

# 2017 POPULAR ANNUAL FINANCIAL REPORT



City of Doral, Florida Fiscal Year Ended September 30, 2017

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#### **ABOUT THIS REPORT**

The financial information presented in the Popular Annual Financial Report (PAFR) of the City of Doral is published in order to increase public awareness and provide a more user-friendly presentation of the City's financial position. This includes a review of sources of revenue and uses of expenditures, as well as economic information about the community and a highlight of fiscal spending for the City for the current fiscal year.

The PAFR summarizes and condenses the financial activities of the City of Doral's governmental and business-type activities and derives its information from the City's Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended September 30, 2017. The CAFR is prepared in conformance with accounting principles generally accepted in the United States (GAAP) and it also includes financial statements audited by Rodriguez, Trueba & Co., PA



Please note that the financial data in this report is un-audited and presented on a non-GAAP basis. This means that it contains condensed financial information and does not provide all of the necessary financial statements and note disclosures required by GAAP for governmental entities. The GAAP basis presentation in the CAFR includes the presentation of individual funds, as well as full disclosure of all material events, financial and non-financial, in notes to the financial statements. We invite you to access the City's audited CAFR online presented on a GAAP basis with more detailed information on the City's finances. Both the PAFR and the CAFR are available online at <a href="https://www.cityofdoral.com/all-departments/finance/">https://www.cityofdoral.com/all-departments/finance/</a>.



### **LETTER FROM THE CITY MANAGER**



To the Citizens of the City of Doral

The Mayor and City Council are pleased to present herein the City's Popular Annual Financial Report (PAFR) for the Fiscal Year ending September 30, 2017. The PAFR provides our citizens with a snapshot of the City's financial condition in a user-friendly manner and helps demonstrate why the City of Doral is such a great place to "Live, Work, Learn and Play." The PAFR is another example of our commitment to improve communications with our citizens and increase public confidence in the governing body for the City of Doral. This financial information

presented here is derived from the City's 2017 Comprehensive Annual Financial Report (CAFR). The CAFR provides complete financial disclosure and may be viewed and downloaded by accessing the City's website at www.cityofdoral.com.

In fiscal year 2017 the City of Doral continued to experience increases in construction and new investments that have helped to maintain the City's tax base fairly stable and estimated at \$11.6 billion for this fiscal year. Additionally, our regional economic base remains diversified, comprised of wholesale and retail trade, construction, light manufacturing, and tourism. In order to meet the service demands of residents and visitors, the City continues to address the long-term planning necessary to fund the capital projects essential to the creation, improvements, enhancement, and preservation of public facilities and infrastructure. Through a clear and consistent policy of smart growth, we continue to enhance the community by providing residents with the amenities they need, while avoiding the indiscriminate building of undesirable developments. New construction in the City continues to enhance its revenue capacity which will provide the means to improve and address additional infrastructure needs. The Public Works Department continues to pursue its infrastructure growth plan by completing several projects that include stormwater improvements, construction of roadways, and sidewalks and roadway repairs. Legacy Park, located at NW 82ND Street and 114th Avenue, conceived as a place for the community to gather for sports, cultural arts and nature, held its grand opening in August 2017. The City's expansion of the police and public works facility was completed in November 2017. The construction of the Police substation broke ground in March 2016 and held a grand opening in January 2018. Construction of Glades Park will commence in the Summer of 2018. The park is conceived as a place in which the community can gather to enjoy nature in a safe environment.

We believe the year ahead will bring even more innovation in the ways we prioritize and program new projects, how we manage existing facilities and infra-structure, and how we budget for it all. We take pride in providing you with an open and transparent local government. This is only possible through talented, dedicated staff acting under the guidance of a visionary Mayor and City Council. Thank you for choosing Doral as your residence or place of business, we appreciate having the opportunity to serve you.

Respectfully yours,

Edward A. Projas

Edward A. Rojas City Manager **Mission Statement** 

To serve our community by relentlessly pursuing the highest quality of life through the delivery of efficient, sustainable, transparent, ethical and accountable government.

