 - STATE SHARING REVENUE | 1,328,824 | 1,410,964 | 1,410,672 | 1,410,672 | 1,092,971 | 1,335,854 | 1,410,672 | 1,540,428 |
| 335150 - ALCOHOLIC BEVERAGE TAX | 74,235 | 74,344 | 70,000 | 70,000 | 7,074 | 71,520 | 70,000 | 70,000 |
| 335180 - HALF CENT SALES TAX | 4,280,346 | 4,705,140 | 4,825,572 | 4,825,572 | 3,861,767 | 5,000,000 | 4,825,572 | 5,249,795 |
| 361100 - INTEREST INCOME | 989,633 | 1,268,926 | 350,000 | 350,000 | 1,417,871 | 1,727,000 | 350,000 | 1,000,000 |
| 362100 - LEASE AGREEMENT-DORAL PREP | 12 | 12 | 12 | 12 | 0 | 12 | 12 | 12 |
| 366000 - PRIVATE GRANTS & CONTRIBUTIONS | 150,000 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 367100 - CHANGE IN INVEST VALUE | 457,227 | 709,609 | 0 | 0 | 1,204,911 | 1,000,000 | 0 | 0 |
| 369100 - MISCELLANEOUS INCOME | 48,896 | 6,134 | 35,000 | 35,000 | 42,983 | 43,000 | 35,000 | 35,000 |
| 369200 - PRIOR YEARS RECOVERY | 104,065 | 65,003 | 50,000 | 50,000 | 13,488 | 13,500 | 50,000 | 30,000 |
| 369301 - SETTLEMENT - VIEWPOINT | 0 | 87,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0015000 - GENERAL GOVERNMENT REVENUE TOTAL | 41,266,875 | 45,995,257 | 46,662,153 | 46,662,153 | 39,282,029 | 48,561,879 | 46,662,153 | 47,474,099 |
| Grand Total | 41,266,875 | 45,995,257 | 46,662,153 | 46,662,153 | 39,282,029 | 48,561,879 | 46,662,153 | 47,474,099 |

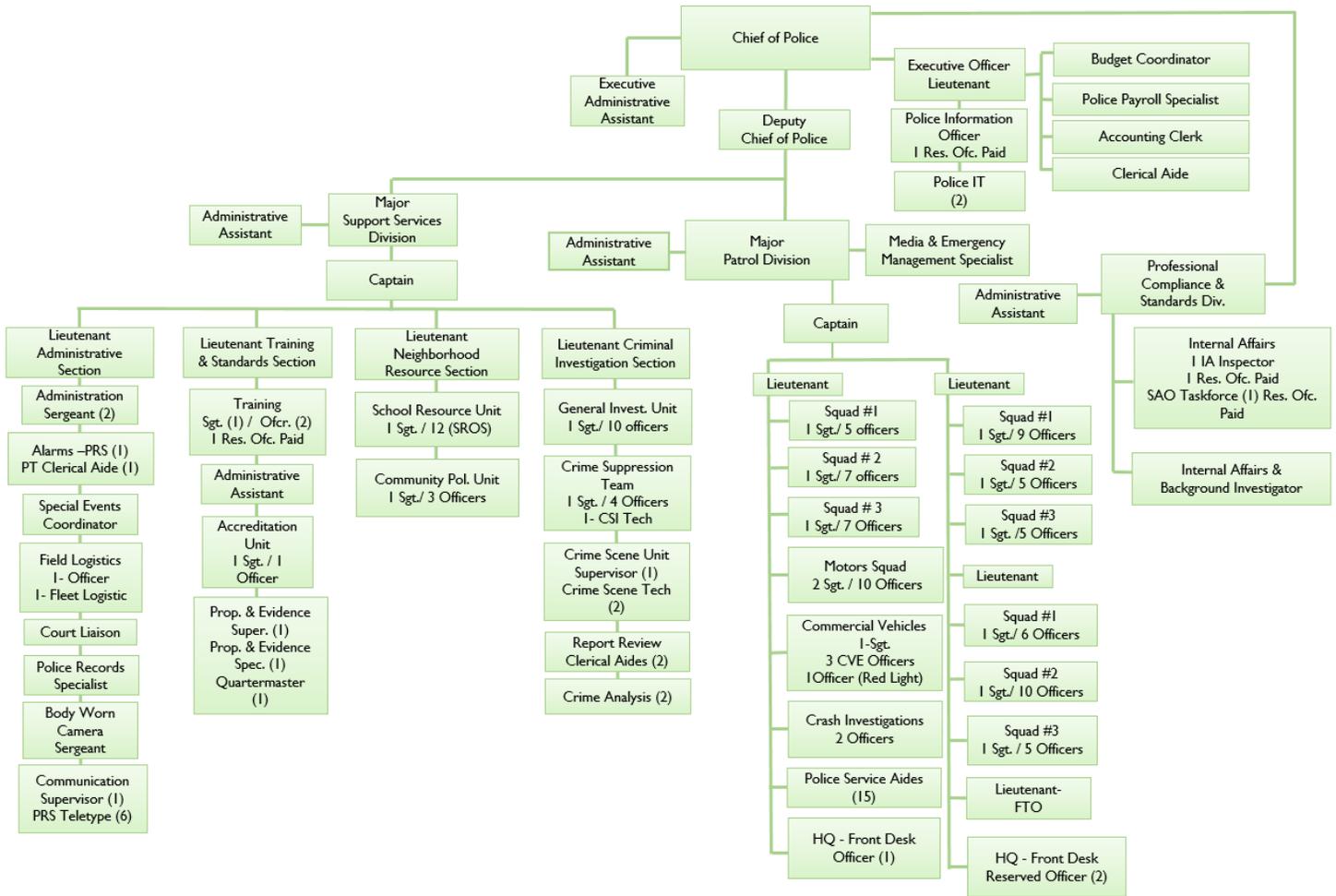


00150005 - GENERAL GOVERNMENT

| | ADOPTED AMENDED | | | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUAL FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500230 - LIFE & HEALTH INSURANCE | 22,858 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500240 - WORKERS COMPENSATION | 569,383 | 516,758 | 560,000 | 560,000 | 361,283 | 560,000 | 560,000 | 560,000 |
| 500250 - UNEMPLOYMENT COMPENSATION | 0 | 1,414 | 10,000 | 10,000 | 1,650 | 6,000 | 10,000 | 7,500 |
| PERSONNEL TOTAL | 592,241 | 518,172 | 570,000 | 570,000 | 362,933 | 566,000 | 570,000 | 567,500 |
| OPERATING TRANSFERS | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 413,723 | 296,220 | 499,400 | 499,400 | 223,989 | 499,400 | 429,400 | 415,400 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 208,063 | 210,569 | 352,100 | 352,100 | 195,622 | 352,100 | 435,100 | 337,100 |
| 500400 - TRAVEL & PER DIEM | 12,530 | 21,047 | 21,000 | 21,000 | 16,760 | 21,000 | 25,000 | 25,000 |
| 500402 - TRAVEL & PER DIEM-AWARDS | 0 | 0 | 0 | 37,135 | 38,680 | 0 | 0 | 0 |
| 500410 - COMMUNICATION & FREIGHT | 69,607 | 60,102 | 99,500 | 99,500 | 42,063 | 99,500 | 77,000 | 75,000 |
| 500430 - UTILITY SERVICES | 155,763 | 130,975 | 169,020 | 169,020 | 124,079 | 169,020 | 158,020 | 158,020 |
| 500440 - RENTALS & LEASES | 44,241 | 58,683 | 74,000 | 74,000 | 30,388 | 74,000 | 80,100 | 53,500 |
| 500450 - INSURANCE | 682,946 | 677,702 | 751,000 | 751,000 | 782,122 | 751,000 | 805,000 | 806,000 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 1,719 | 4,397 | 4,800 | 4,800 | 3,343 | 4,800 | 4,800 | 4,800 |
| 500470 - PRINTING & BINDING | 4,795 | 3,530 | 5,000 | 5,000 | 1,671 | 5,000 | 5,000 | 5,000 |
| 500480 - PROMOTIONAL ACTIVITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500490 - OTHER CURRENT CHARGES | 38,272 | 58,938 | 78,100 | 78,100 | 53,803 | 78,100 | 78,100 | 81,500 |
| 500492 - CONTINGENT RESERVE | 96,880 | 88,766 | 500,004 | 320,200 | 26,936 | 320,200 | 0 | 933,600 |
| 500494 - CURR.CHARGES - CULTURAL EVENTS | 5,064 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500520 - OPERATING SUPPLIES | 17,950 | 26,924 | 41,000 | 41,000 | 22,345 | 41,000 | 50,500 | 50,500 |
| 500524 - OPER - ECONOMIC DEVELOPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 10,000 |
| OPERATING TRANSFERS TOTAL | 1,751,553 | 1,642,855 | 2,599,924 | 2,457,255 | 1,566,800 | 2,420,120 | 2,153,020 | 2,955,420 |
| DEBT SERVICE | | | | | | | | |
| 500710 - DEBT SERVICE - PRINCIPAL | 1,258,903 | 1,312,750 | 1,368,425 | 1,368,425 | 1,110,917 | 1,368,425 | 1,428,601 | 1,428,601 |
| 500712 - DEBT SERVICE - STATE OF FL | 600 | 600 | 600 | 600 | 0 | 600 | 0 | 600 |
| 500720 - DEBT SERVICE - INTEREST | 648,016 | 622,426 | 548,354 | 548,354 | 463,501 | 548,354 | 484,857 | 484,857 |
| DEBT SERVICE TOTAL | 1,907,519 | 1,935,776 | 1,917,379 | 1,917,379 | 1,574,418 | 1,917,379 | 1,913,458 | 1,914,058 |
| GRANTS & AIDS | | | | | | | | |
| 500820 - GRANTS & AIDS | 112,987 | 103,629 | 162,500 | 162,500 | 66,000 | 162,500 | 162,500 | 197,500 |
| GRANTS & AIDS TOTAL | 112,987 | 103,629 | 162,500 | 162,500 | 66,000 | 162,500 | 162,500 | 197,500 |
| OPERATING TRANSFERS | | | | | | | | |
| 500910 - OPERATING TRANSFERS OUT | 3,790,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500912 - TRANSFER OUT-CAPITAL IMPRV FND | 350,000 | 0 | 147,443 | 147,443 | 147,443 | 147,443 | 2,351,486 | 440,000 |
| 500913 - OPERATING TRANSFERS- MISC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500914 - TRANSFER OUT-INFRASTRUC.FUND | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 1,000,000 | 300,000 |
| 500915 - TRANSFER OUT-OPEB LIABILITY | 0 | 500,000 | 400,000 | 400,000 | 400,000 | 400,000 | 500,000 | 200,000 |
| OPERATING TRANSFERS TOTAL | 4,240,000 | 1,000,000 | 1,712,799 | 1,712,799 | 1,712,799 | 1,712,799 | 3,851,486 | 940,000 |
| Grand Total | 8,604,301 | 5,200,431 | 6,962,602 | 6,819,933 | 5,282,950 | 6,778,798 | 8,650,464 | 6,574,478 |



POLICE DEPARTMENT





POLICE FUNCTION

The primary function of the Doral Police Department is the preservation of life, the protection of property, the detection and prevention of crime, and maintaining public order. The Department recognizes the best way of achieving these goals is through its commitment to community policing and the active participation of the community, interdependence with other City Departments, the proper staffing of Police personnel, and the efficient management of Police resources.

POLICE ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that support the City's Strategic Goals.

- **Crime Rate**
The Police Department reports a significant decrease in overall crime in Doral of 15.4% for 2018, per the Florida Department of Law Enforcement (FDLE) annual report. This reduction in the overall crime rate can be attributed to the strong relationships and open lines of communication the Department has with residents and business owners, as well as, the proactive enforcement details that are conducted on a daily basis by both uniformed and plain-clothes officers.

negative impact in the Police Department's delivery of public safety services to the community.
- **Hires**
In order to meet the increasing public safety demands of City, the Department added a Property and Evidence Supervisor, a Quartermaster, and an Administrative Assistant. In addition, twelve (12) Police Officers and four (4) Reserve Officers were added to the ranks. Two of the Reserve Officers were assigned to the Desk Operations Center, one was designated to manage the Body Worn Camera Program that was implemented at the beginning of the year, and one was assigned to the Internal Affairs Section. A civilian Public Information Officer was hired to better communicate with the media and the community.
- **School Safety and Security**
The past year brought along significant challenges for the Police Department in school security. Specifically, the Marjorie Stoneman Douglas High School Public Safety Act forced police agencies across the state to evaluate the manner in which school security and safety was being handled. Sworn personnel were reassigned to provide coverage during the entire school year at four (4) public schools, six (6) charter schools, and one (1) private school. This reassignment of personnel did not present a
- **Training**
A well trained force is the cornerstone of any law enforcement agency. To that end, the Department remains committed to ensuring that sworn and non-sworn personnel receive continuous training to



maintain state-mandated standards. All personnel are encouraged to seek training and educational opportunities that will further enhance the abilities to fulfill existing job duties and prepare for potential future openings within the Department. The Training Section conducted two eight-week academies for Public Service Aides where over 40 PSAs from various law enforcement agencies throughout South Florida successfully completed the course. The Training Section held a 40-hour First Line Supervision Course for Departmental Lieutenants and Sergeants. An additional course is planned for the end of FY 2019 and another one in FY 2020. In addition, a consultant was brought in to train supervisors in Critical Incident Management and Response to Active Shooter Situations.

- **Fleet**
The Police Department remains committed to updating its aging fleet. A total of 33 new vehicles were acquired to include 16 marked Police vehicles, 2 marked Police Service Aide vehicles, 9 unmarked vehicles, 3 pick-up trucks, 2 sport utility vehicles for the Chief and Deputy Chief, and a 24-passenger bus to be used for activities with the Police Explorers. In addition, 12 new Harley Davidson motorcycles were leased when the old lease expired.
- **Police Equipment**
The Department acquired ballistic armor, handguns, handheld radios, and electronic control devices (Tasers) to outfit the recently hired Officers.



POLICE DEPARTMENT ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|---|---------------------------|---------------------------|---------------------------------|---------------------------------|
| Administrative: | | | | |
| Internal Investigations Conducted | 7 | 35 | 35 | 40 |
| Vehicles Purchased | 25 | 24 | 33 | 25 |
| Communications: | | | | |
| Total Calls for Service | 26507 | 25300 | 29095 | 33459 |
| Crime Analysis: | | | | |
| Total Violent Crimes | 86 | 80 | 92 | 106 |
| Total Non-Violent Crimes | 1616 | 1496 | 1720 | 1978 |
| Total Crime Offenses | 1702 | 1576 | 1812 | 2083 |
| Patrol: | | | | |
| Total Arrests | 1316 | 1254 | 1442 | 1658 |
| Citations-Violations | 19702 | 28891 | 33224 | 38207 |
| Criminal Investigation Division: | | | | |
| Total Cases Assigneed | 752 | 751 | 863 | 992 |
| Total Cases Cleared | 322 | 129 | 148 | 170 |
| Total Arrests | 172 | 131 | 150 | 172 |
| Crime Scened Processed BY CSI ONLY | 451 | 434 | 579 | 666 |



POLICE OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this Department as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

- **Crime Rate**

The Police Department is committed to the successful and proven community-based policing model as the means to continue addressing issues of public safety and quality of life with the overall goal of preventing and reducing crime. As well as, continuing to build relationships and further develop existing ones with residents, business owners, and the administrators of the various schools and other educational facilities in Doral.

- **School Safety and Security**

The Police Department's commitment to the children who attend schools in Doral remains unchanged. This coming school year the Department will continue to staff four public schools, seven charter schools; including a new charter school which will become operational in August 2019, and one private school.

- **Emergency Operations Center**

Under the direction of the Mayor and City Council, the Police Department was tasked with designing and developing a Divisional Emergency Operations Center (EOC) that will be located within the Police Station. The EOC will be utilized during hurricanes that threaten Doral and surrounding areas in South Florida, as well as, any large scale situation or event that impacts public safety concerns in our City. As a divisional EOC

the cities of Medley, Miami Springs, and Virginia Gardens will staff the EOC with their respective representative ensuring that communications and requests for assistance are a seamless process.

- **Real Time Information Center**

The Police Department will convert its existing Communications Unit to a Real Time Information Center. This will increase the efficiency of personnel presently assigned and allow said personnel to handle other tasks resulting in a more productive application of resources.

- **Integration of the Mobile CAD**

The Police Department will be integrating the Mobile Computer Assisted Dispatch (CAD) platform that is presently utilized by the Miami-Dade Police Department in the answering of calls from the public and the subsequent dispatch of those calls to Doral Police units. This will result in a more efficient and accurate outcome in the way calls for service affecting Doral residents and businesses are managed and transcribed.

- **Continued Hiring and Promotions**

As the City of Doral continues to grow, so do the public safety needs of the vibrant and thriving community. The Police Department is committed to continue hiring qualified, certified and non-certified candidates to fill the ranks of Police Officers as vacancies



arise. Police Service Aides will also be hired as necessary. PSA's play an integral role in the manner in which the Department delivers services, particularly responding to non-emergency calls and the investigation of traffic crashes.

- **Creation of a Park Rangers Unit**
The Police Department is committed to ensuring that the City's Parks maintain the world class reputation it has developed. Therefore, the position of Park Ranger was created in conjunction with the Parks Department. This non-sworn position will be tasked with handling non-emergency situations within the Parks, enforcing City Ordinances, and assisting the public.
- **Increasing the Size of the Traffic Section**
The Doral Police Department's Traffic Section is comprised of the Motors Squads, the Commercial Vehicle Enforcement Unit, the Crash Investigations Unit, the Red Light Camera Unit, and the Police Service Aides. The Motors Unit was increased by one Officer during FY 2019 and as the hiring of new personnel continue the Department anticipates an additional two new Officers. A new Sergeant was assigned to the Commercial Vehicle Enforcement Unit. It is projected that the addition of personnel along with the various traffic enforcement details that will be conducted throughout FY

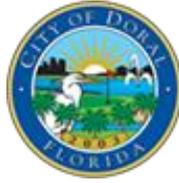
2020 will result in an increase in both parking and traffic citations.

- **Reintroduction of Bicycle Patrols**
The Doral Police Department's Bicycle Unit was disbanded in FY 2018 and its personnel were assigned to the eleven schools that are staffed during the school year. As a result of the hiring of new personnel, the Department is in the position to reestablish bicycle patrols within our community and reap the benefits of this proven method of patrolling.
- **Growth by Annexation of Three Sections of Unincorporated Miami-Dade County**
It is projected that sometime in the coming year the City of Doral will annex three sections of land in the north end of the City. These sections are comprised of commercial and industrial businesses as well as Federal, State, and County facilities. While the annexation of these three sections will not result in an increase to the population of the City, there will be some impact to the amount of calls for service the Department will be handling. The Police Department will restructure its areas of patrol into three zones instead of the present two currently in effect. Doing so will allow the Department to answer calls for service and conduct enforcement in an efficient and productive manner.



POLICE STRATEGIC PRIORITIES

| STRATEGIC PRIORITIES | PROPOSED FY 2019-20 | ASSOCIATED COST |
|--|--|------------------------|
| <u>Organizational Efficiency: Visibility</u> | This initiative includes the hiring of 15 more Officers, 4 Sergeant, 2 Park Rangers and 2 PSAs, to increase patrol visibility in our residential and commercial areas. In addition, assigning patrol bicycles to patrol officers beyond those assigned to the Bicycle Patrol Squad will increase visibility in our gated and closed communities. | \$ 2,037,447.64 |
| TOTAL | | \$ 2,037,447.64 |



POLICE BUDGET HIGHLIGHTS



The following items are enhancements, initiatives or significant changes to our expense budget.

- **110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increased by 6% city-wide. There was also an increase in personnel by fifteen (15) Police Officers, four (4) Police Sergeants, two (2) Park Rangers, two (2) Police Services Aides, and one (1) Executive Officer to the Chief of Police.
- **310 Professional Services** – There was a decrease due to the elimination of the Inner circle Training group line item.
- **342 School Crossing Guards** – There was an increase in the School Crossing Guards account due to using actual numbers to budget.
- **350 Investigations** – There was an increase to this account in order to establish a fund for the disbursement of monies to defray authorized expenditures incurred for the investigation into criminal activity and suspected crimes committed within the City.
- **440 Rental and Leases** – There was an increase due to the Downtown neutral space lease/mini station.
- **510 Office Supplies** – There was an increase in the account in order to supply all Police Buildings.
- **520 Operating Supplies** – There was an increase in Police uniform and gear, as well as, the purchase of Narcan nasal spray and bleeding control kits.
- **540 Dues/ Subscriptions/ Memberships** – There was an increase in this account due to the training of new recruits in order to promote within and send employees to the Police Academy.
- **640 Capital Outlay Office** - Covers purchase of ballistic shields, guns, tasers, and ballistic vests to increase protection.
- **641 Capital Outlay Vehicles** – This account is used to fund the replacement of seven (7) Police Vehicles, one (1) Property and Evidence Cargo Minivan, one (1) Quartermaster Truck and, one (1) Utility cargo for training.



**POLICE DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | AMENDED | BUDGET | AMENDED* | PROPOSED | TOTAL COST |
|------------------------------------|--|------------|------------|------------|------------|------------|------------|----------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Police Chief | 1 | 1 | 1 | 1 | 1 | 1 | \$ 161,561 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | 1 | \$ 161,561 |
| 500.121 - Full Time Salaries Sworn | Deputy Chief | 1 | 1 | 1 | 1 | 1 | 1 | \$ 135,757 |
| | Major | 1 | 2 | 2 | 2 | 2 | 2 | \$ 220,666 |
| | Captain | 6 | 5 | 5 | 2 | 2 | 2 | \$ 208,112 |
| | Lieutenant | 6 | 6 | 6 | 9 | 9 | 9 | \$ 781,019 |
| | Sergeant ¹ | 18 | 19 | 19 | 20 | 20 | 24 | \$ 1,704,573 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 563 |
| | Executive Officer to the Chief of Police | 0 | 0 | 0 | 0 | 0 | 1 | \$ 104,905 |
| | Internal Affairs Inspector ² | 0 | 0 | 0 | 0 | 1 | 1 | \$ 102,853 |
| | Internal Affairs & Background Investigator ³ | 0 | 0 | 0 | 0 | 1 | 1 | \$ 58,870 |
| | Police Officer / Trainee ⁴ | 90 | 97 | 97 | 110 | 110 | 125 | \$ 7,178,687 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 5,014 |
| | <i>Service Award 10 yr</i> | | | | | | | \$ 4,230 |
| | Police Officer / Reserve | 5 | 2 | 6 | 10 | 10 | 10 | \$ 429,000 |
| | Police Non-Paid Reserve | 10 | 10 | 4 | 4 | 4 | 4 | \$ - |
| | Auxiliary Officer | 1 | 1 | 1 | 1 | 1 | 1 | \$ - |
| | Full Time Sworn Salaries Total | 138 | 143 | 141 | 159 | 161 | 181 | \$ 10,934,248 |
| 500.120 - Full Time Salaries | Executive Administrative Assistant to the Chief | 1 | 1 | 1 | 1 | 1 | 1 | \$ 73,939 |
| | Administrative Assistant | 3 | 3 | 3 | 4 | 4 | 4 | \$ 175,206 |
| | Criminal Inv. & Evidence Supervisor | 1 | 1 | 1 | 1 | 1 | 1 | \$ 66,504 |
| | Crime Scene Technician | 2 | 3 | 3 | 3 | 3 | 3 | \$ 135,046 |
| | Police Service Aide ⁵ | 11 | 13 | 13 | 15 | 15 | 17 | \$ 579,499 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 321 |
| | Court Liaison Coordinator | 1 | 1 | 1 | 1 | 1 | 1 | \$ 56,085 |
| | Clerical Aide | 3 | 3 | 1 | 1 | 1 | 1 | \$ 45,754 |
| | <i>Service Award 15 yr</i> | | | | | | | \$ 3,432 |
| | Police Review Specialist ⁶ | 0 | 0 | 2 | 2 | 1 | 1 | \$ 40,310 |
| | Crime Analyst ⁶ | 2 | 2 | 2 | 2 | 3 | 3 | \$ 165,127 |
| | Police Field Logistics Specialist | 1 | 1 | 1 | 1 | 1 | 1 | \$ 47,066 |
| | <i>Service Award 10 yr</i> | | | | | | | \$ 1,569 |
| | Police Budget Coordinator | 1 | 1 | 1 | 1 | 1 | 1 | \$ 86,613 |
| | Records Specialist / Teletype | 8 | 8 | 8 | 7 | 7 | 7 | \$ 297,488 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 686 |
| | Record Management Specialist | 1 | 1 | 1 | 1 | 1 | 1 | \$ 42,628 |
| | NEW - Park Ranger | 0 | 0 | 0 | 0 | 0 | 2 | \$ 38,544 |
| | Police Property & Evidence Supervisor | 0 | 0 | 0 | 1 | 1 | 1 | \$ 42,140 |
| | Property & Evidence Specialist | 0 | 1 | 1 | 1 | 1 | 1 | \$ 43,553 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 363 |
| | Police Special Events Coordinator | 1 | 1 | 1 | 1 | 1 | 1 | \$ 56,692 |
| | Payroll Specialist | 1 | 1 | 1 | 1 | 1 | 1 | \$ 44,724 |
| | Media & Emergency Management Specialist | 1 | 1 | 1 | 1 | 1 | 1 | \$ 94,170 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 785 |
| | Public Safety Technical Services Manager | 1 | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Public Safety Technical Services Supervisor | 0 | 0 | 1 | 1 | 1 | 1 | \$ 85,466 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 712 |
| | Accounting Clerk | 0 | 0 | 1 | 1 | 1 | 1 | \$ 39,311 |
| | Quartermaster | 0 | 0 | 0 | 1 | 1 | 1 | \$ 41,867 |
| | Community Policing Specialist | 0 | 1 | 1 | 1 | 0 | 0 | \$ - |
| | <i>Title changed to Public Information Officer⁷</i> | 0 | 0 | 0 | 0 | 1 | 1 | \$ 82,283 |
| | Civilian Investigator | 0 | 1 | 1 | 1 | 0 | 0 | \$ - |
| | Communication Supervisor | 0 | 1 | 1 | 1 | 1 | 1 | \$ 52,968 |
| | IT Technician - Public Safety | 1 | 1 | 1 | 1 | 1 | 1 | \$ 54,291 |
| | Full Time Salaries Total | 40 | 47 | 48 | 52 | 51 | 55 | \$ 2,495,141 |



**POLICE DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | AMENDED | BUDGET | AMENDED* | PROPOSED | TOTAL COST |
|--------------------------|-----------------------------|------------|------------|------------|------------|------------|------------|----------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.130 - Other Salaries | | | | | | | | |
| | Part Time | | | | | | | |
| | Clerical Aide | 1 | 1 | 1 | 1 | 1 | 1 | \$ 33,638 |
| | Other Salaries Total | 1 | 1 | 1 | 1 | 1 | 1 | \$ 33,638 |
| | Total | 180 | 192 | 191 | 213 | 214 | 238 | \$ 13,624,589 |

* AMENDED FY 2018-19 - This column reflects any mid-year change to budgeted positions

¹ NEW - Four (4) Police Sergeant positions

² FY 2018-19 POSITION ADDED - Internal Affairs Inspector

³ FY 2018-19 RECLASSIFIED - Civilian Investigator (Non-Sworn) to Internal Affairs & Background Investigator (Sworn)

⁴ NEW - Fifteen (15) Police Officers positions

⁵ NEW - Two (2) Police Service Aide

⁶ FY 2018-19 RECLASSIFIED - One (1) Police Review Specialist to Crime Analyst

⁷ FY 2018-19 Title changed from Community Policing Specialist to Public Information Officer



0016000 - POLICE

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET | ACTUALS | ESTIMATE | REQ. FY | PROPOSED |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | 2019-20 | FY 2019-20 |
| 0016000 - POLICE REVENUE | | | | | | | | |
| 313920 - TOWING FEES | 11,235 | 11,820 | 10,000 | 10,000 | 9,700 | 12,000 | 10,000 | 11,000 |
| 329200 - ALARM PERMITS | 253,458 | 259,979 | 280,000 | 280,000 | 170,536 | 215,000 | 280,000 | 230,000 |
| 331206 - FDOT HVE GRANT | 14,984 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 334200 - STATE OF FL JAG GRANT -2009 | 16,633 | 0 | 0 | 0 | 6,319 | 0 | 0 | 0 |
| 342100 - POLICE SERVICES | 806,075 | 725,345 | 750,000 | 750,000 | 756,595 | 650,000 | 750,000 | 775,000 |
| 342110 - POLICE SERVICES - RECORDS | 10,510 | 7,200 | 10,000 | 10,000 | 6,484 | 7,700 | 10,000 | 10,000 |
| 342115 - SCHOOL CROSSING GUARDS | 72,122 | 81,165 | 65,000 | 65,000 | 43,371 | 79,000 | 65,000 | 70,000 |
| 342120 - POLICE SERVICE-MDC SCHOOLS | 0 | 0 | -126317 | 126,317 | 0 | 126,000 | 126,317 | 126,317 |
| 342130 - POLICE SERVICES-SCHOOL OFFICER | 0 | 28,424 | -448378 | 448,378 | 397,936 | 497,420 | 448,378 | 497,420 |
| 351100 - JUDGEMENTS & FINES | 207,670 | 268,016 | 225,000 | 225,000 | 262,207 | 400,000 | 225,000 | 280,000 |
| 351150 - SAFETY REDLIGHT CAMERAS | 5,421 | 1,101,906 | 910,000 | 910,000 | 1,075,485 | 1,300,000 | 910,000 | 1,125,000 |
| 369103 - POLICE AUTO TAKE HOME PGM | 92,663 | 57,887 | 50,000 | 50,000 | 43,150 | 52,000 | 50,000 | 50,000 |
| 0016000 - POLICE REVENUE TOTAL | 1,490,771 | 2,541,742 | 2,874,695 | 2,874,695 | 2,759,145 | 3,339,120 | 2,874,695 | 3,174,737 |
| GRAND TOTAL | 1,490,771 | 2,541,742 | 2,874,695 | 2,874,695 | 2,759,145 | 3,339,120 | 2,874,695 | 3,174,737 |

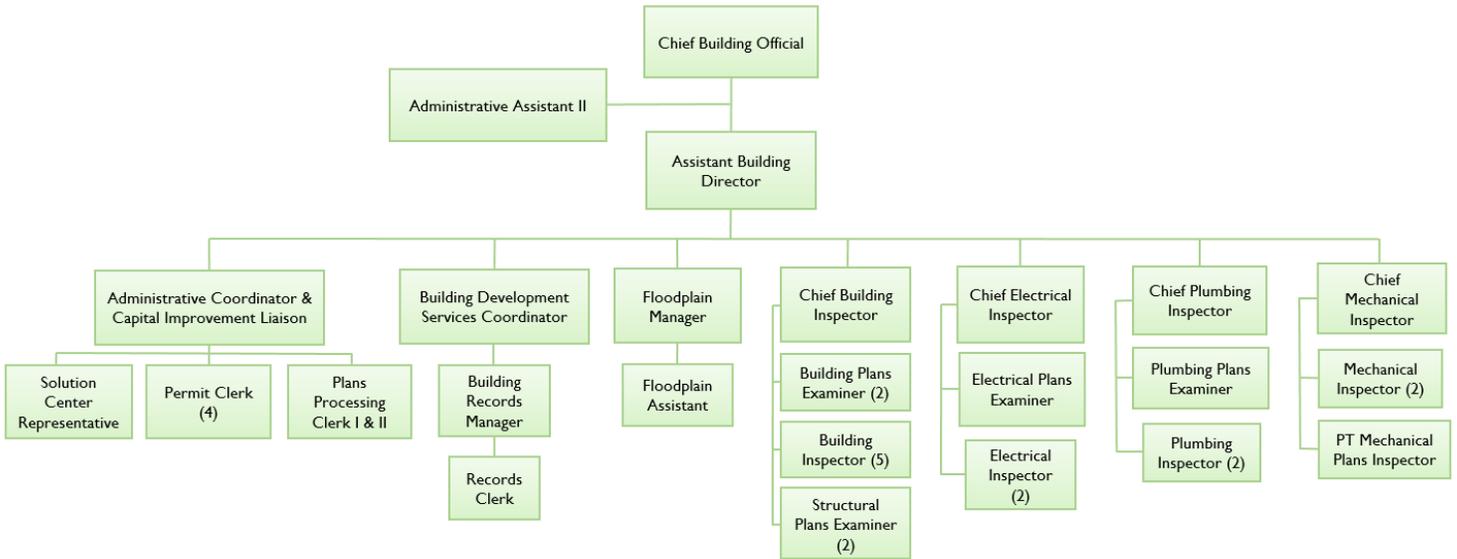


00160005 - POLICE

| | ADOPTED | | AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | ACTUAL | ACTUAL | BUDGET | BUDGET | ACTUALS | ESTIMATE | | |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 154,395 | 169,047 | 155,046 | 155,046 | 119,466 | 155,046 | 161,561 | 161,561 |
| 500120 - FULL TIME SALARIES | 1,641,923 | 1,907,931 | 2,253,481 | 2,253,481 | 1,664,501 | 2,253,481 | 2,458,914 | 2,495,142 |
| 500121 - FULL TIME SALARIES - SWORN | 7,522,057 | 8,236,660 | 9,642,592 | 9,642,592 | 7,349,326 | 9,642,592 | 11,505,855 | 10,934,249 |
| 500125 - COMPENSATED ABSENCES | 404,140 | 395,618 | 446,645 | 446,645 | 25,760 | 446,645 | 529,097 | 473,942 |
| 500130 - OTHER SALARIES | 26,005 | 25,714 | 33,197 | 33,197 | 19,380 | 33,197 | 33,694 | 33,638 |
| 500140 - OVERTIME | 686,952 | 799,905 | 1,586,250 | 1,586,250 | 795,150 | 1,586,250 | 1,959,384 | 1,000,000 |
| 500144 - OVERTIME - HOLIDAY PAY | 368,873 | 158,609 | 0 | 0 | 13 | 0 | 0 | 0 |
| 500150 - SPECIAL PAY - OFF DUTY | 615,316 | 630,076 | 640,000 | 640,000 | 575,912 | 640,000 | 640,000 | 640,000 |
| 500151 - SPECIAL PAY - DIFFERENTIAL | 168,401 | 198,847 | 200,000 | 200,000 | 129,738 | 200,000 | 200,000 | 200,000 |
| 500152 - SPECIAL PAY - INCENTIVE | 102,411 | 113,034 | 97,500 | 97,500 | 86,735 | 97,500 | 97,500 | 115,000 |
| 500210 - FICA & MICA TAXES | 861,386 | 933,074 | 1,152,877 | 1,152,877 | 791,367 | 1,152,877 | 1,515,525 | 1,229,284 |
| 500220 - RETIREMENT CONTRIBUTION | 2,432,197 | 2,706,026 | 3,170,310 | 3,170,310 | 2,252,718 | 3,170,310 | 3,670,025 | 3,493,703 |
| 500230 - LIFE & HEALTH INSURANCE | 1,681,723 | 1,969,034 | 2,526,150 | 2,526,150 | 1,841,100 | 2,526,150 | 3,170,092 | 2,901,139 |
| PERSONNEL TOTAL | 16,665,779 | 18,243,574 | 21,904,048 | 21,904,048 | 15,651,166 | 21,904,048 | 25,941,647 | 23,677,658 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 65,188 | 31,190 | 30,100 | 30,100 | 12,254 | 30,100 | 26,850 | 26,850 |
| 500342 - CONT - SCHOOL CROSSING GUARDS | 177,420 | 206,455 | 200,000 | 200,000 | 182,129 | 200,000 | 250,000 | 210,000 |
| 500343 - CONTR-SAFETY REDLIGHT CAMERAS | 0 | 499,675 | 561,000 | 561,000 | 436,253 | 561,000 | 561,000 | 561,000 |
| 500350 - INVESTIGATIONS | 394 | 25 | 1,500 | 1,500 | 455 | 1,500 | 6,500 | 6,500 |
| 500400 - TRAVEL & PER DIEM | 44,034 | 39,709 | 40,000 | 40,000 | 21,265 | 40,000 | 45,000 | 40,000 |
| 500410 - COMMUNICATION & FREIGHT | 19,322 | 19,864 | 24,800 | 24,800 | 13,421 | 24,800 | 25,800 | 24,800 |
| 500440 - RENTALS & LEASES | 148,095 | 130,922 | 148,900 | 148,900 | 115,286 | 148,900 | 168,784 | 168,784 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 223,887 | 212,413 | 143,150 | 147,374 | 101,312 | 147,374 | 158,650 | 98,650 |
| 500470 - PRINTING & BINDING | 7,307 | 7,357 | 8,000 | 8,000 | 1,485 | 8,000 | 10,000 | 8,000 |
| 500480 - PROMOTIONAL ACTIVITIES | 6,156 | 5,028 | 4,000 | 4,000 | 1,517 | 4,000 | 7,500 | 7,500 |
| 500510 - OFFICE SUPPLIES | 24,164 | 24,347 | 26,625 | 26,625 | 19,968 | 26,625 | 27,956 | 27,956 |
| 500520 - OPERATING SUPPLIES | 328,210 | 220,051 | 241,100 | 242,700 | 122,819 | 242,700 | 307,650 | 308,650 |
| 500521 - OPERATING SUPPLIES - FUEL | 13,371 | 14,045 | 18,000 | 18,000 | 12,214 | 18,000 | 18,000 | 18,000 |
| 500523 - OP SUPP - COMMUNITY SERVICES | 56,036 | 56,388 | 65,000 | 65,000 | 38,938 | 65,000 | 68,150 | 68,150 |
| 500527 - OPERATING SUPPLIES - CRYWOLF A | 24,106 | 24,808 | 25,358 | 25,358 | 18,487 | 25,358 | 26,626 | 25,358 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 52,988 | 45,828 | 68,780 | 68,780 | 57,221 | 68,780 | 112,125 | 112,125 |
| OPERATING TOTAL | 1,190,676 | 1,538,104 | 1,606,313 | 1,612,137 | 1,155,024 | 1,612,137 | 1,820,591 | 1,712,323 |
| CAPITAL OUTLAY | | | | | | | | |
| 500620 - CAPITAL - BUILDING | 4,871,188 | 74,884 | 0 | 87,338 | 81,791 | 87,338 | 51,060 | 0 |
| 500640 - CAPITAL OUTLAY - OFFICE | 239,727 | 197,096 | 59,700 | 74,526 | 58,717 | 74,526 | 191,756 | 102,356 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 623,232 | 576,687 | 220,394 | 596,105 | 231,905 | 475,105 | 1,049,721 | 246,027 |
| 500642 - DOJ BRYNE GRANT CAPITAL OUTLAY | 16,633 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500650 - CONSTRUCTION IN PROGRESS | 0 | 0 | 0 | 1,026,590 | 859,085 | 1,026,590 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 5,750,780 | 848,667 | 280,094 | 1,784,560 | 1,231,498 | 1,663,560 | 1,292,537 | 348,383 |
| Grand Total | 23,607,235 | 20,630,345 | 23,790,455 | 25,300,745 | 18,037,688 | 25,179,745 | 29,054,774 | 25,738,364 |



BUILDING DEPARTMENT



BUILDING DEPARTMENT FUNCTION

The Building Department is a professional, business-friendly organization committed to preserving the health, welfare, and safety of its residents, businesses, and the public, through effective and efficient administration and supervision of the Florida Building Code, Florida Statutes, and all local ordinances. This is accomplished by working together through open communication and cooperation with the community served. The Department is committed to providing quality services to all citizens through excellence in customer service, timely delivery, innovation, high level of professionalism, and continuous improvement. The Building Department believes that through education and cooperation, it can build positive working relationships within the building community, consumers, and citizens alike.



BUILDING DEPARTMENT ACCOMPLISHMENTS FOR FY 2019

- The Department continues to be the lead for the 2020 Development Services Software implementation. The RFP was awarded early in the year and the contract was executed in the Spring. An anticipated kickoff date is expected in Fall 2019.
- HOA Outreach Program with Mayor & City Manager’s Offices.
- The Department maintained auditing activities implemented because of The Doug Williams’ Group Process Improvement Study and the Mayor’s 2018 Building Task Force Recommendations.
- The Department maintained the DoralQ lobby Management system.
- The Department updated and modified its internal and external dashboards to more accurately reflect defined metrics and performance.
- The Department completed the installation of an interactive Customer Survey Program in the Solution Center which services all 2nd floor departments and developed reporting methodologies with IT.
- Interdepartmental and interagency meetings and outreach workshops continued, allowing for one-on-one discourse with entities like Miami-Dade Fire Rescue, DERM, DBPR and the Department of Health, facilitating dialogue across all departments and disciplines.
- The 2019 Procedures and Processes Manual (SOP) was completed and issued.
- Work has begun with Public Affairs for the ADA Awareness, Mobile Permitting, and Did You know...? video series.

BUILDING DEPARTMENT ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|---|-------------------|-------------------|-------------------------|-------------------------|
| Permits Issued ¹ | 7,791 | 5,749 | 7,089 | 6,766 |
| Plans Reviews Completed | 34,008 | 22,991 | 23,145 | 22,092 |
| Inspections Completed | 54,622 | 33,035 | 44,997 | 42,950 |
| Overall Revenue (All accounts) ² | \$ 6,420,937 | \$ 8,101,283 | \$ 6,937,158 | \$ 6,621,517.31 |
| Overall Expenses (All accounts) | \$ 4,005,606 | \$ 3,715,534 | \$ 3,851,760 | \$ 4,530,298.00 |

¹ - Permits issued includes Building, Electrical, Mechanical, Plumbing, Roofing, and Sign Master Permits

² - Revenue includes amounts collected toward Building Technology Fund beginning in FY18



BUILDING DEPARTMENT OBJECTIVES FOR FY 2020

- Control: Customer Service
 - Work towards achieving efficiencies in repetitive processes.
 - Refine policies and procedures with an emphasis in Lean Management and Resource and Waste Reduction.
 - Evaluate value-add services that the Department can provide to customers.
 - Analyze department layout to maximize efficacy of clerical and technical staff. This effort will be in association with Management Partners consulting firm and City Manager’s office.
- 2020 Development Services Software Implementation (Electronic Application Submittal & Electronic Plans Review Program across four departments).
- Continue Public Outreach Program including Building Safety Month Initiatives, Hurricane Fair Participation, etc.
- Provide Permit Application Submittal & Floodplain Management Workshops.
- Maintain Employee Retention Program through training and certification.
- Transition key staff into leadership roles for a more effective and efficient department.

BUILDING DEPARTMENT STRATEGIC PRIORITIES

| STRATEGIC PRIORITIES | PROPOSED FY 2019-20 | ASSOCIATED COST |
|---|---|--------------------|
| SmartCity: Coordination, Management and Implementation of new Development Services Software | Permitting System (with IT Dept) and funded by Bldg Tech Fund | See IT Budget |
| Communication: Public education & outreach | Continue hospitality programming for educational events (e.g. "Bagels with Building") | \$ 3,000.00 |
| TOTAL | | \$ 3,000.00 |



BUILDING DEPARTMENT BUDGET HIGHLIGHTS



- **110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide. The increase in the 140 Overtime account is allocated toward programs and services that are recoverable (user fee paid by customer) by the Department and for additional after-hours public outreach as part of the Mayor's Strategic Planning Objectives.
- **470 Printing & Binding** – Increase for FY 20 is to meet Mayor's Task Force Objectives,

Permitting Consultant's Recommendations and Strategic Objectives of "Communication" and "Organizational Efficiency" and "SmartCity" by providing rebranded materials in the Solution Center and clarifying messaging across the development services departments. Items in this category also maintain the city's participation in the Community Rating System (CRS) and National Flood Insurance Program (NFIP).



