



# 2018

## POPULAR ANNUAL FINANCIAL REPORT



City of Doral, Florida  
Fiscal Year Ended September 30, 2018



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## ABOUT THIS REPORT

The financial information presented in the Popular Annual Financial Report (PAFR) of the City of Doral is published in order to increase public awareness and provide a more user-friendly presentation of the City's financial position. This includes a review of sources of revenue and uses of expenditures, as well as economic information about the community and a highlight of fiscal spending for the City for the current fiscal year.

The PAFR summarizes and condenses the financial activities of the City of Doral's governmental and business-type activities and derives its information from the City's Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended September 30, 2018. The CAFR is prepared in conformance with accounting principles generally accepted in the United States (GAAP) and it also includes financial statements audited by Garcia, Espinosa, Miyares, Rodriguez, Trueba & Co. LLP.



Please note that the financial data in this report is un-audited and presented on a non-GAAP basis. This means that it contains condensed financial information and does not provide all of the necessary financial statements and note disclosures required by GAAP for governmental entities. The GAAP basis presentation in the CAFR includes the presentation of individual funds, as well as full disclosure of all material events, financial and non-financial, in notes to the financial statements. We invite you to access the City's audited CAFR online presented on a GAAP basis with more detailed information on the City's finances. Both the PAFR and the CAFR are available online at <https://www.cityofdoral.com/all-departments/finance/>.



# LETTER FROM THE CITY MANAGER

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To the Citizens of the City of Doral:



The Mayor and City Council are pleased to present herein the City’s Popular Annual Financial Report (PAFR) for the Fiscal Year ending September 30, 2018. The PAFR provides our citizens with a snapshot of the City’s financial condition in a user-friendly manner and helps demonstrate why the City of Doral is such a great place to “Live, Work, Learn and Play.” The financial information presented here is derived from the City’s 2018 Comprehensive Annual Financial Report (CAFR). The CAFR provides complete financial disclosure and may be viewed and downloaded by accessing the City’s website at [www.cityofdoral.com](http://www.cityofdoral.com).

The City of Doral is the fastest growing City in Florida and the eleventh fastest in the country based on the 2016 U.S. Census estimates. The population grew twenty-nine percent or over 13,000 people from 2010 to 2016, accompanied by fast-paced construction of new homes. In 2016, the city had approximately 59,000 citizens and it is projected that by 2020 the population will reach an estimated 78,000.

The City continues to grow in most of the important industry sectors in Miami-Dade County. The City of Doral is a hotspot for international trade and the home of over 240 multi-national businesses. Since incorporation, Doral’s employment growth has played a significant role in driving total employment in Miami-Dade County, representing over 17% of all new net jobs created as reported by the 2017 Florida International University Metropolitan Center Economic Analysis.

I would like to give thanks to the Finance staff, all City Department and the City’s Auditors, which helped provide necessary information in creating the City’s Popular Annual Financial Report.

Respectfully yours,

*Albert P. Childress*

Albert P. Childress  
Acting City Manager

### **Mission Statement**

*To serve our community by relentlessly pursuing the highest quality of life through the delivery of efficient, sustainable, transparent, ethical and accountable government.*



## PROFILE OF THE CITY

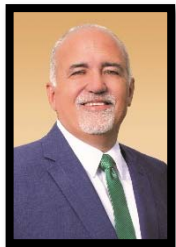
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The City of Doral incorporated on January 28, 2003, is one of thirty-four municipalities in Miami-Dade County, Florida. Conveniently located just one mile from Miami International Airport and twelve miles from Downtown Miami, our City is home to approximately 68,244 residents and regularly hosts in excess of 100,000 people who work within the City. The City of Doral occupies a land area of 15 square miles bordered on the west by the Ronald Reagan Turnpike, to the north by the Town of Medley, to the east by the Palmetto Expressway and to the South by the City of Sweetwater.

The City of Doral has operated under the Mayor-Council-Manager form of government since incorporation. Policymaking and legislative authority are vested in a governing council consisting of the mayor and four other council members. The Council, which is elected at large, is responsible among other things, for passing ordinances and resolutions, adopting the annual budget, appointing the City Manager, City Clerk and City Attorney. The City Manager is responsible for carrying out the policies and ordinances of the Council, for overseeing the daily operations of the government, and for appointing the heads of various departments.