#### PROFILE OF THE CITY

The City of Doral incorporated on January 28, 2003, is one of thirty-four municipalities in Miami-Dade County, Florida. Conveniently located just one mile from Miami International Airport and twelve miles from Downtown Miami, our City is home to approximately 64,167 residents and regularly hosts in excess of 100,000 people who work within the City. The City of Doral occupies a land area of 15 square miles bordered on the west by the Ronald Reagan Turnpike, to the north by the Town of Medley, to the east by the Palmetto Expressway and to the South by the City of Sweetwater.

The City of Doral has operated under the Mayor-Council-Manager form of government since incorporation. Policymaking and legislative authority are vested in a governing council consisting of the mayor and four other council members. The Council, which is elected at large, is responsible among other things, for passing ordinances and resolutions, adopting the annual budget, appointing the City Manager, City Clerk and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, for overseeing the daily operations of the government, and for appointing the heads of various departments.



J.C. Bermudez

Mayor



Claudia Mariaca
Councilwoman



Ana Maria Rodriguez
Vice Mayor



Pete Cabrera
Councilman



Christi Fraga
Councilwoman

The City of Doral offers a wide range of services, including, police protection, public works maintenance, a full service building department, planning and zoning, parks and recreation and stormwater services. Described as the premier place to live, work, play, and learn, our many assets provide for a superior quality of life in an urban center known for its commerce.

# Live, Work...

Popula	tion	Language Spoken	
Total Population	64,167	English Only	8.0%
Median Age	34.7	Language Other Than English	92.0%
Age 0-19	30.9%	Spanish	84.4%
Age 20-34	19.7%	Other	6.0%
Age 35-54	33.6%		
Median Fami	ly Income	Education	
2017	\$74,174.00	Percent high school graduate or higher	96.8%
Unemployment Rate		Percent Bachelor's degree or higher	55.8%
2017	4.3%		



For more Census information go to www.census.gov

## Learn...



Principal Employers									
			Percentage of						
			Total City						
Employer	Employees	Rank	Employment						
Carnival Cruise Lines	2,380	ı	2.97%						
Trump Endeavor 12 LLC	900	2	1.12%						
Univision Network LTD Partnership	800	3	1.00%						
Leon Medical Center Inc	760	4	0.95%						
Miami Herald Media Company	635	5	0.79%						
Supreme International Corp	525	6	0.66%						
Amadeus North America LLC	450	7	0.56%						
Perry Ellis International Inc	420	8	0.52%						
Blue Cross Blue Shield of FL Inc	412	9	0.51%						
Brinks Incorporated	366	10	0.46%						
Total	7 648								

# and Play

#### **Quality of Life**

Housing options that fit any life-style and need, Single-Family Homes, Townhomes, Condominimums,

Apartments Rentals and Mix-Use neighborhoods are all available in the City of Doral

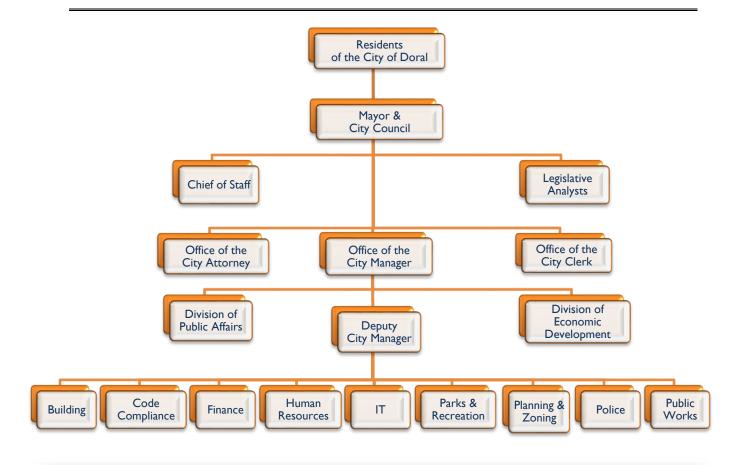
Over 10 Colleges, Universities and Technical Schools

Over 10 Public, Charter and Private Schools with "A" Grade Status

Awarded Playful City USA every year since 2010 and Tree City USA in 2008 and 2013

Seven parks with a combined 140 acres of green space and recreational facilities

### **CITY ORGANIZATIONAL CHART**





### **Strategic Goals**



## Sustainability

- Long term financial sustainability so that the City can reliably meet its obligations;
- Organizational efficiency so that the City optimizes its resources.