**BUILDING DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | AMENDED* | PROPOSED | TOTAL COST |
|-----------------------------------|--|------------|------------|------------|------------|------------|------------|---------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Building Official | 1 | 1 | 1 | 1 | 1 | 1 | \$ 138,826 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | 1 | \$ 138,826 |
| 500.120 - Full Time Salaries | Assistant Building Director | 1 | 1 | 1 | 1 | 1 | 1 | \$ 115,705 |
| | Administrative Assistant | 1 | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Administrative Assistant II | 0 | 0 | 0 | 1 | 1 | 1 | \$ 38,925 |
| | Administrative Coordinator | 1 | 1 | 1 | 1 | 1 | 0 | \$ - |
| | <i>Title changed for Administrative Coordinator & Capital Improvement Liaison ¹</i> | 0 | 0 | 0 | 0 | 0 | 1 | \$ 69,854 |
| | Building Development Service Coord. | 1 | 1 | 1 | 1 | 1 | 1 | \$ 61,439 |
| | Building Clerk | 1 | 1 | 1 | 1 | 0 | 0 | \$ - |
| | <i>Reclassified to Plans Processing Clerk II ²</i> | 0 | 0 | 0 | 0 | 1 | 1 | \$ 39,967 |
| | Records Clerk | 2 | 2 | 2 | 1 | 2 | 2 | \$ 81,218 |
| | Building Records Manager | 0 | 0 | 0 | 1 | 0 | 0 | \$ - |
| | Plans Processing Clerk I | 2 | 2 | 2 | 1 | 1 | 1 | \$ 40,460 |
| | Flood Plain Assistant | 0 | 0 | 0 | 1 | 1 | 1 | \$ 47,435 |
| | Permit Clerk | 4 | 4 | 4 | 4 | 4 | 4 | \$ 152,722 |
| | Chief Building Inspector | 1 | 1 | 1 | 1 | 1 | 1 | \$ 100,447 |
| | Flood Plain Manager | 1 | 1 | 1 | 1 | 1 | 1 | \$ 87,649 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 730 |
| | Building Plans Examiner & Sr. Plans Examiner | 2 | 0 | 0 | 0 | 0 | 0 | \$ - |
| | Building Inspector | 4 | 5 | 5 | 5 | 5 | 5 | \$ 354,788 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 685 |
| | Chief Mechanical Inspector | 1 | 1 | 1 | 1 | 1 | 1 | \$ 105,195 |
| | Mechanical Inspector | 2 | 2 | 2 | 2 | 2 | 2 | \$ 145,899 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 637 |
| | Chief Plumbing Inspector | 1 | 1 | 1 | 1 | 1 | 1 | \$ 105,195 |
| | <i>Service Award 15 yr</i> | | | | | | | \$ 7,890 |
| | Plumbing Inspector | 3 | 2 | 2 | 2 | 2 | 2 | \$ 148,743 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 679 |
| | Plans Examiner | 0 | 4 | 4 | 4 | 4 | 4 | \$ 313,279 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 637 |
| | Chief Electrical Inspector | 1 | 1 | 1 | 1 | 1 | 1 | \$ 105,195 |
| | Electrical Inspector | 2 | 2 | 2 | 2 | 2 | 2 | \$ 127,774 |
| | Lead Electrical Inspector | 1 | 0 | 0 | 0 | 0 | 0 | \$ - |
| | Permitting Information Analyst I | 1 | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Solution Center Representative | 1 | 1 | 1 | 1 | 1 | 1 | \$ 37,345 |
| | Structural Plans Examiner ³ | 2 | 2 | 2 | 2 | 1 | 1 | \$ 102,171 |
| | Full Time Salaries Total | 36 | 37 | 37 | 36 | 35 | 35 | \$ 2,392,663 |
| 500.130 - Other Salaries | Plans Examiners & Inspectors-P/T | 2 | 1 | 1 | 1 | 1 | 1 | \$ 50,118 |
| | Structural Plans Examiner ³ | 0 | 0 | 0 | 0 | 1 | 1 | \$ 77,236 |
| | Other Salaries Total | 2 | 1 | 1 | 1 | 2 | 2 | \$ 127,354 |
| | Total | 39 | 39 | 39 | 38 | 38 | 38 | \$ 2,658,843 |

¹ Title Changed from Administrative Coordinator to Administrative Coordinator & Capital Improvement Liaison

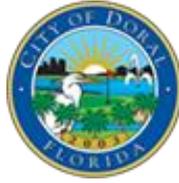
² FY 2018-19 RECLASSIFIED - Building Clerk to Plans Processing Clerk II

³ FY 2018-19 RECLASSIFIED -Structural Plans Examiner full time to part time



0017000 - BUILDING

| | ACTUAL | | ADOPTED AMENDED BUDGET | | YEAR-END ESTIMATE | | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
|---|------------------|------------------|------------------------|------------------|-------------------|------------------|-----------------------|---------------------|
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | | |
| 0017000 - BUILDING REVENUE | | | | | | | | |
| 322100 - BUILDING PERMITS | 4,916,533 | 6,768,270 | 5,000,000 | 5,000,000 | 5,615,217 | 6,800,000 | 5,700,000 | 5,900,000 |
| 329101 - OTHER FEES - BOILER FEES | 40,741 | 31,813 | 40,000 | 40,000 | 21,129 | 27,386 | 33,000 | 33,000 |
| 329500 - CERTIFICATES OF OCCUPANCY | 573,781 | 476,561 | 445,000 | 445,000 | 348,810 | 460,000 | 457,000 | 475,000 |
| 329600 - CONCURRENCY FEES | 98,402 | 148,272 | 100,000 | 100,000 | 102,965 | 143,000 | 101,000 | 120,000 |
| 341302 - OPTIONAL PLAN REVIEW FEE | 121,343 | 51,053 | 0 | 0 | 570 | 570 | 100,000 | 100,000 |
| 341303 - BUILDING TRAINING FEES | 28,820 | 12,000 | 75,000 | 75,000 | 0 | 26,323 | 75,000 | 75,000 |
| 341902 - BLDG ADMINISTRATIVE FEES | 121,769 | 188,323 | 140,000 | 140,000 | 102,046 | 136,000 | 132,000 | 132,000 |
| 341903 - BLDG RECORDS REQUEST | 71,101 | 85,077 | 71,000 | 71,000 | 68,830 | 77,100 | 70,000 | 75,000 |
| 342901 - BLDG RECERT FEES 40-YR | 8,050 | 5,700 | 9,000 | 9,000 | 10,670 | 11,000 | 5,000 | 10,000 |
| 359101 - FINES - PERMIT VIOLATIONS | 2,338 | 0 | 3,500 | 3,500 | 0 | 0 | 3,500 | 0 |
| 369101 - BLDG MISC - OT RECOVERY | 358,892 | 244,703 | 400,000 | 400,000 | 368,087 | 450,000 | 363,000 | 363,000 |
| 369102 - BLDG MISC - COPY SCAN FEES | 79,167 | 90,511 | 80,000 | 80,000 | 81,851 | 100,000 | 84,000 | 90,000 |
| 0017000 - BUILDING REVENUE Total | 6,420,938 | 8,102,282 | 6,363,500 | 6,363,500 | 6,720,174 | 8,231,379 | 7,123,500 | 7,373,000 |
| Grand Total | 6,420,938 | 8,102,282 | 6,363,500 | 6,363,500 | 6,720,174 | 8,231,379 | 7,123,500 | 7,373,000 |

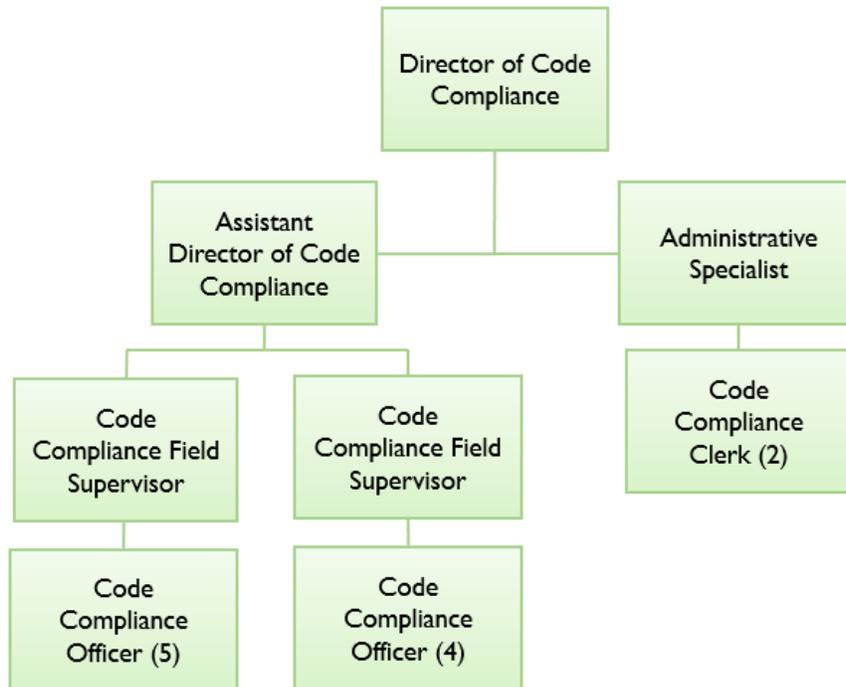


00170005 - BUILDING

| | ADOPTED AMENDED | | | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|------------------|------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 122,816 | 122,947 | 129,801 | 129,801 | 97,250 | 129,801 | 138,826 | 138,826 |
| 500120 - FULL TIME SALARIES | 2,158,670 | 2,062,825 | 2,310,116 | 2,310,116 | 1,680,181 | 2,232,880 | 2,416,362 | 2,392,664 |
| 500125 - COMPENSATED ABSENCES | 37,408 | 35,992 | 93,552 | 93,552 | 7,737 | 125,451 | 101,356 | 93,659 |
| 500130 - OTHER SALARIES | 13,995 | 83,198 | 48,215 | 48,215 | 103,133 | 48,215 | 50,407 | 127,354 |
| 500140 - OVERTIME | 178,861 | 89,685 | 77,000 | 77,000 | 136,928 | 135,000 | 114,000 | 114,000 |
| 500143 - OVERTIME -BLDG OPTION PLAN REV | 55,640 | 20,265 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 186,452 | 176,348 | 203,973 | 203,973 | 147,311 | 203,973 | 222,520 | 219,873 |
| 500220 - RETIREMENT CONTRIBUTION | 274,735 | 259,857 | 291,885 | 291,885 | 201,029 | 282,617 | 316,234 | 311,693 |
| 500230 - LIFE & HEALTH INSURANCE | 411,717 | 431,658 | 563,102 | 563,102 | 403,591 | 550,000 | 680,527 | 555,205 |
| PERSONNEL TOTAL | 3,440,294 | 3,282,775 | 3,717,644 | 3,717,644 | 2,777,160 | 3,707,937 | 4,040,232 | 3,953,274 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 400,109 | 312,033 | 330,000 | 330,000 | 197,459 | 330,000 | 150,000 | 300,000 |
| 500400 - TRAVEL & PER DIEM | 11,314 | 11,685 | 16,802 | 16,802 | 9,487 | 16,802 | 29,176 | 13,822 |
| 500410 - COMMUNICATION & FREIGHT | 2,418 | 2,400 | 2,500 | 2,500 | 2,000 | 2,500 | 2,500 | 2,500 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 1,385 | 542 | 1,645 | 1,645 | 280 | 1,645 | 1,645 | 1,645 |
| 500461 - REPAIR & MAINT - VEHICLES | 16,718 | 3,992 | 13,668 | 13,668 | 2,882 | 13,668 | 14,924 | 9,824 |
| 500470 - PRINTING & BINDING | 5,642 | 5,016 | 7,325 | 7,325 | 4,873 | 7,325 | 20,000 | 11,550 |
| 500510 - OFFICE SUPPLIES | 12,356 | 10,609 | 12,000 | 12,000 | 4,668 | 12,000 | 15,000 | 12,000 |
| 500520 - OPERATING SUPPLIES | 21,414 | 19,768 | 29,791 | 29,791 | 8,002 | 29,791 | 40,396 | 25,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 7,526 | 5,333 | 13,739 | 13,739 | 7,338 | 13,739 | 26,632 | 9,597 |
| 500541 - DUES/SUBS./MEMBER./TRAINING | 21,234 | 18,855 | 26,323 | 26,323 | 12,687 | 26,323 | 39,995 | 19,479 |
| OPERATING TOTAL | 500,116 | 390,232 | 453,793 | 453,793 | 249,675 | 453,793 | 340,268 | 405,417 |
| CAPITAL OUTLAY | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 2,449 | 3,500 | 3,500 | 0 | 3,500 | 2,400 | 0 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 65,196 | 40,078 | 153,090 | 178,746 | 176,973 | 178,746 | 176,000 | 0 |
| CAPITAL OUTLAY TOTAL | 65,196 | 42,527 | 156,590 | 182,246 | 176,973 | 182,246 | 178,400 | 0 |
| Grand Total | 4,005,606 | 3,715,534 | 4,328,027 | 4,353,683 | 3,203,808 | 4,343,976 | 4,558,900 | 4,358,691 |



CODE COMPLIANCE DEPARTMENT



CODE COMPLIANCE FUNCTION

The Code Compliance Department enforces both City and County codes, sections of the Florida Building Code, and applicable State statutes throughout the City to ensure and protect the health, safety, and welfare of the community. The Department serves residential and commercial areas proactively to uniformly address code violations and also quickly responds to citizen requests for service. Emphasis is placed on developing and maintaining relationships with the community. The Department operates seven days a week, including holidays, and works to assist internal departments, as well as outside agencies with enforcement activities. The Department conducts community outreach activities on various topics and conducts campaigns in-and-around the City to educate commercial and residential property owners. It is also responsible for presenting non-compliant cases before quasi-judicial “Special Magistrate” hearings. The Department also performs code violation and lien search requests for properties located within the City. The Department is also responsible for reviewing and recommending changes to the City’s code of ordinances.



CODE COMPLIANCE ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

- Planned and executed 10th Annual “Mayor’s Citizens Government Academy” and continued with the addition of the second Academy session towards the second half of the year, all the while securing 18 food sponsorships from local businesses as a result.
- Continued participation in the monthly “Mayor on the Move” town hall community meetings.
- Awarded eleven monthly “Keep Doral Beautiful” awards at Council Meetings.
- Developed stronger lines of communication and levels of interaction with outside public agencies, such as the Miami Dade County Office of Consumer Protection, State of Florida Department of Health and DBPR, State of Florida Department of Agriculture, Miami Dade County DERM, Miami Dade County Fire Prevention Division, and Miami Dade County Water and Sewer to assist in accomplishing the Department’s mission.
- Department exceeded 24-hour response time goal to service requests by responding to all calls for service in an average time of under 4 hours.
- Through a recently acquired short term rental software vendor, the Department has reduced the total number of advertised listings by approximately 44%.
- Department has verified and initiated over 100 short-term rental and multi-family cases, which have resulted in the issuance of over 75 citations totaling approximately \$45,000.
- Developed new and continued community outreach initiatives such as attending additional HOA meetings, coordinating the Hurricane Safety Fair, and participating in Kids and the Power of Work (KAPOW) series, etc.
- Continued to utilize a proactive Bike Patrol Unit that has been used in various capacities to educate and enforce the City Code of Ordinances.
- Increased the amount of both evening and early morning details and inspections to allow officers to be able to respond to service requests and other concerns outside of the established regular hours of operation.
- Implemented expanded hours of operation (8 pm) to provide code compliance officers the ability to enforce the code during the early evening hours.
- Continued to update Homeowners Association (HOA) contact list to strengthen email distribution list to further enhance relationships with the communities.
- Continued assisting Economic Development by participating in monthly “New Business Start-up” workshops to help businesses.
- Continued to maintain, by use of a contractor, properties that are vacant and unattended.
- Continued assisting HOA’s and Property Managers requests with neighborhood improvement inspections.
- Continuing to assist Doral Police Department with the collection of delinquent False Alarm accounts.
- Continuing enforcement efforts of 40-year recertification cases in tandem with the Building Department.
- Continued assisting the Building Department with resolving their backlog of Expired



Building Permits.

- Continued enforcement of MOT-related work in the City during both morning and evening peak hours after effective date of ordinance regulating issuance of MOT permits.
- Continued recognition of staff with the “Employee of the Quarter” award.
- Several outreach-related campaigns, community engagement activities, and daily aspects of field operations were showcased via the utilization of the City’s various social media outlets.
- Completed an update to the Department’s policies and procedures to ensure consistency and maximize efficiency for

officers, supervisors, and administrative staff.

- Department continued focus on stricter and more visible enforcement in the community by conducting joint details with/without Doral PD and conducting monthly weekend residential sweeps related to work without a permit inspection.
- Implemented new foreclosed property software, ProChamps, that assists the Department in ensuring that foreclosed properties within City limits are being maintained by assigned service providers.
- Department began assisting the Parks Department in enforcing unauthorized personal trainers within City facilities, where numerous trainers were issued citations.

CODE COMPLIANCE ACTIVITY REPORT

| ACTIVITY | ACTUAL 2016-17 | ACTUAL 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|-------------------------|---------------------------|---------------------------|---------------------------------|---------------------------------|
| Inspections | 20094 | 20089 | 19000 | 19750 |
| SM Hearing Cases | 221 | 231 | 309 | 250 |
| Cases in Compliance | 3960 | 3814 | 4315 | 4050 |
| Lien Searches | 1952 | 2439 | 2347 | 2246 |
| Public Service Requests | 796 | 861 | 733 | 800 |



CODE COMPLIANCE OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this department as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

- Develop initiatives, campaigns and compliance measures with a focus on beautification and aesthetic enhancements to private properties citywide that improves the quality of place.
- Incorporate online feature for payment of fines and administrative costs related to enforcement activities.
- Develop approach to managing large truck deliveries in commercial areas with short driveways.
- Increase frequency of Keep Doral Beautiful Business Award given throughout the year.
- Review and recommend ordinances and amendments with a concentration on quality of place.
- Incorporate a residential award, which recognizes HOA's for continually promoting aesthetic excellence throughout the community and enhances community relations.
- Continue process of collection of outstanding liens, some of which are more than five years old.
- Assist in improving collaboration and overall processes City-wide by implementing development services software, which will be utilized by multiple departments.
- Continue to reorganize the remaining Fingerlakes property owner associations in order to complete roadway and drainage repairs.
- Assist Planning and Zoning Department in reviewing and updating the City's Land Development Code, including an overhaul to the sign ordinance.
- Develop online feature for HOA ability to request Department presence at monthly HOA meetings.



CODE COMPLIANCE BUDGET HIGHLIGHTS



- **110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide.
- **340 Contractual Services** - This account decreased due to reduction of using City contractor for nuisance abatement.
- **461 Repairs & Maintenance - Vehicles** –

This line item decreased as fleet repairs are being allocated in the Public Works Department – Fleet Maintenance Division Budget.

- **641 Capital Outlay - Vehicles** – This line item decreased to reflect that no vehicles will be purchased by the Department during FY 2020.



**CODE COMPLIANCE DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | PROPOSED | TOTAL COST |
|-----------------------------------|---|------------|------------|------------|------------|------------|---------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Director of Code Compliance | 1 | 1 | 1 | 1 | 1 | \$ 133,206 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | \$ 133,206 |
| 500.120 - Full Time Salaries | Chief Code Compliance | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Assistant Code Compliance Director | 0 | 0 | 1 | 1 | 1 | \$ 96,698 |
| | <i>Service Award 5 yr</i> | | | | | | \$ 3,223 |
| | Code Compliance Field Supervisor | 1 | 1 | 2 | 2 | 2 | \$ 143,944 |
| | AA/Special Magistrate Agenda Coord. | 1 | 1 | 1 | 1 | 0 | \$ - |
| | <i>Title Changed to Administrative Specialist¹</i> | 0 | 0 | 0 | 0 | 1 | \$ 68,430 |
| | <i>Service Award 10 yr</i> | | | | | | \$ 2,281 |
| | Code Compliance Clerk | 1 | 2 | 2 | 2 | 2 | \$ 81,703 |
| | Code Compliance Officer I, II, III | 10 | 10 | 9 | 9 | 9 | \$ 479,311 |
| | Required Promo to II & III | | | | | | \$ 20,000 |
| | Full Time Salaries Total | 14 | 15 | 15 | 15 | 15 | \$ 895,590 |
| 500.130 - Other Salaries | P-T Code Compliance Clerk | 1 | 0 | 0 | 0 | 0 | \$ - |
| | P-T Code Compliance Clerical Aide (Best Buddy) ² | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Other Salaries Total | 2 | 1 | 0 | 0 | 0 | \$ - |
| | Total | 17 | 17 | 16 | 16 | 16 | \$ 1,028,796 |

¹ Title changed from AA/Special Magistrate Agenda Coordinator to Administrative Specialist

0017100 - CODE COMPLIANCE

| | ADOPTED | | AMENDED | | YEAR-END | | | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| 0017100 - CODE REVENUE | | | | | | | | |
| 329800 - CODE DEFAULT PROPERTY FEES | 0 | 0 | - | 0 | 38,800 | 45,000 | 40,000 | 30,000 |
| 341900 - LIEN SEARCH FEES | 184,620 | 196,672 | 185,000 | 185,000 | 169,310 | 185,000 | 185,000 | 185,000 |
| 351100 - JUDGEMENTS & FINES | 95,993 | 176,961 | 150,000 | 150,000 | 163,395 | 195,000 | 150,000 | 175,000 |
| 351900 - JUDGEMENTS & FINES-OTHER | 2,905 | 0 | 5,000 | 5,000 | 0 | 0 | 5,000 | 0 |
| 359101 - FINES - PERMIT VIOLATIONS | 169,013 | 267,022 | 200,000 | 200,000 | 136,230 | 175,000 | 160,000 | 150,000 |
| 0017100 - CODE REVENUE TOTAL | 452,531 | 640,655 | 540,000 | 540,000 | 507,735 | 600,000 | 540,000 | 540,000 |
| GRAND TOTAL | 452,531 | 640,655 | 540,000 | 540,000 | 507,735 | 600,000 | 540,000 | 540,000 |

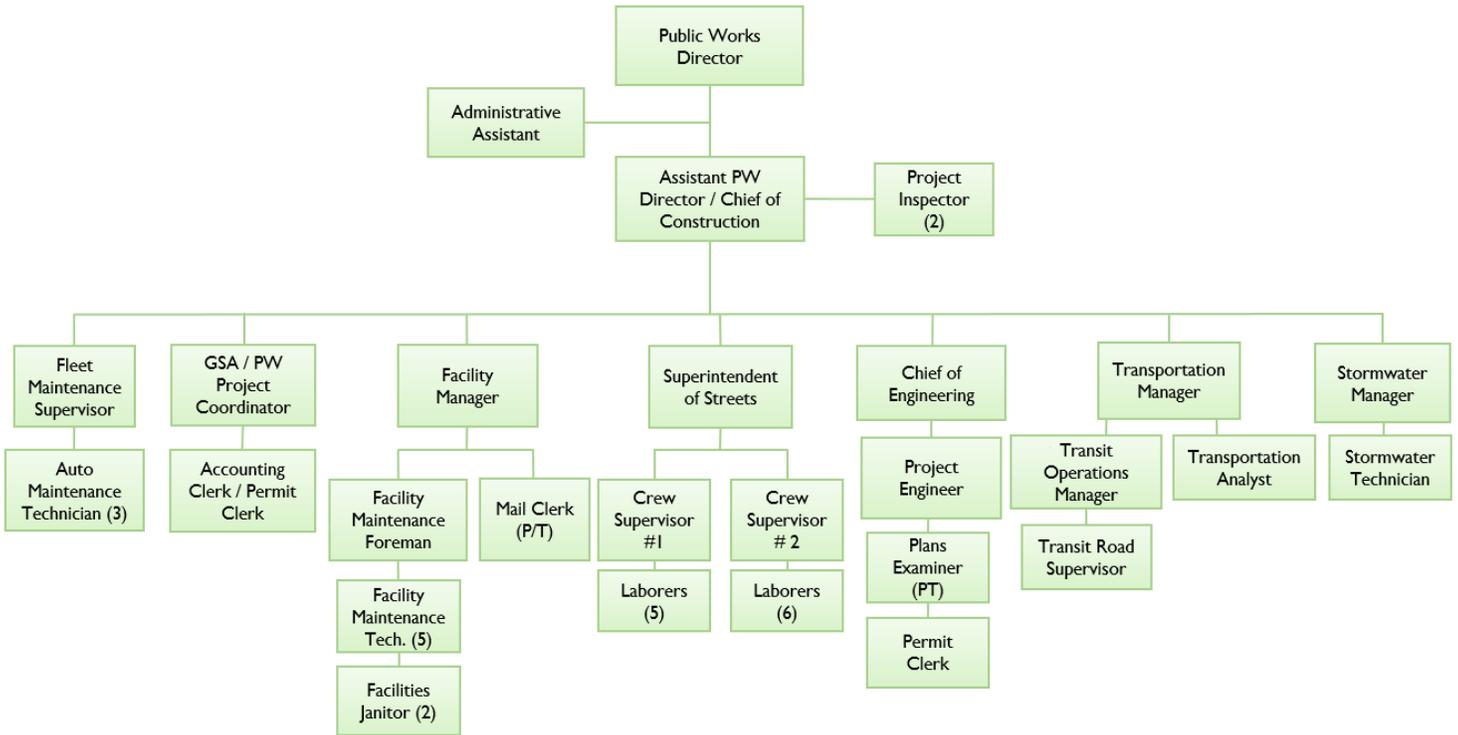


00171005 - CODE COMPLIANCE

| | ADOPTED AMENDED | | | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 110,582 | 115,111 | 120,622 | 120,622 | 93,237 | 120,622 | 126,105 | 133,206 |
| 500120 - FULL TIME SALARIES | 721,329 | 742,870 | 827,696 | 827,696 | 623,805 | 827,696 | 851,882 | 895,590 |
| 500125 - COMPENSATED ABSENCES | 16,474 | 45,081 | 36,456 | 36,456 | 11,560 | 36,456 | 37,416 | 36,897 |
| 500130 - OTHER SALARIES | 3,547 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500140 - OVERTIME | 19,460 | 19,820 | 22,500 | 22,500 | 15,365 | 20,000 | 22,500 | 22,500 |
| 500210 - FICA & MICA TAXES | 66,254 | 69,658 | 77,846 | 77,846 | 55,610 | 77,846 | 79,790 | 84,036 |
| 500220 - RETIREMENT CONTRIBUTION | 100,477 | 102,072 | 113,744 | 113,744 | 81,019 | 107,744 | 116,737 | 122,796 |
| 500230 - LIFE & HEALTH INSURANCE | 115,839 | 135,136 | 140,762 | 140,762 | 134,785 | 160,762 | 159,957 | 195,579 |
| PERSONNEL TOTAL | 1,153,961 | 1,229,748 | 1,339,626 | 1,339,626 | 1,015,380 | 1,351,126 | 1,394,387 | 1,490,604 |
| OPERATING | | | | | | | | |
| 500340 - CONTRACTUAL SERVICES - OTHER | 9,788 | 9,350 | 12,900 | 12,900 | 5,725 | 11,800 | 12,200 | 12,200 |
| 500400 - TRAVEL & PER DIEM | 8,498 | 8,014 | 10,040 | 10,040 | 7,590 | 10,040 | 10,040 | 10,040 |
| 500410 - COMMUNICATION & FREIGHT | 4,200 | 4,200 | 4,200 | 4,200 | 3,500 | 4,200 | 4,200 | 5,100 |
| 500461 - REPAIR & MAINT - VEHICLES | 9,808 | 3,986 | 6,860 | 6,860 | 869 | 5,860 | 5,250 | 0 |
| 500470 - PRINTING & BINDING | 6,357 | 5,680 | 5,900 | 5,900 | 4,690 | 5,900 | 5,900 | 5,900 |
| 500490 - OTHER CURRENT CHARGES | 355 | 0 | 1,500 | 1,500 | 0 | 0 | 1,500 | 1,500 |
| 500510 - OFFICE SUPPLIES | 3,930 | 2,988 | 3,000 | 3,000 | 2,425 | 3,000 | 3,000 | 3,000 |
| 500520 - OPERATING SUPPLIES | 10,901 | 10,151 | 11,150 | 11,150 | 6,455 | 11,150 | 11,150 | 11,150 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 7,735 | 8,367 | 8,523 | 8,523 | 7,141 | 8,523 | 8,523 | 8,858 |
| OPERATING TOTAL | 61,572 | 52,736 | 64,073 | 64,073 | 38,395 | 60,473 | 61,763 | 57,748 |
| CAPITAL OUTLAY | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 45,574 | 43,670 | 47,000 | 42,000 | 38,672 | 38,672 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 45,574 | 43,670 | 47,000 | 47,000 | 38,672 | 38,672 | 0 | 0 |
| Grand Total | 1,261,107 | 1,326,153 | 1,450,699 | 1,450,699 | 1,092,447 | 1,450,271 | 1,456,150 | 1,548,352 |



PUBLIC WORKS DEPARTMENT



PUBLIC WORKS FUNCTION

The Public Works Department’s (PWD) mission is to provide a safe and an aesthetically pleasing infrastructure for the residents, business owners, and visitors of the City of Doral. The PWD is responsible for the maintenance of the Public Right-of-Way, City Roads, Facilities, Beautification Projects, Stormwater Utility, and the management of Capital Improvement Projects (CIP). Furthermore, the Department oversees traffic and transportation operations, fleet maintenance, and sustainability efforts. The Department is also responsible for performing and monitoring many other duties in order to achieve the ultimate goal of providing exceptional public service.



PUBLIC WORKS ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

Administration

- Managed and compiled Microsoft Dynamic Customer Service Request (311) to document all service requests received by the Department.
- Continuously developed Standard Operation Procedures (SOP) of all the Department's main functions in order to standardize all Department processes.
- Coordinated and conducted at least four adopt-a-street events, which assisted City operations with the removal of over five hundred pounds of garbage from the City's right-of-way.
- Managed and coordinated inventory of subdivision improvement agreements and bond inventory.
- Continuously provided updates to the Webmaster to implement on the PWD webpage.
- Odor Monitoring: On-going communication with Medley Landfill and the Resources Recovery Facility to review current operations in order to minimize odor complaints. Monitored updates on the Odor Monitoring Program, and provided reports to the City Council of these updates.
- Completed the Air, Water, and Soil Test and Analysis as recommended by the Doral Environmental Advisory Board.
- Managed City programs and initiatives that contributed to reach the City's Green Element goals.
- Secured contract services through invitation to bid (ITB) for the City Light Pole Banners.
- Obtained re-certification at a Platinum Level of the City of Doral as a Green Local Government Florida by the Florida Green Building Coalition (FGBC).
- Developed and partially implemented the action items identified in the Climate Action and Implementation Plan (CAP) that addresses the City's strategic priorities: traffic congestion, energy usage, greenhouse gas emissions, and reduce & diverge solid waste.
- Coordinated and collaborated with the Parks & Recreation Department to produce the 2019 Earth Day / Art Walk event held on Saturday, April 21, 2019.
- Coordinated and produced the PWD Signature Events: Arbor Day, Electronic Recycling Drive, WE-LAB Workshop, Employee Sustainability Training Workshop, four Adopt-a-Street's events, 2019 National Public Works Week Awareness Program, Hurricane Preparedness Fair, World Environmental Day, Mosquito Abatement Workshop, and others.
- On-going process of obtaining the American Public Works Association (APWA) Accreditation of the PWD operations.
- Continued the Million Orchid Project in partnership with Fairchild Tropical Botanical Gardens, and coordinated two additional plantings at the Downtown Doral Park.
- Attended meetings, and served as a liaison for the City at the "100 Resilient Cities" under the Greater Miami and the Beaches' Resilience Challenge. Attended the South Florida Regional Compact Summit.
- Prepared and submitted the application for the TREE City USA certification for the tenth



consecutive year.

- Conducted Phase II of the Street Tree Inventory to optimize the tree maintenance plan and project the budget needs for upcoming years.
- Prepared, submitted, and obtained a State Matching Grant in an amount of \$17,500 for educational awareness program.
- Developed and provided an educational awareness program with State Grant Funding: Information and Education for Storm Preparedness which was presented as part of the “Mayor on the Run” program to provide awareness of proper tree care to reduce damage to trees from hurricanes and tropical storms.

Construction & Public R/W Maintenance

- Completed Work Order No. 17-06 of the City’s Milling and Resurfacing Program which consist of the segments along NW 112th Avenue from NW 82nd Street to NW 90th Street, NW 112th Court from NW 82nd Street to NW 112th Avenue, NW 86th Street from NW 107th Avenue to NW 109th Avenue, NW 50th Street from NW 114th Avenue to NW 117th Avenue and NW 50th Street from NW 109th Avenue to NW 112th Avenue.
- Completed Work Order No. 18-01 of the City’s Milling and Resurfacing Program which consist of the segments along NW 109th Avenue from NW 86th Street to NW 90th Street, NW 114th Avenue from S of NW 88th Street to NW 90th Street, NW 88th Street from NW 114 Avenue to NW 112th Avenue, NW 88th Street from NW 114th Place to NW 114th Avenue, NW 114th Place from NW 87th Lane to NW 88th Lane, NW 88th Lane from NW 115th Court to NW 114 Place, NW 115th Court from NW 87th Lane

to NW 88th Lane, NW 87th Lane from NW 115th Court to NW 114 Place, NW 115th Place from NW 84th Street to NW 86th Street, NW 84th Street from NW 115th Place to NW 115th Court, NW 84th Ter. From NW 115th Place to NW 115th Court, NW 86th Street from NW 115th Place to NW 115th Court, NW 115th Court from NW 82th to NW 86th Street, NW 82nd Ter. From NW 115th Court to NW 113th Court, NW 113th Court from NW 82nd Street to NW 82nd Ter., NW 114th Pt. from NW 82nd Street to NW 83th Way, NW 116th Avenue from NW 82nd Street to NW 83 Way and NW 84th Ter. from NW 115th Court to NW 114th Court.

- Completed Work Order No. 18-03 of the City’s Milling and Resurfacing Program which consist of the segments along NW 27th Street from NW 82nd Avenue to NW 87th Avenue NW 28th Terrace from NW 102nd Avenue to NW 97th Avenue, NW 104th Avenue from NW 74th Street to NW 70th Street, NW 105th Avenue from NW 31st Terrace to NW 33rd Street and NW 98th Street from NW 28th Terrace to NW 25th Terrace.
- Completed Work Order No. 18-04 of the City’s Milling and Resurfacing Program which consist of the installation of stormwater drainage infrastructure along NW 114th Avenue between NW 58th Street and NW 60th Street.
- Completed Work Order No. 18-05 of the City’s Milling and Resurfacing Program which consist of the segments along NW 109th Avenue from NW 27th Street to NW 30th Street, NW 84th Avenue from NW 54th Street to NW 56th Street and NW 56th Street from NW 79th Avenue to NW 87th Avenue.
- Completed Work Order No. 18-06 of the



- City's Milling and Resurfacing Program which consist of the sidewalk repair/replacement along NW 114th Avenue between NW 41st Street and NW 58th Street, NW 112th Avenue between NW 50th Street and NW 58th Street, NW 109th Avenue between NW 50th Street and NW 58th Street, NW 78th Street between NW 107th Court and NW 112th Avenue.
- Completed Work Order No. 18-07 of the City's Milling and Resurfacing Program which consist of the "Do Not Block The Box" pavement marking NW 79th Avenue at NW 41st Street, NW 82nd Avenue at NW 36th Street, NW 8400 Block at NW 36th Street, NW 87th Avenue at NW 13th Terrace, NW 87th Avenue at NW 1400 Block, NW 87th Avenue at NW 17th Street, NW 87th Avenue at NW 27th Street, NW 87th Avenue at NW 58th Street, NW 107th Avenue at NW 14th Street and NW 107th Avenue at NW 17th Street.
 - Completed Work Order No. 19-01 of the City's Milling and Resurfacing Program which consist of the sidewalk repair/replacement and milling and resurfacing along NW 114th Avenue between NW 58th Street and NW 74th Street, and the milling and resurfacing of NW 117th Avenue between NW 25th Street and approximately 600 north of the intersection.
 - Continued to provide tree permits and respond to tree inquiries from internal and external customers.
 - Addressed all CRM's and documented their completion and prepared data for monthly reports.
 - Continued to provide landscape maintenance of the City's medians, traffic circles, and right-of-ways.
 - Provided construction inspection for work performed on the City's roads and right-of-ways.
 - Continued with restoration of damaged sidewalks identified throughout the City.
 - Continued restoration of landscaping on median bullnoses and Monuments citywide.
 - Continued with repairs of damaged signs and potholes.
 - Continued with pressure cleaning and inspection of City bus shelters.
 - Completed the construction of the Doral Divisional Emergency Operations Center (EOC) at the Police Headquarters.
 - Completed the construction of the Doral Glades Park at 7600 NW 98 Place.
 - Completed the construction of Police Headquarters lobby improvements.
 - Completed the construction of the fuel pump station canopy.
 - Completed the construction of the roadway improvements project along NW 54th Street from NW 87th Avenue to NW 79th Avenue.
 - Completed the construction of bus stop shelters at locations identified in the Transit Mobility Study.
 - Completed the construction of Phase II of the Vanderbilt Traffic Calming Improvements.
 - Completed the construction of the Doral Boulevard median landscape improvements from the Florida Turnpike to NW 97th Avenue.
 - Commenced and completed the construction of the new roadway connection along NW 102nd Avenue from NW 66th Street to NW 74th Street.
 - Commenced the widening project along NW 82nd Avenue from NW 27th Street to NW 33rd Street.
 - Commenced the roadway widening project



along NW 41st Street from NW 79th Avenue to NW 87th Avenue.

- Commenced the construction of the NW 74th Street Traffic Signals Improvements at NW 97th Avenue and at NW 102nd Avenue.
- Commenced the construction of the Citywide Sidewalk Improvements Project.
- Commenced the construction of the City marquee signs.

Facilities Maintenance

- Provided Building Maintenance, Janitorial and Mailroom services to all City Facilities.
- Extended maintenance services to the new Police & Community Services location.
- Ensured that all Life Safety systems for the Government Center and the Police Building Facilities are properly maintained.
- Continued developing SOP for the Government Center and Police Facilities for all operating and maintenance equipment.
- Completed Government Center Improvements on 3rd and 1st floor.
- Implemented Planned Maintenance system.
- Assisted in the design and development of the City of Doral EOC.
- Commenced and completed the refurbishment of the Government Center AC system.
- Commenced the construction of the City Attorney's Office improvements.

Fleet Maintenance

- Consolidated all City vehicles maintenance related expenses into fleet maintenance account.
- Established the fleet maintenance facility and purchased all related equipment.
- Created and established a City-wide vehicle

policy for purchasing, use, maintenance, and disposal of City vehicles.

- Creation of the Fleet Division.
- Purchase of an air/vacuum machine to be installed on a police station and City Hall parking garage.
- Implemented a fleet maintenance software to track vehicle maintenance and improve efficiency.
- Implemented an automatic fuel gauge system to improve efficiency and safety when measuring the City's fuel tank capacity.
- Replaced fuel dispensers to reduce maintenance cost.
- Developed SOP to correct fleet maintenance procedures and promote cost-efficient operations.

Engineering

- Prepared and maintained all records related to the permitting process including, but not limited to, establishing computerized records, filing, and scheduling of inspection requests.
- Prepared and maintained all records related to plans review, site plan review, and traffic studies for the permitting process including, but not limited to, establishing computerized records and filing.
- Continued the tracking and log of all Maintenance of Traffic (MOT) permits submitted to the PWD.
- Initiated the permitting and tracking of the City's new Construction Management Plan.
- Took over the City's Platting review and approval process as per the City's current ordinance.
- Initiated creation of an Amnesty Program in order to address expired Public Works permits.



PUBLIC WORKS DEPARTMENT ACTIVITY REPORT

| ACTIVITY | ACTUAL FY 2015-16 | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | PROJECTED FY 2018-19 | PROJECTED FY 2019-20 |
|--|------------------------------|------------------------------|------------------------------|---------------------------------|---------------------------------|
| Administration | | | | | |
| Customer Service (Front desk assistance) | 577 | 1,642 | 1,642 | 1,816 | 1,874 |
| Phone Calls | 7,768 | 5,862 | 5,530 | 4,437 | 3,851 |
| Service Requests (CRM) | 1,450 | 1,447 | 1,469 | 1,634 | 1,704 |
| Finance- Receiving reports | 1,693 | 1,390 | 2,408 | 2,604 | 3,348 |
| Finance- Purchase Order Requests | 498 | 354 | 370 | 580 | 661 |
| Construction & R/W Maint. Division | | | | | |
| Debris Pick-up (tons) | 176 | 200 | 185 | 205 | 215 |
| Signs Repairs | 730 | 725 | 1,087 | 804 | 951 |
| Potholes Repairs | 168 | 173 | 193 | 83 | 75 |
| Landscape (instances of mowing, trees, branches, etc.) | 5,052 | 5,703 | 5,411 | 5,483 | 5,500 |
| Graffiti | 86 | 94 | 102 | 11 | 15 |
| Sidewalk (construction and replacement)(sq.ft.) | 15,024 | 9,167 | 20,856 | 38,548 | 104,106 |
| Miles of Road Resurfaced | 7 | 3 | 8 | 5 | 12 |
| Facilities Maintenance Division | | | | | |
| Facilities Maintenance Service Requests | 343 | 1,968 | 2,697 | 3,907 | 4,796 |
| Event Setup - Government Center | 102 | 612 | 708 | 658 | 705 |
| Engineering Division | | | | | |
| Site Plans Reviews | 168 | 114 | 112 | 165 | 181 |
| Permitting Plans Reviews | 1,481 | 684 | 671 | 601 | 625 |
| PW Inspections Performed | 4,056 | 2,298 | 1,605 | 2,176 | 2,177 |
| MOT Permit Reviews | N/A | 205 | 525 | 413 | 589 |
| CMP Permit Reviews | N/A | N/A | N/A | 15 | 30 |
| Platting Review | N/A | N/A | N/A | N/A | 15 |
| Stormwater Utility Division | | | | | |
| Debris removed from Canals (bags) | 372 | 684 | 818 | 362 | 299 |
| Miles of Road swept | 5,405 | 5,928 | 5,665 | 5,793 | 5,660 |
| Inlets / Manholes Cleaned | 1,597 | 1,595 | 1,457 | 2,367 | 2,578 |
| Linear feet pipe | 111,637 | 92,764 | 98,849 | 91,919 | 93,666 |
| Transportation Division | | | | | |
| Doral Trolley Ridership | 556,748 | 615,949 | 705,000 | 790,000 | 877,701 |
| Traffic Studies Reviews | 40 | 26 | 25 | 27 | 25 |



PUBLIC WORKS OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for the Department as it relates to the City Council's Budget Priorities and Strategic Goals which are indicated below.

Administration

- Continue to process all service requests, document and ensure follow through for completion or delegation to the correct responsible agency.
- Continue to create Standard Operation Procedures (SOP) for all main functions of the Department in order to standardize department processes as required for the American Public Works Association (APWA) Accreditation.
- Coordinate and execute all PWD Signature events: Arbor Day, Earth Day, National Public Works Week, Recycling Workshops, Electronic Recycling Drives, Doral Trolley marketing events, conservations workshops, and others.
- Continue to provide updates to the City's webmaster to showcase on the PWD webpage.
- Continue to process all Department accounting responsibilities in order to ensure continuity of the PWD operations and services.
- Conduct quarterly inventories of bonds and subdivision improvement agreements.
- Work with all City Departments to develop and implement their sustainability goals as per the City's Green Element.
- Seek and obtain grant funding to implement additional sustainable practices in all City operations.
- Seek and obtain grant funding to implement additional tree maintenance programs.
- Continue to explore the possibility of creating a Sustainability Division within the Public Works Department which will include a Sustainability Programs Manager that will be dedicated to perform professional work involved with planning, execution and coordination of activities related to environmental programs, and seek grants to implement and maintain green initiatives and programs.

Construction & Public R/W Maintenance

- Complete the construction of bus shelters at identified locations throughout the City.
- Continue with the City's road resurfacing plan and restoration of damaged sidewalks as per the City's Pavement Rehabilitation Master Plan update.
- Continue the City's Tree Planting/Maintenance plan.
- Continue to provide maintenance of the City's and other roads and right-of-ways.
- Continue to provide Landscape Maintenance of the City's medians and right-of-ways.
- Provide construction inspection for work performed on the City's roads and right-of-ways.
- Complete the widening project along NW 82nd Avenue between NW 27th Street and NW 33rd Street.
- Complete the widening project along NW 41st Street between NW 79th Avenue and NW 87th Avenue.
- Commence construction of Doral Boulevard



Entry Features at the SR 826 / Palmetto Expressway Interchange.

- Continue restoration of landscaping on medians and medians Citywide.
- Complete the construction of Traffic Signal Improvements at the intersections along NW 74th Street at NW 102nd Avenue and at NW 97th Avenue.
- Complete the construction of the Citywide Sidewalk Improvements Project.
- Complete the construction of the City marquee signs.

Facilities Maintenance

- Provide Building Maintenance, Janitorial and Mailroom services to all City Facilities.
- Continue providing Maintenance Services to the new Police Expansion areas, the Public Works Warehouse, Government Center, Police Training Center, and Police & Community Services (satellite office).
- Ensure that all Life Safety systems for the all facilities are properly maintained.
- Continue developing SOP for the Government Center and Police Facilities for all operating and maintenance equipment.
- Develop new SOP for Police Training and Community Center.
- Continue to develop staff's abilities through hands on training, and by attending recommended update skill training courses.
- Continue to manage and provide preventive maintenance for the City's vehicle fueling station at the Police Facility.
- Improve Government Center and Parking Garage infrastructure and security.
- Design improvement projects for the Government Center and Parking Garage.
- Construction and installation of exterior new lighting technology at Government Center.

- Complete the construction of the City Attorney's Office improvements.

Fleet Maintenance

- Establish fleet maintenance services in house to improve preventive maintenance, reduce cost and provide a faster, more effective service.
- Bring mechanics as in-house employees.
- Purchase the City's fleet first electric vehicle.
- Develop a study to bring trolley maintenance in-house.

Engineering

- Complete the design and permitting for the Doral Boulevard Median Landscape Improvements from NW 97th Avenue to SR 826 / Palmetto Expressway Interchange.
- Complete the design and permitting for the Intersection Improvements (new traffic signal) at the intersection of NW 112th / 114th Avenue and NW 82nd Street.
- Continue with the City's roadway resurfacing outlined in the updated Five Year Resurfacing Master Plan.
- Commence with creating the RFP for advertisement of a new Five Year Resurfacing Master Plan (2021).
- Complete the design and initiate the construction of the Entry Features at the Doral Boulevard / SR 826 interchange.
- Initiate the design and construction of the intersection improvements outlined in the Transportation Master Plan Update.
- Begin to review Platting submittals with staff in order to increase revenue stream.
- Complete the design and permitting for the intersection improvements recommended in the NW 112th Avenue / NW 114th Avenue One-Way Study at the intersections along



NW 112th Avenue at NW 58th Street, at NW 50th Street, and at NW 41st Street; and along NW 114th Avenue at NW 58th Street and at NW 41st Street.

- Initiate the design and permitting for the roadway improvements on NW 114 Avenue between NW 34 Street and NW 39 Street.
- Initiate the design and permitting for 10 new trolley shelters citywide for construction in FY 2020-21.
- Initiate the Land Acquisition for the

continuation of NW 112 Avenue between NW 34 Street and NW 41 Street.

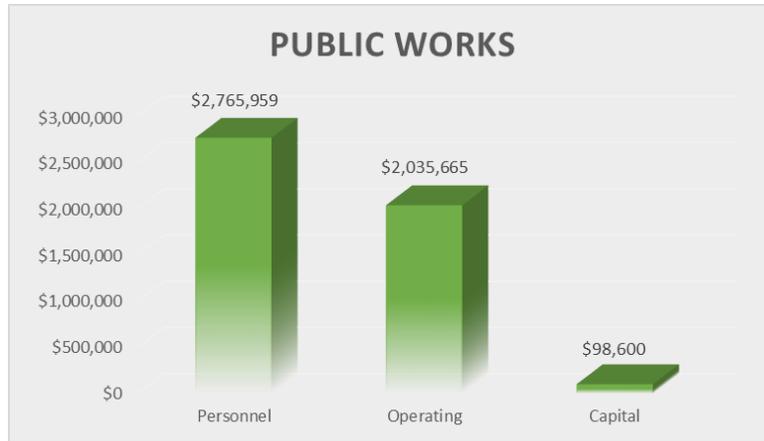
- Complete the design and permitting of traffic calming improvements in Section 7.
- Complete the feasibility study and concept design for implementation of sidewalks throughout the Vanderbilt Park community.
- Complete the design for the Downtown Doral Boulevard Trolley Shelters to adhere to the Beautification Master Plan.



| PUBLIC WORKS | | |
|---|---|----------------------------|
| STRATEGIC PRIORITIES | | |
| STRATEGIC PRIORITIES | PROPOSED FY 19-20 | ASSOCIATED COST |
| Capital / Transportation Fund | Milling and resurfacing plan | \$ 300,000.00 |
| | Intersection Improvements: NW 82 Street at NW 112/114 Avenue (New Signals) | \$ 2,300,000.00 |
| | Citywide Traffic Calming Improvements | \$ 150,000.00 |
| | Section 7 Traffic Calming Improvements | \$ 200,000.00 |
| Capital / People's Transportation Plan (PTP) Fund | Milling and resurfacing plan | \$ 186,000.00 |
| Experience Quality of Life - Mobility / Transportation Fund | Trolley Operation & Maintenance | \$ 1,000,000.00 |
| Experience Quality of Life - Mobility / People's Transportation Plan (PTP) Fund | Trolley Operation & Maintenance | \$ 1,657,222.00 |
| Experience Quality of Life - Mobility / People's Transportation Plan (PTP) Fund | Freebee | \$ 300,000.00 |
| Financial Planning / Transportation Fund | Parking Authority Implementation | \$ 200,000.00 |
| Facilities / Capital Improvement Fund | Parking Garage Repairs | \$ 250,000.00 |
| | Parking Garage Storage Area Construction | \$ 100,000.00 |
| | Government Center Security Improvements | \$ 50,000.00 |
| Sustainability / Stormwater Fund | Catch Basin Maintenance Program | \$ 550,000.00 |
| | Street Sweeping | \$ 115,000.00 |
| | Canal Maintenance | \$ 425,000.00 |
| | Geo-Cell Web Cells Maintenance Program | \$ 50,000.00 |
| | Floating Debris Removal | \$ 45,000.00 |
| Capital / Stormwater Fund | 5-Year Capital Improvement Plan SW Master Plan | \$ 170,000.00 |
| | Stormwater Improvements | \$ 1,500,000.00 |
| | Stormwater Improvements: NW 112 Ave. (NW 25 St-NW 34 St) & NW 27 St (NW 112 Ave-NW 109 Ave) | \$ 220,000.00 |
| TOTAL | | \$ 9,768,222.00 |



PUBLIC WORKS BUDGET HIGHLIGHTS



- **110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide. In addition three (3) Auto Maintenance Technician positions were added to the budget.
- **310 Professional Services** - This account was decreased in comparison to the previous Fiscal Year as a result of the completion of the 3rd Year of the Million Orchid Program, the completion of Phase II of the 3-Phased Street Tree Inventory Program, and a reduction in the Sustainability Program in order to provide time to analyze the strategies currently identified in the Climate Action Plan (CAP) that could be feasible for City implementation.
- **340 Other Contractual Services** - This account was increased in comparison to the previous Fiscal Year as a result of the new Custodial Services Contract, and an increase in the Right-of-Way Swale/Median Landscape Maintenance line item to provide landscape services to newly landscaped areas.
- **346 Contractual Services - Fleet Maintenance** – This account was decreased in comparison to the previous Fiscal Year as a result of the incorporation of three (3) in-house Auto Maintenance Technicians in order to improve and provide a more efficient fleet maintenance service.
- **400 Travel & Per Diem** - This account was increased in comparison to the previous Fiscal Year as a result of the American Public Works Association (APWA) Accreditation Workshop required for the Department's APWA Accreditation.
- **440 Rental & Leases** - This account was increased in comparison to the previous Fiscal Year as a result of additional funding requested to cover the cost of miscellaneous HVAC rentals.
- **520 Operating Supplies** - This account was increased in comparison to the previous Fiscal Year as a result of additional funding requested for Facilities Maintenance Supplies in order to address current need.



- **522 Repairs and Maintenance – Vehicles** - This account was increased in comparison to the previous Fiscal Year as a result of actual fuel expenditures and anticipated increase in fuel cost.
- **540 Books, Publications, Subscriptions and Memberships** – This account was increased in comparison to the previous Fiscal Year as a result of the growth of the Public Works Department of the City’s population, and the dues associated with the American Public

Works Association (APWA). The account also includes the TOBY Awards and conferences, and an aerial lift certification required for employees to operate a bucket truck that the Department will purchase.

- **641 Capital Outlay – Vehicles** – This account was decreased in comparison to the previous Fiscal Year as no vehicles are scheduled to be purchased from the Public Works General Fund.