***Juan Carlos Bermudez***  
Mayor



***Pete Cabrera***  
Councilman



***Claudia Mariaca***  
Vice Mayor



***Christi Fraga***  
Councilwoman



***Digna Cabral***  
Councilwoman

The City of Doral offers a wide range of services, including, police protection, public works maintenance, a full service building department, planning and zoning, parks and recreation and stormwater services. Described as the premier place to live, work, play, and learn, our many assets provide for a superior quality of life in an urban center known for its commerce.



# INTERESTING FACTS

## Live, Work...

Population		Language Spoken	
Total Population	68,244	English Only	8.0%
Median Age	34.7	Language Other Than English	92.0%
Age 0-19	30.9%	Spanish	84.4%
Age 20-34	19.7%	Other	6.0%
Age 35-54	33.6%		
Median Family Income		Education	
2018	\$76,184.00	Percent high school graduate or higher	96.8%
Unemployment Rate		Percent Bachelor's degree or higher	55.8%
2018	3.7%		



For more Census information go to [www.census.gov](http://www.census.gov)

## Learn...



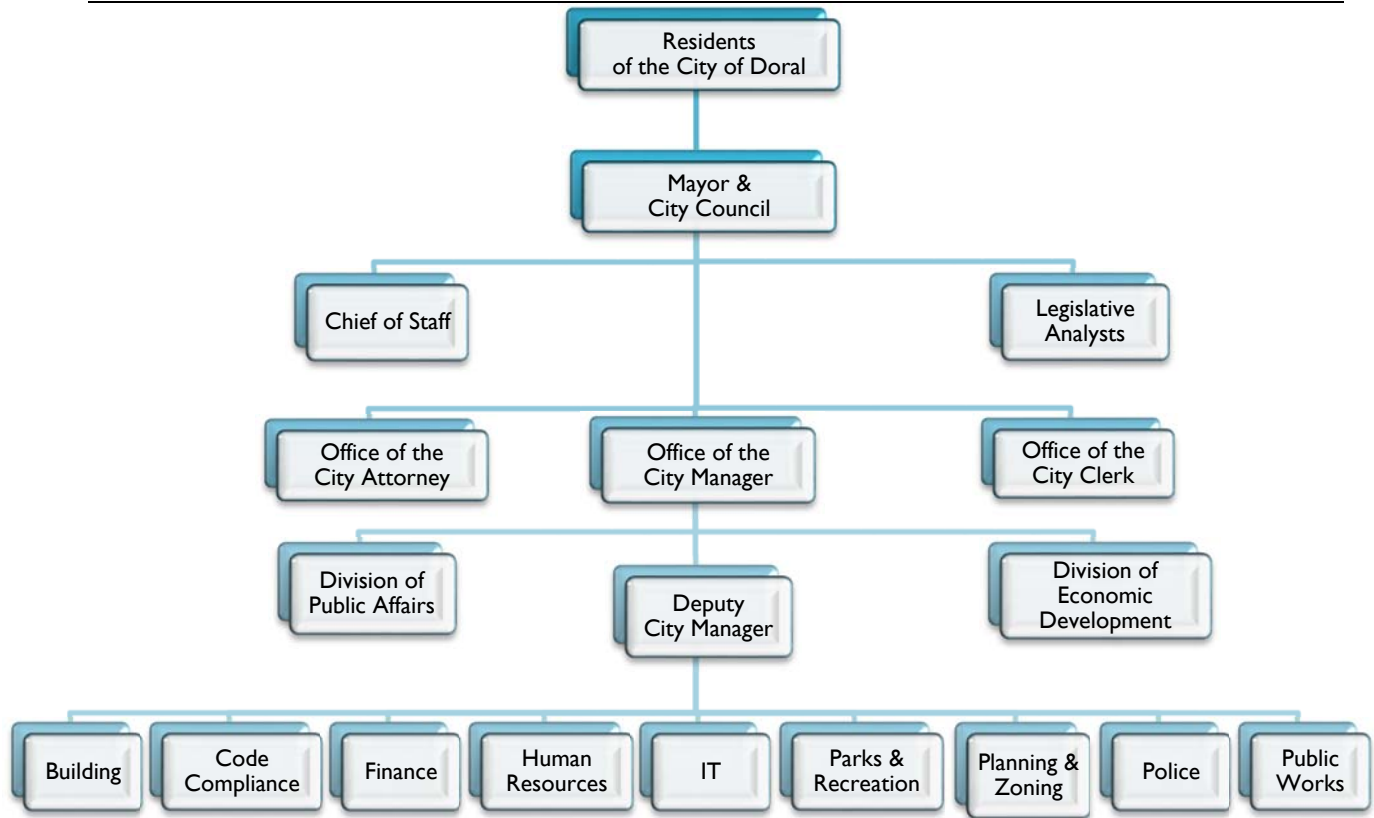
Principal Employers			
Employer	Employees	Rank	Percentage of Total City Employment
Carnival Cruise Lines	2,380	1	2.78%
Univision Network LTD Partnership	1300	2	1.52%
Trump Endeavor 12 LLC	900	3	1.05%
Leon Medical Center Inc	760	4	0.89%
Miami Herald Media Company	635	5	0.74%
Supreme International Corp	525	6	0.61%
Amadeus North America LLC	450	7	0.53%
Perry Ellis International Inc	420	8	0.49%
Blue Cross Blue Shield of FL Inc	412	9	0.48%
Brinks Incorporated	366	10	0.43%
<b>Total</b>	<b>8,148</b>		