## Communication

- Communication improvements internally and externally;
- Further development of the infrastructure that is essential for Doral to operate as a smart City.



## Capital

- Meeting the transportation demands and challenges;
- Creating workforce housing to provide a competitive advantage for businesses to locate in Doral;
- Landbanking to ensure the City has the public space to meet the needs of a growing population.

#### Accolades

- Best city in Florida for business start-ups by BusinessWeek.
- Named #2 of America's Top 25 towns to live well for its probusiness environment, cultural amenities and highly educated workforce by Forbes.com.
- City of Doral ranks 51st in top 100 places to live and launch a business in the United States by CNNMoney.com.
- Named the third best place in the USA to retire by US News & World Report
- ISO 37120 Platinum certified by World Council on City Data-City of Doral became a Certified Smart City.



#### **FINANCE AWARDS AND CERTIFICATES**



The Governmental Finance Officers Association of the United States and Canada (GFOA) awarded a **Certificate of Achievement for Excellence in Financial Reporting** to the City for its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2016. In order to be awarded a Certificate of Achievement; a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current report continues to conform to the Certificate of Achievement Program requirements and we are submitting it to the GFOA to

determine its eligibility for another certificate.

The Government Finance Officers Association of the United States and Canada (GFOA) presented a **Distinguished Budget Presentation Award** to City of Doral, Florida for its annual budget for the fiscal year beginning October 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and has been submitted to the GFOA to determine its eligibility for another award.





The Government Finance Officers Association of the United States and Canada (GFOA) has given an **Award for Outstanding Achievement in Popular Annual Financial Reporting** to City of Doral, Florida for its Popular Annual Financial Report for the fiscal year ended September 30, 2016. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. In order to receive an Award for Outstanding Achievement in Popular Annual financial reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal. The Award for Outstanding Achievement in Popular Annual Reporting is valid for a period of one year only. We believe our current report

continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.

#### STATEMENT OF NET POSITION

The Government-wide Balance Sheet, known as the *Statement of Net Position*, presents information on all of the City's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating. There was a net increase of \$8.7 million in the City's net position over fiscal year 2016. The following financial summary is based upon a condensed summary of the City's net position for all governmental and business-type activities as of September 30, 2016 and 2017.

	71									
	Government	tal Activities	Business-Ty	pe Activities	То					
	2017	2016	2017	2016	2017	2016	Change			
Assets										
Current assets	\$ 97,747,527	\$110,010,879	\$ 15,055,295	\$ 16,190,688	\$112,802,822	\$126,201,567	\$(13,398,745)			
Capital assets	209,192,302	190,109,640	24,148,833	21,208,615	233,341,135	211,318,255	22,022,880			
Total Assets	306,939,829	300,120,519	39,204,128	37,399,303	346,143,957	337,519,822	8,624,135			
Deferred Outflows of Resources	13,284,984	12,622,569	366,680	419,063	13,651,664	13,041,632	610,032			
Liabilities										
Current liabilities	11,780,067	13,487,068	1,093,900	820,286	12,873,967	14,307,354	(1,433,387)			
Long-term liabilities	38,800,087	37,027,605	5,998,248	6,440,554	44,798,335	43,468,159	1,330,176			
Total Liabilities	50,580,154	50,514,673	7,092,148	7,260,840	57,672,302	57,775,513	(103,211)			
Deferred Inflows of Resources	1,532,585	908,328		_	1,532,585	908,328	624,257			
Net Position										
Net Investment in Capital Assets	194,181,019	173,839,454	18,074,959	14,759,801	212,255,978	188,599,255	23,656,723			
Restricted	24,291,778	24,021,001	14,403,701	15,797,725	38,695,479	39,818,726	(1,123,247)			
Unrestricted	49,639,277	63,459,632			49,639,277	63,459,632	(13,820,355)			
Total Net Position	\$268,112,074	\$261,320,087	\$ 32,478,660	\$ 30,557,526	\$300,590,734	\$291,877,613	\$ 8,713,121			



**Net Investment in Capital Assets -** This represents the City's investment in its capital assets, less accumulated depreciation, and any related outstanding debt attributable. The resources needed to repay this debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

**Restricted Net Position -** Resources whose use is subject to externally imposed restrictions. The City has resources set aside for debt service, capital projects, and specific projects and programs established by the City Council.