**PUBLIC WORKS DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | AMENDED* | PROPOSED | TOTAL COST |
|-----------------------------------|--|------------|------------|------------|------------|------------|------------|---------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Public Works Director | 1 | 1 | 1 | 1 | 1 | 1 | \$ 119,581 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | 1 | \$ 119,581 |
| 500.120 - Full Time Salaries | Assistant Public Works Director/ Chief of Construction | 1 | 1 | 1 | 1 | 1 | 1 | \$ 110,973 |
| | Chief of Engineering | 1 | 1 | 1 | 1 | 1 | 1 | \$ 102,088 |
| | Administrative Assistant | 1 | 1 | 1 | 1 | 1 | 1 | \$ 41,504 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 346 |
| | Facility Manager | 1 | 1 | 1 | 1 | 1 | 1 | \$ 76,571 |
| | Capital Improvement Manager ¹ | 1 | 1 | 1 | 1 | 1 | 0 | \$ - |
| | Facility Maintenance Technician | 2 | 2 | 4 | 4 | 5 | 5 | \$ 189,872 |
| | Facility Maintenance Tech Assistant ² | 1 | 1 | 1 | 1 | 0 | 0 | \$ - |
| | Foreman/ Crew Supervisor | 1 | 0 | 0 | 0 | 0 | 0 | \$ - |
| | Superintendent of Streets | 0 | 1 | 1 | 1 | 1 | 1 | \$ 67,892 |
| | Project Engineer | 0 | 1 | 1 | 1 | 1 | 1 | \$ 72,417 |
| | Project Inspector | 2 | 2 | 2 | 2 | 2 | 2 | \$ 122,912 |
| | General Services Admin. | 1 | 1 | 1 | 0 | 0 | 0 | \$ - |
| | GSA/PW Project Coordinator | 0 | 0 | 0 | 1 | 1 | 1 | \$ 78,452 |
| | Permit Clerk | 2 | 1 | 1 | 1 | 1 | 1 | \$ 34,598 |
| | Accounting Clerk/ Permit Clerk | 0 | 1 | 1 | 1 | 1 | 1 | \$ 39,246 |
| | Crew Supervisor | 2 | 2 | 2 | 2 | 2 | 2 | \$ 94,400 |
| | Fleet Maintenance Supervisor | 0 | 1 | 1 | 1 | 1 | 1 | \$ 60,462 |
| | NEW - Auto Maintenance Technician | 0 | 0 | 0 | 0 | 0 | 3 | \$ 115,629 |
| | Laborers | 9 | 9 | 9 | 11 | 11 | 11 | \$ 336,653 |
| | <i>Service Award 5 yr</i> | | | | | | | \$ 279 |
| | Facility Maintenance Foreman | 0 | 0 | 0 | 1 | 1 | 1 | \$ 41,860 |
| | Janitor | 2 | 2 | 2 | 2 | 2 | 2 | \$ 62,662 |
| | Full Time Salaries Total | 27 | 29 | 31 | 34 | 34 | 36 | \$ 1,648,815 |
| 500.130 - Other Salaries | Project Engineer | 1 | 0 | 0 | 0 | 0 | 0 | \$ - |
| | P/T Mail Clerk | 0 | 0 | 1 | 1 | 1 | 1 | \$ 24,370 |
| | Plans Examiner Part Time | 1 | 1 | 1 | 1 | 1 | 1 | \$ 53,210 |
| | Other Salaries Total | 2 | 1 | 2 | 2 | 2 | 2 | \$ 77,580 |
| | TOTAL | 30 | 31 | 34 | 37 | 37 | 39 | \$ 1,845,976 |

* AMENDED FY 2018-19 - This column reflects any mid-year change to budgeted positions

¹ FY 2019-20 TRANSFERRED - Capital Improvements Manager to Park G.O. Bond Series 2019 Capital Project Fund 303

² FY 2018-19 RECLASSIFIED - Facility Maintenance Technician Assistant to Facility Maintenance Technician



0018000 - PUBLIC WORKS

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|------------------|------------------|----------------------|----------------------|-----------------------|------------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| 0018000 - PUBLIC WORKS REVENUE | | | | | | | | |
| 313700 - FRANCHISE FEES - SOLID WASTE | 1,223,753 | 1,357,908 | 1,200,000 | 1,200,000 | 903,955 | 1,227,000 | 1,200,000 | 1,200,000 |
| 313900 - FRANCHISE FEES - BUS BENCH ADS | 28,412 | 21,895 | 28,500 | 28,500 | 15,500 | 22,000 | 28,500 | 22,000 |
| 329700 - PUBLIC WORKS PERMITS | 223,597 | 255,249 | 275,000 | 275,000 | 111,431 | 141,000 | 275,000 | 215,000 |
| 337500 - GRANT | 0 | 10,000 | 0 | 0 | 24,359 | 24,359 | 0 | 0 |
| 337701 - GRANT - FORESTRY | 0 | 12,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0018000 - PUBLIC WORKS REVENUE TOTAL | 1,475,762 | 1,657,552 | 1,503,500 | 1,503,500 | 1,055,245 | 1,414,359 | 1,503,500 | 1,437,000 |
| GRAND TOTAL | 1,475,762 | 1,657,552 | 1,503,500 | 1,503,500 | 1,055,245 | 1,414,359 | 1,503,500 | 1,437,000 |

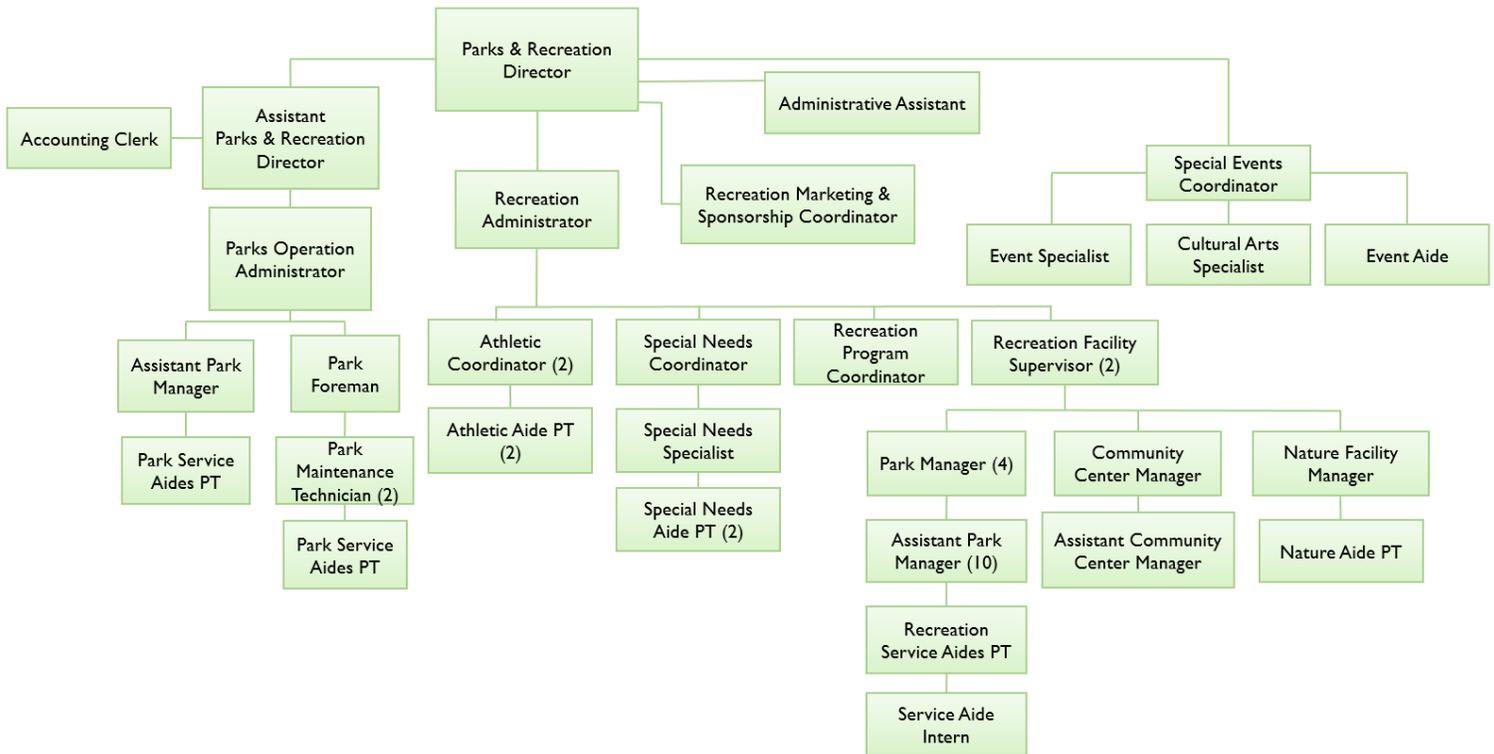


00180005 - PUBLIC WORKS

| | ADOPTED AMENDED | | | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|-------------------|------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 122,978 | 128,080 | 133,457 | 133,457 | 88,734 | 110,000 | 119,581 | 119,581 |
| 500120 - FULL TIME SALARIES | 1,110,239 | 1,242,911 | 1,526,103 | 1,526,103 | 1,165,752 | 1,526,103 | 1,579,054 | 1,648,816 |
| 500125 - COMPENSATED ABSENCES | 7,478 | 26,127 | 63,461 | 63,461 | 24,587 | 63,461 | 66,076 | 63,742 |
| 500130 - OTHER SALARIES | 42,706 | 63,634 | 74,238 | 74,238 | 52,654 | 74,238 | 78,056 | 77,580 |
| 500140 - OVERTIME | 4,551 | 5,246 | 5,000 | 5,000 | 5,262 | 5,000 | 5,000 | 5,000 |
| 500210 - FICA & MICA TAXES | 93,494 | 106,281 | 138,396 | 138,396 | 97,035 | 138,396 | 143,415 | 147,062 |
| 500220 - RETIREMENT CONTRIBUTION | 148,185 | 163,000 | 197,999 | 197,999 | 142,554 | 197,999 | 206,157 | 212,134 |
| 500230 - LIFE & HEALTH INSURANCE | 337,750 | 403,293 | 497,051 | 497,051 | 352,733 | 497,051 | 567,570 | 492,044 |
| PERSONNEL TOTAL | 1,867,380 | 2,138,571 | 2,635,705 | 2,635,705 | 1,929,312 | 2,612,248 | 2,764,909 | 2,765,959 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 104,633 | 173,176 | 200,000 | 309,656 | 86,836 | 309,656 | 895,000 | 145,000 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 336,382 | 682,225 | 483,600 | 588,950 | 370,477 | 557,459 | 577,471 | 567,600 |
| 500346 - CONTRACTUAL SERV-FLEET MAINT | 0 | 0 | 300,000 | 300,000 | 122,292 | 299,957 | 406,990 | 189,930 |
| 500400 - TRAVEL & PER DIEM | 6,940 | 11,104 | 12,695 | 12,695 | 9,887 | 12,695 | 14,995 | 14,095 |
| 500410 - COMMUNICATION & FREIGHT | 2,818 | 2,400 | 2,650 | 3,050 | 2,169 | 2,650 | 2,650 | 2,650 |
| 500430 - UTILITY SERVICES | 92,043 | 118,462 | 170,000 | 170,000 | 93,081 | 145,706 | 169,660 | 169,660 |
| 500440 - RENTALS & LEASES | 10,627 | 11,678 | 15,000 | 15,000 | 8,753 | 14,053 | 36,600 | 20,000 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 164,949 | 254,190 | 219,500 | 219,500 | 150,265 | 219,500 | 219,500 | 219,500 |
| 500461 - REPAIR & MAINT - VEHICLES | 22,424 | 10,860 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500470 - PRINTING & BINDING | 490 | 482 | 1,000 | 600 | 143 | 1,000 | 1,000 | 1,000 |
| 500480 - PROMOTIONAL ACTIVITIES | 0 | 306 | 1,000 | 1,000 | 244 | 1,000 | 1,000 | 1,000 |
| 500490 - OTHER CURRENT CHARGES | 17,903 | 21,240 | 0 | 16,086 | 16,085 | 16,086 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 3,255 | 3,570 | 4,000 | 4,000 | 1,553 | 3,717 | 4,000 | 4,000 |
| 500520 - OPERATING SUPPLIES | 163,023 | 232,094 | 193,500 | 193,500 | 113,806 | 193,500 | 219,600 | 213,600 |
| 500522 - OPERATING SUPPLIES - VEHICLES | 372,796 | 401,088 | 400,000 | 400,000 | 306,042 | 399,993 | 450,000 | 450,000 |
| 500530 - ROAD MATERIAL SUPPLIES | 12,147 | 24,590 | 15,000 | 15,000 | 7,141 | 14,878 | 15,000 | 15,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 21,508 | 19,410 | 20,030 | 27,622 | 20,172 | 25,000 | 19,630 | 22,630 |
| OPERATING TOTAL | 1,331,937 | 1,966,877 | 2,037,975 | 2,276,659 | 1,308,945 | 2,216,849 | 3,033,096 | 2,035,665 |
| CAPITAL OUTLAY | | | | | | | | |
| 500610 - CAPITAL - LAND | 0 | 0 | 0 | 8,050,000 | 0 | 0 | 5,000,000 | 0 |
| 500620 - CAPITAL - BUILDING | 316,052 | 0 | 0 | 12,406 | 11,083 | 12,406 | 0 | 0 |
| 500631 - IMPRV - STREET BEAUTIFICATIONS | 0 | 146,452 | 0 | 153,548 | 135,314 | 153,548 | 0 | 0 |
| 500633 - IMPRV - STREET | 88,857 | 248,819 | 0 | 4,104,758 | 18,395 | 4,104,758 | 2,000,000 | 0 |
| 500640 - CAPITAL OUTLAY - OFFICE | 28,390 | 152,874 | 0 | 182,535 | 15,565 | 140,866 | 16,750 | 13,600 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 55,432 | 164,853 | 25,088 | 123,618 | 87,790 | 123,618 | 176,000 | 0 |
| 500650 - CONSTRUCTION IN PROGRESS | 292,521 | 209,912 | 85,000 | 306,293 | 33,886 | 306,293 | 85,000 | 85,000 |
| CAPITAL OUTLAY TOTAL | 781,253 | 922,910 | 110,088 | 12,933,157 | 302,033 | 4,841,488 | 7,277,750 | 98,600 |
| Grand Total | 3,980,570 | 5,028,357 | 4,783,768 | 17,845,521 | 3,540,290 | 9,670,585 | 13,075,755 | 4,900,224 |



PARKS AND RECREATION DEPARTMENT

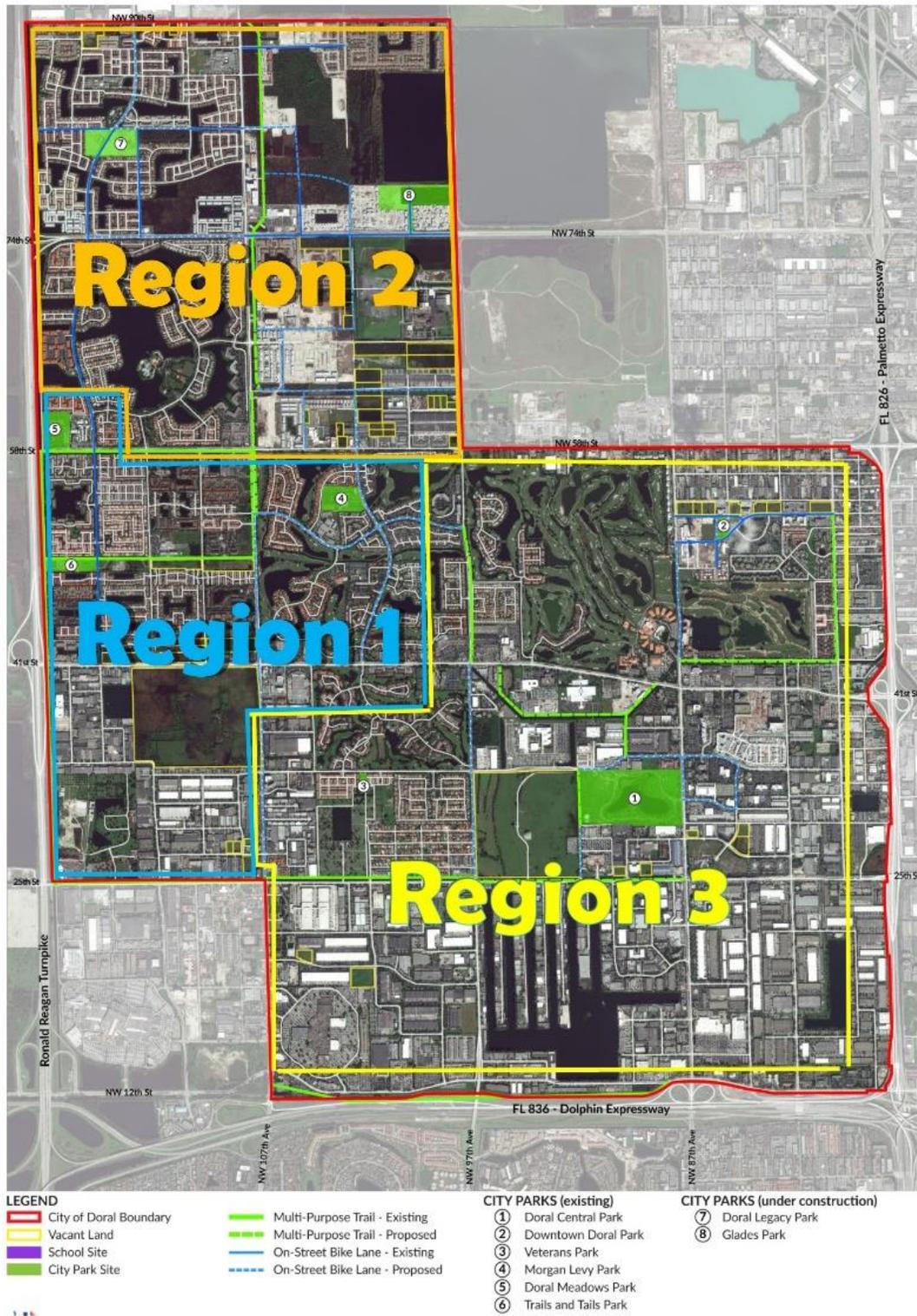


PARKS AND RECREATION FUNCTION

The Parks and Recreation Department improves quality of life by providing facilities, services, and programs that meet emotional, social, and physical needs. The Parks & Recreation Department operates and maintains seven parks, with an eighth park opening early August 2019. Currently, the City’s parks receive over 1,000,000 visitors a year. The parks provide a great variety of amenities for every age and lifestyle including: two community centers, lighted artificial sports fields, indoor/outdoor basketball courts, tennis courts, volleyball courts, bikeways, jogging trails, exercise stations, batting cages, shaded playgrounds, dog-friendly off-leash areas and covered pavilions/picnic tables available for party rentals, to name a few. Parks offer clean, safe and secure facilities for patrons to play, and natural areas for everyone to enjoy. The Department also plans, organizes and coordinates over 20 city-wide special events with attendance ranging anywhere between 8,000 – 30,000 patrons per event. It also offers over 15 cultural events throughout the year with attendance ranging between 30 participants for the art workshops and 200-2,000 patrons for the larger cultural events.



PARKS & RECREATION REGION MAP





PARKS AND RECREATION ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

Facilities

- Executed new grounds maintenance agreements for City parks and bikeways.
 - Separated common areas and turf management for improved services.
 - Implemented new turf management programs on athletic fields at Doral Meadow Park and Doral Legacy Park.
- Executed a new agreement for holding tank cleaning at Doral Central Park.
- Executed a new agreement for concession services at City parks.
- Began implementing recommendations from ADA assessment of City parks.
- Coordinated with Public Works to improve preventative maintenance of all air conditioning systems at City parks.
- Replaced three (3) air conditioning units at Morgan Levy Park.

Events

- Achieved a 100% satisfaction rate on all signature special events:
 - Independence Day Celebration (2018)
 - Holiday Lights & Ice
 - Camping Under the Stars
 - Play Day
 - Dr. Seuss' Birthday
 - EGGstravaganza
 - Art After Dark Workshop Series (Cultural)
 - Art of Music Concert Series (Cultural)
- Collected additional revenue at our signature events (Independence Day

Celebration and Holiday Lights & Ice) by implementing a cost for parking (\$5) inside of Doral Central Park.

- Independence Day Celebration = \$3239.13
- Holiday Lights & Ice = \$2198.55
- Hosted our first Milk & Cookies story time with Santa and Mrs. Claus during Park & Tree Lighting Celebration to replace Breakfast with Santa. It was a very successful activity at the event.
- Hosted our first Light Your Bike Night, which was very well received by the community.
- Successfully transitioned the Dr. Seuss' Birthday event to the Dr. Seuss' Storytime that included three-hour long sessions focusing on the importance of reading.
- Worked with local vendors and sponsors to increase the amount of Art After Dark Workshops offered from six workshops to twelve workshops.
- Events Aide began visiting local businesses and schools on a monthly basis to increase our email database for promotion of events to increase the attendance of small-scale events.

Sports

- Increased participation in Broncos Tackle Football program from 3 teams in 2017 to 4 teams in 2018. Participation also increased 29% (82 players in 2017 and 106 players in 2018).



- Enhanced the Department's adult volunteer background check process; including strictly enforcing City provided ID badges for all approved adult volunteers be worn at all times while at the park.
- Exceeded 90% user satisfaction rate in all youth sports programs.
- Archery classes offered increased by 50% in FY 18-19, from previous year. There are now four 4-week sessions offered for Youth, Teen and Adult Classes and two Adult Advanced classes throughout the year.
- Implemented adult co-ed flag football & adult co-ed kickball sports leagues to increase the adult sports offerings.
- Partnered with the Miami Dolphins to host the Dolphins Jr. Football Camp for the second year in a row at Doral Legacy Park.
- Continued to offer "Practice with the Pros" to increase football interest in the community, serving on average 25 participants per session.
- Implemented Broncos Cheerleading pre-season conditioning clinics for the 2019 season with an average of 35 participants per session.
- 21% of the 32 volunteer coaches for Youth Basketball League Spring 2019 were new volunteer coaches.
- 61% of the 260 participants in the Spring 2019 Youth Basketball League were new from the 2018 Spring Season.
- Improved the payment and record keeping process for Program Providers.
- Introduced a Fencing program at Doral Legacy Park Community Center for the first-time.
 - 10 registered participants competed in the first fencing tournament.
- Free Anti-Bullying Program was offered once a week in Fall of 2019 with consistent attendance exceeding 20 participants per week.
- As of June 2019, Recreation Program registration numbers have grown 36% from last fiscal year.
- Received a 99% satisfaction rate for all recreation programs.
- Winter Camp Registrations grew by 15% and Spring Camp Registrations grew by 26%, both with a satisfaction survey of 100%.
- Teacher Planning Day Camps attendance increased by 68% from previous year.
- For the first time ever, Doral had two Soccer Providers.
 - Doral Soccer Club had over 500 registered participants with a satisfaction of 90%.
 - Juventus Doral had over 300 registered with a satisfaction of 87.5%.
- The Students in Action Program, for high school volunteers increased the participant base by 32%.
- A Virtual Orientation program was implemented in order to expedite the process to allow volunteers to begin participating while maintaining required semi-annual in-person orientations.
- Offered a wide range of Teen events including; ping pong and basketball, non-competitive recreation like art after dark,

Programs

- Implemented a new Quarterly Evaluation Assessment for program providers and will incorporate the process in all new agreements.



video game nights, soccer sticker exchanges, karaoke with RockStar101, and a valuable free Safe Driving Workshop in partnership with AAA insurance and Doral Police Department.

Senior Programs

The Silver Club is extremely important and beneficial for the senior population in the community. It provides them a place and a club that offers social and educational events and companionship for the senior citizens.

- Silver Club attendance in activities increased by 10%.
- Increased capacity in 50% of trips and activities, allowing more seniors to enjoy and participate by renting an additional bus.
- Exceeded 90% satisfaction rate for all activities.
- Exceeded 900 Registered Silver Club Members, a 12.5% increase from last year.
- Introduced a new Chair Yoga Program.
- Added additional Seminars and Luncheons throughout the Fiscal Year.
- Offered two safe driving courses in partnership with AAA.
- Partnership with AARP for Senior Employment Program.

Special Needs Programs

Our Special Needs Programs are vital and beneficial for our special needs population in the community. Our program is structured to instill confidence, develop social and life skills, increase attention span, and improve fine and gross motor abilities.

- Special Olympics Program medaled in Team Soccer, Golf, Bowling and Softball.

- Medaled in Individual Skills in Soccer, Basketball, and Softball.
- Continued the Special Needs Summer Camp for its 5th year straight.
- Established a new wellness program for our special needs participants called the Sunburst Wellness Program.
- Started a new Wellness and Martial Arts Program at Doral Legacy Park.
- Created new social activities/events for our participants.
- Offered a two-week tennis camp.

Sponsorship

Sponsorship is important not only for the City but also for the businesses in the community. Obtaining sponsorship helps the City offset the cost of an event/activity by collecting revenue. However, it also allows the City to develop strong partnerships with local businesses that make the community aware of businesses and services in the area and benefit the City by establishing multi-event sponsorships.

- Increased number of sponsors per event by an average of 5% (at Signature events).
- Established sponsorship opportunities for Special Needs, Silver Club and Sports Programs.
- Secured Presenting Sponsors for the Independence Day Celebration.
- Established one (1) new opportunity for presenting sponsorship opportunities.
- Created sponsorship packages with (5) different businesses.

Other

- The Parks Bond was passed in the November 2018 election. This \$150 million



bond will allow for improvements to existing parks and new parks to be developed, especially Doral Central Park which will hold the City's first aquatic facility and a 70,000 sq. ft. community center along with many other amenities.

- Completed updating a draft version of the department's Policies & Procedures Manual to reflect new and updated policies.
- Implemented a new employee orientation presentation for all new part time staff at the park.
- Step up Doral: Continued to implement the Mayor's Wellness Initiative, Step up your health, Doral! to promote a culture of health and wellness among residents and local businesses focusing on physical, mental and emotional health. A variety of no cost health programs, seminars and events were

offered at different parks to encourage the community to live a healthy lifestyle.

- Wellness Wednesdays occurring each month offered a variety of fitness classes and had a 20% increase in total participation from FY 17-18.
- Offered 8 new health seminars in FY 18-19 with an average attendance of 25 participants.
- Developed new partnerships with Kendall Regional Medical Center, the Alzheimer's Foundation, and the Doral Yard which allow 7 new health/nutrition seminars and fitness classes to be offered in FY 18-19.
- Offered a new Social Emotional Series, for adults, consisting of 8 workshops with more than 20 participants at each workshop.

PARKS & RECREATION DEPARTMENT ACTIVITY REPORT

| ACTIVITY | Actual FY 2016-17 | Actual FY 2017-18 | Projected FY 2018-19 | Projected FY 2019-20 |
|--|----------------------|----------------------|-------------------------|-------------------------|
| Morgan Levy Park Attendance | 316,738 | 300,000 | 277,000 | 280,000 |
| Doral Meadow Park Attendance | 246,869 | 250,000 | 360,000 | 360,000 |
| Trails & Tails Park Attendance | 93,948 | 95,000 | 125,000 | 125,000 |
| Doral Legacy Park Attendance | 56,892* | 450,000 | 605,000 | 605,000 |
| Doral Glades Park Attendance | N/A | N/A | 20,000** | 100,000 |
| Cash Sponsorship Totals | \$24,000 | \$118,830 | \$80,000 | \$115,000 |
| Satisfaction Rate (Events, Programs, Facilities) | 99% | 99% | 99% | 99% |
| Volunteer Hours | 7,469 | 8,000 | 9,000 | 9,000 |

* August & September 2017

**August & September 2019



PARKS AND RECREATION OBJECTIVES FOR FY 2020

The goal of the Parks & Recreation Department's FY 19-20 budget is to continue providing quality recreational programming and events as well as maintaining our facilities at an excellent standard. Over the course of the last few fiscal years, the Parks & Recreation Department has worked hard to find ways to be more efficient and effective in the services the Department provides. The FY 19-20 budget allocates funds for the programming and operations of Doral Glades Park which is set to open August 2, 2019. The following objectives were developed to provide a description of the anticipated accomplishments for the Department as it relates to the City Council's Budget Priorities and Strategic Goals which are indicated below.

Facilities

- Install barrier netting at Doral Legacy Park soccer and football fields.
- Complete tennis and basketball court resurfacing at Morgan Levy Park in the first quarter.
- Complete exterior repairs and painting at Morgan Levy Park in the first quarter.
- Complete installation of burglar alarm at Morgan Levy Park.
- Execute new agreement with waste disposal and recycling vendor.
- Enhance recycling program at City parks.
- Begin waste collection at Trails & Tails Park to improve operational efficiency.
- Bid and award grease trap retrofit at Morgan Levy Park concession space.
- Reseal and restripe parking lots at Veterans and Trails and Tails Park.
- Bid and award agreement for sidewalk repairs and ADA enhancements to City parks.
- Improve turf quality and preventative maintenance at Trails & Tails Park.

Events

- Work with local bike safety organizations and sponsors to host an additional Light

Your Bike Night - Glow Ride event, so that more family members in the community are catered to.

- Host Movies at the Park at different locations such as Downtown Doral Park and Doral Legacy Park to cater to patrons from different parts of the community.
- Partner with the IT Department to establish a survey system using iPad, which will make collecting the information easier for both the patrons and staff.
- Promote and execute special and cultural events at Doral Glades Park.
- Continue growing sponsorship cash and in-kind participation for all events.
- Re-evaluate the Art of Music Series and make necessary changes to combine into a yearly concert, and use budget savings to introduce a Father's Day wood working/blacksmith workshop.

Sports

- Enhance Youth Flag Football league by adding an All-Girls Division.
- Increase the number of players on teams in the Adult Soccer League by 5%.
- Increase Adult Basketball Team registration by 10%.
- Increase Archery enrollment by 10%.



- Continue to offer and expand adult sport offerings to the community.
- Launch City Administered Youth Recreational Baseball Program.
 - The goal is a minimum of 120 total participants in 4 age groups.
- Successfully recruit and train 22 Volunteer Coaches & Parents for Youth Baseball program.

Programs

- Introduce two new programs at Doral Glades Park with a focus on Music, Art, Computer, and English classes.
- Introduce a new nature camp provider for Doral Glades Park.
- Implement two (2) to three (3) additional fitness program providers such as Table Tennis, Futsal, Beach Tennis and Zumba.
- Implement University of Miami “Families First Parenting Group” in Fall of 2019 at Doral Legacy Park.
- Increase recreation program registration by 10%.
- Continue to build the TEEN program by offering a variety of activities and increase participation by 10%.

Senior Programs (The Silver Club)

- Issue an RFP for new programs and offer at least one new Silver Club Program.
- Issue an RFP for new programs.
 - Ideas:
 - Computer Classes
 - English Classes
 - Ceramics
- Set-up Domino Tournament for Silver Club (on-going).

- Continue to meet or exceed 90% user satisfaction rate in our activities.

Special Needs Programs

- Strengthen our Special Olympics Golf Program by working with the First Tee of Miami to offer a more specialized program.
- Work with Consultant to offer more specialized trainings in Soccer and Tennis.
- Establish an Adult Day Training Program.
- Issue an RFP for new programs and offer at least one new program for Special Needs.
 - Ideas:
 - Music
 - Arts & Crafts
 - Cooking Class

Sponsorship

- Obtain one presenting sponsor of 3 major events.
- Increase Sponsorship Appreciation event participants by 10%.
- Inform more local businesses about all the different types of sponsorship opportunities.
- Create a schedule to visit local businesses to promote the City’s events, and to build and maintain relationships.
- Conduct a sponsorship and naming rights valuation assessment for Department events, activities, and park facilities. This assessment will provide an important analysis on the value of locations at different park facilities. Furthermore, it will provide a framework for sponsorship values, trends, and local businesses in the area the Department can reach out to for sponsorship. This item will be procured and will help to increase sponsorship revenue and revenue at the



Parks. It will also increase the opportunities local businesses have to sponsor and have name recognition at the parks.

Other

- Finalize Department Policies & Procedures Manual.
- Create and conduct more staff trainings to achieve better customer service and continually provide professional development to our staff. Trainings may include: Department History, Department Rules and Regulations, Safety and Emergency Management and First Aid.
- Work with consultant to implement feedback provided on efficiency and effectiveness of Department Operations, Policies, Operational Plans and Procedures. Additionally, implement Recreation Program manual and continue to work towards the accreditation process for the Department (CAPRA).
- Apply for Awards such as:
 - NRPA Gold Medal Award
 - FRPA Agency Excellence, Public Relations Award
- Apply for Grants such as FRDAP Grant.



PARKS AND RECREATION STRATEGIC PRIORITIES

| STRATEGIC PRIORITIES | PROPOSED FY 19-20 | ASSOCIATED COST |
|---|--|-----------------------|
| <u>Play</u> : Develop policies to ensure best interests of the community are met in the use of its facilities | Revise Department Outdoor Event Fees | Staff Time |
| <u>Play</u> : Enhance programming options for residents | In-House Operated Youth Recreation Baseball | \$25,000 + Staff Time |
| <u>Play</u> : Examine costs and benefits of additional recreational infrastructure | Develop three (3) concept alternatives for an amphitheater at Doral Central Park | Roll Over FY 18-19 |
| <u>Play</u> : Develop policies to ensure best interests of the community are met in the use of its facilities | Ensure consistent application of park rules regarding various programs | Staff Time |
| <u>Play</u> : Enhance programming options for residents | Enhanced senior programming | \$ 14,500 |
| <u>Play</u> : Enhance programming options for residents | Enhanced teen programming | \$ 8,450 |
| <u>Play</u> : Enhance the recreational experiences offered by the City | Continue implementation of ADA Study recommendations | Roll Over FY 18-19 |
| <u>Financial Planning</u> : Explore non-traditional revenue sources such as naming rights | Naming Rights Valuation Study | \$ 75,000 |
| TOTAL | | \$ 122,950 |



PARKS AND RECREATION BUDGET HIGHLIGHTS



- **110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide.
- **310 Professional Services** - This account increased from last fiscal year due to the addition of a naming rights valuation service. This item will be procured and will help to increase revenue at the parks and increase the opportunities local businesses have to sponsor and have name recognition at the parks.
- **340 Contractual Services – Other** - This account increased from FY 18-19 due to Park Maintenance Services such as the holding tank and trash services at Doral Central Park. Also, an increase in Park Operation Services for Doral Glades Park with it being open an entire year, as well as, more senior citizen programming, and cost for Parking Management Services at City special events.
- **400 Travel & Per Diem** - This account increased from FY 18-19 due to increase cost to existing state and national conferences.
- The national conference is in Florida this fiscal year and more staff will be able to attend and benefit from the National conference.
- **430 Utility Services** - This account decreased from FY 18-19 due to installation of energy efficient lighting.
- **440 Rentals & Leases** – This account increased due to the associated rental expenses and cost of living expenses for new tournament events.
- **460 Repair & Maintenance- Office Equipment** - Increase in this account is due to the maintenance for Doral Glades Park as well as the increase in park landscaping expenses from the recent bid awarded due to cost of living adjustment. Previous pricing used was from 2013.
- **461 Repair & Maintenance- Vehicles** – The increase in this account is for any repairs and/or maintenance needed for the new utility vehicles.
- **490 Other Current Charges** - This account increased from FY 18-19 due to the food and awards associated with new tournament events.
- **494 Cultural Arts Program** - Increase in this account is due to addition of budgeted funds for the Miami Symphony Orchestra event. In



previous years this event was sponsored by the Miami Symphony Orchestra, however the Department will now be paying for the services which includes the orchestra and sound, stage and lighting for the event.

- **520 Operating Supplies** - Although funding remains the same for special events, adult sports and seniors & special needs programming, this account increased from FY 18-19 due to the Doral Glades Park

recreational programs offered and the City running Youth Recreational Baseball in-house in lieu of a contracted provider.

- **540 Dues / Subscriptions / Memberships** - Increase in this account is due to increased costs for national conferences. The national conference is in Florida this fiscal year and more staff will be able to attend and benefit from the National conference.

**PARKS & RECREATION DEPARTMENT BUDGET
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | AMENDED | BUDGET | PROPOSED | TOTAL COST |
|-----------------------------------|--|------------|------------|------------|------------|------------|---------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.111 - Administrative Salaries | Parks & Recreation Director | 1 | 1 | 1 | 1 | 1 | \$ 138,571 |
| | Administrative Salaries Total | 1 | 1 | 1 | 1 | 1 | \$ 138,571 |
| 500.120 - Full Time Salaries | Assistant Director | 1 | 1 | 1 | 1 | 1 | \$ 102,591 |
| | Administrative Assistant | 1 | 1 | 1 | 1 | 1 | \$ 38,514 |
| | Recreation Administrator | 1 | 1 | 1 | 1 | 1 | \$ 79,008 |
| | Parks Maintenance Supervisor | 1 | 1 | 0 | 0 | 0 | \$ - |
| | Parks Operations Administrator | 0 | 0 | 1 | 1 | 1 | \$ 69,100 |
| | Recreation Facility Supervisor | 2 | 2 | 2 | 2 | 2 | \$ 114,625 |
| | Recreation Program Coordinator | 3 | 1 | 1 | 1 | 1 | \$ 56,505 |
| | Special Needs Coordinator | 0 | 1 | 1 | 1 | 1 | \$ 58,976 |
| | Special Events Coordinator | 1 | 1 | 1 | 1 | 1 | \$ 64,663 |
| | <i>Service Award 10 yr</i> | | | | | | \$ 2,155 |
| | Event Specialist | 1 | 1 | 1 | 1 | 1 | \$ 45,689 |
| | Cultural Event Specialist | 1 | 1 | 1 | 1 | 1 | \$ 48,472 |
| | Sponsorship & Recreation Coordinator | 1 | 0 | 0 | 0 | 0 | \$ - |
| | Athletics Coordinator | 0 | 2 | 2 | 2 | 2 | \$ 116,709 |
| | Park Manager | 4 | 4 | 4 | 4 | 4 | \$ 174,136 |
| | Parks Foreman | 0 | 1 | 1 | 1 | 1 | \$ 45,237 |
| | Assistant Park Manager | 9 | 11 | 11 | 11 | 11 | \$ 425,954 |
| | <i>Service Award 10 yr</i> | | | | | | \$ 1,466 |
| | Community Center Manager | 1 | 1 | 1 | 1 | 1 | \$ 43,985 |
| | Assistant Community Center Manager | 1 | 1 | 1 | 1 | 1 | \$ 37,204 |
| | Special Needs Specialist | 1 | 1 | 1 | 1 | 1 | \$ 47,253 |
| | Accounting Clerk | 1 | 1 | 1 | 1 | 1 | \$ 38,388 |
| | Parks Maintenance Technician | 1 | 2 | 2 | 2 | 2 | \$ 91,232 |
| | Recreation Marketing & Sponsorship Coordinator | 0 | 1 | 1 | 1 | 1 | \$ 58,200 |
| | Nature Facility Manager | 0 | 1 | 1 | 1 | 1 | \$ 37,224 |
| | Full Time Salaries Total | 31 | 37 | 37 | 37 | 37 | \$ 1,797,286 |
| 500.130 - Other Salaries | Park Service Aides Part Time ¹ | 0 | 0 | 0 | 0 | 0 | \$ 1,077,426 |
| | Other Salaries Total | 0 | 0 | 0 | 0 | 0 | \$ 1,077,426 |
| | TOTAL | 32 | 38 | 38 | 38 | 38 | \$ 3,013,283 |

¹ Other Salaries - Pool of funds; not tied to a number of positions



0019000 - PARKS & RECREATION

| | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|----------------|----------------|-------------------|-------------------|--------------------|---------------------|----------------|----------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| 0019000 - PARKS AND RECREATION REVENUE | | | | | | | | |
| 334390 - STATE-VOL.CLEANUP TAX.CERT. | 128,003 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 334700 - STATE-CULTURAL FACILITY GRANT | 145,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 347200 - RECREATION FEES | 103,396 | 103,737 | 140,000 | 140,000 | 70,732 | 103,000 | 140,000 | 100,000 |
| 347201 - RECREATION - RENTALS | 46,833 | 121,517 | 100,000 | 100,000 | 116,313 | 130,000 | 110,000 | 120,000 |
| 347202 - RECREATION - BRONCO REGIS. | 34,659 | 32,060 | 35,000 | 35,000 | 24,241 | 35,000 | 35,000 | 35,000 |
| 347203 - RECREATION-CONCESSIONS | 23,242 | 21,087 | 20,000 | 20,000 | 9,666 | 10,000 | 10,000 | 12,000 |
| 347204 - RECREATION-TAXABLE SALES | 0 | 11,034 | 15,000 | 15,000 | 17,908 | 20,000 | 18,000 | 20,000 |
| 347400 - RECREATION - SPECIAL EVENTS | 43,068 | 30,916 | 45,000 | 45,000 | 28,713 | 30,000 | 20,500 | 30,000 |
| 347401 - RECREATION - SPONSORSHIPS | 28,480 | 118,830 | 120,000 | 120,000 | 81,307 | 86,000 | 100,000 | 100,000 |
| 347402 - RECREATION - CAMPS | 43,565 | 73,390 | 70,000 | 70,000 | 29,098 | 21,000 | 75,000 | 75,000 |
| 347403 - RECREATION - TENNIS | 140,372 | 140,126 | 75,000 | 75,000 | 48,403 | 58,000 | 55,000 | 60,000 |
| 347404 - RECREATION - SOCCER | 79,647 | 103,710 | 80,000 | 80,000 | 226,636 | 275,000 | 200,000 | 250,000 |
| 347405 - RECREATION-COMMUNITY CENTER | 49,913 | 111,141 | 90,000 | 90,000 | 78,205 | 97,000 | 140,000 | 110,000 |
| 347406 - RECREATION-TRAINING | 0 | 0 | 500 | 500 | 300 | 300 | 500 | 500 |
| 347407 - RECREATION-BASEBALL | 13,718 | 13,103 | 13,000 | 13,000 | 21,132 | 13,000 | 13,000 | 13,000 |
| 366000 - PRIVATE GRANTS & CONTIRBUTIONS | 21,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 366100 - DEVELOPER CONTRIBUTIONS | 0 | 0 | - | 500,000 | 500,000 | 500,000 | 0 | 0 |
| 369104 - MAU PARK | 0 | 0 | 7,000 | 7,000 | 0 | 7,000 | 7,000 | 7,000 |
| 369400 - MISC.PARK FEES | 0 | 200 | - | 0 | 200 | 200 | 0 | 0 |
| 0019000 - PARKS AND RECREATION REVENUE TOTAL | 900,896 | 880,850 | 810,500 | 1,310,500 | 1,252,855 | 1,385,500 | 924,000 | 932,500 |
| GRAND TOTAL | 900,896 | 880,850 | 810,500 | 1,310,500 | 1,252,855 | 1,385,500 | 924,000 | 932,500 |



00190005 - PARKS & RECREATION

| | ADOPTED AMENDED | | | | YEAR-END | | | |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 107,972 | 119,522 | 125,282 | 125,282 | 96,704 | 125,282 | 130,976 | 138,571 |
| 500120 - FULL TIME SALARIES | 1,243,027 | 1,338,883 | 1,560,503 | 1,560,503 | 1,231,939 | 1,560,503 | 1,702,282 | 1,797,286 |
| 500125 - COMPENSATED ABSENCES | 48,447 | 45,732 | 64,709 | 64,709 | 3,516 | 64,709 | 70,383 | 69,674 |
| 500130 - OTHER SALARIES | 762,744 | 924,829 | 964,435 | 964,435 | 669,779 | 964,435 | 1,077,426 | 1,077,426 |
| 500140 - OVERTIME | 15,890 | 24,781 | 20,000 | 20,000 | 18,541 | 20,000 | 30,000 | 25,000 |
| 500210 - FICA & MICA TAXES | 163,916 | 184,488 | 210,357 | 210,357 | 151,453 | 210,357 | 148,796 | 156,471 |
| 500220 - RETIREMENT CONTRIBUTION | 162,783 | 174,336 | 201,902 | 201,902 | 149,840 | 201,902 | 219,579 | 238,894 |
| 500230 - LIFE & HEALTH INSURANCE | 282,376 | 340,743 | 446,917 | 446,917 | 344,086 | 446,917 | 516,073 | 472,650 |
| PERSONNEL TOTAL | 2,787,156 | 3,153,313 | 3,594,105 | 3,594,105 | 2,665,858 | 3,594,105 | 3,895,515 | 3,975,972 |
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 681,932 | 40,820 | 15,000 | 563,785 | 27,555 | 556,285 | 127,500 | 90,000 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 436,336 | 437,795 | 484,731 | 484,966 | 331,259 | 484,966 | 524,342 | 503,342 |
| 500400 - TRAVEL & PER DIEM | 10,544 | 11,677 | 12,605 | 12,605 | 7,220 | 12,605 | 17,155 | 13,450 |
| 500410 - COMMUNICATION & FREIGHT | 9,994 | 8,910 | 10,400 | 10,400 | 6,582 | 10,400 | 10,400 | 10,400 |
| 500430 - UTILITY SERVICES | 125,151 | 212,546 | 292,000 | 292,000 | 149,849 | 292,000 | 282,500 | 282,500 |
| 500440 - RENTALS & LEASES | 182,559 | 207,405 | 184,310 | 184,310 | 152,041 | 184,310 | 216,910 | 200,910 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 350,384 | 440,805 | 576,530 | 585,943 | 306,012 | 585,943 | 625,094 | 621,094 |
| 500461 - REPAIR & MAINT - VEHICLES | 16,159 | 2,292 | 3,500 | 3,500 | 1,429 | 3,500 | 4,500 | 4,500 |
| 500470 - PRINTING & BINDING | 52,296 | 39,917 | 53,799 | 53,799 | 35,506 | 53,799 | 61,089 | 49,150 |
| 500480 - PROMOTIONAL ACTIVITIES | 32,080 | 36,335 | 33,800 | 33,800 | 20,783 | 33,800 | 53,000 | 28,300 |
| 500490 - OTHER CURRENT CHARGES | 239,894 | 257,787 | 273,708 | 266,208 | 170,802 | 266,208 | 345,464 | 292,504 |
| 500494 - CURR.CHARGES - CULTURAL EVENTS | 70,860 | 69,675 | 81,200 | 81,200 | 44,282 | 81,200 | 90,500 | 85,000 |
| 500496 - CULTURAL GRANT-KNIGHTS ART | 51,873 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 5,644 | 16,052 | 7,000 | 7,000 | 2,898 | 7,000 | 7,000 | 7,000 |
| 500520 - OPERATING SUPPLIES | 331,350 | 257,789 | 284,700 | 284,700 | 148,968 | 284,700 | 311,426 | 294,000 |
| 500521 - OPERATING SUPPLIES - FUEL | 0 | 106 | 250 | 250 | 280 | 280 | 250 | 250 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 7,425 | 10,076 | 13,674 | 16,424 | 10,171 | 16,424 | 16,239 | 16,239 |
| OPERATING TOTAL | 2,604,479 | 2,049,987 | 2,327,207 | 2,880,891 | 1,415,638 | 2,873,421 | 2,693,369 | 2,498,639 |
| CAPITAL OUTLAY | | | | | | | | |
| 500620 - CAPITAL - BUILDING | 5,404,026 | 2,109,887 | 0 | 8,767,096 | 7,803,041 | 8,767,096 | 0 | 0 |
| 500634 - IMPROVEMENTS | 1,159,820 | 52,950 | 0 | 3,700 | 0 | 3,700 | 80,000 | 0 |
| 500640 - CAPITAL OUTLAY - OFFICE | 96,759 | 13,930 | 0 | 3,175 | 3,175 | 3,175 | 13,550 | 0 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 67,773 | 0 | 29,792 | 32,782 | 22,456 | 32,782 | 116,500 | 0 |
| 500643 - GRANT - LOCAL | 16,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500650 - CONSTRUCTION IN PROGRESS | 123,510 | 367,786 | 0 | 3,068,777 | 347,163 | 3,068,777 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 6,867,887 | 2,544,554 | 29,792 | 11,875,530 | 8,175,834 | 11,875,530 | 210,050 | 0 |
| Grand Total | 12,259,522 | 7,747,855 | 5,951,104 | 18,350,526 | 12,257,331 | 18,343,056 | 6,798,934 | 6,474,611 |

DOWNTOWN DORAL
PARK

**SPECIAL
REVENUE FUNDS**

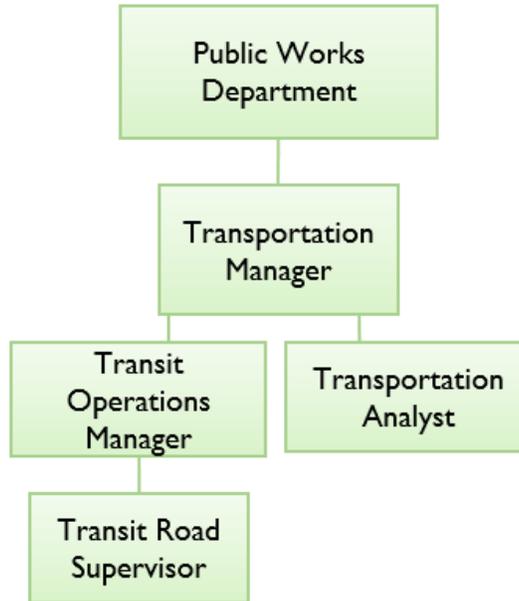




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TRANSPORTATION FUND



TRANSPORTATION FUND – DIVISION FUNCTION

This Fund manages the local option gas tax revenues and 35% of State Revenue Sharing revenues, which must be utilized for transportation related items. County and Municipal governments shall only be allowed to utilize the proceeds of the 6 cent local option fuel tax for transportation improvement expenditures. The proceeds of the 3 cent local option fuel tax must be used for only those transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan.