## and Play

Quality of Life
Housing options that fit any life-style and need, Single-Family Homes, Townhomes, Condominiums, Apartments Rentals and Mix-Use neighborhoods are all available in the City of Doral
Over 10 Colleges, Universities and Technical Schools
Over 10 Public, Charter and Private Schools with "A" Grade Status
Awarded Playful City USA every year since 2010 and Tree City USA in 2008 and 2013
Seven parks with a combined 140 acres of green space and recreational facilities



# CITY ORGANIZATIONAL CHART





# STRATEGIC GOALS AND AWARDS

## Strategic Goals



### Sustainability

- Long term financial sustainability so that the City can reliably meet its obligations;
- Organizational efficiency so that the City optimizes its resources.



### Communication

- Communication improvements internally and externally;
- Further development of the infrastructure that is essential for Doral to operate as a smart City.



### Capital

- Meeting the transportation demands and challenges;
- Creating workforce housing to provide a competitive advantage for businesses to locate in Doral;
- Landbanking to ensure the City has the public space to meet the needs of a growing population.



### Accolades

- Best city in Florida for business start-ups by BusinessWeek.
- Named #2 of America's Top 25 towns to live well for its pro-business environment, cultural amenities and highly educated workforce by Forbes.com.
- City of Doral ranks 51st in top 100 places to live and launch a business in the United States by CNNMoney.com.
- Named the third best place in the USA to retire by US News & World Report
- ISO 37120 Platinum certified by World Council on City Data- City of Doral became a Certified Smart City.







# FINANCE AWARDS AND CERTIFICATES

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The Governmental Finance Officers Association of the United States and Canada (GFOA) awarded a **Certificate of Achievement for Excellence in Financial Reporting** to the City for its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2017. In order to be awarded a Certificate of Achievement; a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current report continues to conform to the Certificate of Achievement Program requirements and we are submitting it to the GFOA to

determine its eligibility for another certificate.

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a **Distinguished Budget Presentation Award** to City of Doral, Florida for its annual budget for the fiscal year beginning October 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and has been submitted to the GFOA to determine its eligibility for another award.



The Government Finance Officers Association of the United States and Canada (GFOA) has given an **Award for Outstanding Achievement in Popular Annual Financial Reporting** to City of Doral, Florida for its Popular Annual Financial Report for the fiscal year ended September 30, 2017. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports. In order to receive an Award for Outstanding Achievement in Popular Annual financial reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal. The Award for Outstanding Achievement in Popular Annual Reporting is valid for a period of one year only. We believe our current report

continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.



# STATEMENT OF NET POSITION

The Government-wide Balance Sheet, known as the *Statement of Net Position*, presents information on all of the City's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating. There was a net increase of \$11.1 million in the City's net position over fiscal year 2017, as restated in Note XIII of the City financial statements. The following financial summary is based upon a condensed summary of the City's net position for all governmental and business-type activities as of September 30, 2017 and 2018.