**Unrestricted Net Position -** These are resources that are accessible to the City to provide services to the residents if there were no additional revenues or resources available.

#### STATEMENT OF ACTIVITIES

The Government-wide Income Statement is known as the Statement of Activities, which provides a report on the money received (revenues) and spent (expenses) by the City during the fiscal year. The following graphs show a summary of revenues and expenses for Governmental and Business-type activities as they relate to the program category in which the funds were collected or expended. Governmental activities reflect the City's basic services, including general government, police, public works and physical environment, planning, zoning, and code enforcement, building, and parks and recreation. Business-type activities are comprised of Stormwater (wastewater) utilities.



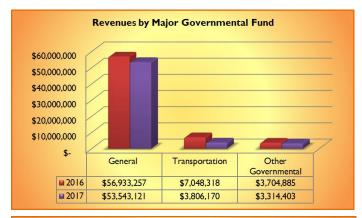
Governmental activities increased the City's net position by \$6.8 million during the current fiscal year. Charges for services accounted for 19% of total governmental revenues. Building revenues comprised 49.53% of the total charges for services, which decreased by \$3.3 million primarily as a result of a 22% decrease in permits issued as compared to the prior year. Total governmental program expenses totaled \$56.5 million with Police program expenses representing 37.77% of the total. The increase of \$639 thousand in Police program expenses is primarily attributable to increases personnel and related operating expenditures.

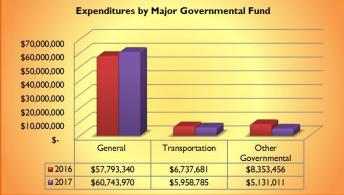


Business-type funds are used to report any activity for which a fee is charged to users for goods and services to recover the cost of the service provided. The net position in business-type activities increased to \$32.5 million when compared to the \$30.6 million from the last fiscal year. This was a result of no capital grant funds received in 2017 resulting in a decrease in net position. Overall, revenues continue to exceed expenditures.

#### **GOVERNMENTAL FUNDS**

The City maintains many individual governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on nearterm inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year.







Fund **Balance:** Represents the difference between the assets and liabilities in a governmental fund.

Unassigned Fund Balance: Is the residual classification government's general fund and includes all spendable amounts not contained in the other classifications.

Committed Fund Balance: Is the portion of fund balance that represents resources whose use is constrained by limitations that the government imposes on itself.

The General Fund balance decreased from \$75.8 million at the end of 2016, to \$64.3 million at the end of the current fiscal year. Of that amount, \$41 million constitutes unassigned fund balance, which is available for spending at the City's discretion; \$23.3 million, is committed for various projects such as the construction of Doral Glades Park and the completion of the expansion of the Police/Public Works facility, and the police substation. In addition, the committed balance includes \$1 million for Hurricane Irma related damages, which are expected to be reimbursed by the Federal Emergency Management Agency (FEMA) and the State of Florida.

The change in Transportation Fund balance was an increase of \$1.6 million, which is mainly attributable approximately \$3.8 million of transfers from the general fund for construction of a pedestrian bridge. Municipal surtax funds previously recorded in this fund are now recorded in the People's Transportation Plan Fund.

Roadway Impact fee revenues resulting from new projects and construction in the City totaled \$1.3 million a reduction of 52.0% due to the timing of new construction projects, some of which have agreements at previous impact fee

#### **GENERAL FUND - REVENUES**

The General Fund is the primary operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund. It is useful to analyze as it reflects revenues and expenditures available for general use. The general fund is where the most significant revenue source (property taxes) and a majority of the City's expenditures are accounted for, including public safety (police) and City administration.