Section 336.025(7) of the Florida Statutes, define “transportation expenditures” to include those expenditures by the local government from local or state-share revenue sources, excluding expenditures of bond proceeds, for the following programs:

- Public transportation operations and maintenance.
- Roadway and right of way maintenance and equipment and structures used primarily for the storage and maintenance of such equipment.
- Roadway and right-of-way drainage.
- Street lighting, traffic signs, traffic engineering, signalization, and pavement markings.
- Bridge maintenance and operation
- Debt service and current expenditures for transportation capital projects in the foregoing program areas, including construction or reconstruction of roads.



TRANSPORTATION FUND - DIVISION ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

Planning

- Commenced a six-month Freebee service Pilot Program for Downtown Doral.
- Awarded \$260,000 from the Miami-Dade Transportation Planning Organization (TPO) SMART Plan Demonstration Project for the Doral FIU Trolley Route (Route 4) Operation and Maintenance for a three (3) year period.
- Completed the Doral Trolley/SMART Plan Implementation Study.
- Completed Citywide Parking Demand Study.
- Initiated and completed the Roadway Impact Fee Ordinance Update.
- Revised the City's Truck Route Restriction Study.
- Initiated and completed the Speed Hump/Bump Ordinance.
- Initiated and completed the Doral Boulevard Bus Shelter Conceptual Design.
- Initiated the School Traffic Operations Plan (TOP) Phase I Study.
- Initiated the Traffic Calming Interlocal Agreement with Miami-Dade County.
- Continued to participate and coordinate with Miami-Dade County, Miami-Dade TPO, FDOT, Florida's Turnpike and other transportation partners on transportation related project.
- Continued to assist and coordinate with the Doral Police and Traffic Relief Advisory Board.
- Continued the review, comment, and approval process of traffic impact studies and trip generation analysis of private developments.

- Continue to work with the City's Police Department to address traffic related concerns.

Engineering

- Continued to coordinate with the Construction Division for the City's 2016 Road Resurfacing Plan and outlined segments for resurfacing work.
- Completed and submitted the Transportation Alternatives Program (TAP) Grant 2019 applications for the Bicycle/Pedestrian Bridge over Doral Boulevard, Phase 2 of the Citywide Sidewalk Improvements, and for the Implementation of FDOT's new School Zone requirements Citywide.
- Completed the design and permitting for the roadway improvements project along NW 102nd Avenue between NW 66th Street and NW 74th Street, and initiated construction.
- Completed the design and permitting for the roadway improvements project along NW 82nd Avenue between NW 27th Street and NW 33rd Street, and initiated construction.
- Completed the design and permitting for the roadway improvements project along NW 41st Street between NW 79th Street and NW 87th Avenue, and initiated construction.
- Completed the design and permitting for the roadway improvement project along NW 112th Avenue between NW 25th Street and NW 34th Street.
- Continued the design and permitting phase for the Doral Boulevard Median Landscape



Improvements from NW 97th Avenue to SR 826 / Palmetto Expressway Interchange.

- Completed the design and permitting for the Citywide Sidewalk Improvements project at locations identified in the Transit Mobility Study with \$1 Million dollars funding to come from the FDOT TAP Grant awarded in 2016 and commenced construction.
- Completed an audit of the master development agreements and lighting special taxing districts of Section 7 in the northwest area of the City.
- Completed the structural inspections of the two (2) pedestrian bridges within the City located at Legacy Park and NW 97th Ave. (Trump Golf Resort).
- Initiated the design and permitting for the Intersection Improvements (new traffic signal) located at the intersection of NW 112th / 114th Avenue and NW 82nd Street.
- Completed the design and permitting for the traffic signal improvements at the intersections along NW 74th Street at NW 102nd Avenue and at NW 97th Avenue and commenced construction.
- Completed the design and permitting for the roadway widening project along NW 104th

Avenue between NW 68th Street and NW 70th Street.

- Initiated the design and permitting for the intersection improvements recommended in the NW 112th Avenue / NW 114th Avenue One-Way Study at the intersections along NW 112th Avenue at NW 58th Street, at NW 50th Street, and at NW 41st Street; and along NW 114th Avenue at NW 58th Street and at NW 41st Street.
- Completed the design for the “Do Not Block the Box” exhibits at the intersections identified in the Transportation Master Plan and completed construction of the selected segments.
- Continued the design for the Doral Boulevard Entry Features at the Doral Boulevard / SR 826 Interchange.
- Initiate the design and permitting of traffic calming improvements in Section 7.
- Initiate the feasibility study and concept design for implementation of sidewalks throughout the Vanderbilt Park community.
- Complete the conceptual sketches and renderings for the Downtown Doral Boulevard Trolley Shelters to adhere to the Beautification Master Plan.



TRANSPORTATION FUND - DIVISION OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this division as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

Planning

- Continued to participate and coordinate with Miami-Dade County, Miami-Dade TPO, FDOT, Florida's Turnpike and other transportation partners on transportation related project.
- Continue to assist and coordinate with the Doral Police and Traffic Relief Advisory Board.
- Continue to work with the City's Police Department on traffic related concerns.
- Continue the review, comment, and approval process of traffic impact studies and trip generation analysis of private developments.
- Develop and adopt Citywide Parking Regulations in Public Right-of-Way.
- Implement Year-I of Parking Authority Implementation as presented in the Citywide Parking Demand Study.
- Initiate and complete the NW 79 Avenue Master Plan Study.
- Initiate and complete School Traffic Operations Plan (TOP) Phase II Study.
- Initiate and complete Doral Boulevard Corridor Study.
- Initiate and complete Biennial Citywide Traffic Counts.
- Purchase of one (1) trolley vehicle.
- Expand the Freebee service to City Place.
- Commence the recommendations of the Doral Trolley/SMART Plan Implementation Study.

Engineering

- Complete the design and permitting for the Doral Boulevard Median Landscape

- Improvements from NW 97th Avenue to SR 826 / Palmetto Expressway Interchange.
- Complete the design and permitting for the Intersection Improvements (new traffic signal) at the intersection of NW 112th / 114th Avenue and NW 82nd Street.
- Continue with the City's roadway resurfacing outlined in the updated Five Year Resurfacing Master Plan.
- Commence with creating the RFP for advertisement of a new Five Year Resurfacing Master Plan (2021).
- Complete the design and initiate the construction of the Entry Features at the Doral Boulevard / SR 826 interchange.
- Initiate the design and construction of the intersection improvements outlined in the Transportation Master Plan Update.
- Complete the design and permitting for the intersection improvements recommended in the NW 112th Avenue / NW 114th Avenue One-Way Study at the intersections along NW 112th Avenue at NW 58th Street, at NW 50th Street, and at NW 41st Street; and along NW 114th Avenue at NW 58th Street and at NW 41st Street.
- Initiate the design and permitting for the roadway improvements on NW 114 Avenue between NW 34 Street and NW 39 Street.
- Initiate the design and permitting for 10 new trolley shelters citywide for construction in FY 2020-21.
- Initiate the Land Acquisition process for the continuation of NW 112 Avenue between NW 34 Street and NW 41 Street.
- Complete the design and permitting of traffic



- calming improvements in Section 7.
- Complete the feasibility study and concept design for implementation of sidewalks throughout the Vanderbilt Park community.
- Complete the design for the Downtown Doral Boulevard Trolley Shelters to adhere to the Beautification Master Plan.

TRANSPORTATION FUND – DIVISION BUDGET HIGHLIGHTS



- 110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual’s performance evaluation. Health insurance rates have increase by 6% city-wide.
- 310 – Professional Services** - This account was increased in comparison to the previous Fiscal Year as a result of the inclusion of the Doral Boulevard Corridor Study which will provide intersection operational safety improvements such as mid cross closing/opening, lane width recommendation, turn lanes, etc. The account also includes Phase II of the Citywide schools Traffic Operations Plan (TOP) analysis, and the Biennial Citywide Traffic Counts.
- 340 - Contractual Services - Other** – This account was increased in comparison to the previous Fiscal Year as a result of the inclusion of the NW 114th Ave. & NW 82nd St. Intersection Improvements Project (Traffic Signal), the NW 112th Ave. & NW 50th St. Intersection Improvements (Traffic Signal), and the implementation of Phase One of the Parking Authority.
- 341 - Other Contractual Services** – This account was increased in comparison to the previous Fiscal Year as the Trolley Safety and Security contract line item was increased as a result of additional vehicles on the fleet and the upgrading of outdated trolley equipment
- 540 – Dues/Subscriptions/Membership** - This account was increased in comparison to previous Fiscal Year as it now includes the Transportation Planning Organization (TPO) Annual Membership fees as requested by the latest Citizen’s Independent Transportation Trust (CITT) audit findings.
- 633 - Capital Outlay – Street**



Improvements - This account was increased in comparison to previous Fiscal Year as a result of the inclusion of Citywide Traffic Calming Improvements, the NW 112th Ave. (25th – 34th St.) Roadway Improvements Project, and the Section 7 Traffic Calming improvements proposed for FY 2019-20.

- **650 – Construction in Progress** - This account was decreased in comparison to the previous Fiscal Year as a result of the deferral of the proposed NW 112th Ave. (34th – 41st St.) Roadway Construction and all associated work to a future year.

**TRANSPORTATION FUND - PUBLIC WORKS
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | PROPOSED | TOTAL COST |
|------------------------------|---------------------------------|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.120 - Full Time Salaries | | | | | | | |
| | Transportation Manager | 1 | 1 | 1 | 1 | 1 | \$ 106,726 |
| | Transit Operations Manager | 1 | 1 | 1 | 1 | 1 | \$ 58,743 |
| | <i>Service Award 15 yr</i> | | | | | | \$ 4,406 |
| | Transportation Engineer | 1 | 1 | 1 | 0 | 0 | \$ - |
| | Transportation Analyst | 0 | 0 | 0 | 1 | 1 | \$ 67,142 |
| | Transit Road Supervisor | 1 | 1 | 1 | 1 | 1 | \$ 44,359 |
| | Full Time Salaries Total | 4 | 4 | 4 | 4 | 4 | \$ 281,376 |
| | Total | 4 | 4 | 4 | 4 | 4 | \$ 281,376 |



TRANSPORTATION FUND - PUBLIC WORKS BUDGET

101

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED | |
|-------------------------------|---|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|------------------|------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ACTUALS | ESTIMATE | | | FY 2018-19 |
| BEGINNING FUND BALANCE | | 16,193,178 | 17,830,564 | 16,986,079 | 16,986,079 | | | 16,986,079 | 6,538,267 | 6,538,267 |
| REVENUES | | | | | | | | | | |
| 101.8000.312410 | LOCAL OPTION GAS TAX | 592,416 | 637,766 | 655,812 | 655,812 | 471,565 | 704,000 | 655,812 | 687,791 | |
| 101.8000.312420 | LOCAL OPTION GAS TAX- NEW | 230,470 | 245,087 | 251,994 | 251,994 | 181,843 | 270,000 | 251,994 | 264,626 | |
| 101.8000.312600 | MUNICIPAL SURTAX - CITT FUNDS | - | - | - | - | - | - | - | - | |
| 101.8000.331408 | CIRCULATOR GRANT FL04-0122 | - | - | - | - | - | - | - | - | |
| 101.8000.331409 | CIRCULATOR GRANT FL04-0148 | - | - | - | - | - | - | - | - | |
| 101.8000.334102 | FDOT GRANT - FEDERAL | 1,576,182 | 202,165 | - | - | - | - | - | - | |
| 101.8000.337100 | COUNTY REIMBURSEMENT | - | - | - | - | - | - | - | - | |
| 101.8000.337707 | LOCAL GRANT TRANSIT MOBILITY | 16,624 | 55,359 | - | - | 19,482 | 11,535 | - | - | |
| 101.8000.361100 | INTEREST INCOME | 99,174 | 170,702 | 70,000 | 70,000 | 215,384 | 250,000 | 70,000 | 70,000 | |
| 101.8000.363240 | ROADWAY BEAUTIFICATION - IMPACT FEES | 1,315,917 | 2,832,515 | 1,750,000 | 1,750,000 | 2,948,871 | 2,975,000 | 1,750,000 | 1,750,000 | |
| 101.8000.366100 | DEVELOPER CONTRIBUTIONS | - | - | - | - | - | - | - | - | |
| 101.8000.367100 | CHANGE IN INVESTMENT VALUE | (24,613) | (47,046) | - | - | 94,131 | 85,000 | - | - | |
| 101.8000.369200 | PRIOR YEARS RECOVERY | - | 163,456 | - | - | - | - | - | - | |
| 101.8000.381100 | OPERATING TRANSFERS IN | 3,790,000 | - | - | - | - | - | - | - | |
| | TOTAL REVENUES | 7,596,171 | 4,260,006 | 2,727,806 | 2,727,806 | 3,931,277 | 4,295,535 | 2,727,806 | 2,772,417 | |
| OTHER RESOURCES | | | | | | | | | | |
| 101.8000.300100 | RESERVES - IN USE OF FUND BALANCE | 2,152,615 | 844,485 | 1,306,785 | 1,306,785 | - | 1,306,785 | 11,109,785 | 4,205,786 | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,718,230 | - | 10,718,230 | - | - | |
| | TOTAL OTHER RESOURCES | 2,152,615 | 844,485 | 1,306,785 | 12,025,015 | - | 12,025,015 | 11,109,785 | 4,205,786 | |
| | TOTAL AVAILABLE RESOURCES | 9,748,786 | 5,104,491 | 4,034,591 | 14,752,821 | 3,931,277 | 16,320,550 | 13,837,591 | 6,978,203 | |
| EXPENDITURES | | | | | | | | | | |
| 101.80005.500120 | FULL TIME SALARIES | 198,305 | 173,847 | 246,362 | 246,362 | 163,397 | 246,362 | 264,044 | 281,376 | |
| 101.80005.500125 | COMPENSATED ABSENCES | 624 | 2,144 | 9,476 | 9,476 | - | 9,476 | 9,995 | 9,986 | |
| 101.80005.500140 | OVERTIME | - | 34 | - | - | - | - | - | - | |
| 101.80005.500210 | FICA & MICA TAXES | 15,273 | 13,171 | 19,572 | 19,572 | 12,224 | 19,572 | 20,646 | 22,290 | |
| 101.80005.500220 | RETIREMENT CONTRIBUTIONS | 24,554 | 20,704 | 29,563 | 29,563 | 18,430 | 29,563 | 31,184 | 33,236 | |
| 101.80005.500230 | LIFE & HEALTH INSURANCE | 13,104 | 14,319 | 46,698 | 46,698 | 27,990 | 46,698 | 53,580 | 45,173 | |
| | TOTAL PERSONNEL COSTS | 251,859 | 224,220 | 351,671 | 351,671 | 222,040 | 351,671 | 379,449 | 392,061 | |
| 101.80005.500310 | PROFESSIONAL SERVICES | 275,067 | 113,336 | 3,200 | 333,455 | 208,054 | 333,455 | 128,200 | 128,200 | |
| 101.80005.500340 | CONTRACTUAL SERVICES - OTHER | - | - | - | - | - | - | 3,340,000 | 1,300,000 | |
| 101.80005.500341 | CONTRACTUAL SERVICES - ENGINEERING | 160,398 | 242,571 | 1,080,000 | 1,123,528 | 70,899 | 1,115,544 | 1,505,000 | 1,105,000 | |
| 101.80005.500400 | TRAVEL & PER DIEM | 250 | 5,646 | 5,900 | 5,900 | 2,155 | 5,900 | 5,900 | 5,900 | |
| 101.80005.500440 | RENTAL & LEASES | - | - | - | - | - | - | - | - | |
| 101.80005.500460 | REPAIR & MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | - | - | - | |
| 101.80005.500540 | DUES, SUBSCRIPTIONS, MEMBERSHIPS | 899 | 24,808 | 3,820 | 26,042 | 24,007 | 24,551 | 26,042 | 26,042 | |
| | TOTAL OPERATING COST | 436,614 | 386,361 | 1,092,920 | 1,488,925 | 305,114 | 1,479,450 | 5,005,142 | 2,565,142 | |
| 101.80005.500631 | CAPITAL OUTLAY - MEDIAN ST BEAUTI. | - | 585,810 | - | 1,242,301 | 533,013 | 1,242,301 | 2,202,000 | - | |
| 101.80005.500633 | CAPITAL OUTLAY - STREET IMPRV | 4,496,116 | 2,685,327 | 1,500,000 | 9,203,047 | 2,437,518 | 9,203,047 | 4,350,000 | 2,950,000 | |
| 101.80005.500640 | CAPITAL OUTLAY - EQUIPMENT | - | - | - | - | - | - | - | - | |
| 101.80005.500641 | CAPITAL OUTLAY - VEHICLES | 176,832 | 565,451 | - | 399,815 | 399,815 | 399,815 | 426,000 | 226,000 | |
| 101.80005.500648 | GRANT (CIRCULATOR #FL 04-0122) | - | - | - | - | - | - | - | - | |
| 101.80005.500649 | GRANT (CIRCULATOR #FL 040148) | - | - | - | - | - | - | - | - | |
| 101.80005.500650 | CONSTRUCTION IN PROGRESS | 597,363 | 657,322 | 1,090,000 | 2,067,063 | 310,885 | 2,067,063 | 1,475,000 | 845,000 | |
| | TOTAL CAPITAL OUTLAY | 5,270,311 | 4,493,910 | 2,590,000 | 12,912,225 | 3,681,230 | 12,912,226 | 8,453,000 | 4,021,000 | |
| 101.80005.500710 | DEBT SERVICE PRINCIPAL TROLLEY | - | - | - | - | - | - | - | - | |
| 101.80005.500720 | DEBT SERVICE INTEREST TROLLEY | - | - | - | - | - | - | - | - | |
| | TOTAL DEBT SERVICE | - | - | - | - | - | - | - | - | |
| | TOTAL TRANSPORTATION FUND EXPENSES | 5,958,785 | 5,104,491 | 4,034,591 | 14,752,821 | 4,208,384 | 14,743,347 | 13,837,591 | 6,978,203 | |
| | USE OF FUND BALANCE | 2,152,615 | 844,485 | 1,306,785 | 1,306,785 | - | 1,306,785 | 11,109,785 | 4,205,786 | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,718,230 | - | 10,718,230 | - | - | |
| | Ending Fund Balance | 17,830,564 | 16,986,079 | 15,679,294 | 4,961,064 | | 6,538,267 | (4,571,518) | 2,332,481 | |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

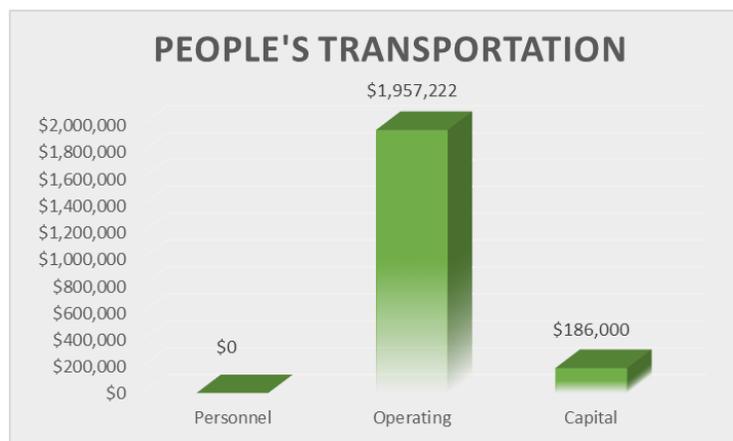


PEOPLE'S TRANSPORTATION PLAN FUND

PEOPLE'S TRANSPORTATION PLAN FUND FUNCTION

This fund has been established to manage monies to be utilized for transportation purposes that are generated from the one-half cent sales tax, and the Miami Dade County Transportation Tax. This fund will be used for the City's transportation expenses.

PEOPLE'S TRANSPORTATION PLAN FUND BUDGET HIGHLIGHTS



The People's Transportation Fund estimated revenues are \$2,552,382 and expenditures for FY 2020 are \$2,143,222.

- **341 Contractual Services-Engineering** – This account increased due to the new Freebee program.
- **633 Improvements-Street** – This line item covers some resurfacing projects identified in the Capital Improvement Plan.



PEOPLE'S TRANSPORTATION PLAN FUND

106

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ACTUALS | ESTIMATE | | |
| BEGINNING FUND BALANCE | | - | 478,050 | 560,863 | 560,863 | | 560,863 | 995,109 | 995,109 |
| REVENUES | | | | | | | | | |
| 106.8000.312600 | MUNICIPAL SURTAX - CITT FUNDS | 2,232,433 | 2,508,437 | 2,552,382 | 2,552,382 | 1,122,202 | 2,600,000 | 2,552,382 | 2,552,382 |
| | TOTAL REVENUES | 2,232,433 | 2,508,437 | 2,552,382 | 2,552,382 | 1,122,202 | 2,600,000 | 2,552,382 | 2,552,382 |
| OTHER RESOURCES | | | | | | | | | |
| 106.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 52,754 | - | 52,754 | - | - |
| TOTAL OTHER RESOURCES | | - | - | - | 52,754 | - | 52,754 | - | - |
| TOTAL AVAILABLE RESOURCES | | 2,232,433 | 2,508,437 | 2,552,382 | 2,605,136 | 1,122,202 | 2,652,754 | 2,552,382 | 2,552,382 |
| EXPENDITURES | | | | | | | | | |
| 106.80005.500341 | CONTRACTUAL SERVICES - ENGINEER | 1,595,067 | 1,635,000 | 1,635,000 | 1,635,000 | 1,451,457 | 1,635,000 | 1,957,222 | 1,957,222 |
| 106.80005.500540 | DUES, SUBSCRIPTIONS, & MEMBERSHIPS | - | - | 22,222 | 22,222 | - | - | - | - |
| TOTAL OPERATING COST | | 1,595,067 | 1,635,000 | 1,657,222 | 1,657,222 | 1,451,457 | 1,635,000 | 1,957,222 | 1,957,222 |
| 106.80005.500633 | CAPITAL OUTLAY - STREET IMPROVEMENTS | 159,315 | 790,625 | 486,000 | 538,754 | 166,401 | 530,754 | 186,000 | 186,000 |
| TOTAL CAPITAL OUTLAY | | 159,315 | 790,625 | 486,000 | 538,754 | 166,401 | 530,754 | 186,000 | 186,000 |
| TOTAL PEOPLE'S TRANSPORTATION PLAN FUND EXPENSES | | 1,754,383 | 2,425,625 | 2,143,222 | 2,195,976 | 1,617,858 | 2,165,754 | 2,143,222 | 2,143,222 |
| | USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 52,754 | - | 52,754 | - | - |
| Ending Fund Balance | | 478,050 | 560,863 | 970,023 | 917,269 | | 995,109 | 1,404,269 | 1,404,269 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



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DOWNTOWN DORAL
PARK

OTHER FUNDS



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PARKS IMPACT FEE FUND

PARK IMPACT FEE FUND FUNCTION

Parks Impact Fees Fund shall be used for the City of Doral Publicly owned parks, open space, and recreation facilities either for the development or improvement of current or future green spaces. The City charges developers who are building new construction single family, duplex and multi-family buildings a fee per unit. Such acquisitions and improvements shall be consistent with the levels of service and standards set forth in the comprehensive plan.

The Parks Impact Fees are imposed in order to regulate the use and development of land so as to assure that new development bears a proportionate share of the cost of the capital expenditures necessary to provide parklands, and the funds necessary to construct improvements to such lands in the City of Doral.

PARK IMPACT FEE FUND BUDGET HIGHLIGHTS



- **634 Capital Outlay – Improvements – Parks**
 - Doral Legacy Park – Batting Cage Improvements – The Department will be improving the existing batting cages at Doral Legacy Park to enhance the patrons experience.



PARK IMPACT FEE FUND
102

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED BUDGET | | AMENDED BUDGET* | | YEAR-END | | |
|-------------------------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | DEPT. REQ. | PROPOSED | |
| BEGINNING FUND BALANCE | | 3,736,527 | 3,194,065 | 3,815,664 | 3,815,664 | | | 3,815,664 | 5,482,713 | 5,482,713 |
| REVENUES | | | | | | | | | | |
| 102.9000.331700 | GRANT - FEDERAL | - | - | - | - | - | - | - | - | - |
| 102.9000.361100 | INTEREST INCOME | 22,316 | 44,607 | 10,000 | 10,000 | 60,272 | 78,000 | 10,000 | 10,000 | |
| 102.9000.363101 | SPECIAL ASSESMENT - EDUCATIONAL | - | - | - | - | - | - | - | - | - |
| 102.9000.363270 | IMPACT FEES - PARKS | 418,579 | 1,229,578 | 250,000 | 250,000 | 3,092,835 | 3,100,000 | 250,000 | 250,000 | |
| | TOTAL REVENUES | 440,895 | 1,274,185 | 260,000 | 260,000 | 3,153,107 | 3,178,000 | 260,000 | 260,000 | |
| OTHER RESOURCES | | | | | | | | | | |
| 101.8000.300100 | RESERVES - IN USE OF FUND BALANCE | 542,462 | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 1,346,951 | - | 1,346,951 | - | - | - |
| | TOTAL OTHER RESOURCES | 542,462 | - | - | 1,346,951 | - | 1,346,951 | - | - | - |
| | TOTAL AVAILABLE RESOURCES | 983,357 | 1,274,185 | 260,000 | 1,606,951 | 3,153,107 | 4,524,951 | 260,000 | 260,000 | |
| EXPENDITURES | | | | | | | | | | |
| 102.90005.500310 | PROFESSIONAL SERVICES - DESIGN | - | 3,555 | - | 9,000 | 9,000 | 9,000 | - | - | - |
| | TOTAL OPERATING COST | - | 3,555 | - | 9,000 | 9,000 | 9,000 | - | - | - |
| 102.22005.500520 | OPERATING SUPPLIES | - | - | - | 3,660 | - | 3,660 | - | - | - |
| 102.22005.500652 | CAPITAL OUTLAY - OTHER | - | - | - | 513,544 | 234,474 | 513,544 | - | - | - |
| 102.90005.500620 | CAPITAL OUTLAY - BUILDING | 110,599 | 103,698 | - | 438,613 | 404,288 | 438,613 | - | - | - |
| 102.90005.500634 | CAPITAL OUTLAY - IMPROVEMENTS - PARKS | 872,758 | 184,308 | 164,000 | 504,379 | 112,450 | 504,379 | - | 20,000 | |
| 102.90005.500640 | CAPITAL OUTLAY - PARK DEVELOPMENT | - | - | - | 18,000 | - | 18,000 | - | - | - |
| 102.90005.500650 | CAPITAL OUTLAY - CONSTRUCTION IN PROGRESS | - | 361,025 | - | 23,755 | 20,420 | 23,755 | - | - | - |
| | TOTAL CAPITAL OUTLAY | 983,357 | 649,031 | 164,000 | 1,501,951 | 771,631 | 1,501,951 | - | 20,000 | |
| | TOTAL PARK IMPACT FEE FUND EXPENSES | 983,357 | 652,586 | 164,000 | 1,510,951 | 780,631 | 1,510,951 | - | 20,000 | |
| | USE OF FUND BALANCE | 542,462 | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 1,346,951 | - | 1,346,951 | - | - | - |
| | Ending Fund Balance | 3,194,065 | 3,815,664 | 3,911,664 | 2,564,714 | 5,482,713 | 5,742,713 | 5,742,713 | 5,722,713 | |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



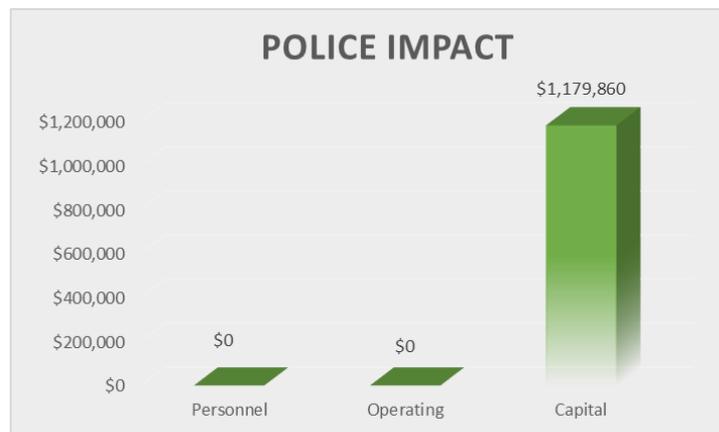
POLICE IMPACT FEE FUND

POLICE IMPACT FEE FUND FUNCTION

This fund is intended to assist in the implementation of the City of Doral Comprehensive Plan and to regulate the use and development of land so as to assure that new development bears a proportionate share of the cost of capital expenditures necessary to provide public safety in the City of Doral.

The City imposes an impact fee on new development to help fund Police Department Capital expenditures. This fund tracks this revenue and the allowed expenses. With the increase in construction activity, this revenue is climbing.

POLICE IMPACT FEE FUND BUDGET HIGHLIGHTS



- **640 Capital Outlay – Office** – This line item is including the purchase of 15 AED’s, Ballistic Helmets, Ballistic Vests, Guns, Radios, and Tasers in relation to the 15 new Police Officers.
- **641 Capital Outlay - Vehicles** – The increase in this account is due to the purchase of Police Vehicles associated with the addition of new Police Officers.
- **652 Capital Outlay – Other** – The increase in this account is attributable to the purchase of laptops for new Police Officers.



POLICE IMPACT FEE FUND

103

| ACCT NO. | ACCOUNT TITLE | ADOPTED AMENDED | | | | YEAR-END | | | |
|----------------------------------|--|----------------------|----------------------|----------------------|-----------------------|-----------------------|------------------------|--------------------------|------------------------|
| | | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 |
| BEGINNING FUND BALANCE | | 3,202,690 | 1,560,320 | 1,892,194 | 1,892,194 | 1,892,194 | 1,387,911 | 1,387,911 | |
| REVENUES | | | | | | | | | |
| 103.6000.361100 | INTEREST INCOME | 8,107 | 17,421 | 5,000 | 5,000 | 23,691 | 28,000 | 5,000 | |
| 103.6000.363220 | IMPACT FEES - POLICE | 237,125 | 944,299 | 500,000 | 500,000 | 811,151 | 816,000 | 500,000 | |
| | TOTAL REVENUES | 245,232 | 961,720 | 505,000 | 505,000 | 834,842 | 844,000 | 505,000 | |
| OTHER RESOURCES | | | | | | | | | |
| 103.6000.300100 | RESERVES - IN USE OF FUND BALANCE | 1,642,371 | - | 186,378 | 186,378 | - | - | 186,378 | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 470,528 | - | 470,528 | - | |
| | TOTAL OTHER RESOURCES | 1,642,371 | - | 186,378 | 656,906 | - | 470,528 | 674,860 | |
| TOTAL AVAILABLE RESOURCES | | 1,887,603 | 961,720 | 691,378 | 1,161,906 | 834,842 | 1,314,528 | 691,378 | |
| EXPENDITURES | | | | | | | | | |
| 103.60005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | |
| | TOTAL OPERATING COST | - | - | - | - | - | - | - | |
| 103.60005.500610 | CAPITAL OUTLAY - LAND | - | - | - | - | - | - | - | |
| 103.60005.500620 | CAPITAL OUTLAY - BUILDING | 503,288 | 245,729 | - | 242,954 | 227,522 | 242,954 | - | |
| 103.60005.500634 | CAPITAL OUTLAY - IMPROVEMENTS | 1,384,315 | 53,035 | - | 173,134 | 154,673 | 173,134 | - | |
| 103.60005.500640 | CAPITAL OUTLAY - OFFICE | - | 14,799 | 125,600 | 125,600 | 90,933 | 125,600 | 120,750 | |
| 103.60005.500641 | CAPITAL OUTLAY - VEHICLES | - | 316,283 | 511,648 | 566,088 | 485,261 | 566,088 | 754,110 | |
| 103.60005.500650 | CONSTRUCTION IN PROGRESS | - | - | - | - | - | - | 250,000 | |
| 103.60005.500652 | CAPITAL OUTLAY - OTHER | - | - | 54,130 | 54,130 | - | 54,130 | 55,000 | |
| | TOTAL CAPITAL OUTLAY | 1,887,602 | 629,846 | 691,378 | 1,161,906 | 958,389 | 1,161,906 | 691,378 | |
| | TOTAL POLICE IMPACT FEE FUND EXPENSES | 1,887,602 | 629,846 | 691,378 | 1,161,906 | 958,389 | 1,161,906 | 691,378 | |
| | USE OF FUND BALANCE | 1,642,371 | - | 186,378 | 186,378 | - | 186,378 | 674,860 | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 470,528 | - | 470,528 | - | |
| | Ending Fund Balance | 1,560,320 | 1,892,194 | 1,705,816 | 1,235,288 | 1,387,911 | 1,201,533 | 713,051 | |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



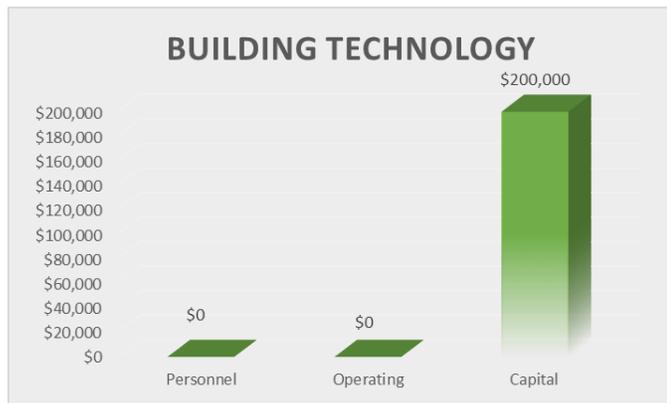
BUILDING TECHNOLOGY FUND

BUILDING TECHNOLOGY FUND FUNCTION

This fund was established to enhance the City’s ability to provide state-of-the-art technology, training, equipment and implementation for all permitting system users across all disciplines.

The City assesses a Technology Fee of 0.05% of the total cost of construction; added to all base permit fees. This fund tracks this revenue and the allowed expenses.

BUILDING TECHNOLOGY FUND BUDGET HIGHLIGHTS



- **652 Capital Outlay – Other** – This account includes partial funding for a full integration to an online permitting system that is outward facing.



BUILDING TECHNOLOGY FUND

108

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|--|--|------------|------------|-----------------|---------|----------|----------|------------|----------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ACTUALS | ESTIMATE | | |
| BEGINNING FUND BALANCE | | - | - | 130,432 | 130,432 | 130,432 | 172,432 | 172,432 | |
| REVENUES | | | | | | | | | |
| 108.7000.341904 | BUILDING TECHNOLOGY ADMINISTRATIVE FEE | - | 130,432 | 200,000 | 200,000 | 216,882 | 242,000 | 221,000 | 221,000 |
| | TOTAL REVENUES | - | 130,432 | 200,000 | 200,000 | 216,882 | 242,000 | 221,000 | 221,000 |
| OTHER RESOURCES | | | | | | | | | |
| 108.7000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | TOTAL OTHER RESOURCES | - | - | - | - | - | - | - | - |
| TOTAL AVAILABLE RESOURCES | | - | 130,432 | 200,000 | 200,000 | 216,882 | 242,000 | 221,000 | 221,000 |
| EXPENDITURES | | | | | | | | | |
| 108.70005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 108.70005.500320 | ACCOUNTING & AUDITING SERVICES | - | - | - | - | - | - | - | - |
| 108.70005.500400 | TRAVEL & PER DIEM | - | - | - | - | - | - | - | - |
| 108.70005.500520 | OPERATING SUPPLIES | - | - | - | - | - | - | - | - |
| 108.70005.500540 | DUES/ SUBSCRIPTIONS/ MEMBERSHIPS | - | - | - | - | - | - | - | - |
| | TOTAL OPERATING COST | - | - | - | - | - | - | - | - |
| CAPITAL | | | | | | | | | |
| 108.70005.500640 | CAPITAL OUTLAY - OFFICE | - | - | - | - | - | - | - | - |
| 108.70005.500652 | CAPITAL OUTLAY - OTHER | - | - | 200,000 | 200,000 | - | 200,000 | 200,000 | 200,000 |
| | TOTAL CAPITAL COST | - | - | 200,000 | 200,000 | - | 200,000 | 200,000 | 200,000 |
| TOTAL BUILDING TECHNOLOGY FUND EXPENSES | | - | - | 200,000 | 200,000 | - | 200,000 | 200,000 | 200,000 |
| USE OF FUND BALANCE | | | | | | | | | |
| Ending Fund Balance | | - | 130,432 | 130,432 | 130,432 | 216,882 | 172,432 | 193,432 | 193,432 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



BOND DEBT SERVICE FUND

BOND DEBT SERVICE FUND

An election was held on November 6, 2018, whereby electors of the City approved the issuance of not exceeding \$150,000,000 of general obligation bonds of the City for the purpose of financing the construction and improvement of parks and recreational facilities with safety features, including, but not limited to, green spaces, community centers, cultural amenities, aquatic facility, playgrounds, sports fields and approximately five miles of walking/cycling trails (collectively, the “Parks and Recreation Projects”), payable from ad valorem taxes on all of the taxable property within the City (the “Bond Referendum”). The Bond Referendum was duly held and conducted in all respects according to law, and a majority of electors casting a ballot voted in favor of the issuance of such bonds for such purpose.

The Bonds are being issued for the purpose of financing the Parks and Recreation Projects and paying certain costs and expenses relating to the issuance of the Bonds.

The Bonds are general obligations of the City. The principal of and interest on the Bonds shall be secured by a pledge of the full faith, credit and taxing power of the City without limitation. In each Fiscal Year while any of the Bonds are outstanding there shall be assessed, levied and collected a tax, without limitation as to rate or amount, on all taxable property within the corporate limits of the City (excluding exemptions as provided by applicable law), in addition to all other taxes, sufficient in amount to pay the principal of and interest on the Bonds as the same shall become due. The tax assessed, levied and collected for the security and payment of the Bonds shall be assessed, levied and collected and the proceeds of said tax shall be applied solely to the payment of the principal of, premium, if any, and interest on the Bonds and shall be in addition to all other taxes authorized to be levied by the City.

BOND DEBT SERVICE FUND BUDGET HIGHLIGHTS





CITY OF DORAL GENERAL OBLIGATION BONDS, SERIES 2019

| Fiscal Year | | | Total |
|--------------|-------------------------|-------------------------|-------------------------|
| Ending | Principal | Interest | Debt Service |
| September 30 | | | |
| 2020 | \$ 650,000.00 | \$ 1,789,761.31 | \$ 2,439,761.31 |
| 2021 | \$ 890,000.00 | \$ 1,550,581.26 | \$ 2,440,581.26 |
| 2022 | \$ 930,000.00 | \$ 1,506,081.26 | \$ 2,436,081.26 |
| 2023 | \$ 980,000.00 | \$ 1,459,581.26 | \$ 2,439,581.26 |
| 2024 | \$ 1,025,000.00 | \$ 1,410,581.26 | \$ 2,435,581.26 |
| 2025 | \$ 1,080,000.00 | \$ 1,359,331.26 | \$ 2,439,331.26 |
| 2026 | \$ 1,135,000.00 | \$ 1,305,331.26 | \$ 2,440,331.26 |
| 2027 | \$ 1,190,000.00 | \$ 1,248,581.26 | \$ 2,438,581.26 |
| 2028 | \$ 1,250,000.00 | \$ 1,189,081.26 | \$ 2,439,081.26 |
| 2029 | \$ 1,310,000.00 | \$ 1,126,581.26 | \$ 2,436,581.26 |
| 2030 | \$ 1,375,000.00 | \$ 1,061,081.26 | \$ 2,436,081.26 |
| 2031 | \$ 1,420,000.00 | \$ 1,019,831.26 | \$ 2,439,831.26 |
| 2032 | \$ 1,460,000.00 | \$ 977,231.26 | \$ 2,437,231.26 |
| 2033 | \$ 1,505,000.00 | \$ 933,431.26 | \$ 2,438,431.26 |
| 2034 | \$ 1,550,000.00 | \$ 888,281.26 | \$ 2,438,281.26 |
| 2035 | \$ 1,595,000.00 | \$ 841,781.26 | \$ 2,436,781.26 |
| 2036 | \$ 1,645,000.00 | \$ 793,931.26 | \$ 2,438,931.26 |
| 2037 | \$ 1,695,000.00 | \$ 744,581.26 | \$ 2,439,581.26 |
| 2038 | \$ 1,745,000.00 | \$ 693,731.26 | \$ 2,438,731.26 |
| 2039 | \$ 1,795,000.00 | \$ 641,381.26 | \$ 2,436,381.26 |
| 2040 | \$ 1,850,000.00 | \$ 587,531.26 | \$ 2,437,531.26 |
| 2041 | \$ 1,905,000.00 | \$ 532,031.26 | \$ 2,437,031.26 |
| 2042 | \$ 1,965,000.00 | \$ 472,500.00 | \$ 2,437,500.00 |
| 2043 | \$ 2,025,000.00 | \$ 411,093.76 | \$ 2,436,093.76 |
| 2044 | \$ 2,090,000.00 | \$ 347,812.50 | \$ 2,437,812.50 |
| 2045 | \$ 2,155,000.00 | \$ 282,500.00 | \$ 2,437,500.00 |
| 2046 | \$ 2,225,000.00 | \$ 215,156.26 | \$ 2,440,156.26 |
| 2047 | \$ 2,295,000.00 | \$ 145,625.00 | \$ 2,440,625.00 |
| 2048 | \$ 2,365,000.00 | \$ 73,906.26 | \$ 2,438,906.26 |
| TOTAL | \$ 45,100,000.00 | \$ 25,608,911.55 | \$ 70,708,911.55 |



DEBT SERVICE FUND
201

| ACCT NO. | ACCOUNT TITLE | ADOPTED | | AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|-------------------------------|--|---------------------|----------------------|----------------------|-----------------------|-----------------------|------------------------|---------------|------------------|
| | | ACTUAL FY 2016-7 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | |
| BEGINNING FUND BALANCE | | - | - | - | - | - | - | 20,545 | 20,545 |
| REVENUES | | | | | | | | | |
| 201.5000.311300 | SPECIAL AD VALOREM TAXES | - | - | - | - | - | - | - | 2,439,188 |
| 201.5000.381100 | OPERATING TRANSFER-IN | - | - | - | - | - | 20,545 | - | - |
| | TOTAL REVENUES | - | - | - | - | - | 20,545 | - | 2,439,188 |
| OTHER RESOURCES | | | | | | | | | |
| | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | 574 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| | TOTAL OTHER RESOURCES | - | - | - | - | - | - | - | 574 |
| | TOTAL AVAILABLE RESOURCES | - | - | - | - | - | 20,545 | - | 2,439,762 |
| EXPENDITURES | | | | | | | | | |
| 201.50005.500713 | DEBT SERVICE-PRINCIPAL BOND | - | - | - | - | - | - | - | 650,000 |
| 201.50005.500721 | DEBT SERVICE-INTEREST BOND | - | - | - | - | - | - | - | 1,789,762 |
| | TOTAL DEBT SERVICE | - | - | - | - | - | - | - | 2,439,762 |
| | TOTAL CAPITAL IMPROVEMENT FUND EXPENSES | - | - | - | - | - | - | - | 2,439,762 |
| | USE OF FUND BALANCE | - | - | - | - | - | - | - | 574 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| | Ending Fund Balance | - | - | - | - | - | 20,545 | 20,545 | 19,971 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

The Debt Service Fund Amended Budget Ordinance is scheduled to be reviewed by City Council in the August and September Council Meetings



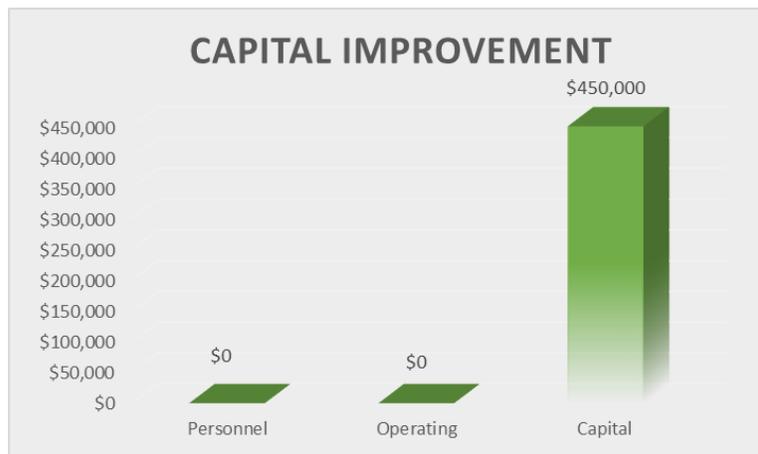
CAPITAL IMPROVEMENT FUND

CAPITAL IMPROVEMENT FUND FUNCTION

This section provides for a brief overview of the capital improvement projects that are scheduled to take place during Fiscal Year 2020 as well as a breakdown of those Capital Improvement Projects that are funded through the Capital Project Fund. Pursuant to the City Charter Section 3.2(5), a capital program is developed and updates annually.

The Capital Improvement Fund is used to fund improvements to the City of Doral Government Center.

CAPITAL IMPROVEMENT FUND BUDGET HIGHLIGHTS



- **634 Capital Outlay-Improvements** – This account is budgeted for \$450,000, this includes funding for the 3rd Floor Media Room, Parking Garage Repairs, Parking

Garage Storage, and Government Center Security Improvements.



CAPITAL IMPROVEMENT FUND
301

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED BUDGET | | YEAR-END | | DEPT. REQ. | PROPOSED |
|--|--|----------------|----------------|------------------------|----------------|----------------|----------------|------------------|----------------|
| | | FY 2016-7 | FY 2017-18 | FY 2018-19 | FY 2018-19 | ACTUALS | ESTIMATE | | |
| BEGINNING FUND BALANCE | | 279,363 | 571,616 | 535,508 | 535,508 | | 535,508 | 21,963 | 21,963 |
| REVENUES | | | | | | | | | |
| 301.5000.361100 | INTEREST INCOME | - | - | - | - | 1,925 | 1,900 | - | - |
| 301.5000.381100 | OPERATING TRANSFERS IN | 350,000 | - | 147,443 | 147,443 | 147,443 | 147,443 | 2,351,486 | 440,000 |
| TOTAL REVENUES | | 350,000 | - | 147,443 | 147,443 | 149,368 | 149,343 | 2,351,486 | 440,000 |
| OTHER RESOURCES | | | | | | | | | |
| 301.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | 36,108 | - | - | - | - | 65,000 | 10,000 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 515,445 | - | 515,445 | - | - |
| TOTAL OTHER RESOURCES | | - | 36,108 | - | 515,445 | - | 515,445 | 65,000 | 10,000 |
| TOTAL AVAILABLE RESOURCES | | 350,000 | 36,108 | 147,443 | 662,888 | 149,368 | 664,788 | 2,416,486 | 450,000 |
| EXPENDITURES | | | | | | | | | |
| 301.80005.500310 | PROFESSIONAL SERVICES - CITY HALL CONST. | (418) | 29,008 | - | 188,948 | 25,635 | 188,948 | 125,000 | - |
| 301.80005.500314 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 301.80005.500520 | OPERATING SUPPLIES | 41,154 | 3,045 | - | - | - | - | - | - |
| TOTAL OPERATING COST | | 40,736 | 32,053 | - | 188,948 | 25,635 | 188,948 | 125,000 | - |
| 301.80005.500620 | CAPITAL OUTLAY - BUILDINGS | - | - | - | - | - | - | - | - |
| 301.80005.500634 | CAPITAL OUTLAY - IMPROVEMENTS | 750 | 4,055 | 82,443 | 381,593 | 46,153 | 381,593 | 2,206,486 | 450,000 |
| 301.80005.500640 | CAPITAL OUTLAY - OTHER | 4,114 | - | - | 27,347 | 9,994 | 27,347 | 20,000 | - |
| 301.80005.500650 | CONSTRUCTION IN PROGRESS | 12,146 | - | 65,000 | 65,000 | - | 65,000 | 65,000 | - |
| TOTAL CAPITAL OUTLAY | | 17,011 | 4,055 | 147,443 | 473,940 | 56,148 | 473,940 | 2,291,486 | 450,000 |
| TOTAL CAPITAL IMPROVEMENT FUND EXPENSES | | 57,747 | 36,108 | 147,443 | 662,888 | 81,783 | 662,888 | 2,416,486 | 450,000 |
| | USE OF FUND BALANCE | - | 36,108 | - | - | - | - | 65,000 | 10,000 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 515,445 | - | 515,445 | - | - |
| Ending Fund Balance | | 571,616 | 535,508 | 535,508 | 20,063 | | 21,963 | (43,037) | 11,963 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



INFRASTRUCTURE REPLACEMENT FUND

INFRASTRUCTURE REPLACEMENT FUND FUNCTION

This new fund was established in FY 2015-2016 in an effort to help fund future capital replacement. The Infrastructure Replacement Funding principle is that the money is collected and segregated, over a period of time, to cover the repair or replacement cost of existing common elements; that is, capital assets already in existence.