	Governmental Activities		Business-Type Activities		Total		Change
	2018	2017	2018	2017	2018	2017	
<b>Assets</b>							
Current assets	\$103,530,214	\$ 97,747,527	\$ 14,644,488	\$ 15,055,295	\$118,174,702	\$ 112,802,822	\$ 5,371,880
Capital assets	212,923,973	209,192,302	25,277,402	24,148,833	238,201,375	233,341,135	4,860,240
<b>Total Assets</b>	<u>316,454,187</u>	<u>306,939,829</u>	<u>39,921,890</u>	<u>39,204,128</u>	<u>356,376,077</u>	<u>346,143,957</u>	<u>10,232,120</u>
Deferred Outflows of Resources	12,720,447	13,284,984	314,297	366,680	13,034,744	13,651,664	(616,920)
<b>Liabilities</b>							
Current liabilities	9,894,574	11,780,067	556,070	1,093,900	10,450,644	12,873,967	(2,423,323)
Long-term liabilities	39,536,666	38,800,087	5,540,959	5,998,248	45,077,625	44,798,335	279,290
<b>Total Liabilities</b>	<u>49,431,240</u>	<u>50,580,154</u>	<u>6,097,029</u>	<u>7,092,148</u>	<u>55,528,269</u>	<u>57,672,302</u>	<u>(2,144,033)</u>
Deferred Inflows of Resources	2,845,716	1,532,585	-	-	2,845,716	1,532,585	1,313,131
<b>Net Position</b>							
Net Investment in Capital Assets	199,225,439	194,181,019	19,593,451	18,074,959	218,818,890	212,255,978	6,562,912
Restricted	24,949,858	24,291,778	14,545,707	14,403,701	39,495,565	38,695,479	800,086
Unrestricted	52,722,381	49,639,277	-	-	52,722,381	49,639,277	3,083,104
<b>Total Net Position</b>	<u>\$276,897,678</u>	<u>\$268,112,074</u>	<u>\$ 34,139,158</u>	<u>\$ 32,478,660</u>	<u>\$311,036,836</u>	<u>\$ 300,590,734</u>	<u>\$ 10,446,102</u>



**Net Investment in Capital Assets** - This represents the City's investment in its capital assets, less accumulated depreciation, and any related outstanding debt attributable. The resources needed to repay this debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

**Restricted Net Position** - Resources whose use is subject to externally imposed restrictions. The City has resources set aside for debt service, capital projects, and specific projects and programs established by the City Council.

**Unrestricted Net Position** - These are resources that are accessible to the City to provide services to the residents if there were no additional revenues or resources available.



# STATEMENT OF ACTIVITIES

The Government-wide Income Statement is known as the *Statement of Activities*, which provides a report on the money received (revenues) and spent (expenses) by the City during the fiscal year. The following graphs show a summary of revenues and expenses for Governmental and Business-type activities as they relate to the program category in which the funds were collected or expended. Governmental activities reflect the City's basic services, including general government, police, public works and physical environment, planning, zoning, and code enforcement, building, and parks and recreation. Business-type activities are comprised of Stormwater (wastewater) utilities.



Governmental activities increased the City's net position by \$9.4 million during the current fiscal year. Charges for services accounted for 26% of total governmental revenues. Building service revenues comprised 43% of the total charges for services, which increased by \$1.9 million primarily as a result of an increase in impact fees and building permits issued attributable to new construction taking place throughout the City. Total governmental program expenses totaled \$61.5 million with Police program expenses representing 37.8% of the total. The increase of \$2.7 million in Police program expenses is primarily attributable to increases in personnel and related operating expenditures.

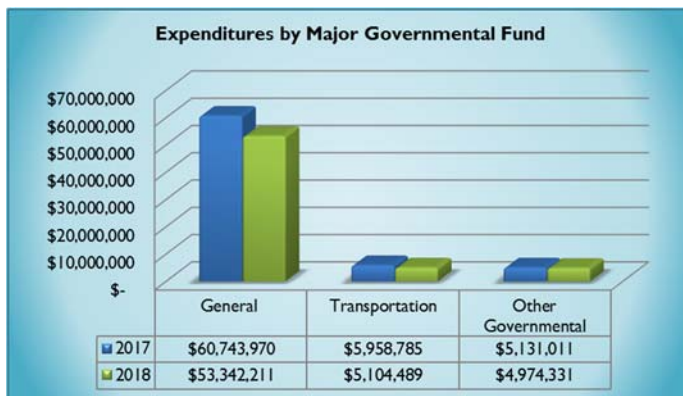
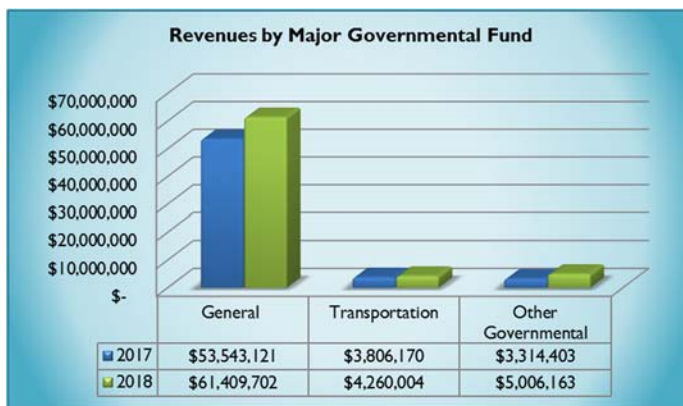


Business-type funds are used to report any activity for which a fee is charged to users for goods and services to recover the cost of the service provided. The net position in business-type activities increased to \$34.1 million when compared to the \$32.5 million from the last fiscal year. Overall, this is a result of revenues continuing to exceed expenditures.