The majority of services are financed through shared state sales tax, local utility tax, property tax and direct charges for services. Compared to previous year, FY 2017 total general fund revenues increased by \$3.4 million. The largest revenue source for the City is property taxes which make up for 37% of general fund revenues. The second and third largest revenue sources are utility taxes (16%) and licenses, permits and fines (15%), respectively.

Property Taxes: An Ad Valorem tax levied on the assessed value (net of any exemptions) of real personal property within the City.

**Utility Taxes:** A tax on purchases within the City for electricity, metered natural gas, manufactured gas and water service.

Franchise Fees: Fees charged for the ability to operate businesses such as electricity and waste disposal services within the City limits.

Intergovernmental: The combined resources received from other governments in the form of state shared revenue.

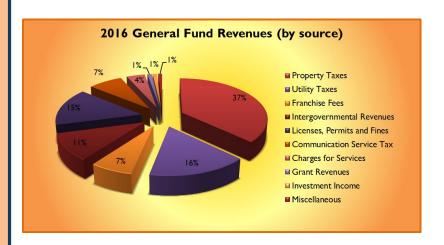
Licenses, Permit and Fines: Revenues received for business taxes, building and planning permits, and code fines.

Communication Service Tax: A tax on telephone and cable television received from state shared revenue.

Charges for Services: The combined resources of various departments for fees paid by the public such as, recreation fees. Grants: Operating and capital grants and contributions received from other entities. **Investment Income:** Interest earned on investments, such as treasuries, and federal agencies as allowed by state statutes and city policy.

Miscellaneous: Revenues received that do not fall into the above designated categories, such as insurance proceeds

Where the Money Comes From (Revenue/Resources)

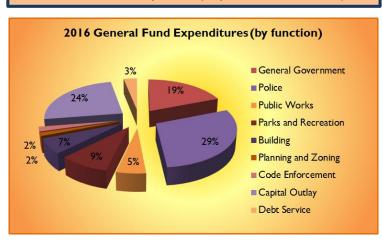


<b>General Fund Revenues (by Source)</b>	2016	2017
Property Taxes	\$ 17,937,470	\$ 19,871,386
Utility Taxes	\$ 8,429,829	\$ 8,654,764
Franchise Fees	\$ 4,175,420	\$ 3,716,350
Intergovernmental Revenues	\$ 5,371,452	\$ 5,683,405
Licenses, Permits and Fines	\$ 11,644,839	\$ 8,072,537
Communication Service Tax	\$ 4,246,691	\$ 3,965,885
Charges for Services	\$ 2,220,712	\$ 2,131,609
Grant Revenues	\$ 942,445	\$ 475,619
Investment Income	\$ 752,024	\$ 532,405
Miscellaneous	\$ 1,212,375	\$ 439,161
Total General Fund Revenues	\$ 56,933,257	\$ 53,543,121

#### **GENERAL FUND - EXPENDITURES**

Compared to previous year General fund expenditures increased by \$3 million. The largest General fund expenditures were for police services, which makes up for 29%, and capital outlay for 24% of total General fund expenditures.

Where the Money Goes (Expenditures/Services)



<b>General Fund Expenses (by Function)</b>	2016	2017
General Government	\$ 11,043,543	\$ 11,568,812
Police	\$ 16,193,313	\$ 17,856,455
Public Works	\$ 2,803,291	\$ 3,199,318
Parks and Recreation	\$ 4,643,925	\$ 5,391,640
Building	\$ 3,687,055	\$ 3,940,410
Planning and Zoning	\$ 964,477	\$ 867,138
Code Enforcement	\$ 1,210,561	\$ 1,215,533
Capital Outlay	\$ 15,345,978	\$ 14,797,145
Debt Service	\$ 1,901,197	\$ 1,907,519
General Fund Total Expenses	\$ 57,793,340	\$ 60,743,970

**General Government:** Financial and Administrative services provided for the benefit of the public and the governmental body as a whole.

**Police:** Expenditures associated with services provided by the City for the safety and security of the public.

**Public Works:** Expenditures reflecting costs associated with maintaining public infrastructure such as City roads, medians, and City facilities.