Infrastructure Replacement Funds are part of a long-term financial plan, which helps:

- Strengthen the Community's fiscal health and increase the market value of units

INFRASTRUCTURE REPLACEMENT FUND BUDGET HIGHLIGHTS

The Infrastructure Replacement Fund is supported by an operating transfer from the General Fund in the amount of \$300,000.



INFRASTRUCTURE REPLACEMENT FUND
302

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | |
|---|-----------------------------------|------------|------------|--------------------|--------------------|--------------------|---------------------|-----------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET* FY 2018-19 | BUDGET* FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 |
| BEGINNING FUND BALANCE | | 100,000 | 200,000 | 700,000 | 700,000 | 700,000 | 1,865,356 | 1,865,356 |
| REVENUES | | | | | | | | |
| 302.5000.381100 | OPERATING TRANSFERS IN | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 |
| | TOTAL REVENUES | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 |
| OTHER RESOURCES | | | | | | | | |
| 302.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - |
| TOTAL OTHER RESOURCES | | - | - | - | - | - | - | - |
| TOTAL AVAILABLE RESOURCES | | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 |
| EXPENDITURES | | | | | | | | |
| 302.80005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - |
| 302.80005.500341 | CONTRACTUAL SERVICES | - | - | - | - | - | - | - |
| 302.80005.500491 | OTHER CURRENT CHARGES | - | - | - | - | - | - | - |
| TOTAL OPERATING COST | | - | - | - | - | - | - | - |
| 302.80005.500634 | CAPITAL OUTLAY - IMPROVEMENTS | - | - | - | - | - | - | - |
| 302.80005.500640 | CAPITAL OUTLAY - OTHER | - | - | - | - | - | - | - |
| TOTAL CAPITAL OUTLAY | | - | - | - | - | - | - | - |
| TOTAL INFRASTRUCTURE REPLACEMENT FUND EXPENSES | | - | - | - | - | - | - | - |
| USE OF FUND BALANCE | | | | | | | | |
| Ending Fund Balance | | 200,000 | 700,000 | 1,865,356 | 1,865,356 | 1,865,356 | 3,030,712 | 2,165,356 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



GENERAL OBLIGATION BOND, SERIES 2019 FUND



GENERAL OBLIGATION BOND, SERIES 2019 FUND

The Bond Referendum authorized the financing of the construction and improvement of parks and recreational facilities with safety features, including, but not limited to, green spaces, community centers, cultural amenities, aquatic facility, playgrounds, sports fields and approximately five miles of walking/cycling trails.

The Bonds are expected to specifically finance the construction and/or improvements to the following projects: the Doral Meadow Park, Cultural Arts Facility, White Course Park, pedestrian bridge, lighting of trails, and Morgan Levy Park. In addition, the Bonds will also fund a portion of the costs of the construction and improvements of Doral Central Park. Total construction costs for Doral Central Park are expected to be \$120 million. The remaining costs associated with Doral Central Park will be paid with the proceeds of subsequent series of general obligation bonds issued by the City.



General Obligation Bond Series 2019 -Doral Parks and Recreation Projects

| Time/Schedule | Preliminary Cost Estimates | Project | Phase |
|----------------------------------|----------------------------|------------------------------|-----------------------------------|
| 6 months (Sept. 30, 2019) | | | |
| | \$ 9,200 | Cultural Arts Center | Environmental Testing |
| | \$ 500,000 | Cultural Arts Center | Design |
| | \$ 10,200 | Doral Central Park | Environmental Testing |
| | \$ 5,000 | White Course Park | Environmental Testing |
| | \$ 26,976 | Program Management Firm | |
| | \$ 197,249 | Administrative Cost | |
| | \$ 150,000 | Pedestrian Bridge | 30% Design Criteria / RFP Package |
| | \$ 18,959 | | CIP Office |
| Sub-Total | \$ 917,584 | | |
| 1st Year (FY 2020) | | | |
| | \$ 360,000 | Cultural Arts Center | Construction |
| | \$ 90,500 | Cultural Arts Center | Permits |
| | \$ 150,000 | Doral Meadow Park | Design |
| | \$ 350,000 | Doral Central Park | Design |
| | \$ 300,000 | White Course Park | Design |
| | \$ 73,000 | Morgan Levy Park | Construction |
| | \$ 300,000 | Lighting of Trails | Design |
| | \$ 150,000 | Additional Trails | Design |
| | \$ 73,940 | Program Management Firm | |
| | \$ 75,000 | Doral Meadow Park Renovation | Design |
| | \$ 124,744 | | CIP Office |
| Sub-Total | \$ 2,047,184 | | |



General Obligation Bond Series 2019 -Doral Parks and Recreation Projects

| Time/Schedule | Preliminary Cost Estimates | Project | Phase |
|---------------------------|----------------------------|-------------------------|---------------------|
| 2nd Year (FY 2021) | | | |
| | \$ 8,640,000 | Cultural Arts Center | Construction |
| | \$ 90,500 | Cultural Arts Center | Permits |
| | \$ 15,000 | Doral Meadow Park | Permits |
| | \$ 1,000,000 | Doral Meadow Park | Construction |
| | \$ 3,500,000 | Doral Central Park | Design |
| | \$ 100,000 | White Course Park | Permits |
| | \$ 3,865,000 | White Course Park | Construction |
| | \$ 1,820,000 | Lighting of Trails | Construction |
| | \$ 1,400,000 | Additional Trails | Construction |
| | \$ 15,000 | Lighting of Trails | Permits |
| | \$ 15,000 | Additional Trails | Permits |
| | \$ 1,050,000 | Pedestrian Bridge | Design/Construction |
| | \$ 860,420 | Program Management Firm | |
| | \$ 129,734 | | CIP Office |
| Sub-Total | \$ 22,500,654 | | |
| 3rd Year (FY 2022) | | | |
| | \$ 3,150,000 | Doral Central Park | Design |
| | \$ 200,000 | Doral Central Park | Permits |
| | \$ 11,569,668 | Doral Central Park | Construction |
| | \$ 780,000 | Lighting of Trails | Construction |
| | \$ 600,000 | Additional Trails | Construction |
| | \$ 2,450,000 | Pedestrian Bridge | Design/Construction |
| | \$ 749,987 | Program Management Firm | |
| | \$ 134,923 | | CIP Office |
| Sub-Total | \$ 19,634,578 | | |
| Total | \$ 45,100,000 | | |



**PARKS G.O. BOND - SERIES 2019 FUND - PUBLIC WORKS
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET FY 2015-16 | BUDGET FY 2016-17 | BUDGET FY 2017-18 | BUDGET FY 2018-19 | PROPOSED FY 2019-20 | TOTAL COST FY 2019-20 |
|------------------------------|---------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|----------------------------------|
| 500.120 - Full Time Salaries | | | | | | | |
| | Capital Improvements Manager | 0 | 0 | 0 | 0 | 1 | \$ 80,551 |
| | Full Time Salaries Total | 0 | 0 | 0 | 0 | 1 | \$ 80,551 |
| | Total | 0 | 0 | 0 | 0 | 1 | \$ 80,551 |



PARK GENERAL OBLIGATION BOND-SERIES 2019 CAPITAL PROJECT FUND

303

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED BUDGET | | YEAR-END ESTIMATE | | DEPT. REQ. | PROPOSED |
|--|--|-----------|------------|------------------------|------------|-------------------|-------------------|------------|----------------|
| | | FY 2016-7 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | | |
| BEGINNING FUND BALANCE | | | | | | | | | |
| | | - | - | - | - | - | - | - | - |
| REVENUES | | | | | | | | | |
| 303.5000.361100 | INTEREST INCOME | - | - | - | - | 19,860 | 25,000 | - | 130,000 |
| 303.5000.367100 | CHANGE IN INVESTMENT VALUE | - | - | - | - | - | 30,000 | - | - |
| 303.5000.384110 | PARK BOND DEBT PROCEEDS | - | - | - | - | 46,574,022 | 46,574,022 | - | - |
| | TOTAL REVENUES | - | - | - | - | 46,593,882 | 46,629,022 | - | 130,000 |
| OTHER RESOURCES | | | | | | | | | |
| | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| TOTAL OTHER RESOURCES | | | | | | | | | |
| | | - | - | - | - | - | - | - | - |
| TOTAL AVAILABLE RESOURCES | | | | | | | | | |
| | | - | - | - | - | 46,593,882 | 46,629,022 | - | 130,000 |
| EXPENDITURES | | | | | | | | | |
| 303.80005.500120 | FULL TIME SALARIES | - | - | - | - | - | 12,257 | - | 80,551 |
| 303.80005.500125 | COMPENSATED ABSENCES | - | - | - | - | - | 442 | - | 2,904 |
| 303.80005.500210 | FICA & MICA TAXES | - | - | - | - | - | 971 | - | 6,384 |
| 303.80005.500220 | RETIREMENT CONTRIBUTION | - | - | - | - | - | 1,471 | - | 9,666 |
| 303.80005.500230 | LIFE & HEALTH INSURANCE | - | - | - | - | - | 1,707 | - | 25,239 |
| | TOTAL PERSONNEL COST | - | - | - | - | - | 16,848 | - | 124,744 |
| 303.90005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 303.50005.500317 | PROFESSIONAL SERVICES - COST OF ISSUANCE | - | - | - | - | 197,249 | 197,249 | - | - |
| 303.90005.500340 | CONTRACTUAL SERVICES - OTHER | - | - | - | - | - | - | - | - |
| | TOTAL OPERATING COST | - | - | - | - | 197,249 | 197,249 | - | - |
| 303.90005.500620 | CAPITAL OUTLAY - BUILDINGS | - | - | - | - | - | - | - | - |
| 303.90005.500650 | CONSTRUCTION IN PROGRESS | - | - | - | - | 3,000 | 46,394,380 | - | - |
| | TOTAL CAPITAL OUTLAY | - | - | - | - | 3,000 | 46,394,380 | - | - |
| 303.50005.500916 | TRANSFER OUT DEBT SERVICE | - | - | - | - | - | 20,545 | - | - |
| | TOTAL DEBT SERVICE | - | - | - | - | - | 20,545 | - | - |
| TOTAL CAPITAL IMPROVEMENT FUND EXPENSES | | | | | | | | | |
| | | - | - | - | - | 200,249 | 46,629,022 | - | 124,744 |
| | USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| Ending Fund Balance | | | | | | | | | |
| | | - | - | - | - | - | - | - | 5,256 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

The Park General Obligation Bond-Series 2019 Capital Project Fund Amended Budget Ordinance is scheduled to be reviewed by City Council in the August and September Council Meetings



STORMWATER FUND



STORMWATER FUND – DIVISION FUNCTION

In 1987, the United States Congress amended the Clean Water Act to require the Environmental Protection Agency to develop regulations for the permitting of Stormwater discharges into the waters of the United States of America. In addition, under the provisions of the “Florida Air and Water Pollution Control Act,” (Chapter 403, Florida Statutes, at section 403.0891), local governments are required to develop Stormwater managements programs. In order to comply with the mandated Federal requirements, and in accordance with state law, Miami-Dade County enacted a county-wide Stormwater utility ordinance (91-66) effective June 30, 1991.

The money within the fund shall be used for the exclusive use of the City's Stormwater management utility, including but not limited to, the following:

- Stormwater management services, such as studies, design, permit review, planned preparation, and development review.
- Operation, maintenance, repair, and replacement of the Stormwater collection, storage, treatment, and conveyance infrastructure.
- Project cost related to constructing major or minor structural improvements to the Stormwater-related infrastructure as provided in any city Stormwater management plan.
- Administrative costs associated with the management of the Stormwater management utility fee.
- Debt service financing of Stormwater-related capital improvements defined in any city Stormwater management plan, including City's pro rata share of the Miami-Dade County Stormwater Utility Revenue Bond Series 1999 and Series 2004.
- Funding of any studies, including water quantity and quality monitoring aerial photography and geotechnical work associated with the planning of Stormwater-related infrastructure.



STORMWATER FUND - DIVISION ACCOMPLISHMENTS FOR FY 2019

The following section lists prior year accomplishments and status of current year budget initiatives that supports the City's Strategic Goals.

- Commenced construction of Year 5B of the Canal Bank Stabilization Program and is scheduled to be completed in the 4th Quarter.
- Secured FDOT LAP Grant in an amount of \$1,000,000 for Year 6 (5B) of the Canal Bank Stabilization Program located along the Dressels Canal adjacent to NW 41st St between NW 97th Ave and NW 87th Ave.
- Completed the maintenance cycle of the City's Stormwater drainage infrastructure.
- Commenced the design of Year 4 of the Stormwater Improvements 5-Year CIP: Sub Basin A-2, located along NW 79th Ave between NW 14th St and NW 24 St.
- Updated Stormwater Division written procedures.
- Secured State Grant in an amount of \$461,708.00 for the Stormwater Improvements at Sub Basin H-8 located along NW 57th Street between NW 79th Ave and NW 77th Ct, along NW 56th St between NW 79th Ave and NW 77th Ct, and along NW 77th Ct between NW 56th St and NW 62nd St.
- Construction is scheduled to be awarded in the 4th Quarter of FY 18-19 of Year 5 of the Stormwater Improvements 5-Year CIP: Sub Basin A-4, located along NW 84th Ave between NW 12th St and NW 25 St.
- Construction is scheduled to be awarded in the 4th Quarter of FY 18-19 for Stormwater improvements at NW 21st St between NW 84th Ave to NW 82nd Ave.
- Construction is scheduled to be awarded in the 4th Quarter of FY 18-19 of Year 7 of the Canal Bank Stabilization Program located along NW 25th St between NW 97th Ave and NW 87th Ave.
- Completed and permitted the design of the Stormwater Improvements at Sub Basin H-8 Phase II located along NW 57th St between NW 79th Ave and NW 77th Ct, along NW 56th St between NW 79th Ave and NW 77th Ct, and along NW 77th Ct between NW 56th St and NW 62nd St.
- Commenced the design of Miscellaneous Stormwater Improvements for NW 50th St between NW 114th Ave and NW 112th Ave and NW 24th Terrace between NW 89th Pl and NW 25th St.
- Completed the Outfall Feasibility Study to service Sub Basin H-5 which is located between NW 79th Ave and NW 77th Court from NW 57th St to NW 54th St. Outfall will be proposed to discharge into the NW 58th St Canal.
- Completed the Shared Use Path Feasibility Study for the NW 58th Street path from NW 114th Ave to NW 109th Ave.
- Completed the Florida Department of Environmental Protection (FDEP) National Pollutant Discharge Elimination System (NPDES) Program MS4 Permit annual report for Cycle I one-year evaluation period.
- Administered Mosquito Dunks to all City of Doral Stormwater Inlets.
- Purchased a sidewalk sweeper to implement a sidewalk sweeping program to further comply with the NPDES MS4 Permit.
- Began the Stormwater Vulnerability Study to evaluate the Stormwater Infrastructure and the affects from projected groundwater elevations from climate change.



STORMWATER FUND - DIVISION OBJECTIVES FOR FY 2020

The following objectives were developed to provide a description of the anticipated accomplishments for this department as they relate to the City Council's Budget Priorities and Strategic Goals which are indicated below.

- Complete construction of Year 7 of the Canal Bank Stabilization Program located along the Northline Canal adjacent to NW 25th Street between NW 97th Avenue and NW 87th Avenue, and along the north side of the Dressels Canal adjacent to NW 50th Street between NW 102nd Avenue and NW 97th Avenue.
- Complete construction of Year 5 of the Stormwater Improvements 5-Year CIP: Sub Basins A-4, located along NW 84th Avenue between NW 12th Street and NW 25th Street.
- Complete the design and commence the construction of the Stormwater Improvements at Sub Basin H-8 Phase II to include an outfall to discharge into the NW 58th Street Canal, located along NW 57th Street between NW 79th Avenue and NW 77th Court, along NW 56th Street between NW 79th Avenue and NW 77th Court, and along NW 77th Court between NW 56th Street and NW 62nd Street.
- Complete construction of Miscellaneous Stormwater Improvements for NW 21st Street between NW 82nd Avenue and NW 83rd Avenue; and at NW 114th Avenue between NW 50th Street and NW 60th Street.
- Commence construction for NW 114th Avenue between NW 50th Street and NW 58th Street and NW 50th Street between NW 114th Avenue and NW 112th Avenue.
- Complete the Stormwater Vulnerability Study that will provide an assessment of the impacts to the City of Doral Stormwater infrastructure from climate change.
- Complete the update to the Stormwater master plan and prepare next 5-Year Capital Improvement Plan.
- Address miscellaneous drainage deficiencies identified throughout the City.
- Continue to develop and improve existing procedures and program to maintain and improve the Stormwater drainage infrastructure.
- Continue to follow the Florida Department of Environmental Protection (FDEP) NPDES MS4 Permit standards and prepare for the next annual report.
- Work along with the Building Department to improve the City's Community Rating System (CRS) Program ranking.



STORMWATER FUND – DIVISION BUDGET HIGHLIGHTS



- **110-230 Personnel Costs** - For this fiscal year the City will be converting all employees from a 37.5 to a 40 hour work week. Additionally there is a proposed 1.5% cost of living adjustment and an up to 2% merit increase based on the individual's performance evaluation. Health insurance rates have increase by 6% city-wide.
- **314 – Professional Services – Engineer** - This account was increased in comparison to the previous Fiscal Year as a result of the inclusion of the 5 Year Stormwater Master Plan Update.
- **340 – Contractual Services – Other** - This account was increased in comparison to the previous Fiscal Year as a result of the increase of budget to the Catch Basin Maintenance line item to allow more maintenance of newly installed stormwater drainage systems along public right-of-way.
- **400 - Travel and Per Diem** - This account was decreased in comparison to the previous Fiscal Year as a result of the decrease of the State and National Conferences and Training line item.
- **470 - Printing & Binding** - This account was decreased in comparison to the previous Fiscal Year as a result of the decrease of the printing materials line item.
- **520 – Operating Supplies** – This account was increased in comparison to the previous Fiscal Year as a result of the addition to a Mosquito Dunk-Larvicide Treatment line item that will allow the public works department to treat all stormwater inlets along the public right-of-way for mosquito larvae. Also, the addition of a Grate Replacement line item to replace stormwater grates that are either damaged or removed.
- **633 Improvements Streets** - This account was decreased in comparison to the previous Fiscal Year as a result of Stormwater Improvements only being needed for the NW 112 Ave. (NW 25 St- NW 34 St) and NW 27 St (NW 112 Ave- NW 109 Ave).
- **640 – Capital Outlay** - This account was decreased in comparison to the previous Fiscal Year as it now includes the purchase of a water pump which cost less than the heavy equipment that was previously purchased. With this heavy equipment, the Department will be able to be prepared during emergency situations and to remove water from low lying areas.



- **650 - Construction in Progress** - This account was decreased in comparison to the previous Fiscal Year as a result of the substantial completion with construction of the Canal Bank Stabilization Program and the decrease in design of stormwater improvements as construction will be occurring during this fiscal year.
- **710 - Debt Service – Principal** - This account was increased in comparison to the

previous Fiscal Year as a result of the costs of the Principal on County Debt as provided by Miami-Dade Count in the most recent debt service schedule.

- **720 - Debt Service – Interest** - This account was decreased in comparison to the previous Fiscal Year as a result of the Miami-Dade County most recent debt service schedule.

**STORMWATER FUND - PUBLIC WORKS
AUTHORIZED POSITIONS**

| ACCOUNT | POSITION | BUDGET | BUDGET | BUDGET | BUDGET | PROPOSED | TOTAL COST |
|------------------------------|---------------------------------|------------|------------|------------|------------|------------|-------------------|
| | | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2019-20 |
| 500.120 - Full Time Salaries | | | | | | | |
| | Stormwater Utility Manager | 1 | 1 | 1 | 1 | 1 | \$ 68,622 |
| | Stormwater Utility Technician | 1 | 1 | 1 | 1 | 1 | \$ 56,947 |
| | Full Time Salaries Total | 2 | 2 | 2 | 2 | 2 | \$ 125,569 |
| | Total | 2 | 2 | 2 | 2 | 2 | \$ 125,569 |



STORMWATER FUND
401

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|---|--|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ACTUALS | ESTIMATE | | |
| BEGINNING FUND BALANCE¹ | | 15,797,725 | 14,403,699 | 14,545,706 | 14,545,706 | | 14,545,706 | 3,475,281 | 3,475,281 |
| REVENUES | | | | | | | | | |
| 401.8000.314300 | STORMWATER USER FEES | 3,906,429 | 3,896,241 | 3,800,000 | 3,800,000 | 1,944,728 | 3,800,000 | 3,800,000 | 3,800,000 |
| 401.8000.334100 | STATE GRANT REIMB | - | - | 600,000 | 600,000 | - | - | 600,000 | 600,000 |
| 401.8000.361100 | INTEREST INCOME | 158,684 | 228,803 | 140,000 | 140,000 | 232,989 | 240,000 | 140,000 | 140,000 |
| 401.8000.367100 | CHANGE IN INVESTMENT VALUES | (60,984) | (125,754) | - | - | 206,473 | 175,000 | - | - |
| 401.8000.369200 | PRIOR YEAR RECOVERY | 175,918 | - | - | - | - | - | - | - |
| | TOTAL REVENUES | 4,180,048 | 3,999,290 | 4,540,000 | 4,540,000 | 2,384,191 | 4,215,000 | 4,540,000 | 4,540,000 |
| OTHER RESOURCES | | | | | | | | | |
| 101.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | 532,268 | 532,268 | - | 532,268 | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,242,254 | - | 10,242,254 | - | - |
| | TOTAL OTHER RESOURCES | - | - | 532,268 | 10,774,522 | - | 10,774,522 | - | - |
| | TOTAL AVAILABLE RESOURCES | 4,180,048 | 3,999,290 | 5,072,268 | 15,314,522 | 2,384,191 | 14,989,522 | 4,540,000 | 4,540,000 |
| EXPENDITURES | | | | | | | | | |
| 401.80005.500120 | FULL TIME SALARIES | 49,877 | 84,668 | 112,162 | 112,162 | 87,097 | 112,162 | 118,277 | 125,569 |
| 401.80005.500125 | COMPENSATED ABSENCES | - | 1,916 | 4,294 | 4,294 | - | 4,294 | 4,550 | 4,527 |
| 401.80005.500140 | OVERTIME | 12 | 76 | - | - | 64 | - | - | - |
| 401.80005.500210 | FICA & MICA TAXES | 3,944 | 6,385 | 8,909 | 8,909 | 6,169 | 8,909 | 9,396 | 9,953 |
| 401.80005.500220 | RETIREMENT CONTRIBUTIONS | 6,260 | 9,931 | 13,397 | 13,397 | 10,350 | 13,397 | 14,194 | 15,069 |
| 401.80005.500230 | LIFE & HEALTH INSURANCE | 9,066 | 18,232 | 19,798 | 19,798 | 22,578 | 19,798 | 22,580 | 27,346 |
| | TOTAL PERSONNEL COSTS | 69,159 | 121,207 | 158,560 | 158,560 | 126,258 | 158,560 | 168,997 | 182,464 |
| 401.80005.500314 | PROFESSIONAL SERVICES- ENGINEERING | 472,591 | 330,606 | 25,000 | 138,629 | 56,615 | 131,783 | 185,000 | 185,000 |
| 401.80005.500340 | CONTRACTUAL SERVICE S - OTHER | 859,087 | 939,806 | 1,143,000 | 1,522,100 | 912,362 | 1,522,100 | 1,078,000 | 1,193,000 |
| 401.80005.500400 | TRAVEL & PER DIEM | 1,201 | 1,832 | 5,900 | 5,900 | 1,778 | 2,500 | 5,500 | 5,500 |
| 401.80005.500410 | COMMUNICATIONS & FREIGHT SERVICES | 250 | - | - | - | - | - | - | - |
| 401.80005.500440 | RENTAL & LEASES | - | - | 1,000 | 14,000 | 3,561 | 4,000 | 1,000 | 1,000 |
| 401.80005.500460 | REPAIRS & MAINTENANCE - VEHICLES | - | - | 2,000 | 2,000 | - | 2,000 | - | - |
| 401.80005.500470 | PRINTING & BINDING | 407 | 30 | 1,500 | 1,500 | 238 | 500 | 1,000 | 1,000 |
| 401.80005.500490 | OTHER CURRENT CHARGES | 26,712 | 54,623 | 100,000 | 132,000 | 27,488 | 132,000 | 100,000 | 100,000 |
| 401.80005.500510 | OFFICE SUPPLIES | 386 | - | 500 | 500 | - | 100 | 500 | 500 |
| 401.80005.500520 | OPERATING SUPPLIES | 509 | 4,333 | 1,630 | 1,630 | 65 | 1,030 | 7,400 | 7,400 |
| 401.80005.500522 | OPERATING SUPPLIES VEHICLES | 1,058 | - | 2,000 | 2,000 | - | 2,000 | - | - |
| 401.80005.500540 | DUE, SUBSCRIPTIONS & MEMBERSHIPS | 2,230 | 3,417 | 6,350 | 6,350 | 3,808 | 4,500 | 5,750 | 5,750 |
| 401.80005.500590 | DEPRECIATION EXPENSE | 535,313 | 607,713 | - | - | - | - | - | - |
| 401.80005.500591 | ACCUMULATED DEPRECIATION | - | - | - | - | - | - | - | - |
| 401.80005.500592 | AMORTIZATION - DEFERRED LOSS | 52,383 | 52,383 | - | - | - | - | - | - |
| | TOTAL OPERATING COST | 1,952,127 | 1,994,742 | 1,288,880 | 1,826,609 | 1,005,914 | 1,802,513 | 1,384,150 | 1,499,150 |
| 401.80005.500633 | CAPITAL OUTLAY - IMPROVEMENTS STREETS | 0 | - | 450,000 | 2,144,666 | 337,638 | 2,144,666 | 220,000 | 220,000 |
| 401.80005.500640 | CAPITAL OUTLAY - OFFICE EQUIP & MACH | - | - | 60,000 | 60,000 | - | 55,000 | 49,000 | 49,000 |
| 401.80005.500650 | CONSTRUCTION IN PROGRESS | 1 | - | 2,450,000 | 10,459,858 | 1,908,850 | 10,459,858 | 1,900,000 | 1,900,000 |
| | TOTAL CAPITAL OUTLAY | 1 | - | 2,960,000 | 12,664,525 | 2,246,489 | 12,659,524 | 2,169,000 | 2,169,000 |
| 401.80005.500710 | DEBT SERVICE PRINCIPAL- COUNTY BOND | 1 | (1) | 457,289 | 457,289 | 228,645 | 457,289 | 473,282 | 473,282 |
| 401.80005.500720 | DEBT SERVICE INTEREST - COUNTY BOND | 237,629 | 222,843 | 207,539 | 207,539 | 103,769 | 207,539 | 191,717 | 191,717 |
| | TOTAL DEBT SERVICE | 237,630 | 222,842 | 664,828 | 664,828 | 332,414 | 664,828 | 664,999 | 664,999 |
| | TOTAL STORMWATER FUND EXPENSES | 2,258,916 | 2,338,790 | 5,072,268 | 15,314,522 | 3,711,075 | 15,285,425 | 4,387,146 | 4,515,613 |
| | USE OF FUND BALANCE | - | - | 532,268 | 532,268 | - | 532,268 | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,242,254 | - | 10,242,254 | - | - |
| | Ending Fund Balance¹ | 14,403,699 | 14,545,706 | 14,013,438 | 3,771,184 | - | 3,475,281 | 3,628,135 | 3,499,668 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

¹Fund Balance adjusted to show net of investment in capital assets.



OTHER POST-EMPLOYMENT BENEFITS FUND

OTHER POST-EMPLOYMENT BENEFITS FUND FUNCTION

Other Post-Employment Benefits (or OPEB) are benefits (other than pensions) that U.S. state and local governments provide to their retired employees. These benefits principally involve health care benefits, but also may include life insurance, disability, legal and other services.

The Governmental Finance Officers Association (GFOA) recommends that governments prefund their obligations for post-employment benefits other than pensions (OPEB) once they have determined that the employer has incurred a substantial long-term liability. In most cases, employers can make long-term investments to cover these obligations through a separate trust fund that should, over time, result in a lower total cost for providing postemployment benefits.

OTHER POST-EMPLOYMENT BENEFITS FUND BUDGET HIGHLIGHTS

The Other Post-Employment Benefits Fund is supported by an operating transfer from the General Fund in the amount of \$200,000.



OTHER POST-EMPLOYMENT BENEFITS FUND

651

| ACCT NO. | ACCOUNT TITLE | ACTUAL | | ADOPTED AMENDED | | YEAR-END | | DEPT. REQ. | PROPOSED |
|-------------------------------|---|------------|------------|-----------------|---------|----------|----------|------------|--------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ACTUALS | ESTIMATE | | |
| BEGINNING FUND BALANCE | | - | - | 505,534 | 505,534 | | 505,534 | 915,534 | 915,534 |
| REVENUES | | | | | | | | | |
| 651.5000.361100 | INTEREST INCOME | - | 5,534 | - | - | 11,819 | 10,000 | - | - |
| 651.5000.381100 | OPERATING TRANSFERS IN | - | 500,000 | 400,000 | 400,000 | 400,000 | 400,000 | 500,000 | 200,000 |
| | TOTAL REVENUES | - | 505,534 | 400,000 | 400,000 | 411,819 | 410,000 | 500,000 | 200,000 |
| OTHER RESOURCES | | | | | | | | | |
| 651.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | TOTAL OTHER RESOURCES | - | - | - | - | - | - | - | - |
| | TOTAL AVAILABLE RESOURCES | - | 505,534 | 400,000 | 400,000 | 411,819 | 410,000 | 500,000 | 200,000 |
| EXPENDITURES | | | | | | | | | |
| 651.80005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 651.80005.500341 | CONTRACTUAL SERVICES | - | - | - | - | - | - | - | - |
| 651.80005.500491 | OTHER CURRENT CHARGES | - | - | - | - | - | - | - | - |
| | TOTAL OPERATING COST | - | - | - | - | - | - | - | - |
| | TOTAL OTHER POST-EMPLOYMENT BENEFITS FUND EXPENSES | - | - | - | - | - | - | - | - |
| | USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | Ending Fund Balance | - | 505,534 | 905,534 | 905,534 | | 915,534 | 1,415,534 | 1,115,534.22 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.



GLOSSARY

Accrual Basis of Accounting - The basis of accounting under which revenues are recorded when earned and expenditures are recorded when goods are received and services performed even though the receipt of the revenue or the payment of the expenditure may take place, in whole or part, in another accounting period.

Ad Valorem Taxes (Property Taxes) - A tax levied on the assessed value of real and personal property.

Adopted Budget - The proposed budget as initially formally approved by the City Council.

Amended Budget - The adopted budget as formally adjusted by the City Council.

Asset - Resources owned or held by a government which has monetary value.

Balanced Budget - A budget in which estimated revenues and other available funds equal or exceed estimated expenditures.

Bonds – A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget - A plan of financial operation, embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Upon approval by the City Council, the budget appropriation ordinance becomes the legal basis for expenditures in the budget year.

Budget Amendment – A formal action approved by the City Commission to adjust the fiscal year budget. These amendments take two forms: Transfer of an appropriation from one departmental budget to another; or, the appropriation of new sources of revenue.

Budget Calendar - A schedule of key dates which the City follows in the preparation, adoption and administration of the budget.

Budget Message – The opening section of the budget which provides a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the Mayor and City Manager.

Budget Monitoring – The evaluation of a governmental unit or fund in accordance with an approved budget for the purpose of keeping expenditures within the limits of available appropriations and available revenues.



Capital Improvement Plan (CIP) – Appropriations of capital projects such as street improvements, building construction, and facility maintenance which are supported by a five-year expenditure plan. This plan details funding sources and expenditures amounts, which these projects will require beyond the one-year period of the annual budget.

Capital Outlay – An expenditure category for acquiring equipment, vehicles or machinery, which become additions to the City's fixed assets.

Division – The second level in the formal City organization in which a specific function is carried out. A division may comprise a single department.

Debt Service - The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Delinquent Taxes - Taxes that remain unpaid after the date on which a penalty for nonpayment is attached.

Department - An organizational unit responsible for carrying out a major governmental function

Expenditure- The cost of goods delivered or services provided, including operating expenses, capital outlays, and debt service. Includes such things as paying salaries of police, fire and others, purchasing materials, electricity, water and gas and making long term debt payments.

Estimated Revenues – Is the amount of income to be collected during the fiscal year.

Expenses – An event which an asset is used up or a liability is incurred.

Encumbrances - Commitments of funds for contracts and services to be performed. When encumbrances are recorded, available appropriations are reduced correspondingly.

Enterprise Funds - Funds established to account for operations, which are financed and operated in a manner similar to private enterprises. The intent is that the expense of providing goods or services to the public on a continuing basis (including depreciation) be financed or recovered primarily through user fees.

Fiduciary Fund - A fund used to account for the revenue and expenditures of beneficiary accounts held in trust for a group of individuals, e.g. employee pension.

Fiscal Year - A 12-month period to which the operating budget applies. For Doral it begins October 1 and ends September 30.

Fixed Assets – Are a long term tangible assets such as land, buildings, machinery, furniture and equipment.



Fund Balance – The amount of equity held by the City to support future operations or emergencies. It is the difference between fund assets and fund liabilities.

Franchise Fee - A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas refuse, and cable television.

Fund - An accounting entity with a self-balancing set of accounts which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions or limitations.

General Fund - Used to account for the general operations of the city and all transactions that are not accounted for in other funds.

General Obligation Bonds - Bonds that finance a variety of public projects such as streets, buildings, and improvements; these bonds are backed by the full faith and credit of the issuing government.

Goal - A broad statement of desired conditions to be achieved through the efforts of an organization.

Governmental Fund - Funds through which most general government functions are financed.

Grant - A contribution made by one governmental unit to another. The contribution is usually made to aid in the support of a specified function but it is sometimes for general purposes.

Homestead Exemption – Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt for the property value.

Infrastructure - The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Intergovernmental Revenues - Funds received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes (PILOT).

Millage Rate - One mill equals \$100 of tax for each \$1,000 of property value. The millage rate is the total number of mills of tax assessed against the value.

Modified Accrual Basis - The basis of accounting under which transactions are recognized when they become both measurable (i.e., an amount can be determined) and available (i.e., able to liquidate liabilities of the current period)

Operating Expenses - Expenditures associated with the general operation of a department such as office supplies, vehicle fuel, rent, utilities, etc.



Operating Revenues - Income derived from sources related to the City's everyday business operations.

Ordinance - A formal legislative enactment by the council or governing body of a municipality that has the full force and effect of law within the enacting City.

Proprietary Fund - Fund used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector, such as Enterprise and Internal Service funds.

Reserves - A portion of the fund balance or retained earnings legally segregated for specific purposes.

Revenue - Additions to assets which do not increase any liability or represent the recovery of an expenditure; do not represent the cancellation of certain liabilities or decreases in assets; and do not represent contributions of fund capital in enterprise and internal service Funds.

Special Revenue Fund - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) requiring separate accounting because of the legal and/or regulatory provisions or administrative action.

Strategic Planning - A document outlining long-term goals, critical issues and action plans which will increase the organization's effectiveness in attaining its mission, priorities, goals and objectives.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.



City of Doral

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Mayor Juan Carlos Bermudez

Vice Mayor Claudia Mariaca

Councilwoman Digna Cabral

Councilman Pete Cabrera

Councilwoman Christi Fraga

Albert P. Childress, City Manager

Mari Gallet, Deputy City Manager

EXHIBIT A
SUMMARY OF CHANGES TO THE
FY 2020 PROPOSED BUDGET

**1st BUDGET HEARING - SUMMARY OF CHANGES TO FY 2020 PROPOSED BUDGET
GENERAL FUND**

| DEPT. | FY 2018-19 AMENDED BUDGET* | FY 2019-20 | | | |
|------------------------|----------------------------------|--------------------|---|--|-------------------------------|
| | | PROPOSED BUDGET | BUDGET WORKSHOP NET INCREASE/ DECREASE | 1st BUDGET HEARING NET INCREASE/ DECREASE | UPDATED PROPOSED BUDGET |
| CITY COUNCIL | 1,181,948 | 1,231,384 | - | - | 1,231,384 |
| CITY MANAGER | 690,217 | 741,699 | 26,716 | - | 768,415 |
| PUBLIC AFFAIRS | 732,012 | 904,006 | - | - | 904,006 |
| ECONOMIC DEVELOPMENT | 401,745 | - | - | - | - |
| CITY CLERK | 712,465 | 499,004 | 28,280 | - | 527,284 |
| CHARTER ENFORCEMENT | 50,000 | 50,000 | - | - | 50,000 |
| HUMAN RESOURCES | 787,936 | 859,173 | - | - | 859,173 |
| FINANCE | 1,183,059 | 1,320,832 | - | - | 1,320,832 |
| INFORMATION TECHNOLOGY | 6,406,867 | 5,208,511 | 140,000 | - | 5,348,511 |
| CITY ATTORNEY | 743,926 | 678,786 | 36,594 | - | 715,380 |
| PLANNING & ZONING | 1,312,023 | 1,399,221 | 15,000 | - | 1,414,221 |
| GENERAL GOVERNMENT | 6,819,933 | 6,574,478 | (263,248) | - | 6,311,230 |
| POLICE | 25,300,745 | 25,738,364 | 7,500 | - | 25,745,864 |
| BUILDING | 4,353,683 | 4,358,691 | - | - | 4,358,691 |
| CODE COMPLIANCE | 1,450,699 | 1,548,352 | (36,896) | - | 1,511,456 |
| PUBLIC WORKS | 17,845,521 | 4,900,224 | 46,054 | - | 4,946,278 |
| PARKS & RECREATION | 18,350,526 | 6,474,611 | - | - | 6,474,611 |
| | 88,323,304 | 62,487,336 | - | - | 62,487,336 |

*Includes approved amendments to the budget and/ or carryovers of previous year's projects.

**SUMMARY OF CHANGES TO FY 2020 PROPOSED BUDGET
GENERAL FUND EXPENDITURES - BY DEPARTMENT**

OFFICE OF THE CITY MANAGER - 001.10005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|--|-------------------|------------------|------------------|---|
| 500120, 500125, 500210, 500220 & 500230 | Payroll Accounts | \$ 26,716 | \$ - | Housekeeping Item: Adjustment to reflect up-to-date payroll figures |
| | | <u>\$ 26,716</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 26,716</u> | Net Increase in Office of the City Manager |

OFFICE OF THE CITY CLERK - 001.12005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|-----------------|---|------------------|------------------|---|
| 500210 & 500220 | FICA/ MICA & Retirement Contribution | \$ 25,880 | \$ - | Housekeeping Item: Adjustment to reflect up-to-date payroll figures |
| 500400 | Travel & Per Diem | \$ 2,400 | \$ - | Housekeeping Item: Update City Clerk Auto Allowance |
| | | <u>\$ 28,280</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 28,280</u> | Net Increase in Office of the City Clerk |

INFORMATION TECHNOLOGY DEPARTMENT - 001.22005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|-------------|------------------------|-------------------|-------------------|---|
| 500652 | Capital Outlay - Other | \$ 140,000 | \$ - | PD - AI for Video Cameras |
| | | <u>\$ 140,000</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 140,000</u> | Net Increase in Information Technology Department |

OFFICE OF THE CITY ATTORNEY - 001.30005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|-----------------|---|------------------|------------------|---|
| 500210 & 500220 | FICA/ MICA & Retirement Contribution | \$ 37,194 | \$ - | Housekeeping Item: Adjustment to reflect up-to-date payroll figures |
| 500410 | Communication & Freight | \$ - | \$ 600 | Housekeeping Item: Adjustment to reflect up-to-date cell phone allowances |
| | | <u>\$ 37,194</u> | <u>\$ 600</u> | Sub-Total |
| | | | <u>\$ 36,594</u> | Net Increase in Office of the City Attorney |

PLANNING & ZONING DEPARTMENT - 001.40005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|-------------|-------------------|------------------|------------------|---|
| 500400 | Travel & Per Diem | \$ 15,000 | \$ - | Sister Cities Travel |
| | | <u>\$ 15,000</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 15,000</u> | Net Increase in Office of the City Attorney |

GENERAL GOVERNMENT DEPARTMENT - 001.50005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|-------------|-----------------------|-------------------|---------------------|--|
| 500310 | Professional Services | \$ 100,000 | \$ - | Lobbyist Services for Annexation to the West of the City |
| 500490 | Other Current Charges | \$ 25,000 | \$ - | Latin America PGA Tournament |
| 500820 | Grants & Aids | \$ - | \$ 7,500 | Housekeeping Item: Adjustment to PTSA Grants to reflect 14 schools |
| 500492 | Contingent Reserve | \$ - | \$ 380,748 | Updates to Contingent Reserve |
| | | <u>\$ 125,000</u> | <u>\$ 388,248</u> | Sub-Total |
| | | | <u>\$ (263,248)</u> | Net Decrease in General Government Department |

POLICE DEPARTMENT - 001.60005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|-------------|----------------------------------|-----------------|-----------------|--|
| 500540 | Dues/ Memberships/ Subscriptions | \$ 7,500 | \$ - | Housekeeping Item: PD Professional Development |
| | | <u>\$ 7,500</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 7,500</u> | Net Increase in Police Department |

CODE COMPLIANCE DEPARTMENT - 001.71005

| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
|--|-------------------|-------------|--------------------|---|
| 500120, 500125, 500210, 500220 & 500230 | Payroll Accounts | \$ - | \$ 36,896 | Housekeeping Item: Adjustment to reflect up-to-date payroll figures |
| | | <u>\$ -</u> | <u>\$ 36,896</u> | Sub-Total |
| | | | <u>\$ (36,896)</u> | Net Increase in Police Department |

| PUBLIC WORKS DEPARTMENT - 001.80005 | | | | |
|-------------------------------------|------------------|-----------|-----------|---|
| ACCOUNT NO. | | INCREASE | DECREASE | REASON |
| 500120, 500125, 500210, & 500220 | Payroll Accounts | \$ 46,054 | \$ - | Housekeeping Item: Adjustment to reflect up-to-date payroll figures |
| | | \$ 46,054 | \$ - | Sub-Total |
| | | | \$ 46,054 | Net Increase in Public Works Department |
| Net Increase in General Fund | | | \$ - | |

OTHER FUNDS

| POLICE IMPACT FEE FUND - 103 | | | | |
|-------------------------------------|---|-------------------|-------------------|--|
| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
| 103.60005.500650 | Capital Outlay-Construction in Progress | \$ 20,000 | \$ - | Real Time Information Center Design and Permitting |
| 103.60005.500652 | Capital Outlay-Other | \$ 204,000 | \$ - | Audio Visual/ Computers & Furniture for Real Time Information Center |
| | | <u>\$ 224,000</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 224,000</u> | Net Increase in Police Impact Fee Fund |

| PEOPLE'S TRANSPORTATION PLAN FUND - 106 | | | | |
|--|---------------------------------------|-------------------|-------------------|---|
| ACCOUNT NO. | ACCT. DESCRIPTION | INCREASE | DECREASE | REASON |
| 106.8000.312.600 | Municipal Surtax - CITT Funds Revenue | \$ 265,357 | \$ - | Updated Revenue Estimate |
| | | <u>\$ 265,357</u> | <u>\$ -</u> | Sub-Total |
| | | | <u>\$ 265,357</u> | Net Increase in People's Transportation Plan Fund |

FUND EXPENDITURES

| ACCOUNT CLASSIFICATION | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT.REQ | PROPOSED | UPDATED |
|--|--------------|--------------|----------------------|-----------------------|------------------------|--------------|--------------|------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | FY 2019-20 | FY 2019-20 | PROPOSED FY 2019-20 |
| General Fund - 001 | | | | | | | | |
| Beginning Fund Balance | 75,784,454 | 64,343,605 | 71,405,562 | 71,405,562 | 71,405,562 | 57,228,345 | 57,228,345 | 57,228,345 |
| Revenues | 64,983,972 | 61,404,164 | 60,380,348 | 88,323,304 | 92,663,033 | 77,200,959 | 62,487,336 | 62,487,336 |
| Expenditures | (60,743,972) | (53,342,207) | (58,667,549) | (86,610,505) | (77,684,495) | (73,349,473) | (61,547,336) | (61,547,336) |
| Interfunds Transfers In | - | - | - | - | - | - | - | - |
| Interfunds Transfers Out | (4,240,000) | (1,000,000) | (1,712,799) | (1,712,799) | (1,712,799) | (3,851,486) | (940,000) | (940,000) |
| Committed (Encumbrances) | - | - | - | (27,442,956) | (27,442,956) | - | - | - |
| Use of Fund Balance | (11,440,849) | - | - | - | - | (16,042,111) | - | - |
| Ending Fund Balance | 64,343,605 | 71,405,562 | 71,405,562 | 43,962,606 | 57,228,345 | 41,186,234 | 57,228,345 | 57,228,345 |
| Transportation Fund - 101 | | | | | | | | |
| Beginning Fund Balance | 16,193,176 | 17,830,562 | 16,986,077 | 16,986,077 | 16,986,077 | 6,538,265 | 6,538,265 | 6,538,265 |
| Revenues | 5,443,556 | 5,104,491 | 4,034,591 | 14,752,821 | 16,320,550 | 13,837,591 | 6,978,203 | 6,978,203 |
| Expenditures | (5,958,785) | (5,104,491) | (4,034,591) | (14,752,821) | (14,743,347) | (13,837,591) | (6,978,203) | (6,978,203) |
| Interfunds Transfers In | 3,790,000 | - | - | - | - | - | - | - |
| Committed (Encumbrances) | - | - | - | (10,718,230) | (10,718,230) | - | - | - |
| Use of Fund Balance | (1,637,385) | (844,485) | (1,306,785) | (1,306,785) | (1,306,785) | (11,109,785) | (4,205,786) | (4,205,786) |
| Ending Fund Balance | 17,830,562 | 16,986,077 | 15,679,292 | 4,961,062 | 6,538,265 | (4,571,520) | 2,332,479 | 2,332,479 |
| Park Impact Fee Fund - 102 | | | | | | | | |
| Beginning Fund Balance | 3,736,528 | 3,194,066 | 3,815,665 | 3,815,665 | 3,815,665 | 5,482,714 | 5,482,714 | 5,482,714 |
| Revenues | 983,357 | 1,274,185 | 260,000 | 1,606,951 | 4,524,951 | 260,000 | 260,000 | 260,000 |
| Expenditures | (983,357) | (652,586) | (164,000) | (1,510,951) | (1,510,951) | - | (20,000) | (20,000) |
| Committed (Encumbrances) | - | - | - | (1,346,951) | (1,346,951) | - | - | - |
| Use of Fund Balance | (542,462) | - | - | - | - | - | - | - |
| Ending Fund Balance | 3,194,066 | 3,815,665 | 3,911,665 | 2,564,714 | 5,482,714 | 5,742,714 | 5,722,714 | 5,722,714 |
| Police Impact Fee Fund - 103 | | | | | | | | |
| Beginning Fund Balance | 3,202,691 | 1,560,321 | 1,892,195 | 1,892,195 | 1,892,195 | 1,387,911 | 1,387,911 | 1,387,911 |
| Revenues | 1,887,603 | 961,720 | 691,378 | 1,161,906 | 1,314,528 | 691,378 | 1,179,860 | 1,403,860 |
| Expenditures | (1,887,602) | (629,846) | (691,378) | (1,161,906) | (1,161,906) | (691,378) | (1,179,860) | (1,403,860) |
| Committed (Encumbrances) | - | - | - | (470,528) | (470,528) | - | - | - |
| Use of Fund Balance | (1,642,371) | - | (186,378) | (186,378) | (186,378) | (186,378) | (674,860) | (898,860) |
| Ending Fund Balance | 1,560,321 | 1,892,195 | 1,705,817 | 1,235,289 | 1,387,911 | 1,201,533 | 713,051 | 489,051 |
| People's Transportation Plan Fund - 106 | | | | | | | | |
| Beginning Fund Balance | - | 478,050 | 560,862 | 560,862 | 560,862 | 995,108 | 995,108 | 995,108 |
| Revenues | 2,232,433 | 2,508,437 | 2,552,382 | 2,605,136 | 2,652,754 | 2,552,382 | 2,552,382 | 2,817,739 |
| Expenditures | (1,754,383) | (2,425,625) | (2,143,222) | (2,195,976) | (2,165,754) | (2,143,222) | (2,143,222) | (2,143,222) |
| Committed (Encumbrances) | - | - | - | (52,754) | (52,754) | - | - | - |
| Ending Fund Balance | 478,050 | 560,862 | 970,022 | 917,268 | 995,108 | 1,404,268 | 1,404,268 | 1,669,625 |
| Building Technology Fund - 108 | | | | | | | | |
| Beginning Fund Balance | - | - | 130,432 | 130,432 | 130,432 | 172,432 | 172,432 | 172,432 |
| Revenues | - | 130,432 | 200,000 | 200,000 | 242,000 | 221,000 | 221,000 | 221,000 |
| Expenditures | - | - | (200,000) | (200,000) | (200,000) | (200,000) | (200,000) | (200,000) |
| Ending Fund Balance | - | 130,432 | 130,432 | 130,432 | 172,432 | 193,432 | 193,432 | 193,432 |
| Debt Service Fund - 201 | | | | | | | | |
| Beginning Fund Balance | - | - | - | - | - | 20,545 | 20,545 | 20,545 |
| Revenues | - | - | - | - | - | - | 2,439,762 | 2,439,762 |
| Expenditures | - | - | - | - | - | - | (2,439,762) | (2,439,762) |
| Interfunds Transfers In | - | - | - | - | 20,545 | - | - | - |
| Use of Fund Balance | - | - | - | - | - | - | (574) | (574) |
| Ending Fund Balance | - | - | - | - | 20,545 | 20,545 | 19,971 | 19,971 |
| Capital Improvement Fund - 301 | | | | | | | | |
| Beginning Fund Balance | 279,363 | 571,616 | 535,508 | 535,508 | 535,508 | 21,963 | 21,963 | 21,963 |
| Revenues | - | 36,108 | - | 662,888 | 664,788 | 65,000 | 10,000 | 10,000 |
| Expenditures | (57,747) | (36,108) | (147,443) | (662,888) | (662,888) | (2,416,486) | (450,000) | (450,000) |
| Interfunds Transfers In | 350,000 | - | 147,443 | - | - | 2,351,486 | 440,000 | 440,000 |
| Committed (Encumbrances) | - | - | - | (515,445) | (515,445) | (65,000) | - | - |
| Use of Fund Balance | - | (36,108) | - | - | - | - | (10,000) | (10,000) |
| Ending Fund Balance | 571,616 | 535,508 | 535,508 | 20,063 | 21,963 | (43,037) | 11,963 | 11,963 |

| ACCOUNT CLASSIFICATION | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT.REQ | PROPOSED | UPDATED |
|--|-------------|-------------|----------------------|-----------------------|------------------------|-------------|-------------|------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | FY 2019-20 | FY 2019-20 | PROPOSED FY 2019-20 |
| Infrastructure Replacement Fund - 302 | | | | | | | | |
| Beginning Fund Balance | 100,000 | 200,000 | 700,000 | 700,000 | 700,000 | 1,865,356 | 1,865,356 | 1,865,356 |
| Interfunds Transfers In | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 | 300,000 |
| Ending Fund Balance | 200,000 | 700,000 | 1,865,356 | 1,865,356 | 1,865,356 | 3,030,712 | 2,165,356 | 2,165,356 |
| Park General Obligation Bond-Series 2019 Capital Project Fund - 303 | | | | | | | | |
| Beginning Fund Balance | - | - | - | - | - | - | - | - |
| Revenues | - | - | - | 46,629,022 | 46,629,022 | - | 130,000 | 130,000 |
| Expenditures | - | - | - | (46,608,477) | (46,608,477) | - | (124,744) | (124,744) |
| Interfunds Transfers In | - | - | - | - | - | - | - | - |
| Interfunds Transfers Out | - | - | - | (20,545) | (20,545) | - | - | - |
| Ending Fund Balance | - | - | - | - | - | - | 5,256 | 5,256 |
| Stormwater Fund - 401 | | | | | | | | |
| Beginning Fund Balance ¹ | 15,797,725 | 14,403,699 | 14,545,707 | 14,545,707 | 14,545,707 | 3,475,282 | 3,475,282 | 3,475,282 |
| Revenues | 4,180,048 | 3,999,290 | 5,072,268 | 15,314,522 | 14,989,522 | 4,540,000 | 4,540,000 | 4,540,000 |
| Expenditures | (2,258,916) | (2,338,790) | (5,072,268) | (15,314,522) | (15,285,425) | (4,387,146) | (4,515,613) | (4,515,613) |
| Committed (Encumbrances) | - | - | - | (10,242,254) | (10,242,254) | - | - | - |
| Use of Fund Balance | - | - | (532,268) | (532,268) | (532,268) | - | - | - |
| Ending Fund Balance ¹ | 14,403,699 | 14,545,707 | 14,013,439 | 3,771,185 | 3,475,282 | 3,628,136 | 3,499,669 | 3,499,669 |
| Other Post-Employment Benefits Fund - 65 I | | | | | | | | |
| Beginning Fund Balance | - | - | 505,534 | 505,534 | 505,534 | 918,534 | 918,534 | 918,534 |
| Revenues | - | 5,534 | - | - | 13,000 | - | - | - |
| Interfunds Transfers In | - | 500,000 | 400,000 | 400,000 | 400,000 | 500,000 | 200,000 | 200,000 |
| Ending Fund Balance | - | 505,534 | 905,534 | 905,534 | 918,534 | 1,418,534 | 1,118,534 | 1,118,534 |

*Includes approved amendments to the budget and/ or carryovers of previous year's projects.