# GOVERNMENTAL FUNDS

The City maintains many individual governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year.



**Fund Balance:** Represents the difference between the assets and liabilities in a governmental fund.

**Unassigned Fund Balance:** Is the residual classification for the government’s general fund and includes all spendable amounts not contained in the other classifications.

**Committed Fund Balance:** Is the portion of fund balance that represents resources whose use is constrained by limitations that the government imposes on itself.

The General Fund balance increased from \$64.3 million at the end of 2017, to \$71.9 million at the end of the current fiscal year. Of that amount, \$44.5 million constitutes *unassigned fund* balance, which is available for spending at the City’s discretion; \$27.4 million, is *committed* for various projects such as the purchase of land for land banking for future civic use, construction of a ramp over Doral Blvd. as a part of the Florida’s Turnpike widening project, the build-out of an Emergency Operations Center, completion of the construction of Doral Glades Park, and fleet purchases.

The change in Transportation Fund balance was a decrease of \$844 thousand. The general fund did not contribute to the transportation fund in the current fiscal year. While revenues increased by \$453 thousand mainly due to increases in impact fees, expenditures in the fund exceeded revenues. Currently, there are various ongoing roadway improvement projects, which were partially funded from contributions from the general fund.



# GENERAL FUND - REVENUES

The General Fund is the primary operating fund of the City. It is used to account for all financial resources except for those required to be accounted for in another fund. It is useful to analyze as it reflects revenues and expenditures available for general use. The general fund is where the most significant revenue source (property taxes) and a majority of the City's expenditures are accounted for, including public safety (police) and City administration.

The majority of services are financed through shared state sales tax, local utility tax, property tax and direct charges for services. Compared to previous year, FY 2018 total general fund revenues increased by \$7.8 million. The largest revenue source for the City is property taxes, which make up for 36% of general fund revenues. The second and third largest revenue sources are licenses, permits and fines (18%) and utility taxes (15%), respectively.

**Property Taxes:** An Ad Valorem tax levied on the assessed value (net of any exemptions) of real personal property within the City.

**Utility Taxes:** A tax on purchases within the City for electricity, metered natural gas, manufactured gas and water service.

**Franchise Fees:** Fees charged for the ability to operate businesses such as electricity and waste disposal services within the City limits.

**Intergovernmental:** The combined resources received from other governments in the form of state shared revenue.

**Licenses, Permit and Fines:** Revenues received for business taxes, building and planning permits, and code fines.

**Communication Service Tax:** A tax on telephone and cable television received from state shared revenue.

**Charges for Services:** The combined resources of various departments for fees paid by the public such as, recreation fees.

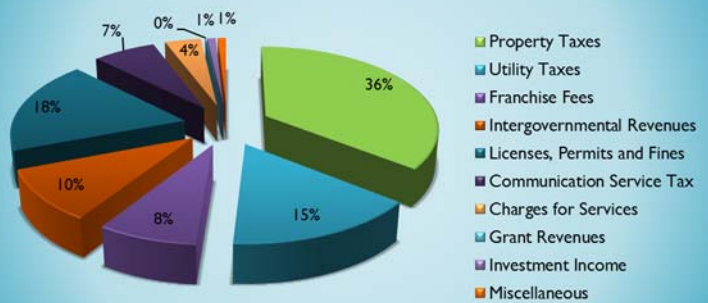
**Grants:** Operating and capital grants and contributions received from other entities.

**Investment Income:** Interest earned on investments, such as treasuries, and federal agencies as allowed by state statutes and city policy.