**Parks and Recreations:** Reflects the expenses associated with services that enhance the culture of the community, such as recreation, sports, fitness, and special events.

Building, Planning & Zoning, and Code Enforcement: These categories include costs associated with services provided for building safety, code compliance and planning functions.

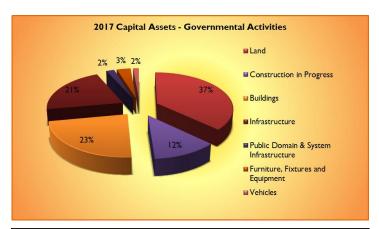
**Capital Outlay:** Expenditures associated with acquiring, maintaining, repairing or upgrading capital assets such as, machinery, facilities and land.

**Debt Service:** Expenditures to pay the principal and interest payments related to the City's long-term debt.



#### SUMMARY OF CAPITAL ASSETS

Capital Assets are defined as land, building, improvements, equipment, and infrastructure owned by the City and purchased by each department as needed. For the current fiscal year, the City's capital assets for governmental activities, net of accumulated depreciation were \$209.1 million. The capital assets for business-type activities, net of accumulated depreciation were \$24.1 million. Below is a summary of the total dollar amount held by the City as of September 30, 2017:



Governmental A	Governmental Activities (Net)										
Capital Asset	2016 2017										
Land	\$	74,970,580	\$	77,605,960							
Construction in Progress	\$	31,063,671	\$	24,875,454							
Buildings	\$	25,732,281	\$	48,260,255							
Infrastructure	\$	46,149,255	\$	44,456,966							
Public Domain & System Infrastructure	\$	4,378,330	\$	4,018,633							
Furniture, Fixtures and Equipment	\$	4,942,202	\$	7,038,673							
Vehicles	\$	2,873,321	\$	2,936,361							
Totals	\$	190,109,640	\$	209,192,302							

Business-Type Activities (Net)									
Capital Asset 2016 2017									
Construction in Progress	\$	1,356,167	\$	3,327,501					
Infrastructure - Stormwater Imp.	\$	19,845,706	\$	20,798,888					
Furniture, Fixtures and Equipment	\$	855	\$	1,626					
Vehicles	\$	5,887	\$	20,818					
Totals	\$	21,208,615	\$	24,148,833					

#### **Capital Asset Highlights**

- Public Works repair, replacement and beautification of streets
- Information Technology upgrades and improvement to City's systems
- Park improvements and development of new parks
- Additions to the City's fleet of vehicles
- Improvements to the Police/Public Works facility and the development of the new substation
- Contribution of Park land



**Land:** Represents total dollar amount in land purchased and owned by the City of Doral for government use.

**Infrastructure:** Includes the cost of all roads, bridges, medians, drainage systems, water and sewer systems, and other permanent improvements that add value to the land.

**Buildings:** The amount listed is the cost of permanent structures such as City Hall, Police and Public Works buildings.

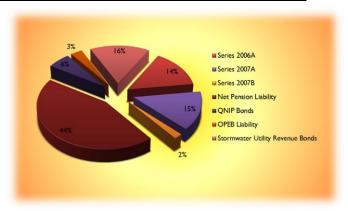
**Furniture, Fixtures** and **Equipment**: Includes the cost of all machinery office furniture, IT devices, etc.

**Public Domain and System Infrastructure:** The cost of all IT system equipment.

Parks and Recreation Facilities: This category tracked all assets purchased by the Parks department; the category was removed and all assets in the category were moved to their respective categories.

#### **DEBT STRUCTURE**

The City's current Standard & Poor's bond rating is AA. As of September 30, 2017, the City's debt for Governmental activity totaled approximately \$38.9 million, excluding compensated absences. This represents a \$1.7 million increase over the last year's total debt of \$37.1 million. The increase is attributable to the net pension liability.