¹ Stormwater Fund Balance adjusted to show net of investment in capital assets.

FY 2020 GENERAL FUND SUMMARY

| DEPT NO | ACCOUNT CLASSIFICATION | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT.REQ FY 2019-20 | PROPOSED FY 2019-20 | UPDATED | % CHANGE |
|--|---|----------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|-------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | | | PROPOSED FY 2019-20 | |
| BEGINNING FUND BALANCE | | 75,784,453 | 64,343,604 | 71,405,562 | 71,405,562 | 71,405,562 | 57,228,344 | 57,228,344 | 57,228,344 | |
| REVENUES | | | | | | | | | | |
| | TAXES | 36,219,621 | 40,458,466 | 41,159,397 | 41,159,397 | 40,631,993 | 41,159,397 | 40,781,864 | 40,781,864 | |
| | LICENSES & PERMITS | 7,489,660 | 9,345,706 | 7,670,000 | 7,670,000 | 9,296,386 | 8,321,000 | 8,463,000 | 8,463,000 | |
| | INTERGOVERNMENTAL | 5,771,694 | 6,261,782 | 6,381,244 | 6,381,244 | 6,482,374 | 6,381,244 | 6,935,223 | 6,935,223 | |
| | CHARGES FOR SERVICES | 2,052,442 | 2,275,117 | 2,689,195 | 2,689,195 | 2,676,253 | 2,886,695 | 2,982,237 | 2,982,237 | |
| | FINES AND FORFEITS | 483,341 | 1,813,905 | 1,493,500 | 1,493,500 | 2,070,000 | 1,453,500 | 1,730,000 | 1,730,000 | |
| | MISCELLANEOUS | 1,526,366 | 1,249,188 | 987,012 | 1,487,012 | 4,063,071 | 957,012 | 1,595,012 | 1,595,012 | |
| | TOTAL REVENUES | 53,543,123 | 61,404,164 | 60,380,348 | 60,880,348 | 65,220,077 | 61,158,848 | 62,487,336 | 62,487,336 | |
| OTHER RESOURCES | | | | | | | | | | |
| | RESERVES - IN USE OF FUND BALANCE | 11,440,849 | - | - | - | - | 16,042,111 | - | - | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 27,442,956 | 27,442,956 | - | - | - | |
| | TOTAL OTHER RESOURCES | 11,440,849 | - | - | 27,442,956 | 27,442,956 | 16,042,111 | - | - | |
| TOTAL AVAILABLE RESOURCES | | 64,983,972 | 61,404,164 | 60,380,348 | 88,323,304 | 92,663,033 | 77,200,959 | 62,487,336 | 62,487,336 | |
| EXPENDITURES BY DEPARTMENT: | | | | | | | | | | |
| | 10005 CITY COUNCIL | 1,119,904 | 1,080,671 | 1,181,948 | 1,181,948 | 1,181,948 | 1,229,383 | 1,231,384 | 1,231,384 | 4.2% |
| | 11005 CITY MANAGER | 812,686 | 651,346 | 690,217 | 690,217 | 614,279 | 694,418 | 741,699 | 768,415 | 11.3% |
| | 11505 PUBLIC AFFAIRS | 669,606 | 644,817 | 732,012 | 732,012 | 724,462 | 831,619 | 904,006 | 904,006 | 23.5% |
| | 11605 ECONOMIC DEVELOPMENT ⁽⁴⁾ | 311,994 | 414,043 | 401,745 | 401,745 | 401,745 | - | - | - | -100.0% |
| | 12005 CITY CLERK | 496,326 | 394,201 | 712,465 | 712,465 | 597,465 | 649,030 | 499,004 | 527,284 | -26.0% |
| | 13005 CHARTER ENFORCEMENT | - | - | 50,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | 0.0% |
| | 20005 HUMAN RESOURCES | 576,181 | 692,322 | 787,936 | 787,936 | 787,936 | 854,618 | 859,173 | 859,173 | 9.0% |
| | 21005 FINANCE | 1,027,594 | 1,015,493 | 1,164,544 | 1,183,059 | 1,183,059 | 1,293,508 | 1,320,832 | 1,320,832 | 13.4% |
| | 22005 INFORMATION TECHNOLOGY | 4,800,516 | 4,465,539 | 5,564,125 | 6,406,867 | 6,302,098 | 5,790,142 | 5,208,511 | 5,348,511 | -3.9% |
| | 30005 CITY ATTORNEY | 583,686 | 543,695 | 743,926 | 743,926 | 554,759 | 711,663 | 678,786 | 715,380 | -3.8% |
| | 40005 PLANNING & ZONING | 867,138 | 791,405 | 1,084,775 | 1,312,023 | 1,283,112 | 1,501,601 | 1,399,221 | 1,414,221 | 30.4% |
| | 50005 GENERAL GOVERNMENT | 4,364,301 | 4,200,431 | 5,249,803 | 5,107,134 | 5,065,999 | 4,798,978 | 5,634,478 | 5,371,230 | 2.3% |
| | 60005 POLICE | 23,607,235 | 20,630,345 | 23,790,455 | 25,300,745 | 25,179,745 | 29,054,774 | 25,738,364 | 25,745,864 | 8.2% |
| | 70005 BUILDING | 4,005,606 | 3,715,534 | 4,328,027 | 4,353,683 | 4,343,976 | 4,558,900 | 4,358,691 | 4,358,691 | 0.7% |
| | 71005 CODE COMPLIANCE | 1,261,107 | 1,326,153 | 1,450,699 | 1,450,699 | 1,450,271 | 1,456,150 | 1,548,352 | 1,511,456 | 4.2% |
| | 80005 PUBLIC WORKS | 3,980,570 | 5,028,357 | 4,783,768 | 17,845,521 | 9,670,585 | 13,075,755 | 4,900,224 | 4,946,278 | 3.4% |
| | 90005 PARKS & RECREATION | 12,259,522 | 7,747,855 | 5,951,104 | 18,350,526 | 18,343,056 | 6,798,934 | 6,474,611 | 6,474,611 | 8.8% |
| | TOTAL EXPENDITURES | 60,743,972 | 53,342,207 | 58,667,549 | 86,610,505 | 77,684,495 | 73,349,473 | 61,547,336 | 61,547,336 | 4.9% |
| | INTERFUND TRANSFER OUT⁽²⁾ | 4,240,000 | 1,000,000 | 1,712,799 | 1,712,799 | 1,712,799 | 3,851,486 | 940,000 | 940,000 | |
| TOTAL GENERAL FUND EXPENDITURES | | 64,983,972 | 54,342,207 | 60,380,348 | 88,323,304 | 79,397,294 | 77,200,959 | 62,487,336 | 62,487,336 | 3.5% |
| | USE OF FUND BALANCE | 11,440,849 | - | - | - | - | 16,042,111 | - | - | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 27,442,956 | 27,442,956 | - | - | - | |
| ENDING FUND BALANCE⁽³⁾ | | \$ 64,343,604 | \$ 71,405,562 | \$ 71,405,562 | \$ 43,962,606 | \$ 57,228,344 | \$ 41,186,234 | \$ 57,228,344 | \$ 57,228,344 | |
| 15% REQUIRED RESERVE | | | | | \$ 13,248,496 | | \$ 11,580,144 | \$ 9,373,100 | \$ 9,373,100 | |

*Includes approved amendments to the budget and/or carryovers of previous year's projects.

NOTES:

⁽¹⁾ Operating expenditures (excluding Capital Outlay & Operating Transfers to Other Funds) Total: \$60,471,160

⁽²⁾ Interfund Transfers Out are budgeted from General Government

⁽³⁾ FY 2017-18 Fund Balance reflects a difference of \$505,533 when compared to financial statements, due to presentation difference for OPEB Fund

⁽⁴⁾ Economic Development was transferred to Planning & Zoning Department

| FY 2020 UPDATED PROPOSED GENERAL FUND CONSOLIDATED ITEMS DETAIL | | | | | | | | | | |
|---|---------------------------|--------------------|--------------------|--------------------|-------------------|---------------------------------------|-----------------|------------------|---------------------|--|
| DEPARTMENT | SALARIES & OTHER WAGES | FRINGE BENEFITS | PERSONNEL TOTAL | OPERATING COSTS | CAPITAL OUTLAY | OPERATING TRANSFERS ⁽¹⁾ | DEBT SERVICE | GRANTS & AIDS | DEPARTMENT TOTAL | |
| 10005 CITY COUNCIL | 518,608 | 405,376 | 923,984 | 307,400 | - | - | - | - | 1,231,384 | |
| 11005 CITY MANAGER | 494,098 | 238,577 | 732,675 | 35,740 | - | - | - | - | 768,415 | |
| 11505 PUBLIC AFFAIRS | 452,110 | 183,106 | 635,216 | 268,790 | - | - | - | - | 904,006 | |
| 11605 ECONOMIC DEVELOPMENT | - | - | - | - | - | - | - | - | - | |
| 12005 CITY CLERK | 241,178 | 117,206 | 358,384 | 168,900 | - | - | - | - | 527,284 | |
| 13005 CHARTER ENFORCEMENT | - | - | - | 50,000 | - | - | - | - | 50,000 | |
| 20005 HUMAN RESOURCES | 487,882 | 190,612 | 678,494 | 180,679 | - | - | - | - | 859,173 | |
| 21005 FINANCE | 844,387 | 374,150 | 1,218,537 | 102,295 | - | - | - | - | 1,320,832 | |
| 22005 INFORMATION TECHNOLOGY | 1,372,106 | 584,227 | 1,956,333 | 2,762,985 | 629,193 | - | - | - | 5,348,511 | |
| 30005 CITY ATTORNEY | 260,838 | 144,742 | 405,580 | 309,800 | - | - | - | - | 715,380 | |
| 40005 PLANNING & ZONING | 772,855 | 331,282 | 1,104,137 | 310,084 | - | - | - | - | 1,414,221 | |
| 50005 GENERAL GOVERNMENT | 567,500 | - | 567,500 | 2,699,672 | - | 940,000 | 1,914,058 | 190,000 | 6,311,230 | |
| 60005 POLICE | 15,579,590 | 8,098,068 | 23,677,658 | 1,719,823 | 348,383 | - | - | - | 25,745,864 | |
| 70005 BUILDING | 2,772,844 | 1,180,430 | 3,953,274 | 405,417 | - | - | - | - | 4,358,691 | |
| 71005 CODE COMPLIANCE | 1,030,728 | 422,980 | 1,453,708 | 57,748 | - | - | - | - | 1,511,456 | |
| 80005 PUBLIC WORKS | 1,887,677 | 924,336 | 2,812,013 | 2,035,665 | 98,600 | - | - | - | 4,946,278 | |
| 90005 PARKS & RECREATION | 3,038,283 | 937,689 | 3,975,972 | 2,498,639 | - | - | - | - | 6,474,611 | |

FY 2020 UPDATED PROPOSED

BUDGET

| | | | | | | | | | |
|----|------------|---------------|---------------|---------------|--------------|------------|--------------|------------|---------------|
| \$ | 30,320,684 | \$ 14,132,781 | \$ 44,453,465 | \$ 13,913,637 | \$ 1,076,176 | \$ 940,000 | \$ 1,914,058 | \$ 190,000 | \$ 62,487,336 |
|----|------------|---------------|---------------|---------------|--------------|------------|--------------|------------|---------------|

FY 2019 ADOPTED BUDGET ⁽²⁾

| | | | | | | | | | |
|----|------------|---------------|---------------|---------------|--------------|--------------|--------------|------------|---------------|
| \$ | 28,288,926 | \$ 12,962,038 | \$ 41,250,964 | \$ 13,757,507 | \$ 1,579,199 | \$ 1,712,799 | \$ 1,917,379 | \$ 162,500 | \$ 60,380,348 |
|----|------------|---------------|---------------|---------------|--------------|--------------|--------------|------------|---------------|

FY 2019 v. FY 2018

| | | | | | | | | | |
|----|-----------|--------------|--------------|------------|--------------|--------------|------------|-----------|--------------|
| \$ | 2,031,758 | \$ 1,170,743 | \$ 3,202,501 | \$ 156,130 | \$ (503,023) | \$ (772,799) | \$ (3,321) | \$ 27,500 | \$ 2,106,988 |
|----|-----------|--------------|--------------|------------|--------------|--------------|------------|-----------|--------------|

Percent Change

| | | | | | | | | |
|-------|-------|-------|-------|---------|---------|--------|--------|-------|
| 7.18% | 9.03% | 7.76% | 1.13% | -31.85% | -45.12% | -0.17% | 16.92% | 3.49% |
|-------|-------|-------|-------|---------|---------|--------|--------|-------|

⁽¹⁾ Operating Transfers include \$440,000 to the CIP Fund, \$300,000 to the Infrastructure Replacement Fund and \$200,000 to the OPEB Liability Fund.

⁽²⁾ Does not include approved amendments to the budget and/or carryovers of previous year's projects.

| GENERAL FUND REVENUES | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ACCOUNT - DESCRIPTION | ADOPTED | | AMENDED | | YEAR-END | | DEPT. REQ | PROPOSED | UPDATED |
| | ACTUALS | BUDGET | BUDGET | ACTUAL | ESTIMATE | PROPOSED | | | |
| | ACTUAL FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 | FY 2019-20 |
| TAXES | | | | | | | | | |
| 311100 - AD VALOREM TAXES - CURRENT | 19,367,300 | 21,354,285 | 23,800,342 | 23,800,342 | 23,360,263 | 22,956,000 | 23,800,342 | 24,756,713 | 24,756,713 |
| 311200 - AD VALOREM TAXES-DELINQUENT | 504,086 | 545,526 | 450,000 | 450,000 | 659,915 | 587,993 | 450,000 | 500,000 | 500,000 |
| 313100 - FRANCHISE FEES - ELECTRICITY | 2,464,185 | 3,496,163 | 3,000,000 | 3,000,000 | 0 | 3,000,000 | 3,000,000 | 1,961,000 | 1,961,000 |
| 313700 - FRANCHISE FEES - SOLID WASTE | 1,223,753 | 1,357,908 | 1,200,000 | 1,200,000 | 1,123,058 | 1,227,000 | 1,200,000 | 1,200,000 | 1,200,000 |
| 313900 - FRANCHISE FEES - BUS BENCH ADS | 28,412 | 21,895 | 28,500 | 28,500 | 15,500 | 22,000 | 28,500 | 22,000 | 22,000 |
| 313920 - TOWING FEES | 11,235 | 11,820 | 10,000 | 10,000 | 11,665 | 12,000 | 10,000 | 11,000 | 11,000 |
| 314100 - UTILITY TAXES - ELECTRICITY | 7,503,945 | 8,267,782 | 7,600,000 | 7,600,000 | 5,292,547 | 7,850,000 | 7,600,000 | 7,600,000 | 7,600,000 |
| 314200 - COMMUNICATION SERVICES TAX | 3,965,886 | 4,162,963 | 3,990,555 | 3,990,555 | 2,741,223 | 3,673,000 | 3,990,555 | 3,551,151 | 3,551,151 |
| 314300 - UTILITY TAXES - WATER | 1,077,852 | 1,137,160 | 1,000,000 | 1,000,000 | 768,245 | 1,220,000 | 1,000,000 | 1,100,000 | 1,100,000 |
| 314400 - UTILITY TAXES - GAS | 72,968 | 102,964 | 80,000 | 80,000 | 74,540 | 84,000 | 80,000 | 80,000 | 80,000 |
| TAXES TOTAL | 36,219,621 | 40,458,466 | 41,159,397 | 41,159,397 | 34,046,957 | 40,631,993 | 41,159,397 | 40,781,864 | 40,781,864 |
| LICENSES & PERMITS | | | | | | | | | |
| 321100 - LOCAL BUSINESS LICENSE TAX | 1,149,353 | 1,038,145 | 1,200,000 | 1,200,000 | 1,079,238 | 1,200,000 | 1,200,000 | 1,225,000 | 1,225,000 |
| 322100 - BUILDING PERMITS | 4,916,533 | 6,768,270 | 5,000,000 | 5,000,000 | 6,039,236 | 6,800,000 | 5,700,000 | 5,900,000 | 5,900,000 |
| 329101 - OTHER FEES - BOILER FEES | 40,741 | 31,813 | 40,000 | 40,000 | 25,534 | 27,386 | 33,000 | 33,000 | 33,000 |
| 329200 - ALARM PERMITS | 253,458 | 259,979 | 280,000 | 280,000 | 188,045 | 215,000 | 280,000 | 230,000 | 230,000 |
| 329300 - ZONING HEARING FEES | 97,163 | 76,510 | 100,000 | 100,000 | 57,875 | 75,000 | 65,000 | 65,000 | 65,000 |
| 329400 - ZONING PLAN REVIEW FEES | 136,332 | 227,256 | 175,000 | 175,000 | 89,905 | 115,000 | 100,000 | 100,000 | 100,000 |
| 329401 - ZONING PERMIT REVIEW FEES | 300 | 63,651 | 55,000 | 55,000 | 69,232 | 75,000 | 70,000 | 70,000 | 70,000 |
| 329500 - CERTIFICATES OF OCCUPANCY | 573,781 | 476,561 | 445,000 | 445,000 | 388,478 | 460,000 | 457,000 | 475,000 | 475,000 |
| 329600 - CONCURRENCY FEES | 98,402 | 148,272 | 100,000 | 100,000 | 107,262 | 143,000 | 101,000 | 120,000 | 120,000 |
| 329700 - PUBLIC WORKS PERMITS | 223,597 | 255,249 | 275,000 | 275,000 | 127,266 | 141,000 | 275,000 | 215,000 | 215,000 |
| 329800 - CODE DEFAULT PROPERTY FEES | 0 | 0 | 0 | 0 | 41,400 | 45,000 | 40,000 | 30,000 | 30,000 |
| LICENSES & PERMITS TOTAL | 7,489,660 | 9,345,706 | 7,670,000 | 7,670,000 | 8,213,471 | 9,296,386 | 8,321,000 | 8,463,000 | 8,463,000 |
| INTERGOVERNMENTAL | | | | | | | | | |
| 335120 - STATE SHARING REVENUE | 1,328,824 | 1,410,964 | 1,410,672 | 1,410,672 | 1,222,339 | 1,335,854 | 1,410,672 | 1,540,428 | 1,540,428 |
| 335150 - ALCOHOLIC BEVERAGE TAX | 74,235 | 74,344 | 70,000 | 70,000 | 79,806 | 71,520 | 70,000 | 70,000 | 70,000 |
| 335180 - HALF CENT SALES TAX | 4,280,346 | 4,705,140 | 4,825,572 | 4,825,572 | 4,281,854 | 5,000,000 | 4,825,572 | 5,249,795 | 5,249,795 |
| 338100 - COUNTY BUSINESS TAX RECEIPTS | 88,289 | 71,335 | 75,000 | 75,000 | 42,217 | 75,000 | 75,000 | 75,000 | 75,000 |
| INTERGOVERNMENTAL TOTAL | 5,771,694 | 6,261,782 | 6,381,244 | 6,381,244 | 5,626,216 | 6,482,374 | 6,381,244 | 6,935,223 | 6,935,223 |
| CHARGES FOR SERVICES | | | | | | | | | |
| 341302 - OPTIONAL PLAN REVIEW FEE | 121,343 | 51,053 | 0 | 0 | 570 | 570 | 100,000 | 100,000 | 100,000 |
| 341303 - BUILDING TRAINING FEES | 28,820 | 12,000 | 75,000 | 75,000 | 0 | 26,323 | 75,000 | 75,000 | 75,000 |
| 341900 - LIEN SEARCH FEES | 205,760 | 218,484 | 206,000 | 206,000 | 208,261 | 206,000 | 206,000 | 206,000 | 206,000 |
| 341901 - CANDIDATE QUALIFYNG FEES | 0 | 2,730 | 0 | 0 | 840 | 840 | 0 | 0 | 0 |
| 341902 - BLDG ADMINISTRATIVE FEES | 121,769 | 188,323 | 140,000 | 140,000 | 118,714 | 136,000 | 132,000 | 132,000 | 132,000 |
| 341903 - BLDG RECORDS REQUEST | 71,101 | 85,077 | 71,000 | 71,000 | 74,231 | 77,100 | 70,000 | 75,000 | 75,000 |
| 342100 - POLICE SERVICES | 806,075 | 725,345 | 750,000 | 750,000 | 825,725 | 650,000 | 750,000 | 775,000 | 775,000 |
| 342110 - POLICE SERVICES - RECORDS | 10,510 | 7,200 | 10,000 | 10,000 | 7,694 | 7,700 | 10,000 | 10,000 | 10,000 |
| 342115 - SCHOOL CROSSING GUARDS | 72,122 | 81,165 | 65,000 | 65,000 | 67,311 | 79,000 | 65,000 | 70,000 | 70,000 |
| 342120 - POLICE SERVICE-MDC SCHOOLS | 0 | 0 | 126,317 | 126,317 | 140,352 | 126,000 | 126,317 | 126,317 | 126,317 |
| 342130 - POLICE SERVICES-SCHOOL OFFICER | 0 | 28,424 | 448,378 | 448,378 | 461,890 | 497,420 | 448,378 | 497,420 | 497,420 |
| 342901 - BLDG RECERT FEES 40-YR | 8,050 | 5,700 | 9,000 | 9,000 | 14,460 | 11,000 | 5,000 | 10,000 | 10,000 |
| 347200 - RECREATION FEES | 103,396 | 103,737 | 140,000 | 140,000 | 76,040 | 103,000 | 140,000 | 100,000 | 100,000 |
| 347201 - RECREATION - RENTALS | 46,833 | 121,517 | 100,000 | 100,000 | 130,502 | 130,000 | 110,000 | 120,000 | 120,000 |
| 347202 - RECREATION - BRONCO REGIS. | 34,659 | 32,060 | 35,000 | 35,000 | 25,951 | 35,000 | 35,000 | 35,000 | 35,000 |
| 347203 - RECREATION-CONCESSIONS | 23,242 | 21,087 | 20,000 | 20,000 | 10,341 | 10,000 | 10,000 | 12,000 | 12,000 |
| 347400 - RECREATION - SPECIAL EVENTS | 43,068 | 30,916 | 45,000 | 45,000 | 29,063 | 30,000 | 20,500 | 30,000 | 30,000 |
| 347401 - RECREATION - SPONSORSHIPS | 28,480 | 118,830 | 120,000 | 120,000 | 84,967 | 86,000 | 100,000 | 100,000 | 100,000 |
| 347402 - RECREATION - CAMPS | 43,565 | 73,390 | 70,000 | 70,000 | 81,375 | 21,000 | 75,000 | 75,000 | 75,000 |
| 347403 - RECREATION - TENNIS | 140,372 | 140,126 | 75,000 | 75,000 | 50,680 | 58,000 | 55,000 | 60,000 | 60,000 |
| 347404 - RECREATION - SOCCER | 79,647 | 103,710 | 80,000 | 80,000 | 227,397 | 275,000 | 200,000 | 250,000 | 250,000 |

| ACCOUNT - DESCRIPTION | GENERAL FUND REVENUES | | | | | | | | | |
|---|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------|
| | ACTUAL FY 2016-17 | ADOPTED | | AMENDED | | YEAR-END | | | UPDATED | |
| | | FY 2017-18 | BUDGET | BUDGET | FY 2018-19 | ACTUAL | ESTIMATE | DEPT. REQ | PROPOSED | PROPOSED |
| 347405 - RECREATION-COMMUNITY CENTER | 49,913 | 111,141 | 90,000 | 90,000 | 90,999 | 97,000 | 140,000 | 110,000 | 110,000 | |
| 347406 - RECREATION-TRAINING | 0 | 0 | 500 | 500 | 300 | 300 | 500 | 500 | 500 | |
| 347407 - RECREATION-BASEBALL | 13,718 | 13,103 | 13,000 | 13,000 | 21,132 | 13,000 | 13,000 | 13,000 | 13,000 | |
| CHARGES FOR SERVICES TOTAL | 2,052,442 | 2,275,117 | 2,689,195 | 2,689,195 | 2,747,113 | 2,676,253 | 2,886,695 | 2,982,237 | 2,982,237 | |
| FINES & FORFEITS | | | | | | | | | | |
| 351100 - JUDGEMENTS & FINES | 303,663 | 444,977 | 375,000 | 375,000 | 527,625 | 595,000 | 375,000 | 455,000 | 455,000 | |
| 351150 - SAFETY REDLIGHT CAMERAS | 5,421 | 1,101,906 | 910,000 | 910,000 | 1,325,650 | 1,300,000 | 910,000 | 1,125,000 | 1,125,000 | |
| 351900 - JUDGEMENTS & FINES-OTHER | 2,905 | 0 | 5,000 | 5,000 | 0 | 0 | 5,000 | 0 | 0 | |
| 359101 - FINES - PERMIT VIOLATIONS | 171,351 | 267,022 | 203,500 | 203,500 | 159,035 | 175,000 | 163,500 | 150,000 | 150,000 | |
| FINES & FORFEITS TOTAL | 483,341 | 1,813,905 | 1,493,500 | 1,493,500 | 2,012,310 | 2,070,000 | 1,453,500 | 1,730,000 | 1,730,000 | |
| MISCELLANEOUS | | | | | | | | | | |
| 331206 - FDOT HVE GRANT | 14,984 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 334200 - STATE OF FL JAG GRANT -2009 | 16,633 | 0 | 0 | 0 | 6,319 | 0 | 0 | 0 | 0 | |
| 334390 - STATE-VOL.CLEANUP TAX.CERT. | 128,003 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 334700 - STATE-CULTURAL FACILITY GRANT | 145,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 337500 - GRANT | 0 | 10,000 | 0 | 0 | 24,359 | 24,359 | 0 | 0 | 0 | |
| 337701 - GRANT - FORESTRY | 0 | 12,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 347204 - RECREATION-TAXABLE SALES | 0 | 11,034 | 15,000 | 15,000 | 17,928 | 20,000 | 18,000 | 20,000 | 20,000 | |
| 361100 - INTEREST INCOME | 989,633 | 1,268,926 | 350,000 | 350,000 | 1,555,679 | 1,727,000 | 350,000 | 1,000,000 | 1,000,000 | |
| 362100 - LEASE AGREEMENT-DORAL PREP | 12 | 12 | 12 | 12 | 13 | 12 | 12 | 12 | 12 | |
| 366000 - PRIVATE GRANTS & CONTIRBUTIONS | 171,000 | 20,000 | 0 | 0 | 380,000 | 0 | 0 | 0 | 0 | |
| 366100 - DEVELOPER CONTRIBUTIONS | 0 | 0 | 0 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | |
| 366200 - PRIVATE CONTRIBUTIONS-OTHER | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | |
| 367100 - CHANGE IN INVEST VALUE | 457,227 | 709,609 | 0 | 0 | 1,090,401 | 1,000,000 | 0 | 0 | 0 | |
| 369100 - MISCELLANEOUS INCOME | 48,896 | 6,134 | 35,000 | 35,000 | 45,571 | 43,000 | 35,000 | 35,000 | 35,000 | |
| 369101 - BLDG MISC - OT RECOVERY | 358,892 | 244,703 | 400,000 | 400,000 | 414,890 | 450,000 | 363,000 | 363,000 | 363,000 | |
| 369102 - BLDG MISC - COPY SCAN FEES | 79,167 | 90,511 | 80,000 | 80,000 | 89,240 | 100,000 | 84,000 | 90,000 | 90,000 | |
| 369103 - POLICE AUTO TAKE HOME PGM | 92,663 | 57,887 | 50,000 | 50,000 | 47,800 | 52,000 | 50,000 | 50,000 | 50,000 | |
| 369104 - MAU PARK | 0 | 0 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | |
| 369200 - PRIOR YEARS RECOVERY | 104,065 | 65,003 | 50,000 | 50,000 | 13,488 | 13,500 | 50,000 | 30,000 | 30,000 | |
| 369301 - SETTLEMENT - VIEWPOINT | 0 | 87,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 369400 - MISC.PARK FEES | 0 | 200 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | |
| 369900 - INSURANCE PROCEEDS | 42,774 | 84,387 | 0 | 0 | 131,666 | 126,000 | 0 | 0 | 0 | |
| MISCELLANEOUS TOTAL | 1,526,366 | 1,249,188 | 987,012 | 1,487,012 | 4,311,946 | 4,063,071 | 957,012 | 1,595,012 | 1,595,012 | |
| REVENUES GRAND TOTAL | 53,543,123 | 61,404,164 | 60,380,348 | 60,880,348 | 56,958,012 | 65,220,077 | 61,158,848 | 62,487,336 | 62,487,336 | |

00110005 - OFFICE OF THE MAYOR & CITY COUNCIL

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|------------------|------------------|------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET | ACTUALS | ESTIMATE | | | PROPOSED |
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 | FY 2019-20 |
| PERSONNEL | | | | | | | | | |
| 500110 - CHARTER COMPENSATION | 132,635 | 133,962 | 136,640 | 136,640 | 111,988 | 136,640 | 138,690 | 138,690 | 138,690 |
| 500120 - FULL TIME SALARIES | 326,383 | 346,628 | 363,258 | 363,258 | 316,296 | 363,258 | 372,293 | 379,918 | 379,918 |
| 500125 - COMPENSATED ABSENCES | 10,974 | 7,491 | 13,926 | 13,926 | 2,296 | 13,926 | 14,295 | 13,675 | 13,675 |
| 500210 - FICA & MICA TAXES | 48,404 | 49,263 | 53,237 | 53,237 | 42,404 | 53,237 | 53,976 | 54,560 | 54,560 |
| 500220 - RETIREMENT CONTRIBUTION | 63,372 | 65,678 | 68,044 | 68,044 | 56,695 | 68,044 | 69,565 | 70,475 | 70,475 |
| 500230 - LIFE & HEALTH INSURANCE | 224,738 | 204,123 | 239,443 | 239,443 | 209,431 | 239,443 | 273,164 | 266,666 | 266,666 |
| PERSONNEL TOTAL | 806,507 | 807,145 | 874,548 | 874,548 | 739,110 | 874,548 | 921,983 | 923,984 | 923,984 |
| OPERATING | | | | | | | | | |
| 500400 - TRAVEL & PER DIEM | 26,100 | 26,100 | 26,100 | 26,100 | 23,925 | 26,100 | 26,100 | 26,100 | 26,100 |
| 50040A - TRAVEL-COUNCIL SEAT MAYOR | 11,783 | 17,099 | 20,000 | 20,000 | 14,274 | 20,000 | 20,000 | 20,000 | 20,000 |
| 50040B - TRAVEL-COUNCIL SEAT ONE | 6,135 | 9,310 | 10,000 | 10,000 | 4,155 | 10,000 | 10,000 | 10,000 | 10,000 |
| 50040C - TRAVEL-COUNCIL SEAT TWO | 18,417 | 9,909 | 10,000 | 10,000 | 3,655 | 10,000 | 10,000 | 10,000 | 10,000 |
| 50040D - TRAVEL-COUNCIL SEAT THREE | 3,549 | 5,186 | 10,000 | 10,000 | 1,642 | 10,000 | 10,000 | 10,000 | 10,000 |
| 50040E - TRAVEL-COUNCIL SEAT FOUR | 7,113 | 10,441 | 10,000 | 5,000 | 4,735 | 5,000 | 10,000 | 10,000 | 10,000 |
| 50040I - COUNCIL STIPEND | 150,000 | 150,000 | 150,000 | 150,000 | 121,629 | 150,000 | 150,000 | 150,000 | 150,000 |
| 500410 - COMMUNICATION & FREIGHT | 10,200 | 12,095 | 13,800 | 13,800 | 9,190 | 13,800 | 13,800 | 13,800 | 13,800 |
| 500490 - OTHER CURRENT CHARGES | 31,795 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 22,471 | 8,515 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 25,834 | 24,869 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 50048A - PROM.ACT.-COUNCIL SEAT MAYOR | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 | 500 |
| 50048B - PROM.ACT.-COUNCIL SEAT ONE | 0 | 0 | 500 | 500 | 95 | 500 | 500 | 500 | 500 |
| 50048C - PROM.ACT.-COUNCIL SEAT TWO | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 | 500 |
| 50048D - PROM.ACT.-COUNCIL SEAT THREE | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 | 500 |
| 50048E - PROM.ACT.-COUNCIL SEAT FOUR | 0 | 0 | 500 | 500 | 0 | 500 | 500 | 500 | 500 |
| 50051A - OFF.SUPP.-COUNCIL SEAT MAYOR | 0 | 0 | 5,000 | 5,000 | 1,235 | 5,000 | 5,000 | 5,000 | 5,000 |
| 50051B - OFF.SUPP.-COUNCIL SEAT ONE | 0 | 0 | 5,000 | 5,500 | 3,670 | 5,000 | 5,000 | 5,000 | 5,000 |
| 50051C - OFF.SUPP.-COUNCIL SEAT TWO | 0 | 0 | 5,000 | 5,000 | 1,490 | 5,000 | 5,000 | 5,000 | 5,000 |
| 50051D - OFF.SUPP.-COUNCIL SEAT THREE | 0 | 0 | 5,000 | 5,000 | 2,843 | 5,000 | 5,000 | 5,000 | 5,000 |
| 50051E - OFF.SUPP.-COUNCIL SEAT FOUR | 0 | 0 | 5,000 | 10,000 | 8,662 | 10,000 | 5,000 | 5,000 | 5,000 |
| 50054A - DUES/MEMB.-COUNCIL SEAT MAYOR | 0 | 0 | 6,000 | 6,000 | 3,709 | 6,000 | 6,000 | 6,000 | 6,000 |
| 50054B - DUES/MEMB.-COUNCIL SEAT ONE | 0 | 0 | 6,000 | 5,500 | 1,463 | 6,000 | 6,000 | 6,000 | 6,000 |
| 50054C - DUES/MEMB.-COUNCIL SEAT TWO | 0 | 0 | 6,000 | 6,000 | 3,078 | 6,000 | 6,000 | 6,000 | 6,000 |
| 50054D - DUES/MEMB.-COUNCIL SEAT THREE | 0 | 0 | 6,000 | 6,000 | 2,584 | 6,000 | 6,000 | 6,000 | 6,000 |
| 50054E - DUES/MEMB.-COUNCIL SEAT FOUR | 0 | 0 | 6,000 | 6,000 | 5,204 | 6,000 | 6,000 | 6,000 | 6,000 |
| OPERATING TOTAL | 313,397 | 273,526 | 307,400 | 307,400 | 217,238 | 307,400 | 307,400 | 307,400 | 307,400 |
| CAPITAL | | | | | | | | | |
| CAPITAL TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 1,119,904 | 1,080,671 | 1,181,948 | 1,181,948 | 956,348 | 1,181,948 | 1,229,383 | 1,231,384 | 1,231,384 |

00111005 - OFFICE OF THE CITY MANAGER

| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | ADOPTED BUDGET FY 2018-19 | AMENDED BUDGET FY 2018-19 | ACTUALS FY 2018-19 | YEAR-END ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|---|----------------------|----------------------|---------------------------------|---------------------------------|-----------------------|------------------------------------|--------------------------|------------------------|-----------------------------------|
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 341,179 | 358,383 | 374,042 | 374,042 | 240,548 | 298,104 | 385,984 | 386,065 | 386,065 |
| 500120 - FULL TIME SALARIES | 223,424 | 106,725 | 119,277 | 119,277 | 91,509 | 119,277 | 97,604 | 95,949 | 108,033 |
| 500125 - COMPENSATED ABSENCES | 28,795 | 13,862 | 23,103 | 23,103 | 93,687 | 23,103 | 22,780 | 21,305 | 21,741 |
| 500130 - OTHER SALARIES | 17,531 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500140 - OVERTIME | 466 | 0 | 250 | 250 | 0 | 250 | 250 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 39,232 | 29,690 | 40,282 | 40,282 | 28,450 | 40,282 | 39,514 | 39,832 | 40,790 |
| 500220 - RETIREMENT CONTRIBUTION | 68,396 | 55,366 | 59,199 | 59,199 | 48,847 | 59,199 | 58,030 | 96,886 | 98,336 |
| 500230 - LIFE & HEALTH INSURANCE | 58,757 | 52,183 | 45,524 | 45,524 | 47,606 | 45,524 | 61,716 | 65,922 | 77,710 |
| PERSONNEL TOTAL | 777,781 | 616,210 | 661,677 | 661,677 | 550,647 | 585,739 | 665,878 | 705,959 | 732,675 |
| OPERATING | | | | | | | | | |
| 500400 - TRAVEL & PER DIEM | 18,567 | 18,821 | 14,000 | 11,000 | 7,328 | 14,000 | 14,000 | 20,600 | 20,600 |
| 500410 - COMMUNICATION & FREIGHT | 4,575 | 3,900 | 3,900 | 3,900 | 3,075 | 3,900 | 3,900 | 4,500 | 4,500 |
| 500510 - OFFICE SUPPLIES | 3,485 | 2,423 | 2,640 | 2,640 | 2,355 | 2,140 | 2,640 | 2,640 | 2,640 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 8,279 | 9,992 | 8,000 | 11,000 | 8,864 | 8,500 | 8,000 | 8,000 | 8,000 |
| OPERATING TOTAL | 34,905 | 35,135 | 28,540 | 28,540 | 21,623 | 28,540 | 28,540 | 35,740 | 35,740 |
| CAPITAL OUTLAY | | | | | | | | | |
| CAPITAL OUTLAY TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 812,686 | 651,346 | 690,217 | 690,217 | 572,270 | 614,279 | 694,418 | 741,699 | 768,415 |

001 | 1505 - DIVISION OF PUBLIC AFFAIRS

| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | ADOPTED BUDGET FY 2018-19 | AMENDED BUDGET FY 2018-19 | ACTUALS FY 2018-19 | YEAR-END ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|---|----------------------|----------------------|---------------------------------|---------------------------------|-----------------------|------------------------------------|--------------------------|------------------------|-----------------------------------|
| PERSONNEL | | | | | | | | | |
| 500120 - FULL TIME SALARIES | 340,403 | 327,841 | 369,765 | 369,765 | 311,351 | 369,765 | 431,918 | 452,110 | 452,110 |
| 500125 - COMPENSATED ABSENCES | 14,015 | 1,753 | 14,158 | 14,158 | 0 | 14,158 | 16,499 | 16,190 | 16,190 |
| 500140 - OVERTIME | 29 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 27,331 | 25,490 | 30,067 | 30,067 | 23,913 | 30,067 | 34,777 | 36,523 | 36,523 |
| 500220 - RETIREMENT CONTRIBUTION | 41,872 | 39,315 | 44,175 | 44,175 | 33,773 | 44,175 | 51,479 | 53,882 | 53,882 |
| 500230 - LIFE & HEALTH INSURANCE | 46,500 | 55,325 | 64,277 | 64,277 | 59,871 | 64,277 | 79,656 | 76,511 | 76,511 |
| PERSONNEL TOTAL | 470,150 | 449,724 | 522,442 | 522,442 | 428,909 | 522,442 | 614,329 | 635,216 | 635,216 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 5,090 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 12,205 | 30,847 | 43,500 | 43,500 | 37,710 | 43,500 | 43,500 | 91,000 | 91,000 |
| 500400 - TRAVEL & PER DIEM | 9,192 | 7,183 | 7,670 | 7,670 | 4,830 | 7,670 | 7,670 | 7,670 | 7,670 |
| 500410 - COMMUNICATION & FREIGHT | 4,325 | 3,900 | 3,900 | 3,900 | 3,575 | 3,900 | 3,900 | 3,900 | 3,900 |
| 500440 - RENTALS & LEASES | 2,679 | 954 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 0 | 0 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 269 | 0 | 1,000 | 1,000 | 0 | 500 | 500 | 0 | 0 |
| 500470 - PRINTING & BINDING | 31,294 | 40,486 | 57,050 | 50,050 | 30,078 | 50,000 | 53,950 | 61,950 | 61,950 |
| 500481 - PROMOTIONAL ACTIVITIES - PIO | 68,627 | 77,125 | 52,600 | 59,600 | 34,381 | 52,600 | 64,100 | 63,100 | 63,100 |
| 500490 - OTHER CURRENT CHARGES | 20,155 | 23,985 | 29,500 | 29,500 | 21,282 | 29,500 | 29,500 | 29,500 | 29,500 |
| 500510 - OFFICE SUPPLIES | 1,706 | 2,809 | 3,500 | 3,500 | 2,532 | 3,500 | 3,500 | 3,500 | 3,500 |
| 500520 - OPERATING SUPPLIES | 2,794 | 433 | 2,000 | 2,000 | 1,892 | 2,000 | 2,000 | 1,500 | 1,500 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 31,159 | 5,373 | 7,100 | 7,100 | 4,891 | 7,100 | 6,920 | 6,670 | 6,670 |
| OPERATING TOTAL | 189,495 | 193,095 | 208,820 | 208,820 | 141,171 | 201,270 | 216,540 | 268,790 | 268,790 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 9,962 | 1,999 | 750 | 750 | 0 | 750 | 750 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 9,962 | 1,999 | 750 | 750 | 0 | 750 | 750 | 0 | 0 |
| Grand Total | 669,606 | 644,817 | 732,012 | 732,012 | 570,080 | 724,462 | 831,619 | 904,006 | 904,006 |

00111605 - DIVISION OF ECONOMIC DEVELOPMENT

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|---|----------------|----------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|-----------------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | | |
| PERSONNEL | | | | | | | | | |
| 500120 - FULL TIME SALARIES | 149,029 | 171,206 | 161,912 | 161,912 | 131,161 | 161,912 | 0 | 0 | 0 |
| 500125 - COMPENSATED ABSENCES | 753 | 1,119 | 6,228 | 6,228 | 869 | 6,228 | 0 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 11,420 | 13,198 | 13,423 | 13,423 | 10,031 | 13,423 | 0 | 0 | 0 |
| 500220 - RETIREMENT CONTRIBUTION | 17,968 | 20,421 | 19,429 | 19,429 | 17,002 | 19,429 | 0 | 0 | 0 |
| 500230 - LIFE & HEALTH INSURANCE | 27,952 | 35,665 | 38,853 | 38,853 | 29,673 | 38,853 | 0 | 0 | 0 |
| PERSONNEL TOTAL | 207,122 | 241,608 | 239,845 | 239,845 | 188,736 | 239,845 | 0 | 0 | 0 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 0 | 60,000 | 25,000 | 25,000 | 12,500 | 25,000 | 0 | 0 | 0 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500400 - TRAVEL & PER DIEM | 5,365 | 10,572 | 12,720 | 12,720 | 4,969 | 12,720 | 0 | 0 | 0 |
| 500410 - COMMUNICATION & FREIGHT | 2,100 | 2,100 | 2,100 | 2,100 | 1,625 | 2,100 | 0 | 0 | 0 |
| 500470 - PRINTING & BINDING | 0 | 0 | 2,000 | 2,000 | 1,569 | 2,000 | 0 | 0 | 0 |
| 500481 - PROMOTIONAL ACTIVITIES - PIO | 83,224 | 91,360 | 113,500 | 113,500 | 102,639 | 113,500 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 198 | 3 | 500 | 500 | 0 | 500 | 0 | 0 | 0 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 13,985 | 8,399 | 6,080 | 6,080 | 395 | 6,080 | 0 | 0 | 0 |
| OPERATING TOTAL | 104,872 | 172,435 | 161,900 | 161,900 | 123,696 | 161,900 | 0 | 0 | 0 |
| CAPITAL | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CAPITAL TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 311,994 | 414,043 | 401,745 | 401,745 | 312,432 | 401,745 | 0 | 0 | 0 |