**Miscellaneous:** Revenues received that do not fall into the above designated categories, such as insurance proceeds.

## Where the Money Comes From (Revenue/Resources)

2018 General Fund Revenues (by source)



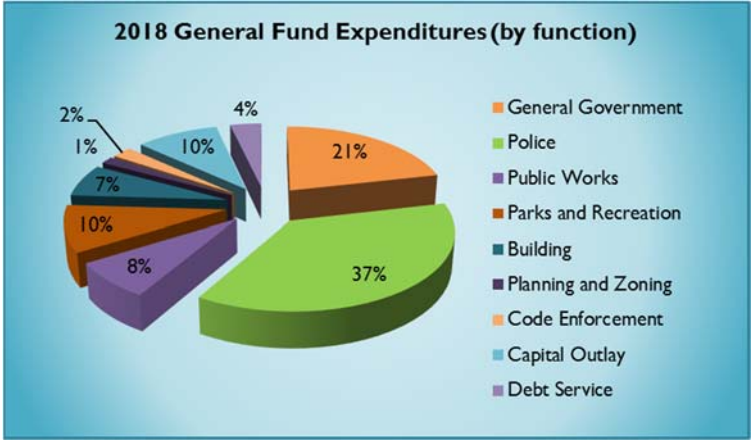
General Fund Revenues (by Source)	2017	2018
Property Taxes	\$ 19,871,386	\$ 21,899,811
Utility Taxes	\$ 8,654,764	\$ 9,507,908
Franchise Fees	\$ 3,716,350	\$ 4,875,966
Intergovernmental Revenues	\$ 5,683,405	\$ 6,190,448
Licenses, Permits and Fines	\$ 8,072,537	\$ 11,242,777
Communication Service Tax	\$ 3,965,885	\$ 4,162,963
Charges for Services	\$ 2,131,609	\$ 2,376,864
Grant Revenues	\$ 475,619	\$ 42,500
Investment Income	\$ 532,405	\$ 564,851
Miscellaneous	\$ 439,161	\$ 545,614
<b>Total General Fund Revenues</b>	<b>\$ 53,543,121</b>	<b>\$ 61,409,702</b>



# GENERAL FUND - EXPENDITURES

Compared to previous year General fund expenditures decreased by \$7.4 million. The largest General fund expenditures were for police services, which makes up for 37%, and general government for 21% of total General fund expenditures.

## Where the Money Goes (Expenditures/Services)



**General Government:** Financial and Administrative services provided for the benefit of the public and the governmental body as a whole.

**Police:** Expenditures associated with services provided by the City for the safety and security of the public.

**Public Works:** Expenditures reflecting costs associated with maintaining public infrastructure such as City roads, medians, and City facilities.

**Parks and Recreations:** Reflects the expenses associated with services that enhance the culture of the community, such as recreation, sports, fitness, and special events.

**Building, Planning & Zoning, and Code Enforcement:** These categories include costs associated with services provided for building safety, code compliance and planning functions.

**Capital Outlay:** Expenditures associated with acquiring, maintaining, repairing or upgrading capital assets such as, machinery, facilities and land.

**Debt Service:** Expenditures to pay the principal and interest payments related to the City's long-term debt.

General Fund Expenses (by Function)	2017	2018
General Government	\$ 11,568,812	\$ 11,435,676
Police	\$ 17,856,455	\$ 19,781,681
Public Works	\$ 3,199,318	\$ 4,105,450
Parks and Recreation	\$ 5,391,640	\$ 5,203,301
Building	\$ 3,940,410	\$ 3,673,008
Planning and Zoning	\$ 867,138	\$ 791,404
Code Enforcement	\$ 1,215,533	\$ 1,282,484
Capital Outlay	\$ 14,797,145	\$ 5,133,430
Debt Service	\$ 1,907,519	\$ 1,935,777
<b>General Fund Total Expenses</b>	<b>\$ 60,743,970</b>	<b>\$ 53,342,211</b>





# SUMMARY OF CAPITAL ASSETS

Capital Assets are defined as land, building, improvements, equipment, and infrastructure owned by the City and purchased by each department as needed. For the current fiscal year, the City’s capital assets for governmental activities, net of accumulated depreciation were \$212.9 million. The capital assets for business-type activities, net of accumulated depreciation were \$25.3 million. Below is a summary of the total dollar amount held by the City, as of September 30, 2018:



Governmental Activities (Net)		
Capital Asset	2017	2018
Land	\$ 77,605,960	\$ 77,605,960
Construction in Progress	\$ 24,875,454	\$ 10,375,326
Buildings	\$ 48,260,255	\$ 62,252,459
Infrastructure	\$ 44,456,966	\$ 48,265,066
Public Domain & System Infrastructure	\$ 4,018,633	\$ 3,658,936
Furniture, Fixtures and Equipment	\$ 7,038,673	\$ 7,431,762
Vehicles	\$ 2,936,361	\$ 3,334,464
<b>Totals</b>	<b>\$ 209,192,302</b>	<b>\$ 212,923,973</b>

**Land:** Represents total dollar amount in land purchased and owned by the City of Doral for government use.

**Infrastructure:** Includes the cost of all roads, bridges, medians, drainage systems, water and sewer systems, and other permanent improvements that add value to the land.