The table below represents the City's annual financial obligations for the years ended September 30, 2015 and 2016:



The following is a summary of changes in long-term liabilities of the City for the year ended September 30, 2016:

							D	ue within
Governmental Activities	Beginning	Additions	F	Reductions	Ending		One Yea	
Capital Improvement Revenue Bonds:								
Series 2006A	\$ 6,397,474	\$ -	\$	(480,421)	\$	5,917,053	\$	501,117
Series 2007A	\$ 6,404,384	\$ -	\$	(480,188)	\$	5,924,196	\$	501,022
Series 2007B	\$ 845,763	\$ -	\$	(58,239)	\$	787,524	\$	61,740
Total Bonds	\$ 13,647,621	\$ -	\$	(1,018,848)	\$	12,628,773	\$	1,063,879
Other Liabilities:								
Net Pension Liability	\$ 19,563,846	\$ 12,850,364	\$	(10,080,053)	\$	22,334,157	\$	-
QNIP Bonds	\$ 2,622,565	\$ -	\$	(240,055)	\$	2,382,510	\$	248,870
OPEB Liability	\$ 1,330,000	\$ 238,000	\$	(12,000)	\$	1,556,000	\$	-
Compensated Absences	\$ 1,372,476	\$ 2,018,967	\$	(1,930,047)	\$	1,461,396	\$	250,000
Total Other Liabilities	\$ 24,888,887	\$ 15,107,331	\$	(12,262,155)	\$	27,734,063	\$	498,870
Governmental Activities long-term liabilities	\$ 38,536,508	\$ 15,107,331	\$	(13,281,003)	\$	40,362,836	\$	1,562,749
							D	ue within
Business-type Activities	Beginning	Additions	F	Reductions		Ending	C	ne Year
Stormwater Utility Revenue Bonds	\$ 6,867,877	\$ -	\$	(427,323)	\$	6,440,554	\$	442,306
Business-type Activities long-term liabilities	\$ 6,867,877	\$ •	\$	(427,323)	\$	6,440,554	\$	442,306

#### **CITY OF DORAL DIRECTORY**



CITY OF DORAL CITY HALL 8401 NW 53 TERRACE DORAL, FL 33166 Tel: 305-593-6725

CITY MAYOR AND COUNCIL CITY HALL 3<sup>RD</sup> FLOOR TEL: 305-593-6725

OFFICE OF THE CITY MANAGER CITY HALL 3<sup>RD</sup> FLOOR TEL: 305-593-6690

OFFICE OF THE CITY ATTORNEY
CITY HALL 3<sup>RD</sup> FLOOR
TEL: 305-593-6725

OFFICE OF THE CITY CLERK CITY HALL I<sup>ST</sup> FLOOR TEL: 305-593-6730

BUILDING DEPARTMENT CITY HALL 2<sup>ND</sup> FLOOR TEL: 305-593-6700

CODE COMPLIANCE DEPARTMENT
CITY HALL 2<sup>ND</sup> FLOOR
TEL: 305-593-6680

FINANCE DEPARTMENT CITY HALL 3<sup>RD</sup> FLOOR TFI: 305-593-6725

Human Resources Department City Hall  $3^{\text{RD}}$  Floor

TEL: 305-593-6760

OFFICE OF ECONOMIC DEVELOPMENT CITY HALL 3<sup>RD</sup> FLOOR TEL: 305-593-6725 Parks & Recreation Department City Hall I<sup>st</sup> Floor Tel: 305-593-6600

PLANNING & ZONING
DEPARTMENT
CITY HALL 2<sup>ND</sup> FLOOR
TEL: 305-593-6630

POLICE DEPARTMENT 6100 NW 99 AVENUE DORAL, FL 33178 TEL: 305-593-6699

PUBLIC AFFAIRS DEPARTMENT CITY HALL 3<sup>RD</sup> FLOOR TEL: 305-593-6746

PUBLIC WORKS DEPARTMENT CITY HALL 2<sup>ND</sup> FLOOR Tel: 305-593-6740

#### **INTERESTED IN MORE FINANCIAL INFORMATION?**

The information in this report is drawn from the City of Doral Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2017 which may be accessed at <a href="https://www.cityofdoral.com">www.cityofdoral.com</a>.

The City's financial statements are designed to provide Doral citizens, taxpayers, customers, investors, and creditors with a general overview of City finances and to demonstrate the City's accountability of the resources it receives and expends.