*Economic Development Division was transferred to the Planning & Zoning Department

00112005 - OFFICE OF THE CITY CLERK

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED |
|---|----------------|----------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 92,664 | 96,488 | 101,268 | 101,268 | 85,682 | 101,268 | 106,331 | 106,331 | 106,331 |
| 500120 - FULL TIME SALARIES | 111,509 | 121,031 | 132,824 | 132,824 | 108,736 | 132,824 | 129,140 | 134,847 | 134,847 |
| 500125 - COMPENSATED ABSENCES | 11,527 | 0 | 9,004 | 9,004 | 0 | 9,004 | 9,057 | 8,696 | 8,696 |
| 500210 - FICA & MICA TAXES | 17,556 | 17,719 | 19,745 | 19,745 | 15,416 | 19,745 | 19,854 | 20,263 | 20,263 |
| 500220 - RETIREMENT CONTRIBUTION | 24,615 | 25,981 | 28,091 | 28,091 | 22,290 | 28,091 | 28,257 | 28,942 | 54,822 |
| 500230 - LIFE & HEALTH INSURANCE | 34,458 | 28,005 | 36,337 | 36,337 | 27,781 | 36,337 | 41,295 | 33,425 | 33,425 |
| PERSONNEL TOTAL | 292,328 | 289,223 | 327,269 | 327,269 | 259,905 | 327,269 | 333,934 | 332,504 | 358,384 |
| OPERATING | | | | | | | | | |
| 500331 - COURT REPORTER SERV-SPEC MSTRS | 5,643 | 3,496 | 9,900 | 9,900 | 2,596 | 9,900 | 8,700 | 8,700 | 8,700 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 2,400 | 7,200 | 7,200 | 2,500 | 7,200 | 3,000 | 3,000 | 3,000 |
| 500400 - TRAVEL & PER DIEM | 13,729 | 14,767 | 15,500 | 15,500 | 13,701 | 15,500 | 15,500 | 15,500 | 17,900 |
| 500410 - COMMUNICATION & FREIGHT | 3,000 | 3,000 | 3,000 | 3,000 | 2,750 | 3,000 | 3,000 | 3,000 | 3,000 |
| 500470 - PRINTING & BINDING | 14,853 | 6,933 | 19,000 | 19,000 | 10,352 | 19,000 | 19,000 | 15,000 | 15,000 |
| 500491 - LEGAL ADVERTISING | 84,110 | 67,694 | 170,000 | 170,000 | 51,522 | 100,000 | 150,000 | 110,000 | 110,000 |
| 500495 - ELECTION EXPENSES | 71,466 | 0 | 145,000 | 145,000 | 59,705 | 100,000 | 100,000 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 1,225 | 2,417 | 4,000 | 4,000 | 3,010 | 4,000 | 4,000 | 3,000 | 3,000 |
| 500520 - OPERATING SUPPLIES | 4,832 | 434 | 6,596 | 6,596 | 2,597 | 6,596 | 6,596 | 3,000 | 3,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 5,140 | 3,837 | 5,000 | 5,000 | 2,918 | 5,000 | 5,300 | 5,300 | 5,300 |
| OPERATING TOTAL | 203,998 | 104,977 | 385,196 | 385,196 | 151,651 | 270,196 | 315,096 | 166,500 | 168,900 |
| CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 496,326 | 394,201 | 712,465 | 712,465 | 411,556 | 597,465 | 649,030 | 499,004 | 527,284 |

00113005 - OFFICE OF CHARTER ENFORCEMENT

| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | AMENDED BUDGET FY 2018-19 | ACTUALS FY 2018-19 | YEAR-END ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|--------------------------------|----------------------|----------------------|---------------------------------|-----------------------|------------------------------------|--------------------------|------------------------|-----------------------------------|
| OPERATING | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 50,000 | 50,000 |
| OPERATING TOTAL | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 50,000 | 50,000 |
| Grand Total | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 50,000 | 50,000 |

00120005 - HUMAN RESOURCES

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET FY | ACTUAL | ESTIMATE | | | PROPOSED |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 108,772 | 112,713 | 117,651 | 117,651 | 97,593 | 117,651 | 122,998 | 130,131 | 130,131 |
| 500120 - FULL TIME SALARIES | 209,485 | 283,797 | 319,801 | 319,801 | 286,903 | 319,801 | 337,667 | 357,251 | 357,251 |
| 500125 - COMPENSATED ABSENCES | 6,184 | 8,568 | 16,806 | 16,806 | 10,027 | 16,806 | 17,656 | 17,512 | 17,512 |
| 500130 - OTHER SALARIES | 15,794 | 6,000 | 9,000 | 9,000 | 4,500 | 9,000 | 9,000 | 0 | 0 |
| 500140 - OVERTIME | 2,210 | 305 | 500 | 500 | 359 | 500 | 1,500 | 500 | 500 |
| 500210 - FICA & MICA TAXES | 25,837 | 30,857 | 36,061 | 36,061 | 29,894 | 36,061 | 37,852 | 39,246 | 39,246 |
| 500220 - RETIREMENT CONTRIBUTION | 39,016 | 47,330 | 52,436 | 52,436 | 44,151 | 52,436 | 55,082 | 58,276 | 58,276 |
| 500230 - LIFE & HEALTH INSURANCE | 45,544 | 53,334 | 76,562 | 76,562 | 66,571 | 76,562 | 87,272 | 75,578 | 75,578 |
| PERSONNEL TOTAL | 452,842 | 542,905 | 628,817 | 628,817 | 539,999 | 628,817 | 669,027 | 678,494 | 678,494 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 6,750 | 19,211 | 19,500 | 16,135 | 10,535 | 16,135 | 19,500 | 19,500 | 19,500 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 36,586 | 32,828 | 37,837 | 52,837 | 44,843 | 47,202 | 64,679 | 64,779 | 64,779 |
| 500400 - TRAVEL & PER DIEM | 5,948 | 6,866 | 8,220 | 8,220 | 6,540 | 8,220 | 8,220 | 7,000 | 7,000 |
| 500410 - COMMUNICATION & FREIGHT | 2,400 | 2,400 | 2,400 | 2,400 | 2,200 | 2,400 | 2,400 | 2,400 | 2,400 |
| 500470 - PRINTING & BINDING | 711 | 1,238 | 1,550 | 1,550 | 945 | 1,550 | 500 | 500 | 500 |
| 500480 - PROMOTIONAL ACTIVITIES | 10,172 | 12,771 | 10,000 | 10,000 | 4,859 | 10,000 | 10,000 | 10,000 | 10,000 |
| 500510 - OFFICE SUPPLIES | 1,249 | 1,413 | 2,500 | 2,500 | 1,328 | 2,500 | 2,500 | 2,000 | 2,000 |
| 500520 - OPERATING SUPPLIES | 1,200 | 1,880 | 1,420 | 1,795 | 1,785 | 1,420 | 2,000 | 2,000 | 2,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 58,321 | 70,811 | 75,692 | 63,682 | 36,090 | 69,692 | 75,792 | 72,500 | 72,500 |
| OPERATING TOTAL | 123,339 | 149,418 | 159,119 | 159,119 | 109,124 | 159,119 | 185,591 | 180,679 | 180,679 |
| CAPITAL | 0 |
| Grand Total | 576,181 | 692,322 | 787,936 | 787,936 | 649,122 | 787,936 | 854,618 | 859,173 | 859,173 |

00121005 - FINANCE

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|------------------|------------------|------------------|------------------|----------------|------------------|------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET FY | ACTUALS | ESTIMATE | | | PROPOSED |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 136,632 | 142,115 | 148,920 | 148,920 | 126,566 | 148,920 | 155,690 | 169,939 | 169,939 |
| 500120 - FULL TIME SALARIES | 495,388 | 510,393 | 555,615 | 555,615 | 495,845 | 555,615 | 624,306 | 654,670 | 654,670 |
| 500125 - COMPENSATED ABSENCES | 13,891 | 9,309 | 27,025 | 27,025 | 0 | 27,025 | 29,758 | 29,493 | 29,493 |
| 500130 - OTHER SALARIES | 42,077 | 18,991 | 16,966 | 16,966 | 10,107 | 16,966 | 17,447 | 17,278 | 17,278 |
| 500140 - OVERTIME | 3,018 | 551 | 2,500 | 2,500 | 305 | 2,500 | 2,500 | 2,500 | 2,500 |
| 500210 - FICA & MICA TAXES | 49,405 | 48,966 | 58,039 | 58,039 | 45,144 | 58,039 | 63,574 | 67,434 | 67,434 |
| 500220 - RETIREMENT CONTRIBUTION | 76,201 | 78,263 | 84,310 | 84,310 | 70,915 | 84,310 | 92,843 | 98,154 | 98,154 |
| 500230 - LIFE & HEALTH INSURANCE | 112,984 | 119,783 | 169,624 | 169,624 | 133,368 | 169,624 | 204,745 | 179,069 | 179,069 |
| PERSONNEL TOTAL | 929,595 | 928,370 | 1,062,999 | 1,062,999 | 882,249 | 1,062,999 | 1,190,863 | 1,218,537 | 1,218,537 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 8,450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500321 - ACCTG & AUDITING-AUDIT SVCS | 51,000 | 52,500 | 60,900 | 56,900 | 47,000 | 60,900 | 61,650 | 61,650 | 61,650 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 11,145 | 8,388 | 6,800 | 22,564 | 15,138 | 22,564 | 6,800 | 6,800 | 6,800 |
| 500400 - TRAVEL & PER DIEM | 7,754 | 6,870 | 12,810 | 12,810 | 6,820 | 12,810 | 12,810 | 12,810 | 12,810 |
| 500410 - COMMUNICATION & FREIGHT | 2,953 | 2,400 | 2,450 | 2,450 | 2,253 | 2,450 | 2,450 | 2,450 | 2,450 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 1,338 | 1,341 | 1,850 | 1,850 | 1,712 | 1,850 | 1,850 | 1,850 | 1,850 |
| 500470 - PRINTING & BINDING | 25 | 4,313 | 4,500 | 3,200 | 1,479 | 3,200 | 4,500 | 4,500 | 4,500 |
| 500491 - LEGAL ADVERTISING | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 6,012 | 4,470 | 4,950 | 10,250 | 5,495 | 6,250 | 5,300 | 4,950 | 4,950 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 9,320 | 6,841 | 7,285 | 7,285 | 4,864 | 7,285 | 7,285 | 7,285 | 7,285 |
| OPERATING TOTAL | 97,998 | 87,123 | 101,545 | 117,309 | 84,760 | 117,309 | 102,645 | 102,295 | 102,295 |
| CAPITAL | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 2,751 | 2,751 | 2,751 | 0 | 0 | 0 |
| CAPITAL TOTAL | 0 | 0 | 0 | 2,751 | 2,751 | 2,751 | 0 | 0 | 0 |
| Grand Total | 1,027,594 | 1,015,493 | 1,164,544 | 1,183,059 | 969,759 | 1,183,059 | 1,293,508 | 1,320,832 | 1,320,832 |

00122005 - INFORMATION TECHNOLOGY

| | ADOPTED | | AMENDED | | YEAR-END | | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|---|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|-----------------------------------|
| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | | |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 136,893 | 142,388 | 148,139 | 148,139 | 125,840 | 148,139 | 156,055 | 163,633 | 163,633 |
| 500120 - FULL TIME SALARIES | 827,810 | 885,300 | 1,119,918 | 1,119,918 | 840,167 | 1,015,156 | 1,127,982 | 1,198,473 | 1,198,473 |
| 500125 - COMPENSATED ABSENCES | 3,767 | 7,108 | 48,745 | 48,745 | 3,165 | 48,745 | 49,572 | 48,951 | 48,951 |
| 500140 - OVERTIME | 11,421 | 7,888 | 10,000 | 10,000 | 11,416 | 10,000 | 10,000 | 10,000 | 10,000 |
| 500210 - FICA & MICA TAXES | 71,371 | 76,468 | 102,084 | 102,084 | 70,930 | 102,084 | 103,009 | 109,293 | 109,293 |
| 500220 - RETIREMENT CONTRIBUTION | 116,510 | 122,742 | 152,082 | 152,082 | 109,274 | 152,082 | 153,562 | 162,907 | 162,907 |
| 500230 - LIFE & HEALTH INSURANCE | 149,086 | 177,403 | 250,890 | 250,890 | 195,297 | 250,890 | 278,957 | 263,076 | 263,076 |
| PERSONNEL TOTAL | 1,316,858 | 1,419,298 | 1,831,858 | 1,831,858 | 1,356,087 | 1,727,096 | 1,879,137 | 1,956,333 | 1,956,333 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 99,549 | 139,977 | 94,747 | 141,997 | 87,268 | 104,747 | 87,500 | 87,500 | 87,500 |
| 500400 - TRAVEL & PER DIEM | 8,199 | 14,804 | 17,220 | 17,220 | 12,010 | 17,220 | 17,220 | 15,220 | 15,220 |
| 500410 - COMMUNICATION & FREIGHT | 524,511 | 630,825 | 846,960 | 846,960 | 589,364 | 846,960 | 852,240 | 801,840 | 801,840 |
| 500440 - RENTALS & LEASES | 40,583 | 61,527 | 75,640 | 75,640 | 53,983 | 75,640 | 84,840 | 81,840 | 81,840 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 904,935 | 1,076,221 | 1,236,579 | 1,171,844 | 875,190 | 1,230,691 | 1,277,293 | 1,223,277 | 1,223,277 |
| 500461 - REPAIR & MAINT - VEHICLES | 585 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500464 - REPAIR & MAINT-OFF. EQUIP. OTH | 0 | 93,140 | 369,174 | 392,979 | 286,113 | 392,979 | 406,166 | 401,756 | 401,756 |
| 500510 - OFFICE SUPPLIES | 1,104 | 1,569 | 2,000 | 2,000 | 586 | 2,000 | 2,000 | 2,000 | 2,000 |
| 500520 - OPERATING SUPPLIES | 585,075 | 267,906 | 123,473 | 123,473 | 91,951 | 123,473 | 106,738 | 106,738 | 106,738 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 42,621 | 31,168 | 51,589 | 65,589 | 60,635 | 65,589 | 42,814 | 42,814 | 42,814 |
| OPERATING TOTAL | 2,207,162 | 2,317,136 | 2,817,382 | 2,837,702 | 2,057,100 | 2,859,299 | 2,876,811 | 2,762,985 | 2,762,985 |
| CAPITAL | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 296,844 | 181,963 | 246,635 | 283,156 | 140,755 | 261,553 | 353,195 | 353,195 | 353,195 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 22,972 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500652 - CAPITAL OUTLAY-OTHER | 956,680 | 547,143 | 668,250 | 1,454,150 | 460,227 | 1,454,150 | 680,998 | 135,998 | 275,998 |
| CAPITAL TOTAL | 1,276,496 | 729,105 | 914,885 | 1,737,307 | 600,982 | 1,715,703 | 1,034,193 | 489,193 | 629,193 |
| Grand Total | 4,800,516 | 4,465,539 | 5,564,125 | 6,406,867 | 4,014,170 | 6,302,098 | 5,790,142 | 5,208,511 | 5,348,511 |

00130005 - OFFICE OF THE CITY ATTORNEY

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET | ACTUALS | ESTIMATE | | | PROPOSED |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 0 | 6,923 | 180,750 | 180,750 | 153,000 | 180,750 | 183,461 | 189,788 | 189,788 |
| 500120 - FULL TIME SALARIES | 0 | 0 | 103,020 | 103,020 | 47,769 | 70,000 | 106,981 | 71,050 | 71,050 |
| 500125 - COMPENSATED ABSENCES | 0 | 0 | 10,914 | 10,914 | 0 | 10,914 | 11,171 | 9,508 | 9,405 |
| 500210 - FICA & MICA TAXES | 0 | 579 | 23,645 | 23,645 | 15,856 | 23,645 | 23,564 | 20,991 | 21,270 |
| 500220 - RETIREMENT CONTRIBUTION | 0 | 831 | 34,052 | 34,052 | 22,985 | 34,052 | 34,853 | 31,642 | 68,688 |
| 500230 - LIFE & HEALTH INSURANCE | 0 | 0 | 59,998 | 59,998 | 37,188 | 59,998 | 57,586 | 45,407 | 45,379 |
| PERSONNEL TOTAL | 0 | 8,333 | 412,379 | 412,379 | 276,798 | 379,359 | 417,616 | 368,386 | 405,580 |
| OPERATING | | | | | | | | | |
| 500311 - PROFESSIONAL SERV-CITY ATTNY | 112,490 | 168,221 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500312 - PROFESSIONAL SERV-ATTNY OTH | 190,172 | 260,229 | 261,147 | 261,147 | 65,534 | 110,000 | 261,147 | 275,000 | 275,000 |
| 500316 - LITIGATION CONTINGENCY | 281,024 | 106,912 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 0 | 10,000 | 10,000 | 0 | 5,000 | 10,000 | 10,000 | 10,000 |
| 500400 - TRAVEL & PER DIEM | 0 | 0 | 14,000 | 14,000 | 5,535 | 14,000 | 8,000 | 9,500 | 9,500 |
| 500410 - COMMUNICATION & FREIGHT | 0 | 0 | 2,400 | 2,400 | 1,650 | 2,400 | 2,400 | 2,400 | 1,800 |
| 500510 - OFFICE SUPPLIES | 0 | 0 | 1,000 | 2,000 | 1,072 | 1,000 | 2,500 | 3,500 | 3,500 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 0 | 0 | 3,000 | 2,000 | 385 | 3,000 | 10,000 | 10,000 | 10,000 |
| OPERATING TOTAL | 583,686 | 535,362 | 291,547 | 291,547 | 74,176 | 135,400 | 294,047 | 310,400 | 309,800 |
| CAPITAL | | | | | | | | | |
| 500641 - CAPITAL OUTLAY - VEHICLES | 0 | 0 | 40,000 | 40,000 | 25,898 | 40,000 | 0 | 0 | 0 |
| CAPITAL TOTAL | 0 | 0 | 40,000 | 40,000 | 25,898 | 40,000 | 0 | 0 | 0 |
| GRAND TOTAL | 583,686 | 543,695 | 743,926 | 743,926 | 376,872 | 554,759 | 711,663 | 678,786 | 715,380 |

00140005 - PLANNING & ZONING

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED |
|---|----------------|----------------|----------------------|----------------------|------------------------|------------------|--------------------------|------------------------|------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ESTIMATE FY 2018-19 | FY 2018-19 | | | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 119,563 | 124,376 | 131,440 | 131,440 | 78,427 | 85,000 | 119,778 | 119,778 | 119,778 |
| 500120 - FULL TIME SALARIES | 435,970 | 369,171 | 541,436 | 541,436 | 448,216 | 541,436 | 640,358 | 652,827 | 652,827 |
| 500125 - COMPENSATED ABSENCES | 5,227 | 11,674 | 25,584 | 25,584 | 44,695 | 25,584 | 29,838 | 27,998 | 27,998 |
| 500140 - OVERTIME | 694 | 21 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | 250 | 250 |
| 500210 - FICA & MICA TAXES | 41,744 | 38,752 | 54,090 | 54,090 | 42,738 | 54,090 | 62,359 | 61,918 | 61,918 |
| 500220 - RETIREMENT CONTRIBUTION | 66,476 | 59,012 | 79,821 | 79,821 | 61,243 | 79,821 | 93,094 | 92,608 | 92,608 |
| 500230 - LIFE & HEALTH INSURANCE | 71,120 | 55,699 | 94,631 | 94,631 | 98,360 | 112,160 | 134,911 | 148,758 | 148,758 |
| PERSONNEL TOTAL | 740,793 | 658,704 | 928,002 | 928,002 | 773,678 | 899,091 | 1,081,338 | 1,104,137 | 1,104,137 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 100,428 | 106,267 | 100,000 | 226,001 | 124,487 | 226,001 | 225,000 | 150,000 | 150,000 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 0 | 0 | 10,238 | 10,238 | 8,120 | 10,238 | 10,238 | 2,500 | 2,500 |
| 500400 - TRAVEL & PER DIEM | 8,303 | 9,191 | 10,770 | 10,770 | 5,034 | 10,770 | 18,270 | 13,000 | 28,000 |
| 500410 - COMMUNICATION & FREIGHT | 1,587 | 1,600 | 2,400 | 2,400 | 1,900 | 2,400 | 3,300 | 3,300 | 3,300 |
| 500461 - REPAIR & MAINT - VEHICLES | 489 | 169 | 740 | 740 | 18 | 740 | 250 | 0 | 0 |
| 500470 - PRINTING & BINDING | 4,494 | 3,878 | 8,000 | 8,000 | 5,767 | 8,000 | 11,000 | 14,000 | 14,000 |
| 500482 - PROMOTIONAL ACTIVITIES ECO DEV | 0 | 0 | 0 | 0 | 0 | 0 | 123,500 | 90,500 | 90,500 |
| 500510 - OFFICE SUPPLIES | 5,998 | 5,508 | 9,000 | 9,000 | 4,133 | 9,000 | 9,500 | 8,000 | 8,000 |
| 500520 - OPERATING SUPPLIES | 1,411 | 2,531 | 5,700 | 5,700 | 2,203 | 5,700 | 3,200 | 4,000 | 4,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 3,634 | 3,555 | 9,925 | 9,925 | 2,773 | 9,925 | 16,005 | 9,784 | 9,784 |
| OPERATING TOTAL | 126,345 | 132,700 | 156,773 | 282,774 | 154,436 | 282,774 | 420,263 | 295,084 | 310,084 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 101,247 | 0 | 101,247 | 0 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 0 | 0 | 0 | 101,247 | 0 | 101,247 | 0 | 0 | 0 |
| GRAND TOTAL | 867,138 | 791,405 | 1,084,775 | 1,312,023 | 928,114 | 1,283,112 | 1,501,601 | 1,399,221 | 1,414,221 |

00150005 - GENERAL GOVERNMENT

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET | ACTUAL | ESTIMATE | | | PROPOSED |
| PERSONNEL | | | | | | | | | |
| 500230 - LIFE & HEALTH INSURANCE | 22,858 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500240 - WORKERS COMPENSATION | 569,383 | 516,758 | 560,000 | 560,000 | 361,283 | 560,000 | 560,000 | 560,000 | 560,000 |
| 500250 - UNEMPLOYMENT COMPENSATION | 0 | 1,414 | 10,000 | 10,000 | 1,650 | 6,000 | 10,000 | 7,500 | 7,500 |
| PERSONNEL TOTAL | 592,241 | 518,172 | 570,000 | 570,000 | 362,933 | 566,000 | 570,000 | 567,500 | 567,500 |
| OPERATING TRANSFERS | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 413,723 | 296,220 | 499,400 | 499,400 | 257,643 | 499,400 | 429,400 | 415,400 | 515,400 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 208,063 | 210,569 | 352,100 | 352,100 | 212,762 | 352,100 | 435,100 | 337,100 | 337,100 |
| 500400 - TRAVEL & PER DIEM | 12,530 | 21,047 | 21,000 | 21,000 | 17,074 | 21,000 | 25,000 | 25,000 | 25,000 |
| 500402 - TRAVEL & PER DIEM-AWARDS | 0 | 0 | 0 | 37,135 | 38,610 | 0 | 0 | 0 | 0 |
| 500410 - COMMUNICATION & FREIGHT | 69,607 | 60,102 | 99,500 | 99,500 | 42,063 | 99,500 | 77,000 | 75,000 | 75,000 |
| 500430 - UTILITY SERVICES | 155,763 | 130,975 | 169,020 | 169,020 | 135,555 | 169,020 | 158,020 | 158,020 | 158,020 |
| 500440 - RENTALS & LEASES | 44,241 | 58,683 | 74,000 | 74,000 | 35,798 | 74,000 | 80,100 | 53,500 | 53,500 |
| 500450 - INSURANCE | 682,946 | 677,702 | 751,000 | 751,000 | 795,063 | 751,000 | 805,000 | 806,000 | 806,000 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 1,719 | 4,397 | 4,800 | 4,800 | 3,719 | 4,800 | 4,800 | 4,800 | 4,800 |
| 500470 - PRINTING & BINDING | 4,795 | 3,530 | 5,000 | 5,000 | 3,266 | 5,000 | 5,000 | 5,000 | 5,000 |
| 500480 - PROMOTIONAL ACTIVITIES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500490 - OTHER CURRENT CHARGES | 38,272 | 58,938 | 78,100 | 78,100 | 63,003 | 78,100 | 78,100 | 81,500 | 106,500 |
| 500492 - CONTINGENT RESERVE | 96,880 | 88,766 | 500,004 | 320,200 | 29,096 | 320,200 | 0 | 933,600 | 552,852 |
| 500494 - CURR.CHARGES - CULTURAL EVENTS | 5,064 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500520 - OPERATING SUPPLIES | 17,950 | 26,924 | 41,000 | 41,000 | 23,775 | 41,000 | 50,500 | 50,500 | 50,500 |
| 500524 - OPER - ECONOMIC DEVELOPMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 10,000 | 10,000 |
| OPERATING TRANSFERS TOTAL | 1,751,553 | 1,642,855 | 2,599,924 | 2,457,255 | 1,662,425 | 2,420,120 | 2,153,020 | 2,955,420 | 2,699,672 |
| DEBT SERVICE | | | | | | | | | |
| 500710 - DEBT SERVICE - PRINCIPAL | 1,258,903 | 1,312,750 | 1,368,425 | 1,368,425 | 1,110,917 | 1,368,425 | 1,428,601 | 1,428,601 | 1,428,601 |
| 500712 - DEBT SERVICE - STATE OF FL | 600 | 600 | 600 | 600 | 0 | 600 | 0 | 600 | 600 |
| 500720 - DEBT SERVICE - INTEREST | 648,016 | 622,426 | 548,354 | 548,354 | 463,501 | 548,354 | 484,857 | 484,857 | 484,857 |
| DEBT SERVICE TOTAL | 1,907,519 | 1,935,776 | 1,917,379 | 1,917,379 | 1,574,418 | 1,917,379 | 1,913,458 | 1,914,058 | 1,914,058 |
| GRANTS & AIDS | | | | | | | | | |
| 500820 - GRANTS & AIDS | 112,987 | 103,629 | 162,500 | 162,500 | 79,366 | 162,500 | 162,500 | 197,500 | 190,000 |
| GRANTS & AIDS TOTAL | 112,987 | 103,629 | 162,500 | 162,500 | 79,366 | 162,500 | 162,500 | 197,500 | 190,000 |
| OPERATING TRANSFERS | | | | | | | | | |
| 500910 - OPERATING TRANSFERS OUT | 3,790,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500912 - TRANSFER OUT-CAPITAL IMPRV FND | 350,000 | 0 | 147,443 | 147,443 | 147,443 | 147,443 | 2,351,486 | 440,000 | 440,000 |
| 500913 - OPERATING TRANSFERS- MISC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500914 - TRANSFER OUT-INFRASTRUC.FUND | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 1,000,000 | 300,000 | 300,000 |
| 500915 - TRANSFER OUT-OPEB LIABILITY | 0 | 500,000 | 400,000 | 400,000 | 400,000 | 400,000 | 500,000 | 200,000 | 200,000 |
| OPERATING TRANSFERS TOTAL | 4,240,000 | 1,000,000 | 1,712,799 | 1,712,799 | 1,712,799 | 1,712,799 | 3,851,486 | 940,000 | 940,000 |
| Grand Total | 8,604,301 | 5,200,431 | 6,962,602 | 6,819,933 | 5,391,941 | 6,778,798 | 8,650,464 | 6,574,478 | 6,311,230 |

00160005 - POLICE

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET FY | ACTUALS | ESTIMATE | | | PROPOSED |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 154,395 | 169,047 | 155,046 | 155,046 | 131,569 | 155,046 | 161,561 | 161,561 | 161,561 |
| 500120 - FULL TIME SALARIES | 1,641,923 | 1,907,931 | 2,253,481 | 2,253,481 | 1,827,434 | 2,253,481 | 2,458,914 | 2,495,142 | 2,495,142 |
| 500121 - FULL TIME SALARIES - SWORN | 7,522,057 | 8,236,660 | 9,642,592 | 9,642,592 | 8,061,703 | 9,642,592 | 11,505,855 | 10,934,249 | 10,934,249 |
| 500125 - COMPENSATED ABSENCES | 404,140 | 395,618 | 446,645 | 446,645 | 38,507 | 446,645 | 529,097 | 473,942 | 473,942 |
| 500130 - OTHER SALARIES | 26,005 | 25,714 | 33,197 | 33,197 | 20,571 | 33,197 | 33,694 | 33,638 | 33,638 |
| 500140 - OVERTIME | 686,952 | 799,905 | 1,586,250 | 1,586,250 | 907,307 | 1,586,250 | 1,959,384 | 1,000,000 | 1,000,000 |
| 500144 - OVERTIME - HOLIDAY PAY | 368,873 | 158,609 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500150 - SPECIAL PAY - OFF DUTY | 615,316 | 630,076 | 640,000 | 640,000 | 640,819 | 640,000 | 640,000 | 640,000 | 640,000 |
| 500151 - SPECIAL PAY - DIFFERENTIAL | 168,401 | 198,847 | 200,000 | 200,000 | 142,498 | 200,000 | 200,000 | 200,000 | 200,000 |
| 500152 - SPECIAL PAY - INCENTIVE | 102,411 | 113,034 | 97,500 | 97,500 | 96,600 | 97,500 | 97,500 | 115,000 | 115,000 |
| 500210 - FICA & MICA TAXES | 861,386 | 933,074 | 1,152,877 | 1,152,877 | 872,871 | 1,152,877 | 1,515,525 | 1,229,284 | 1,229,284 |
| 500220 - RETIREMENT CONTRIBUTION | 2,432,197 | 2,706,026 | 3,170,310 | 3,170,310 | 2,510,844 | 3,170,310 | 3,670,025 | 3,493,703 | 3,493,703 |
| 500230 - LIFE & HEALTH INSURANCE | 1,681,723 | 1,969,034 | 2,526,150 | 2,526,150 | 2,034,156 | 2,526,150 | 3,170,092 | 2,901,139 | 2,901,139 |
| PERSONNEL TOTAL | 16,665,779 | 18,243,574 | 21,904,048 | 21,904,048 | 17,284,879 | 21,904,048 | 25,941,647 | 23,677,658 | 23,677,658 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 65,188 | 31,190 | 30,100 | 30,100 | 20,632 | 30,100 | 26,850 | 26,850 | 26,850 |
| 500342 - CONT - SCHOOL CROSSING GUARDS | 177,420 | 206,455 | 200,000 | 200,000 | 182,129 | 200,000 | 250,000 | 210,000 | 210,000 |
| 500343 - CONTR-SAFETY REDLIGHT CAMERAS | 0 | 499,675 | 561,000 | 561,000 | 483,367 | 561,000 | 561,000 | 561,000 | 561,000 |
| 500350 - INVESTIGATIONS | 394 | 25 | 1,500 | 1,500 | 455 | 1,500 | 6,500 | 6,500 | 6,500 |
| 500400 - TRAVEL & PER DIEM | 44,034 | 39,709 | 40,000 | 40,000 | 23,878 | 40,000 | 45,000 | 40,000 | 40,000 |
| 500410 - COMMUNICATION & FREIGHT | 19,322 | 19,864 | 24,800 | 24,800 | 14,756 | 24,800 | 25,800 | 24,800 | 24,800 |
| 500440 - RENTALS & LEASES | 148,095 | 130,922 | 148,900 | 148,900 | 128,409 | 148,900 | 168,784 | 168,784 | 168,784 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 223,887 | 212,413 | 143,150 | 147,374 | 122,448 | 147,374 | 158,650 | 98,650 | 98,650 |
| 500470 - PRINTING & BINDING | 7,307 | 7,357 | 8,000 | 8,000 | 1,665 | 8,000 | 10,000 | 8,000 | 8,000 |
| 500480 - PROMOTIONAL ACTIVITIES | 6,156 | 5,028 | 4,000 | 4,000 | 1,517 | 4,000 | 7,500 | 7,500 | 7,500 |
| 500510 - OFFICE SUPPLIES | 24,164 | 24,347 | 26,625 | 26,625 | 23,139 | 26,625 | 27,956 | 27,956 | 27,956 |
| 500520 - OPERATING SUPPLIES | 328,210 | 220,051 | 241,100 | 242,700 | 145,744 | 242,700 | 307,650 | 308,650 | 308,650 |
| 500521 - OPERATING SUPPLIES - FUEL | 13,371 | 14,045 | 18,000 | 18,000 | 13,775 | 18,000 | 18,000 | 18,000 | 18,000 |
| 500523 - OP SUPP - COMMUNITY SERVICES | 56,036 | 56,388 | 65,000 | 65,000 | 48,280 | 65,000 | 68,150 | 68,150 | 68,150 |
| 500527 - OPERATING SUPPLIES - CRYWOLF A | 24,106 | 24,808 | 25,358 | 25,358 | 20,946 | 25,358 | 26,626 | 25,358 | 25,358 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 52,988 | 45,828 | 68,780 | 68,780 | 59,472 | 68,780 | 112,125 | 112,125 | 119,625 |
| OPERATING TOTAL | 1,190,676 | 1,538,104 | 1,606,313 | 1,612,137 | 1,290,613 | 1,612,137 | 1,820,591 | 1,712,323 | 1,719,823 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500620 - CAPITAL - BUILDING | 4,871,188 | 74,884 | 0 | 87,338 | 86,832 | 87,338 | 51,060 | 0 | 0 |
| 500640 - CAPITAL OUTLAY - OFFICE | 239,727 | 197,096 | 59,700 | 74,526 | 58,717 | 74,526 | 191,756 | 102,356 | 102,356 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 623,232 | 576,687 | 220,394 | 596,105 | 367,428 | 475,105 | 1,049,721 | 246,027 | 246,027 |
| 500642 - DOJ BRYNE GRANT CAPITAL OUTLAY | 16,633 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500650 - CONSTRUCTION IN PROGRESS | 0 | 0 | 0 | 1,026,590 | 979,922 | 1,026,590 | 0 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 5,750,780 | 848,667 | 280,094 | 1,784,560 | 1,492,898 | 1,663,560 | 1,292,537 | 348,383 | 348,383 |
| Grand Total | 23,607,235 | 20,630,345 | 23,790,455 | 25,300,745 | 20,068,391 | 25,179,745 | 29,054,774 | 25,738,364 | 25,745,864 |

00170005 - BUILDING

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. | PROPOSED | UPDATED |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET FY | ACTUALS | ESTIMATE | | | PROPOSED |
| | | | FY 2018-19 | 2018-19 | FY 2018-19 | FY 2018-19 | FY 2019-20 | FY 2019-20 | FY 2019-20 |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 122,816 | 122,947 | 129,801 | 129,801 | 106,920 | 129,801 | 138,826 | 138,826 | 138,826 |
| 500120 - FULL TIME SALARIES | 2,158,670 | 2,062,825 | 2,310,116 | 2,310,116 | 1,834,677 | 2,232,880 | 2,416,362 | 2,392,664 | 2,392,664 |
| 500125 - COMPENSATED ABSENCES | 37,408 | 35,992 | 93,552 | 93,552 | 12,911 | 125,451 | 101,356 | 93,659 | 93,659 |
| 500130 - OTHER SALARIES | 13,995 | 83,198 | 48,215 | 48,215 | 113,130 | 48,215 | 50,407 | 127,354 | 127,354 |
| 500140 - OVERTIME | 178,861 | 89,685 | 77,000 | 77,000 | 146,836 | 135,000 | 114,000 | 114,000 | 114,000 |
| 500143 - OVERTIME -BLDG OPTION PLAN REV | 55,640 | 20,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500210 - FICA & MICA TAXES | 186,452 | 176,348 | 203,973 | 203,973 | 161,203 | 203,973 | 222,520 | 219,873 | 219,873 |
| 500220 - RETIREMENT CONTRIBUTION | 274,735 | 259,857 | 291,885 | 291,885 | 220,862 | 282,617 | 316,234 | 311,693 | 311,693 |
| 500230 - LIFE & HEALTH INSURANCE | 411,717 | 431,658 | 563,102 | 563,102 | 443,561 | 550,000 | 680,527 | 555,205 | 555,205 |
| PERSONNEL TOTAL | 3,440,294 | 3,282,775 | 3,717,644 | 3,717,644 | 3,040,100 | 3,707,937 | 4,040,232 | 3,953,274 | 3,953,274 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 400,109 | 312,033 | 330,000 | 330,000 | 202,162 | 330,000 | 150,000 | 300,000 | 300,000 |
| 500400 - TRAVEL & PER DIEM | 11,314 | 11,685 | 16,802 | 16,802 | 9,922 | 16,802 | 29,176 | 13,822 | 13,822 |
| 500410 - COMMUNICATION & FREIGHT | 2,418 | 2,400 | 2,500 | 2,500 | 2,200 | 2,500 | 2,500 | 2,500 | 2,500 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 1,385 | 542 | 1,645 | 1,645 | 280 | 1,645 | 1,645 | 1,645 | 1,645 |
| 500461 - REPAIR & MAINT - VEHICLES | 16,718 | 3,992 | 13,668 | 13,668 | 3,224 | 13,668 | 14,924 | 9,824 | 9,824 |
| 500470 - PRINTING & BINDING | 5,642 | 5,016 | 7,325 | 7,325 | 4,997 | 7,325 | 20,000 | 11,550 | 11,550 |
| 500510 - OFFICE SUPPLIES | 12,356 | 10,609 | 12,000 | 12,000 | 5,164 | 12,000 | 15,000 | 12,000 | 12,000 |
| 500520 - OPERATING SUPPLIES | 21,414 | 19,768 | 29,791 | 29,791 | 8,002 | 29,791 | 40,396 | 25,000 | 25,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 7,526 | 5,333 | 13,739 | 13,739 | 7,338 | 13,739 | 26,632 | 9,597 | 9,597 |
| 500541 - DUES/SUBS./MEMBER./TRAINING | 21,234 | 18,855 | 26,323 | 26,323 | 18,395 | 26,323 | 39,995 | 19,479 | 19,479 |
| OPERATING TOTAL | 500,116 | 390,232 | 453,793 | 453,793 | 261,684 | 453,793 | 340,268 | 405,417 | 405,417 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 2,449 | 3,500 | 3,500 | 0 | 3,500 | 2,400 | 0 | 0 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 65,196 | 40,078 | 153,090 | 178,746 | 176,973 | 178,746 | 176,000 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 65,196 | 42,527 | 156,590 | 182,246 | 176,973 | 182,246 | 178,400 | 0 | 0 |
| Grand Total | 4,005,606 | 3,715,534 | 4,328,027 | 4,353,683 | 3,478,756 | 4,343,976 | 4,558,900 | 4,358,691 | 4,358,691 |

00171005 - CODE COMPLIANCE

| | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | ADOPTED BUDGET FY 2018-19 | AMENDED BUDGET FY 2018-19 | ACTUALS FY 2018-19 | YEAR-END ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|---|----------------------|----------------------|---------------------------------|---------------------------------|-----------------------|------------------------------------|--------------------------|------------------------|-----------------------------------|
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 110,582 | 115,111 | 120,622 | 120,622 | 97,413 | 120,622 | 126,105 | 133,206 | 133,206 |
| 500120 - FULL TIME SALARIES | 721,329 | 742,870 | 827,696 | 827,696 | 682,976 | 827,696 | 851,882 | 895,590 | 875,022 |
| 500125 - COMPENSATED ABSENCES | 16,474 | 45,081 | 36,456 | 36,456 | 26,093 | 36,456 | 37,416 | 36,897 | 36,238 |
| 500130 - OTHER SALARIES | 3,547 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500140 - OVERTIME | 19,460 | 19,820 | 22,500 | 22,500 | 16,783 | 20,000 | 22,500 | 22,500 | 22,500 |
| 500210 - FICA & MICA TAXES | 66,254 | 69,658 | 77,846 | 77,846 | 61,513 | 77,846 | 79,790 | 84,036 | 82,413 |
| 500220 - RETIREMENT CONTRIBUTION | 100,477 | 102,072 | 113,744 | 113,744 | 89,033 | 107,744 | 116,737 | 122,796 | 120,601 |
| 500230 - LIFE & HEALTH INSURANCE | 115,839 | 135,136 | 140,762 | 140,762 | 148,424 | 160,762 | 159,957 | 195,579 | 183,728 |
| PERSONNEL TOTAL | 1,153,961 | 1,229,748 | 1,339,626 | 1,339,626 | 1,122,236 | 1,351,126 | 1,394,387 | 1,490,604 | 1,453,708 |
| OPERATING | | | | | | | | | |
| 500340 - CONTRACTUAL SERVICES - OTHER | 9,788 | 9,350 | 12,900 | 12,900 | 5,725 | 11,800 | 12,200 | 12,200 | 12,200 |
| 500400 - TRAVEL & PER DIEM | 8,498 | 8,014 | 10,040 | 10,040 | 7,590 | 10,040 | 10,040 | 10,040 | 10,040 |
| 500410 - COMMUNICATION & FREIGHT | 4,200 | 4,200 | 4,200 | 4,200 | 3,750 | 4,200 | 4,200 | 5,100 | 5,100 |
| 500461 - REPAIR & MAINT - VEHICLES | 9,808 | 3,986 | 6,860 | 6,860 | 1,969 | 5,860 | 5,250 | 0 | 0 |
| 500470 - PRINTING & BINDING | 6,357 | 5,680 | 5,900 | 5,900 | 4,690 | 5,900 | 5,900 | 5,900 | 5,900 |
| 500490 - OTHER CURRENT CHARGES | 355 | 0 | 1,500 | 1,500 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| 500510 - OFFICE SUPPLIES | 3,930 | 2,988 | 3,000 | 3,000 | 2,425 | 3,000 | 3,000 | 3,000 | 3,000 |
| 500520 - OPERATING SUPPLIES | 10,901 | 10,151 | 11,150 | 11,150 | 6,980 | 11,150 | 11,150 | 11,150 | 11,150 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 7,735 | 8,367 | 8,523 | 8,523 | 7,396 | 8,523 | 8,523 | 8,858 | 8,858 |
| OPERATING TOTAL | 61,572 | 52,736 | 64,073 | 64,073 | 40,525 | 60,473 | 61,763 | 57,748 | 57,748 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500640 - CAPITAL OUTLAY - OFFICE | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 45,574 | 43,670 | 47,000 | 42,000 | 38,672 | 38,672 | 0 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 45,574 | 43,670 | 47,000 | 47,000 | 38,672 | 38,672 | 0 | 0 | 0 |
| Grand Total | 1,261,107 | 1,326,153 | 1,450,699 | 1,450,699 | 1,201,433 | 1,450,271 | 1,456,150 | 1,548,352 | 1,511,456 |

00180005 - PUBLIC WORKS

| | ACTUAL | | ADOPTED | | AMENDED | | YEAR-END | | UPDATED |
|---|------------------|------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 122,978 | 128,080 | 133,457 | 133,457 | 93,470 | 110,000 | 119,581 | 119,581 | 143,388 |
| 500120 - FULL TIME SALARIES | 1,110,239 | 1,242,911 | 1,526,103 | 1,526,103 | 1,269,242 | 1,526,103 | 1,579,054 | 1,648,816 | 1,661,709 |
| 500125 - COMPENSATED ABSENCES | 7,478 | 26,127 | 63,461 | 63,461 | 24,587 | 63,461 | 66,076 | 63,742 | 65,066 |
| 500130 - OTHER SALARIES | 42,706 | 63,634 | 74,238 | 74,238 | 58,416 | 74,238 | 78,056 | 77,580 | 77,580 |
| 500140 - OVERTIME | 4,551 | 5,246 | 5,000 | 5,000 | 5,575 | 5,000 | 5,000 | 5,000 | 5,000 |
| 500210 - FICA & MICA TAXES | 93,494 | 106,281 | 138,396 | 138,396 | 105,382 | 138,396 | 143,415 | 147,062 | 149,972 |
| 500220 - RETIREMENT CONTRIBUTION | 148,185 | 163,000 | 197,999 | 197,999 | 155,733 | 197,999 | 206,157 | 212,134 | 216,538 |
| 500230 - LIFE & HEALTH INSURANCE | 337,750 | 403,293 | 497,051 | 497,051 | 385,702 | 497,051 | 567,570 | 492,044 | 492,760 |
| PERSONNEL TOTAL | 1,867,380 | 2,138,571 | 2,635,705 | 2,635,705 | 2,098,106 | 2,612,248 | 2,764,909 | 2,765,959 | 2,812,013 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 104,633 | 173,176 | 200,000 | 309,656 | 107,991 | 309,656 | 895,000 | 145,000 | 145,000 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 336,382 | 682,225 | 483,600 | 589,510 | 427,161 | 557,459 | 577,471 | 567,600 | 567,600 |
| 500346 - CONTRACTUAL SERV-FLEET MAINT | 0 | 0 | 300,000 | 300,000 | 136,610 | 299,957 | 406,990 | 189,930 | 189,930 |
| 500400 - TRAVEL & PER DIEM | 6,940 | 11,104 | 12,695 | 12,695 | 10,647 | 12,695 | 14,995 | 14,095 | 14,095 |
| 500410 - COMMUNICATION & FREIGHT | 2,818 | 2,400 | 2,650 | 3,050 | 2,269 | 2,650 | 2,650 | 2,650 | 2,650 |
| 500430 - UTILITY SERVICES | 92,043 | 118,462 | 170,000 | 170,000 | 103,596 | 145,706 | 169,660 | 169,660 | 169,660 |
| 500440 - RENTALS & LEASES | 10,627 | 11,678 | 15,000 | 15,000 | 9,550 | 14,053 | 36,600 | 20,000 | 20,000 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 164,949 | 254,190 | 219,500 | 234,000 | 163,075 | 219,500 | 219,500 | 219,500 | 219,500 |
| 500461 - REPAIR & MAINT - VEHICLES | 22,424 | 10,860 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500470 - PRINTING & BINDING | 490 | 482 | 1,000 | 600 | 143 | 1,000 | 1,000 | 1,000 | 1,000 |
| 500480 - PROMOTIONAL ACTIVITIES | 0 | 306 | 1,000 | 1,000 | 244 | 1,000 | 1,000 | 1,000 | 1,000 |
| 500490 - OTHER CURRENT CHARGES | 17,903 | 21,240 | 0 | 16,086 | 16,085 | 16,086 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 3,255 | 3,570 | 4,000 | 4,000 | 2,207 | 3,717 | 4,000 | 4,000 | 4,000 |
| 500520 - OPERATING SUPPLIES | 163,023 | 232,094 | 193,500 | 193,500 | 125,168 | 193,500 | 219,600 | 213,600 | 213,600 |
| 500522 - OPERATING SUPPLIES - VEHICLES | 372,796 | 401,088 | 400,000 | 400,000 | 354,957 | 399,993 | 450,000 | 450,000 | 450,000 |
| 500530 - ROAD MATERIAL SUPPLIES | 12,147 | 24,590 | 15,000 | 15,000 | 8,821 | 14,878 | 15,000 | 15,000 | 15,000 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 21,508 | 19,410 | 20,030 | 27,622 | 20,172 | 25,000 | 19,630 | 22,630 | 22,630 |
| OPERATING TOTAL | 1,331,937 | 1,966,877 | 2,037,975 | 2,291,719 | 1,488,694 | 2,216,849 | 3,033,096 | 2,035,665 | 2,035,665 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500610 - CAPITAL - LAND | 0 | 0 | 0 | 8,050,000 | 0 | 0 | 5,000,000 | 0 | 0 |
| 500620 - CAPITAL - BUILDING | 316,052 | 0 | 0 | 12,406 | 11,083 | 12,406 | 0 | 0 | 0 |
| 500631 - IMPRV - STREET BEAUTIFICATIONS | 0 | 146,452 | 0 | 138,488 | 135,314 | 153,548 | 0 | 0 | 0 |
| 500633 - IMPRV - STREET | 88,857 | 248,819 | 0 | 4,104,758 | 20,521 | 4,104,758 | 2,000,000 | 0 | 0 |
| 500640 - CAPITAL OUTLAY - OFFICE | 28,390 | 152,874 | 0 | 182,535 | 15,565 | 140,866 | 16,750 | 13,600 | 13,600 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 55,432 | 164,853 | 25,088 | 123,618 | 87,790 | 123,618 | 176,000 | 0 | 0 |
| 500650 - CONSTRUCTION IN PROGRESS | 292,521 | 209,912 | 85,000 | 306,293 | 34,196 | 306,293 | 85,000 | 85,000 | 85,000 |
| CAPITAL OUTLAY TOTAL | 781,253 | 922,910 | 110,088 | 12,918,097 | 304,470 | 4,841,488 | 7,277,750 | 98,600 | 98,600 |
| Grand Total | 3,980,570 | 5,028,357 | 4,783,768 | 17,845,521 | 3,891,270 | 9,670,585 | 13,075,755 | 4,900,224 | 4,946,278 |