**Buildings:** The amount listed is the cost of permanent structures such as City Hall, Police and Public Works buildings.

**Furniture, Fixtures and Equipment:** Includes the cost of all machinery office furniture, IT devices, etc.

**Public Domain and System Infrastructure:** The cost of all IT system equipment.

**Parks and Recreation Facilities:** This category tracked all assets purchased by the Parks department; the category was removed and all assets in the category were moved to their respective categories.

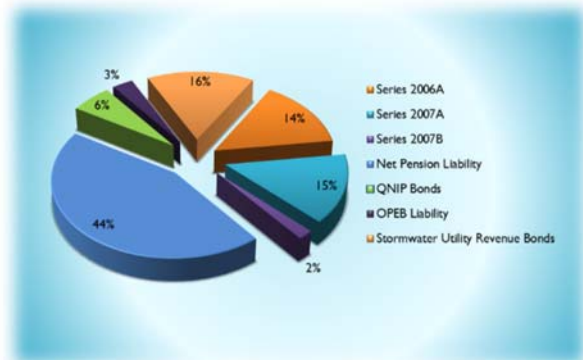
Business-Type Activities (Net)		
Capital Asset	2017	2018
Construction in Progress	\$ 3,327,501	\$ 1,918,302
Infrastructure - Stormwater Imp.	\$ 20,798,888	\$ 23,342,923
Furniture, Fixtures and Equipment	\$ 1,626	\$ 1,211
Vehicles	\$ 20,818	\$ 14,966
<b>Totals</b>	<b>\$ 24,148,833</b>	<b>\$ 25,277,402</b>

- Capital Asset Highlights**
- Public Works repair, replacement and beautification of streets
  - Information Technology upgrades and improvement to City’s systems
  - Park improvements and construction of Glades Park
  - Additions to the City’s fleet of vehicles
  - Expansion of the Police/Public Works facility and the construction of the new substation
  - Contribution of Park land

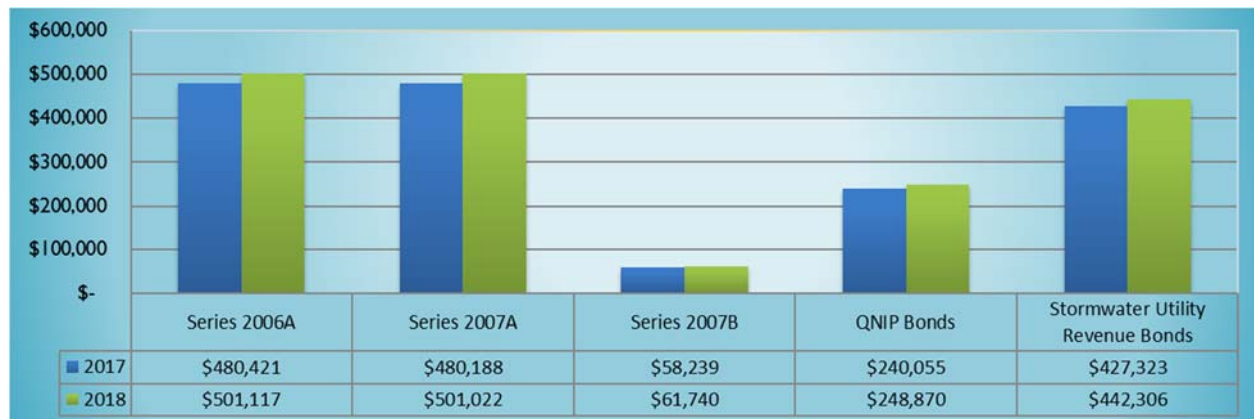


# DEBT STRUCTURE

The City's current Standard & Poor's bond rating is AA. As of September 30, 2018, the City's debt for Governmental activity totaled approximately \$39.5 million, excluding compensated absences. This represents a \$600 thousand increase over the last year's total debt of \$38.9 million. The increase is attributable to the net pension and OPEB liabilities.