00190005 - PARKS & RECREATION

| | ACTUAL | | ADOPTED | AMENDED | YEAR-END | | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED |
|---|-------------------|------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|------------------------|
| | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET FY 2018-19 | ACTUALS FY 2018-19 | ESTIMATE FY 2018-19 | | | PROPOSED FY 2019-20 |
| PERSONNEL | | | | | | | | | |
| 500111 - ADMINISTRATIVE SALARIES | 107,972 | 119,522 | 125,282 | 125,282 | 106,388 | 125,282 | 130,976 | 138,571 | 138,571 |
| 500120 - FULL TIME SALARIES | 1,243,027 | 1,338,883 | 1,560,503 | 1,560,503 | 1,352,566 | 1,560,503 | 1,702,282 | 1,797,286 | 1,797,286 |
| 500125 - COMPENSATED ABSENCES | 48,447 | 45,732 | 64,709 | 64,709 | 3,516 | 64,709 | 70,383 | 69,674 | 69,674 |
| 500130 - OTHER SALARIES | 762,744 | 924,829 | 964,435 | 964,435 | 747,978 | 964,435 | 1,077,426 | 1,077,426 | 1,077,426 |
| 500140 - OVERTIME | 15,890 | 24,781 | 20,000 | 20,000 | 18,735 | 20,000 | 30,000 | 25,000 | 25,000 |
| 500210 - FICA & MICA TAXES | 163,916 | 184,488 | 210,357 | 210,357 | 167,128 | 210,357 | 148,796 | 156,471 | 156,471 |
| 500220 - RETIREMENT CONTRIBUTION | 162,783 | 174,336 | 201,902 | 201,902 | 165,406 | 201,902 | 219,579 | 238,894 | 238,894 |
| 500230 - LIFE & HEALTH INSURANCE | 282,376 | 340,743 | 446,917 | 446,917 | 378,715 | 446,917 | 516,073 | 472,650 | 472,650 |
| PERSONNEL TOTAL | 2,787,156 | 3,153,313 | 3,594,105 | 3,594,105 | 2,940,432 | 3,594,105 | 3,895,515 | 3,975,972 | 3,975,972 |
| OPERATING | | | | | | | | | |
| 500310 - PROFESSIONAL SERVICES | 681,932 | 40,820 | 15,000 | 563,785 | 29,855 | 556,285 | 127,500 | 90,000 | 90,000 |
| 500340 - CONTRACTUAL SERVICES - OTHER | 436,336 | 437,795 | 484,731 | 479,966 | 351,023 | 484,966 | 524,342 | 503,342 | 503,342 |
| 500400 - TRAVEL & PER DIEM | 10,544 | 11,677 | 12,605 | 12,605 | 8,421 | 12,605 | 17,155 | 13,450 | 13,450 |
| 500410 - COMMUNICATION & FREIGHT | 9,994 | 8,910 | 10,400 | 10,400 | 7,157 | 10,400 | 10,400 | 10,400 | 10,400 |
| 500430 - UTILITY SERVICES | 125,151 | 212,546 | 292,000 | 291,969 | 179,307 | 292,000 | 282,500 | 282,500 | 282,500 |
| 500440 - RENTALS & LEASES | 182,559 | 207,405 | 184,310 | 184,310 | 158,775 | 184,310 | 216,910 | 200,910 | 200,910 |
| 500460 - REPAIR & MAINT - OFFICE EQUIP | 350,384 | 440,805 | 576,530 | 585,943 | 338,947 | 585,943 | 625,094 | 621,094 | 621,094 |
| 500461 - REPAIR & MAINT - VEHICLES | 16,159 | 2,292 | 3,500 | 3,500 | 1,648 | 3,500 | 4,500 | 4,500 | 4,500 |
| 500470 - PRINTING & BINDING | 52,296 | 39,917 | 53,799 | 53,799 | 44,002 | 53,799 | 61,089 | 49,150 | 49,150 |
| 500480 - PROMOTIONAL ACTIVITIES | 32,080 | 36,335 | 33,800 | 33,800 | 21,773 | 33,800 | 53,000 | 28,300 | 28,300 |
| 500490 - OTHER CURRENT CHARGES | 239,894 | 257,787 | 273,708 | 266,208 | 190,821 | 266,208 | 345,464 | 292,504 | 292,504 |
| 500494 - CURR.CHARGES - CULTURAL EVENTS | 70,860 | 69,675 | 81,200 | 81,200 | 58,162 | 81,200 | 90,500 | 85,000 | 85,000 |
| 500496 - CULTURAL GRANT-KNIGHTS ART | 51,873 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500510 - OFFICE SUPPLIES | 5,644 | 16,052 | 7,000 | 7,000 | 3,225 | 7,000 | 7,000 | 7,000 | 7,000 |
| 500520 - OPERATING SUPPLIES | 331,350 | 257,789 | 284,700 | 284,700 | 191,719 | 284,700 | 311,426 | 294,000 | 294,000 |
| 500521 - OPERATING SUPPLIES - FUEL | 0 | 106 | 250 | 281 | 280 | 280 | 250 | 250 | 250 |
| 500540 - DUES/SUBSCRIPTIONS/MEMBERSHIPS | 7,425 | 10,076 | 13,674 | 16,424 | 12,637 | 16,424 | 16,239 | 16,239 | 16,239 |
| OPERATING TOTAL | 2,604,479 | 2,049,987 | 2,327,207 | 2,875,891 | 1,597,751 | 2,873,421 | 2,693,369 | 2,498,639 | 2,498,639 |
| CAPITAL OUTLAY | | | | | | | | | |
| 500620 - CAPITAL - BUILDING | 5,404,026 | 2,109,887 | 0 | 8,767,096 | 8,111,538 | 8,767,096 | 0 | 0 | 0 |
| 500634 - IMPROVEMENTS | 1,159,820 | 52,950 | 0 | 3,700 | 0 | 3,700 | 80,000 | 0 | 0 |
| 500640 - CAPITAL OUTLAY - OFFICE | 96,759 | 13,930 | 0 | 8,175 | 3,175 | 3,175 | 13,550 | 0 | 0 |
| 500641 - CAPITAL OUTLAY - VEHICLES | 67,773 | 0 | 29,792 | 58,276 | 31,423 | 32,782 | 116,500 | 0 | 0 |
| 500643 - GRANT - LOCAL | 16,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 500650 - CONSTRUCTION IN PROGRESS | 123,510 | 367,786 | 0 | 3,043,283 | 357,143 | 3,068,777 | 0 | 0 | 0 |
| 500654 - GLADES PARK BOARDWALK - TERRA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CAPITAL OUTLAY TOTAL | 6,867,887 | 2,544,554 | 29,792 | 11,880,530 | 8,503,280 | 11,875,530 | 210,050 | 0 | 0 |
| Grand Total | 12,259,522 | 7,747,855 | 5,951,104 | 18,350,526 | 13,041,463 | 18,343,056 | 6,798,934 | 6,474,611 | 6,474,611 |

TRANSPORTATION FUND - PUBLIC WORKS BUDGET

101

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED |
|-------------------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|------------------|------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | FY 2019-20 |
| BEGINNING FUND BALANCE | | 16,193,178 | 17,830,564 | 16,986,079 | 16,986,079 | 16,986,079 | 6,538,267 | 6,538,267 | 6,538,267 |
| REVENUES | | | | | | | | | |
| 101.8000.312410 | LOCAL OPTION GAS TAX | 592,416 | 637,766 | 655,812 | 655,812 | 704,000 | 655,812 | 687,791 | 687,791 |
| 101.8000.312420 | LOCAL OPTION GAS TAX- NEW | 230,470 | 245,087 | 251,994 | 251,994 | 270,000 | 251,994 | 264,626 | 264,626 |
| 101.8000.312600 | MUNICIPAL SURTAX - CITT FUNDS | - | - | - | - | - | - | - | - |
| 101.8000.331408 | CIRCULATOR GRANT FL04-0122 | - | - | - | - | - | - | - | - |
| 101.8000.331409 | CIRCULATOR GRANT FL04-0148 | - | - | - | - | - | - | - | - |
| 101.8000.334102 | FDOT GRANT - FEDERAL | 1,576,182 | 202,165 | - | - | - | - | - | - |
| 101.8000.337100 | COUNTY REIMBURSEMENT | - | - | - | - | - | - | - | - |
| 101.8000.337707 | LOCAL GRANT TRANSIT MOBILITY | 16,624 | 55,359 | - | - | 11,535 | - | - | - |
| 101.8000.361100 | INTEREST INCOME | 99,174 | 170,702 | 70,000 | 70,000 | 250,000 | 70,000 | 70,000 | 70,000 |
| 101.8000.363240 | ROADWAY BEAUTIFICATION - IMPACT FEES | 1,315,917 | 2,832,515 | 1,750,000 | 1,750,000 | 2,975,000 | 1,750,000 | 1,750,000 | 1,750,000 |
| 101.8000.366100 | DEVELOPER CONTRIBUTIONS | - | - | - | - | - | - | - | - |
| 101.8000.367100 | CHANGE IN INVESTMENT VALUE | (24,613) | (47,046) | - | - | 85,000 | - | - | - |
| 101.8000.369200 | PRIOR YEARS RECOVERY | - | 163,456 | - | - | - | - | - | - |
| 101.8000.381100 | OPERATING TRANSFERS IN | 3,790,000 | - | - | - | - | - | - | - |
| | TOTAL REVENUES | 7,596,171 | 4,260,006 | 2,727,806 | 2,727,806 | 4,295,535 | 2,727,806 | 2,772,417 | 2,772,417 |
| OTHER RESOURCES | | | | | | | | | |
| 101.8000.300100 | RESERVES - IN USE OF FUND BALANCE | 2,152,615 | 844,485 | 1,306,785 | 1,306,785 | 1,306,785 | 11,109,785 | 4,205,786 | 4,205,786 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,718,230 | 10,718,230 | - | - | - |
| | TOTAL OTHER RESOURCES | 2,152,615 | 844,485 | 1,306,785 | 12,025,015 | 12,025,015 | 11,109,785 | 4,205,786 | 4,205,786 |
| | TOTAL AVAILABLE RESOURCES | 9,748,786 | 5,104,491 | 4,034,591 | 14,752,821 | 16,320,550 | 13,837,591 | 6,978,203 | 6,978,203 |
| EXPENDITURES | | | | | | | | | |
| 101.80005.500120 | FULL TIME SALARIES | 198,305 | 173,847 | 246,362 | 246,362 | 246,362 | 264,044 | 281,376 | 281,376 |
| 101.80005.500125 | COMPENSATED ABSENCES | 624 | 2,144 | 9,476 | 9,476 | 9,476 | 9,995 | 9,986 | 9,986 |
| 101.80005.500140 | OVERTIME | - | 34 | - | - | - | - | - | - |
| 101.80005.500210 | FICA & MICA TAXES | 15,273 | 13,171 | 19,572 | 19,572 | 19,572 | 20,646 | 22,290 | 22,290 |
| 101.80005.500220 | RETIREMENT CONTRIBUTIONS | 24,554 | 20,704 | 29,563 | 29,563 | 29,563 | 31,184 | 33,236 | 33,236 |
| 101.80005.500230 | LIFE & HEALTH INSURANCE | 13,104 | 14,319 | 46,698 | 46,698 | 46,698 | 53,580 | 45,173 | 45,173 |
| | TOTAL PERSONNEL COSTS | 251,859 | 224,220 | 351,671 | 351,671 | 351,671 | 379,449 | 392,061 | 392,061 |
| 101.80005.500310 | PROFESSIONAL SERVICES | 275,067 | 113,336 | 3,200 | 333,455 | 333,455 | 128,200 | 128,200 | 128,200 |
| 101.80005.500340 | CONTRACTUAL SERVICES - OTHER | - | - | - | - | - | 3,340,000 | 1,300,000 | 1,300,000 |
| 101.80005.500341 | CONTRACTUAL SERVICES - ENGINEERING | 160,398 | 242,571 | 1,080,000 | 1,123,528 | 1,115,544 | 1,505,000 | 1,105,000 | 1,105,000 |
| 101.80005.500400 | TRAVEL & PER DIEM | 250 | 5,646 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 |
| 101.80005.500440 | RENTAL & LEASES | - | - | - | - | - | - | - | - |
| 101.80005.500460 | REPAIR & MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | - | - | - |
| 101.80005.500540 | DUES, SUBSCRIPTIONS, MEMBERSHIPS | 899 | 24,808 | 3,820 | 26,042 | 24,551 | 26,042 | 26,042 | 26,042 |
| | TOTAL OPERATING COST | 436,614 | 386,361 | 1,092,920 | 1,488,925 | 1,479,450 | 5,005,142 | 2,565,142 | 2,565,142 |
| 101.80005.500631 | CAPITAL OUTLAY - MEDIAN ST BEAUTI. | - | 585,810 | - | 1,242,301 | 1,242,301 | 2,202,000 | - | - |
| 101.80005.500633 | CAPITAL OUTLAY - STREET IMPRV | 4,496,116 | 2,685,327 | 1,500,000 | 9,203,047 | 9,203,047 | 4,350,000 | 2,950,000 | 2,950,000 |
| 101.80005.500640 | CAPITAL OUTLAY - EQUIPMENT | - | - | - | - | - | - | - | - |
| 101.80005.500641 | CAPITAL OUTLAY - VEHICLES | 176,832 | 565,451 | - | 399,815 | 399,815 | 426,000 | 226,000 | 226,000 |
| 101.80005.500648 | GRANT (CIRCULATOR #FL 04-0122) | - | - | - | - | - | - | - | - |
| 101.80005.500649 | GRANT (CIRCULATOR #FL 040148) | - | - | - | - | - | - | - | - |
| 101.80005.500650 | CONSTRUCTION IN PROGRESS | 597,363 | 657,322 | 1,090,000 | 2,067,063 | 2,067,063 | 1,475,000 | 845,000 | 845,000 |
| | TOTAL CAPITAL OUTLAY | 5,270,311 | 4,493,910 | 2,590,000 | 12,912,225 | 12,912,226 | 8,453,000 | 4,021,000 | 4,021,000 |
| 101.80005.500710 | DEBT SERVICE PRINCIPAL TROLLEY | - | - | - | - | - | - | - | - |
| 101.80005.500720 | DEBT SERVICE INTEREST TROLLEY | - | - | - | - | - | - | - | - |
| | TOTAL DEBT SERVICE | - | - | - | - | - | - | - | - |
| | TOTAL TRANSPORTATION FUND EXPENSES | 5,958,785 | 5,104,491 | 4,034,591 | 14,752,821 | 14,743,347 | 13,837,591 | 6,978,203 | 6,978,203 |
| | USE OF FUND BALANCE | 2,152,615 | 844,485 | 1,306,785 | 1,306,785 | 1,306,785 | 11,109,785 | 4,205,786 | 4,205,786 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,718,230 | 10,718,230 | - | - | - |
| | Ending Fund Balance | 17,830,564 | 16,986,079 | 15,679,294 | 4,961,064 | 6,538,267 | (4,571,518) | 2,332,481 | 2,332,481 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

PARK IMPACT FEE FUND

102

| ACCT NO. | ACCOUNT TITLE | ADOPTED | | | AMENDED | YEAR-END | | UPDATED | |
|--|---|----------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|------------------------|
| | | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | PROPOSED FY 2019-20 |
| BEGINNING FUND BALANCE | | 3,736,527 | 3,194,065 | 3,815,664 | 3,815,664 | 3,815,664 | 5,482,713 | 5,482,713 | 5,482,713 |
| REVENUES | | | | | | | | | |
| 102.9000.331700 | GRANT - FEDERAL | - | - | - | - | - | - | - | - |
| 102.9000.361100 | INTEREST INCOME | 22,316 | 44,607 | 10,000 | 10,000 | 78,000 | 10,000 | 10,000 | 10,000 |
| 102.9000.363101 | SPECIAL ASSESSMENT - EDUCATIONAL | 418,579 | 1,229,578 | 250,000 | 250,000 | 3,100,000 | 250,000 | 250,000 | 250,000 |
| 102.9000.363270 | IMPACT FEES - PARKS | - | - | - | - | - | - | - | - |
| TOTAL REVENUES | | 440,895 | 1,274,185 | 260,000 | 260,000 | 3,178,000 | 260,000 | 260,000 | 260,000 |
| OTHER RESOURCES | | | | | | | | | |
| 101.8000.300100 | RESERVES - IN USE OF FUND BALANCE | 542,462 | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 1,346,951 | 1,346,951 | - | - | - |
| TOTAL OTHER RESOURCES | | 542,462 | - | - | 1,346,951 | 1,346,951 | - | - | - |
| TOTAL AVAILABLE RESOURCES | | 983,357 | 1,274,185 | 260,000 | 1,606,951 | 4,524,951 | 260,000 | 260,000 | 260,000 |
| EXPENDITURES | | | | | | | | | |
| 102.90005.500310 | PROFESSIONAL SERVICES - DESIGN | - | 3,555 | - | 9,000 | 9,000 | - | - | - |
| TOTAL OPERATING COST | | - | 3,555 | - | 9,000 | 9,000 | - | - | - |
| 102.22005.500520 | OPERATING SUPPLIES | - | - | - | 3,660 | 3,660 | - | - | - |
| 102.22005.500652 | CAPITAL OUTLAY - OTHER | - | - | - | 513,544 | 513,544 | - | - | - |
| 102.90005.500620 | CAPITAL OUTLAY - BUILDING | 110,599 | 103,698 | - | 438,613 | 438,613 | - | - | - |
| 102.90005.500634 | CAPITAL OUTLAY - IMPROVEMENTS - PARKS | 872,758 | 184,308 | 164,000 | 504,379 | 504,379 | - | 20,000 | 20,000 |
| 102.90005.500640 | CAPITAL OUTLAY - PARK DEVELOPMENT | - | - | - | 18,000 | 18,000 | - | - | - |
| 102.90005.500650 | CAPITAL OUTLAY - CONSTRUCTION IN PROGRESS | - | 361,025 | - | 23,755 | 23,755 | - | - | - |
| TOTAL CAPITAL OUTLAY | | 983,357 | 649,031 | 164,000 | 1,501,951 | 1,501,951 | - | 20,000 | 20,000 |
| TOTAL PARK IMPACT FEE FUND EXPENSES | | 983,357 | 652,586 | 164,000 | 1,510,951 | 1,510,951 | - | 20,000 | 20,000 |
| | USE OF FUND BALANCE | 542,462 | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 1,346,951 | 1,346,951 | - | - | - |
| Ending Fund Balance | | 3,194,065 | 3,815,664 | 3,911,664 | 2,564,714 | 5,482,713 | 5,742,713 | 5,722,713 | 5,722,713 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

POLICE IMPACT FEE FUND

103

| ACCT NO. | ACCOUNT TITLE | ADOPTED AMENDED YEAR-END | | | | | DEPT. REQ. | | UPDATED | |
|--|-----------------------------------|--------------------------|----------------------|----------------------|-----------------------|------------------------|------------------|------------------------|------------------------|------------------------|
| | | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | FY 2019-20 | PROPOSED FY 2019-20 | PROPOSED FY 2019-20 | PROPOSED FY 2019-20 |
| BEGINNING FUND BALANCE | | 3,202,690 | 1,560,320 | 1,892,194 | 1,892,194 | 1,892,194 | 1,387,911 | 1,387,911 | 1,387,911 | |
| REVENUES | | | | | | | | | | |
| 103.6000.361100 | INTEREST INCOME | 8,107 | 17,421 | 5,000 | 5,000 | 28,000 | 5,000 | 5,000 | 5,000 | |
| 103.6000.363220 | IMPACT FEES - POLICE | 237,125 | 944,299 | 500,000 | 500,000 | 816,000 | 500,000 | 500,000 | 500,000 | |
| TOTAL REVENUES | | 245,232 | 961,720 | 505,000 | 505,000 | 844,000 | 505,000 | 505,000 | 505,000 | |
| OTHER RESOURCES | | | | | | | | | | |
| 103.6000.300100 | RESERVES - IN USE OF FUND BALANCE | 1,642,371 | - | 186,378 | 186,378 | - | 186,378 | 674,860 | 898,860 | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 470,528 | 470,528 | - | - | - | |
| TOTAL OTHER RESOURCES | | 1,642,371 | - | 186,378 | 656,906 | 470,528 | 186,378 | 674,860 | 898,860 | |
| TOTAL AVAILABLE RESOURCES | | 1,887,603 | 961,720 | 691,378 | 1,161,906 | 1,314,528 | 691,378 | 1,179,860 | 1,403,860 | |
| EXPENDITURES | | | | | | | | | | |
| 103.60005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - | |
| TOTAL OPERATING COST | | - | - | - | - | - | - | - | - | |
| 103.60005.500610 | CAPITAL OUTLAY - LAND | - | - | - | - | - | - | - | - | |
| 103.60005.500620 | CAPITAL OUTLAY - BUILDING | 503,288 | 245,729 | - | 242,954 | 242,954 | - | - | - | |
| 103.60005.500634 | CAPITAL OUTLAY - IMPROVEMENTS | 1,384,315 | 53,035 | - | 173,134 | 173,134 | - | - | - | |
| 103.60005.500640 | CAPITAL OUTLAY - OFFICE | - | 14,799 | 125,600 | 125,600 | 125,600 | 125,600 | 120,750 | 120,750 | |
| 103.60005.500641 | CAPITAL OUTLAY - VEHICLES | - | 316,283 | 511,648 | 566,088 | 566,088 | 511,648 | 754,110 | 754,110 | |
| 103.60005.500650 | CONSTRUCTION IN PROGRESS | - | - | - | - | - | - | 250,000 | 270,000 | |
| 103.60005.500652 | CAPITAL OUTLAY - OTHER | - | - | 54,130 | 54,130 | 54,130 | 54,130 | 55,000 | 259,000 | |
| TOTAL CAPITAL OUTLAY | | 1,887,602 | 629,846 | 691,378 | 1,161,906 | 1,161,906 | 691,378 | 1,179,860 | 1,403,860 | |
| TOTAL POLICE IMPACT FEE FUND EXPENSES | | 1,887,602 | 629,846 | 691,378 | 1,161,906 | 1,161,906 | 691,378 | 1,179,860 | 1,403,860 | |
| | USE OF FUND BALANCE | 1,642,371 | - | 186,378 | 186,378 | 186,378 | 186,378 | 674,860 | 898,860 | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 470,528 | 470,528 | - | - | - | |
| Ending Fund Balance | | 1,560,320 | 1,892,194 | 1,705,816 | 1,235,288 | 1,387,911 | 1,201,533 | 713,051 | 489,051 | |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

PEOPLE'S TRANSPORTATION PLAN FUND

106

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED | |
|---|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | | FY 2019-20 |
| BEGINNING FUND BALANCE | | - | 478,050 | 560,863 | 560,863 | 560,863 | 995,109 | 995,109 | 995,109 | |
| REVENUES | | | | | | | | | | |
| 106.8000.312600 | MUNICIPAL SURTAX - CITT FUNDS | 2,232,433 | 2,508,437 | 2,552,382 | 2,552,382 | 2,600,000 | 2,552,382 | 2,552,382 | 2,817,739 | |
| 106.8000.361100 | INTEREST INCOME | - | - | - | - | - | - | - | - | |
| TOTAL REVENUES | | 2,232,433 | 2,508,437 | 2,552,382 | 2,552,382 | 2,600,000 | 2,552,382 | 2,552,382 | 2,817,739 | |
| OTHER RESOURCES | | | | | | | | | | |
| 106.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 52,754 | 52,754 | - | - | - | |
| TOTAL OTHER RESOURCES | | - | - | - | 52,754 | 52,754 | - | - | - | |
| TOTAL AVAILABLE RESOURCES | | 2,232,433 | 2,508,437 | 2,552,382 | 2,605,136 | 2,652,754 | 2,552,382 | 2,552,382 | 2,817,739 | |
| EXPENDITURES | | | | | | | | | | |
| 106.80005.500341 | CONTRACTUAL SERVICES - ENGINEER | 1,595,067 | 1,635,000 | 1,635,000 | 1,635,000 | 1,635,000 | 1,957,222 | 1,957,222 | 1,957,222 | |
| 106.80005.500540 | DUES, SUBSCRIPTIONS, & MEMBERSHIPS | - | - | 22,222 | 22,222 | - | - | - | - | |
| TOTAL OPERATING COST | | 1,595,067 | 1,635,000 | 1,657,222 | 1,657,222 | 1,635,000 | 1,957,222 | 1,957,222 | 1,957,222 | |
| 106.80005.500633 | CAPITAL OUTLAY - STREET IMPROVEMENTS | 159,315 | 790,625 | 486,000 | 538,754 | 530,754 | 186,000 | 186,000 | 186,000 | |
| TOTAL CAPITAL OUTLAY | | 159,315 | 790,625 | 486,000 | 538,754 | 530,754 | 186,000 | 186,000 | 186,000 | |
| TOTAL PEOPLE'S TRANSPORTATION PLAN FUND EXPENSES | | 1,754,383 | 2,425,625 | 2,143,222 | 2,195,976 | 2,165,754 | 2,143,222 | 2,143,222 | 2,143,222 | |
| | USE OF FUND BALANCE | - | - | - | - | - | - | - | - | |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 52,754 | 52,754 | - | - | - | |
| Ending Fund Balance | | 478,050 | 560,863 | 970,023 | 917,269 | 995,109 | 1,404,269 | 1,404,269 | 1,669,626 | |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

BUILDING TECHNOLOGY FUND

108

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED |
|--|--|------------|------------|---------|---------|----------|------------|----------|---------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | |
| BEGINNING FUND BALANCE | | - | - | 130,432 | 130,432 | 130,432 | 172,432 | 172,432 | 172,432 |
| REVENUES | | | | | | | | | |
| 108.7000.341904 | BUILDING TECHNOLOGY ADMINISTRATIVE FEE | - | 130,432 | 200,000 | 200,000 | 242,000 | 221,000 | 221,000 | 221,000 |
| TOTAL REVENUES | | - | 130,432 | 200,000 | 200,000 | 242,000 | 221,000 | 221,000 | 221,000 |
| OTHER RESOURCES | | | | | | | | | |
| 108.7000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| TOTAL OTHER RESOURCES | | - | - | - | - | - | - | - | - |
| TOTAL AVAILABLE RESOURCES | | - | 130,432 | 200,000 | 200,000 | 242,000 | 221,000 | 221,000 | 221,000 |
| EXPENDITURES | | | | | | | | | |
| 108.70005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 108.70005.500320 | ACCOUNTING & AUDITING SERVICES | - | - | - | - | - | - | - | - |
| 108.70005.500400 | TRAVEL & PER DIEM | - | - | - | - | - | - | - | - |
| 108.70005.500520 | OPERATING SUPPLIES | - | - | - | - | - | - | - | - |
| 108.70005.500540 | DUES/ SUBSCRIPTIONS/ MEMBERSHIPS | - | - | - | - | - | - | - | - |
| TOTAL OPERATING COST | | - | - | - | - | - | - | - | - |
| CAPITAL | | | | | | | | | |
| 108.70005.500640 | CAPITAL OUTLAY - OFFICE | - | - | - | - | - | - | - | - |
| 108.70005.500652 | CAPITAL OUTLAY - OTHER | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| TOTAL CAPITAL COST | | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| TOTAL BUILDING TECHNOLOGY FUND EXPENSES | | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| USE OF FUND BALANCE | | - | - | - | - | - | - | - | - |
| Ending Fund Balance | | - | 130,432 | 130,432 | 130,432 | 172,432 | 193,432 | 193,432 | 193,432 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

DEBT SERVICE FUND

201

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED |
|-------------------------------|---|-----------|------------|---------|---------|----------|------------|-----------|------------|
| | | FY 2016-7 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | FY 2019-20 |
| BEGINNING FUND BALANCE | | - | - | - | - | - | 20,545 | 20,545 | 20,545 |
| REVENUES | | | | | | | | | |
| 201.5000.311300 | SPECIAL AD VALOREM TAXES | - | - | - | - | - | - | 2,439,188 | 2,439,188 |
| 201.5000.381100 | OPERATING TRANSFER-IN | - | - | - | - | 20,545 | - | - | - |
| | TOTAL REVENUES | - | - | - | - | 20,545 | - | 2,439,188 | 2,439,188 |
| OTHER RESOURCES | | | | | | | | | |
| | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | 574 | 574 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| | TOTAL OTHER RESOURCES | - | - | - | - | - | - | 574 | 574 |
| | TOTAL AVAILABLE RESOURCES | - | - | - | - | 20,545 | - | 2,439,762 | 2,439,762 |
| EXPENDITURES | | | | | | | | | |
| 201.50005.500713 | DEBT SERVICE-PRINCIPAL BOND | - | - | - | - | - | - | 650,000 | 650,000 |
| 201.50005.500721 | DEBT SERVICE-INTEREST BOND | - | - | - | - | - | - | 1,789,762 | 1,789,762 |
| | TOTAL DEBT SERVICE | - | - | - | - | - | - | 2,439,762 | 2,439,762 |
| | TOTAL DEBT SERVICE FUND EXPENSES | - | - | - | - | - | - | 2,439,762 | 2,439,762 |
| | USE OF FUND BALANCE | - | - | - | - | - | - | 574 | 574 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| | Ending Fund Balance | - | - | - | - | 20,545 | 20,545 | 19,971 | 19,971 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

The Debt Service Fund Amended Budget Ordinance is scheduled to be reviewed by City Council in the August and September Council Meetings

CAPITAL IMPROVEMENT FUND

301

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED |
|--|--|----------------|----------------|----------------|----------------|----------------|------------------|----------------|----------------|
| | | FY 2016-7 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | FY 2019-20 |
| BEGINNING FUND BALANCE | | 279,363 | 571,616 | 535,508 | 535,508 | 535,508 | 21,963 | 21,963 | 21,963 |
| REVENUES | | | | | | | | | |
| 301.5000.361100 | INTEREST INCOME | - | - | - | - | 1,900 | - | - | - |
| 301.5000.381100 | OPERATING TRANSFERS IN | 350,000 | - | 147,443 | 147,443 | 147,443 | 2,351,486 | 440,000 | 440,000 |
| | TOTAL REVENUES | 350,000 | - | 147,443 | 147,443 | 149,343 | 2,351,486 | 440,000 | 440,000 |
| OTHER RESOURCES | | | | | | | | | |
| 301.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | 36,108 | - | - | - | 65,000 | 10,000 | 10,000 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 515,445 | 515,445 | - | - | - |
| | TOTAL OTHER RESOURCES | - | 36,108 | - | 515,445 | 515,445 | 65,000 | 10,000 | 10,000 |
| TOTAL AVAILABLE RESOURCES | | 350,000 | 36,108 | 147,443 | 662,888 | 664,788 | 2,416,486 | 450,000 | 450,000 |
| EXPENDITURES | | | | | | | | | |
| 301.80005.500310 | PROFESSIONAL SERVICES - CITY HALL CONST. | (418) | 29,008 | - | 181,153 | 188,948 | 125,000 | - | - |
| 301.80005.500314 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 301.80005.500520 | OPERATING SUPPLIES | 41,154 | 3,045 | - | - | - | - | - | - |
| | TOTAL OPERATING COST | 40,736 | 32,053 | - | 181,153 | 188,948 | 125,000 | - | - |
| 301.80005.500620 | CAPITAL OUTLAY - BUILDINGS | - | - | - | - | - | - | - | - |
| 301.80005.500634 | CAPITAL OUTLAY - IMPROVEMENTS | 750 | 4,055 | 82,443 | 389,388 | 381,593 | 2,206,486 | 450,000 | 450,000 |
| 301.80005.500640 | CAPITAL OUTLAY - OTHER | 4,114 | - | - | 27,347 | 27,347 | 20,000 | - | - |
| 301.80005.500650 | CONSTRUCTION IN PROGRESS | 12,146 | - | 65,000 | 65,000 | 65,000 | 65,000 | - | - |
| | TOTAL CAPITAL OUTLAY | 17,011 | 4,055 | 147,443 | 481,735 | 473,940 | 2,291,486 | 450,000 | 450,000 |
| TOTAL CAPITAL IMPROVEMENT FUND EXPENSES | | 57,747 | 36,108 | 147,443 | 662,888 | 662,888 | 2,416,486 | 450,000 | 450,000 |
| | USE OF FUND BALANCE | - | 36,108 | - | - | - | 65,000 | 10,000 | 10,000 |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 515,445 | 515,445 | - | - | - |
| Ending Fund Balance | | 571,616 | 535,508 | 535,508 | 20,063 | 21,963 | (43,037) | 11,963 | 11,963 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

INFRASTRUCTURE REPLACEMENT FUND

302

| ACCT NO. | ACCOUNT TITLE | ADOPTED AMENDED YEAR-END | | | | | UPDATED | | |
|---|-----------------------------------|--------------------------|----------------------|-----------------------|-----------------------|------------------------|--------------------------|------------------------|------------------------|
| | | ACTUAL FY 2016-17 | ACTUAL FY 2017-18 | BUDGET* FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | PROPOSED FY 2019-20 |
| BEGINNING FUND BALANCE | | 100,000 | 200,000 | 700,000 | 700,000 | 700,000 | 1,865,356 | 1,865,356 | 1,865,356 |
| REVENUES | | | | | | | | | |
| 302.5000.381100 | OPERATING TRANSFERS IN | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 | 300,000 |
| | TOTAL REVENUES | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 | 300,000 |
| OTHER RESOURCES | | | | | | | | | |
| 302.8000.300100 | RESERVES - IN USE OF FUND BALANCE | | | | | | | | |
| | TOTAL OTHER RESOURCES | - | - | - | - | - | - | - | - |
| TOTAL AVAILABLE RESOURCES | | 100,000 | 500,000 | 1,165,356 | 1,165,356 | 1,165,356 | 1,165,356 | 300,000 | 300,000 |
| EXPENDITURES | | | | | | | | | |
| 302.80005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 302.80005.500341 | CONTRACTUAL SERVICES | - | - | - | - | - | - | - | - |
| 302.80005.500491 | OTHER CURRENT CHARGES | - | - | - | - | - | - | - | - |
| | TOTAL OPERATING COST | - | - | - | - | - | - | - | - |
| 302.80005.500634 | CAPITAL OUTLAY - IMPROVEMENTS | - | - | - | - | - | - | - | - |
| 302.80005.500640 | CAPITAL OUTLAY - OTHER | - | - | - | - | - | - | - | - |
| | TOTAL CAPITAL OUTLAY | - | - | - | - | - | - | - | - |
| TOTAL INFRASTRUCTURE REPLACEMENT FUND EXPENSES | | - | - | - | - | - | - | - | - |
| | USE OF FUND BALANCE | | | | | | | | |
| Ending Fund Balance | | 200,000 | 700,000 | 1,865,356 | 1,865,356 | 1,865,356 | 3,030,712 | 2,165,356 | 2,165,356 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

PARK GENERAL OBLIGATION BOND-SERIES 2019 CAPITAL PROJECT FUND

303

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED |
|-------------------------------|--|-----------|------------|---------|---------|-------------------|------------|----------------|----------------|
| | | FY 2016-7 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | FY 2019-20 |
| BEGINNING FUND BALANCE | | - | - | - | - | - | - | - | - |
| REVENUES | | | | | | | | | |
| 303.5000.361100 | INTEREST INCOME | - | - | - | - | 25,000 | - | 130,000 | 130,000 |
| 303.5000.367100 | CHANGE IN INVESTMENT VALUE | - | - | - | - | 30,000 | - | - | - |
| 303.5000.384110 | PARK BOND DEBT PROCEEDS | - | - | - | - | 46,574,022 | - | - | - |
| | TOTAL REVENUES | - | - | - | - | 46,629,022 | - | 130,000 | 130,000 |
| OTHER RESOURCES | | | | | | | | | |
| | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| | TOTAL OTHER RESOURCES | - | - | - | - | - | - | - | - |
| | TOTAL AVAILABLE RESOURCES | - | - | - | - | 46,629,022 | - | 130,000 | 130,000 |
| EXPENDITURES | | | | | | | | | |
| 303.80005.500120 | FULL TIME SALARIES | - | - | - | - | 12,257 | - | 80,551 | 80,551 |
| 303.80005.500125 | COMPENSATED ABSENCES | - | - | - | - | 442 | - | 2,904 | 2,904 |
| 303.80005.500210 | FICA & MICA TAXES | - | - | - | - | 971 | - | 6,384 | 6,384 |
| 303.80005.500220 | RETIREMENT CONTRIBUTION | - | - | - | - | 1,471 | - | 9,666 | 9,666 |
| 303.80005.500230 | LIFE & HEALTH INSURANCE | - | - | - | - | 1,707 | - | 25,239 | 25,239 |
| | TOTAL PERSONNEL COST | - | - | - | - | 16,848 | - | 124,744 | 124,744 |
| 303.90005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 303.50005.500317 | PROFESSIONAL SERVICES - COST OF ISSUANCE | - | - | - | - | 197,249 | - | - | - |
| 303.90005.500340 | CONTRACTUAL SERVICES - OTHER | - | - | - | - | - | - | - | - |
| | TOTAL OPERATING COST | - | - | - | - | 197,249 | - | - | - |
| 303.90005.500620 | CAPITAL OUTLAY - BUILDINGS | - | - | - | - | - | - | - | - |
| 303.90005.500650 | CONSTRUCTION IN PROGRESS | - | - | - | - | 46,394,380 | - | - | - |
| | TOTAL CAPITAL OUTLAY | - | - | - | - | 46,394,380 | - | - | - |
| 303.50005.500916 | TRANSFER OUT DEBT SERVICE | - | - | - | - | 20,545 | - | - | - |
| | TOTAL DEBT SERVICE | - | - | - | - | 20,545 | - | - | - |
| | TOTAL CAPITAL IMPROVEMENT FUND EXPENSES | - | - | - | - | 46,629,022 | - | 124,744 | 124,744 |
| | USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | - | - | - | - | - |
| | Ending Fund Balance | - | - | - | - | - | - | 5,256 | 5,256 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

The Park General Obligation Bond-Series 2019 Capital Project Fund Amended Budget Ordinance is scheduled to be reviewed by City Council in the August and September Council Meetings

STORMWATER FUND

401

| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. | PROPOSED | UPDATED |
|---|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET | BUDGET* | ESTIMATE | | | FY 2019-20 |
| BEGINNING FUND BALANCE¹ | | 15,797,725 | 14,403,699 | 14,545,706 | 14,545,706 | 14,545,706 | 3,475,281 | 3,475,281 | 3,475,281 |
| REVENUES | | | | | | | | | |
| 401.8000.314300 | STORMWATER USER FEES | 3,906,429 | 3,896,241 | 3,800,000 | 3,800,000 | 3,800,000 | 3,800,000 | 3,800,000 | 3,800,000 |
| 401.8000.334100 | STATE GRANT REIMB | - | - | 600,000 | 600,000 | - | 600,000 | 600,000 | 600,000 |
| 401.8000.361100 | INTEREST INCOME | 158,684 | 228,803 | 140,000 | 140,000 | 240,000 | 140,000 | 140,000 | 140,000 |
| 401.8000.367100 | CHANGE IN INVESTMENT VALUES | (60,984) | (125,754) | - | - | 175,000 | - | - | - |
| 401.8000.369200 | PRIOR YEAR RECOVERY | 175,918 | - | - | - | - | - | - | - |
| | TOTAL REVENUES | 4,180,048 | 3,999,290 | 4,540,000 | 4,540,000 | 4,215,000 | 4,540,000 | 4,540,000 | 4,540,000 |
| OTHER RESOURCES | | | | | | | | | |
| 101.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | 532,268 | 532,268 | 532,268 | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,242,254 | 10,242,254 | - | - | - |
| | TOTAL OTHER RESOURCES | - | - | 532,268 | 10,774,522 | 10,774,522 | - | - | - |
| | TOTAL AVAILABLE RESOURCES | 4,180,048 | 3,999,290 | 5,072,268 | 15,314,522 | 14,989,522 | 4,540,000 | 4,540,000 | 4,540,000 |
| EXPENDITURES | | | | | | | | | |
| 401.80005.500120 | FULL TIME SALARIES | 49,877 | 84,668 | 112,162 | 112,162 | 112,162 | 118,277 | 125,569 | 125,569 |
| 401.80005.500125 | COMPENSATED ABSENCES | - | 1,916 | 4,294 | 4,294 | 4,294 | 4,550 | 4,527 | 4,527 |
| 401.80005.500140 | OVERTIME | 12 | 76 | - | - | - | - | - | - |
| 401.80005.500210 | FICA & MICA TAXES | 3,944 | 6,385 | 8,909 | 8,909 | 8,909 | 9,396 | 9,953 | 9,953 |
| 401.80005.500220 | RETIREMENT CONTRIBUTIONS | 6,260 | 9,931 | 13,397 | 13,397 | 13,397 | 14,194 | 15,069 | 15,069 |
| 401.80005.500230 | LIFE & HEALTH INSURANCE | 9,066 | 18,232 | 19,798 | 19,798 | 19,798 | 22,580 | 27,346 | 27,346 |
| | TOTAL PERSONNEL COSTS | 69,159 | 121,207 | 158,560 | 158,560 | 158,560 | 168,997 | 182,464 | 182,464 |
| 401.80005.500314 | PROFESSIONAL SERVICES- ENGINEERING | 472,591 | 330,606 | 25,000 | 138,629 | 131,783 | 185,000 | 185,000 | 185,000 |
| 401.80005.500340 | CONTRACTUAL SERVICE S - OTHER | 859,087 | 939,806 | 1,143,000 | 1,522,100 | 1,522,100 | 1,078,000 | 1,193,000 | 1,193,000 |
| 401.80005.500400 | TRAVEL & PER DIEM | 1,201 | 1,832 | 5,900 | 5,900 | 2,500 | 5,500 | 5,500 | 5,500 |
| 401.80005.500410 | COMMUNICATIONS & FREIGHT SERVICES | 250 | - | - | - | - | - | - | - |
| 401.80005.500440 | RENTAL & LEASES | - | - | 1,000 | 14,000 | 4,000 | 1,000 | 1,000 | 1,000 |
| 401.80005.500460 | REPAIRS & MAINTENANCE - VEHICLES | - | - | 2,000 | 2,000 | 2,000 | - | - | - |
| 401.80005.500470 | PRINTING & BINDING | 407 | 30 | 1,500 | 1,500 | 500 | 1,000 | 1,000 | 1,000 |
| 401.80005.500490 | OTHER CURRENT CHARGES | 26,712 | 54,623 | 100,000 | 132,000 | 132,000 | 100,000 | 100,000 | 100,000 |
| 401.80005.500510 | OFFICE SUPPLIES | 386 | - | 500 | 500 | 100 | 500 | 500 | 500 |
| 401.80005.500520 | OPERATING SUPPLIES | 509 | 4,333 | 1,630 | 1,630 | 1,030 | 7,400 | 7,400 | 7,400 |
| 401.80005.500522 | OPERATING SUPPLIES VEHICLES | 1,058 | - | 2,000 | 2,000 | 2,000 | - | - | - |
| 401.80005.500540 | DUE, SUBSCRIPTIONS & MEMBERSHIPS | 2,230 | 3,417 | 6,350 | 6,350 | 4,500 | 5,750 | 5,750 | 5,750 |
| 401.80005.500590 | DEPRECIATION EXPENSE | 535,313 | 607,713 | - | - | - | - | - | - |
| 401.80005.500591 | ACCUMULATED DEPRECIATION | - | - | - | - | - | - | - | - |
| 401.80005.500592 | AMORTIZATION - DEFERRED LOSS | 52,383 | 52,383 | - | - | - | - | - | - |
| | TOTAL OPERATING COST | 1,952,127 | 1,994,742 | 1,288,880 | 1,826,609 | 1,802,513 | 1,384,150 | 1,499,150 | 1,499,150 |
| 401.80005.500633 | CAPITAL OUTLAY - IMPROVEMENTS STREETS | 0 | - | 450,000 | 2,144,666 | 2,144,666 | 220,000 | 220,000 | 220,000 |
| 401.80005.500640 | CAPITAL OUTLAY - OFFICE EQUIP & MACH | - | - | 60,000 | 60,000 | 55,000 | 49,000 | 49,000 | 49,000 |
| 401.80005.500650 | CONSTRUCTION IN PROGRESS | 1 | - | 2,450,000 | 10,459,858 | 10,459,858 | 1,900,000 | 1,900,000 | 1,900,000 |
| | TOTAL CAPITAL OUTLAY | 1 | - | 2,960,000 | 12,664,525 | 12,659,524 | 2,169,000 | 2,169,000 | 2,169,000 |
| 401.80005.500710 | DEBT SERVICE PRINCIPAL- COUNTY BOND | 1 | (1) | 457,289 | 457,289 | 457,289 | 473,282 | 473,282 | 473,282 |
| 401.80005.500720 | DEBT SERVICE INTEREST - COUNTY BOND | 237,629 | 222,843 | 207,539 | 207,539 | 207,539 | 191,717 | 191,717 | 191,717 |
| | TOTAL DEBT SERVICE | 237,630 | 222,842 | 664,828 | 664,828 | 664,828 | 664,999 | 664,999 | 664,999 |
| | TOTAL STORMWATER FUND EXPENSES | 2,258,916 | 2,338,790 | 5,072,268 | 15,314,522 | 15,285,425 | 4,387,146 | 4,515,613 | 4,515,613 |
| | USE OF FUND BALANCE | - | - | 532,268 | 532,268 | 532,268 | - | - | - |
| | PRIOR YEAR OPERATING BALANCES | - | - | - | 10,242,254 | 10,242,254 | - | - | - |
| | Ending Fund Balance¹ | 14,403,699 | 14,545,706 | 14,013,438 | 3,771,184 | 3,475,281 | 3,628,135 | 3,499,668 | 3,499,668 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.

¹Fund Balance adjusted to show net of investment in capital assets.

OTHER POST-EMPLOYMENT BENEFITS FUND

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| ACCT NO. | ACCOUNT TITLE | ACTUAL | ACTUAL | ADOPTED | AMENDED | YEAR-END | DEPT. REQ. FY 2019-20 | PROPOSED FY 2019-20 | UPDATED PROPOSED FY 2019-20 |
|---|-----------------------------------|------------|------------|----------------------|-----------------------|------------------------|--------------------------|------------------------|-----------------------------------|
| | | FY 2016-17 | FY 2017-18 | BUDGET FY 2018-19 | BUDGET* FY 2018-19 | ESTIMATE FY 2018-19 | | | |
| BEGINNING FUND BALANCE | | - | - | 505,534 | 505,534 | 505,534 | 918,534 | 918,534 | 918,534 |
| REVENUES | | | | | | | | | |
| 651.5000.361100 | INTEREST INCOME | - | 5,534 | - | - | 13,000 | - | - | - |
| 651.5000.381100 | OPERATING TRANSFERS IN | - | 500,000 | 400,000 | 400,000 | 400,000 | 500,000 | 200,000 | 200,000 |
| TOTAL REVENUES | | - | 505,534 | 400,000 | 400,000 | 413,000 | 500,000 | 200,000 | 200,000 |
| OTHER RESOURCES | | | | | | | | | |
| 651.8000.300100 | RESERVES - IN USE OF FUND BALANCE | - | - | - | - | - | - | - | - |
| TOTAL OTHER RESOURCES | | - | - | - | - | - | - | - | - |
| TOTAL AVAILABLE RESOURCES | | - | 505,534 | 400,000 | 400,000 | 413,000 | 500,000 | 200,000 | 200,000 |
| EXPENDITURES | | | | | | | | | |
| 651.80005.500310 | PROFESSIONAL SERVICES | - | - | - | - | - | - | - | - |
| 651.80005.500341 | CONTRACTUAL SERVICES | - | - | - | - | - | - | - | - |
| 651.80005.500491 | OTHER CURRENT CHARGES | - | - | - | - | - | - | - | - |
| TOTAL OPERATING COST | | - | - | - | - | - | - | - | - |
| TOTAL OTHER POST-EMPLOYMENT BENEFITS FUND EXPENSES | | - | - | - | - | - | - | - | - |
| USE OF FUND BALANCE | | - | - | - | - | - | - | - | - |
| Ending Fund Balance | | - | 505,534 | 905,534 | 905,534 | 918,534 | 1,418,534 | 1,118,534 | 1,118,534 |

* Amended Budget includes approved amendments to the budget and/ or carryovers of previous year's projects.