The table below represents the City's annual financial obligations for the years ended September 30, 2017 and 2018:



The following is a summary of changes in long-term liabilities of the City for the year ended September 30, 2018:

Governmental Activities	Beginning	Additions	Reductions	Ending	Due within One Year
<b>Capital Improvement Revenue Bonds:</b>					
Series 2006A	\$ 5,917,053	\$ -	\$ (501,117)	\$ 5,415,936	\$ 522,705
Series 2007A	\$ 5,924,196	\$ -	\$ (501,022)	\$ 5,423,174	\$ 522,761
Series 2007B	\$ 787,524	\$ -	\$ (61,740)	\$ 725,784	\$ 65,451
<b>Total Bonds</b>	<b>\$ 12,628,773</b>	<b>\$ -</b>	<b>\$ (1,063,879)</b>	<b>\$ 11,564,894</b>	<b>\$ 1,110,917</b>
<b>Other Liabilities:</b>					
Net Pension Liability	\$ 22,334,157	\$ 3,549,964	\$ (2,305,441)	\$ 23,578,680	\$ -
QNIP Bonds	\$ 2,382,510	\$ -	\$ (248,870)	\$ 2,133,640	\$ 258,505
OPEB Liability	\$ 1,879,591	\$ 405,041	\$ (84,827)	\$ 2,199,805	\$ -
Compensated Absences	\$ 1,461,396	\$ 2,113,859	\$ (1,896,186)	\$ 1,679,069	\$ 250,000
<b>Total Other Liabilities</b>	<b>\$ 28,057,654</b>	<b>\$ 6,068,864</b>	<b>\$ (4,535,324)</b>	<b>\$ 29,591,194</b>	<b>\$ 508,505</b>
<b>Governmental Activities long-term liabilities</b>	<b>\$ 40,686,427</b>	<b>\$ 6,068,864</b>	<b>\$ (5,599,203)</b>	<b>\$ 41,156,088</b>	<b>\$ 1,619,422</b>
<b>Business-type Activities</b>					
Stormwater Utility Revenue Bonds	\$ 6,440,554	\$ -	\$ (442,306)	\$ 5,998,248	\$ 457,289
<b>Business-type Activities long-term liabilities</b>	<b>\$ 6,440,554</b>	<b>\$ -</b>	<b>\$ (442,306)</b>	<b>\$ 5,998,248</b>	<b>\$ 457,289</b>





# CITY OF DORAL DIRECTORY

**CITY OF DORAL CITY HALL**  
8401 NW 53 TERRACE  
DORAL, FL 33166  
TEL: 305-593-6725

**CITY MAYOR AND COUNCIL**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6725

**OFFICE OF THE CITY MANAGER**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6690

**OFFICE OF THE CITY ATTORNEY**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6725

**OFFICE OF THE CITY CLERK**  
CITY HALL 1<sup>ST</sup> FLOOR  
TEL: 305-593-6730

**BUILDING DEPARTMENT**  
CITY HALL 2<sup>ND</sup> FLOOR  
TEL: 305-593-6700

**CODE COMPLIANCE DEPARTMENT**  
CITY HALL 2<sup>ND</sup> FLOOR  
TEL: 305-593-6680

**FINANCE DEPARTMENT**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6725

**HUMAN RESOURCES DEPARTMENT**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6760

**OFFICE OF ECONOMIC DEVELOPMENT**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6725

**PARKS & RECREATION DEPARTMENT**  
CITY HALL 1<sup>ST</sup> FLOOR  
TEL: 305-593-6600

**PLANNING & ZONING DEPARTMENT**  
CITY HALL 2<sup>ND</sup> FLOOR  
TEL: 305-593-6630

**POLICE DEPARTMENT**  
6100 NW 99 AVENUE  
DORAL, FL 33178  
TEL: 305-593-6699

**PUBLIC AFFAIRS DEPARTMENT**  
CITY HALL 3<sup>RD</sup> FLOOR  
TEL: 305-593-6746

**PUBLIC WORKS DEPARTMENT**  
CITY HALL 2<sup>ND</sup> FLOOR  
TEL: 305-593-6740

## INTERESTED IN MORE FINANCIAL INFORMATION?

The information in this report is drawn from the City of Doral Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2018, which may be accessed at [www.cityofdoral.com](http://www.cityofdoral.com).

The City's financial statements are designed to provide Doral citizens, taxpayers, customers, investors, and creditors with a general overview of City finances and to demonstrate the City's accountability of the resources it receives and expends.